

Corporate Directory

(As of March 31, 1998)

Facilities

JAPAN

Consolidated Subsidiaries

The Company has 89 consolidated subsidiaries throughout Japan.

Manufacturing Plants

The Company has eight major plants in or near Tokyo, and its consolidated subsidiaries maintain 53 plants throughout Japan.

Marketing Network

The Company and its consolidated subsidiaries have more than 420 sales offices located in major cities throughout Japan.

R&D Facilities

The Company has five R&D facilities near Tokyo and two in the Osaka area.

OVERSEAS

Consolidated Subsidiaries

The Company has 42 consolidated subsidiaries in 16 countries.

Manufacturing Plants

The Company's 57 majority-owned manufacturing subsidiaries and affiliates (in which it has ownership interests of 20% to 50%) operate a total of 57 plants in 19 countries.

Marketing Network

The Company has 114* marketing and service subsidiaries and affiliates in 30 countries and 22 liaison offices in 22 countries.

R&D Facilities

The Company has three R&D facilities in the United States and three in Germany.

*Including 42 manufacturing subsidiaries and affiliates

Major Consolidated Subsidiaries

JAPAN

NEC Home Electronics, Ltd.

NEC Kansai, Ltd.

NEC Personal Systems, Ltd.

NEC Kyushu, Ltd.

NEC Field Service, Ltd.

NEC Kofu, Ltd.

NEC Yonezawa, Ltd.

NEC Tohoku, Ltd.

NEC Shizuoka, Ltd.

NEC Ibaraki, Ltd.

NEC Logistics, Ltd.

NEC Gunma, Ltd.

NEC Nagano, Ltd.

NEC Saitama, Ltd.

Japan Aviation Electronics Industry, Limited

Ando Electric Company, Limited

NEC System Integration & Construction, Ltd.

Nippon Avionics Co., Ltd.

OVERSEAS

NEC Electronics Inc. (U.S.A.)

NEC America, Inc. (U.S.A.)

NEC Technologies, Inc. (U.S.A.)