At a Glance

NEC’s Business Model

Revenue, adjusted operating profit, adjusted net income, free cash flow, and composition of revenue are financial results for the fiscal year ended March 31, 2021 (IFRS).

- **Revenue**: 2,994.0 billion yen
- **Adjusted operating profit**: 178.2 billion yen
- **Adjusted net profit**: 165.4 billion yen
- **Free cash flows**: 152.4 billion yen

### Public Solutions Business
- **Revenue**: 425.1 billion yen
- **Adjusted operating profit**: 39.4 billion yen

### Public Infrastructure Business
- **Revenue**: 692.9 billion yen
- **Adjusted operating profit**: 59.4 billion yen

### Enterprise Business
- **Revenue**: 503.1 billion yen
- **Adjusted operating profit**: 48.2 billion yen

### Network Services Business
- **Revenue**: 538.8 billion yen
- **Adjusted operating profit**: 41.2 billion yen

### Global Business
- **Revenue**: 450.0 billion yen
- **Adjusted operating profit**: 7.5 billion yen

### Others
- **Revenue**: 384.2 billion yen
- **Adjusted operating profit**: 7.7 billion yen

**Note:** Figures for revenue, adjusted operating profit, and composition of revenue for the fiscal year ended March 31, 2021 are restated to conform with the new segments, which have not been audited by the accounting auditors.