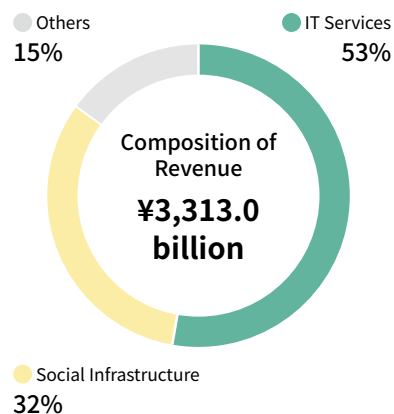


NEC's Businesses

To realize its Purpose, NEC promotes its businesses in the three areas of "IT services," "social infrastructure," and "others," the latter of which includes the healthcare and life science businesses that will serve as the pillars of the Company's future growth.



Revenue
¥3,313.0 billion

Adjusted operating profit
¥205.5 billion

Adjusted net profit
¥138.6 billion

Free cash flows
¥102.5 billion

IT Services

Revenue:
¥1,755.0 billion

Adjusted operating profit (%):
¥168.0 billion
 (9.6%)

Business Outline

- Systems Integration (Systems Implementation, Consulting)
- Maintenance and Support ● Outsourcing/Cloud Services
- System Equipment ● Software Services

Major Customers

- Japan: Central and Local Governments, Financial and Industrial Sectors, Fire and Disaster Prevention, Broadcasting, and Electric Power Domains
- Overseas: National and Local Governments, Financial Sector, Others



Social Infrastructure

Revenue:
¥1,062.2 billion

Adjusted operating profit (%):
¥73.8 billion
 (6.9%)

Business Outline

- Telecommunications Services: Network Infrastructure (Core Network, Mobile Phone Base Stations, Optical Transmission Systems, Submarine Systems), Software and Services for Telecom Operators (OSS¹/BSS²)
 - Aerospace and Defense: System Equipment, Systems Integration (Systems Implementation, Consulting), and Support (Maintenance)
- 1 OSS: Operation Support System 2 BSS: Business Support System

Major Customers

- Telecommunications Services: Domestic and Overseas Telecom Carriers
- Aerospace and Defense: Central Government, Aerospace Businesses



Others

Revenue:
¥495.8 billion

Adjusted operating profit:
¥23.8 billion

Business Outline

- Healthcare and Life-related Businesses
- Consolidated Domestic Subsidiaries



Note: The figures for revenue, adjusted operating profit, adjusted net profit, free cash flows, and composition of revenue are results for the fiscal year ended March 31, 2023 (IFRS).