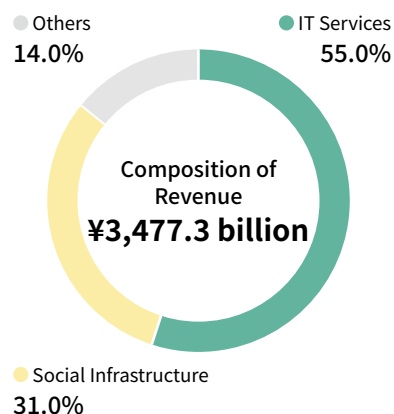


## NEC's Businesses

To realize its Purpose, NEC promotes its businesses in the three areas of IT services, social infrastructure, and others, the latter of which includes the healthcare and life science businesses that will serve as the pillars of the Company's future growth.



Revenue  
**¥3,477.3 billion**

Non-GAAP operating profit  
**¥227.6 billion**

Non-GAAP net profit  
**¥177.8 billion**

Free cash flows  
**¥195.2 billion**

### IT Services

Revenue  
**¥1,914.0 billion**  
 Adjusted operating profit  
**¥184.1 billion**

#### Business Outline

- Systems Integration (Systems Implementation, Consulting)
- Maintenance and Support ● Outsourcing/Cloud Services
- System Equipment ● Software Services

#### Major Customers

- Japan: Central and Local Governments, Financial and Industrial Sectors, Fire and Disaster Prevention, Broadcasting, and Electric Power Domains
- Overseas: National and Local Governments, Financial Sector, Others



### Social Infrastructure

Revenue  
**¥1,077.3 billion**  
 Adjusted operating profit  
**¥55.1 billion**

#### Business Outline

- Telecom Services: Network Infrastructure (Core Network, Mobile Phone Base Stations, Optical Transmission Systems, Submarine Systems), Software and Services for Telecom Operators (OSS<sup>1</sup>/BSS<sup>2</sup>)
- Aerospace and National Security: System Equipment, Systems Integration (Systems Implementation, Consulting), and Support (Maintenance) in the aerospace and national security domain

1 OSS: Operation Support System 2 BSS: Business Support System

#### Major Customers

- Telecom Services: Domestic and Overseas Telecom Carriers
- Aerospace and National Security: Central Government, Aerospace Businesses



### Others

Revenue  
**¥485.9 billion**  
 Adjusted operating profit  
**¥5.0 billion**

#### Business Outline

- Healthcare and Life Science Businesses
- Consolidated Domestic Subsidiaries



Note: The figures for revenue, non-GAAP operating profit, adjusted operating profit, non-GAAP net profit, free cash flows, and composition of revenue are results for fiscal 2024.