

Directors and Audit & Supervisory Board Members

(As of July 1, 2019)

Directors



Nobuhiro Endo
Chairman of the Board
Mr. Endo served NEC as President (Representative Director) from 2010 and as Chairman of the Board (Representative Director) from April 2016. Since June 2019, he has served as Chairman of the Board (Non-executive Director).



Takeshi Kunibe
Member of the Board
Chairman of the Board
Sumitomo Mitsui Financial Group, Inc.
Mr. Kunibe has extensive experience and deep insight with management of a bank.
• Attendance at meetings of the Board of Directors: 12 out of 13



Takashi Niino
President (Representative Director) and CEO (Chief Executive Officer)
After being engaged in the management of the financial solutions business and the NEC Group's management strategies, Mr. Niino has been engaged in the management of NEC as President (Representative Director) and CEO since April 2016.



Kaoru Seto
Member of the Board
Special Adviser, Yamato Holdings Co., Ltd.
Mr. Seto has extensive experience and deep insight as a manager of a logistics service company.
• Attendance at meetings of the Board of Directors: 11 out of 11



Takayuki Morita
Senior Executive Vice President, CFO (Chief Financial Officer) and Member of the Board (Representative Director)
After being engaged in the management of NEC's M&A and global business, Mr. Morita has been in charge of its global business strategy and in April 2018 was appointed as Representative Director and Senior Executive Vice President and Member of the Board.



Noriko Iki
Member of the Board
President, Japan Institute for Women's Empowerment & Diversity Management
Ms. Iki has abundant experience and deep insight in the fields of administration and diplomacy.
• Attendance at meetings of the Board of Directors: 11 out of 11



Norihiko Ishiguro
Senior Executive Vice President and Member of the Board
Mr. Ishiguro has extensive experience and a track record relating to industrial policy and a trade policy through working at the Ministry of Economy, Trade and Industry. In addition, he has been in charge of global business strategy and external relations as Senior Executive Vice President since October 2016.



Masatoshi Ito
Member of the Board
Chairman of the Board, Ajinomoto Co., Inc.
Mr. Ito has extensive experience as the manager of a manufacturing business and deep insight into marketing and corporate strategy.
(Appointed in June 2019)



Hajime Matsukura
Executive Vice President, CHRO (Chief Human Resources Officer) and Member of the Board
After being engaged in the management of corporate strategies at the corporate departments and in the NEC Group's operational reform, Mr. Matsukura is now in charge of the NEC Group's culture building and human resources development.



Kuniharu Nakamura
Member of the Board
Chairman of the Board of Directors, Sumitomo Corporation
Mr. Nakamura has extensive experience and deep insight, including with global business as the manager of a general trading company.
(Appointed in June 2019)



Motoo Nishihara
Executive Vice President, CTO (Chief Technology Officer) and Member of the Board
Mr. Nishihara serves as the Senior Vice President in charge of R&D, and is responsible for the NEC Group's R&D and technology strategies.

Notes: 1. NEC has notified the Tokyo Stock Exchange of its four independent Directors and three independent Audit & Supervisory Board Members ("A&SBMs").
Independent Directors: Mr. Kaoru Seto, Ms. Noriko Iki, Mr. Masatoshi Ito, Mr. Kuniharu Nakamura
Independent A&SBMs: Mr. Kazuyasu Yamada, Ms. Taeko Ishii, Mr. Nobuo Nakata
2. Attendance at meetings: the number of attendance at meetings (meetings of the Board of Directors or meetings of the Audit & Supervisory Board) out of the number of the meetings held in the fiscal year ended March 31, 2019

Audit & Supervisory Board Members (KANSAYAKU)



Hajime Kinoshita
Audit & Supervisory Board Member (full-time)
Mr. Kinoshita has experience being in charge of the legal and internal control division for many years.



Isamu Kawashima
Audit & Supervisory Board Member (full-time)
Mr. Kawashima has experience as the person responsible for accounting and financial affairs of the Company for many years.



Kazuyasu Yamada
Audit & Supervisory Board Member
Certified Public Accountant
Mr. Yamada has a lot of auditing experience as a Certified Public Accountant and professional insight in finance and accounting.
• Attendance: At meetings of the Board of Directors: 13 out of 13
At meetings of the Audit & Supervisory Board: 16 out of 16



Taeko Ishii
Audit & Supervisory Board Member
Attorney at Law
Ms. Ishii has a lot of experience and deep insight as an attorney at law in the fields of personnel affairs, labor and others.
• Attendance: At meetings of the Board of Directors: 11 out of 11
At meetings of the Audit & Supervisory Board: 12 out of 12



Nobuo Nakata
Audit & Supervisory Board Member (KANSAYAKU)
Attorney at Law
Mr. Nakata has a lot of experience and deep insight as an attorney at law in the field of corporate law including M&A.
(Appointed in June 2019)

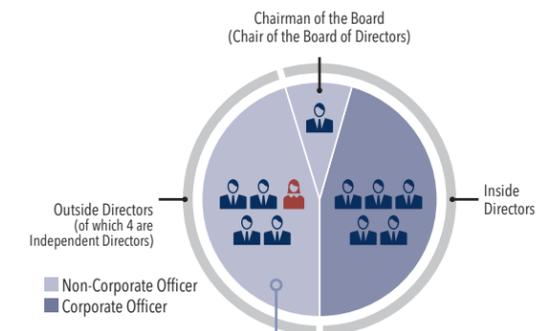
For further details on the Directors and Audit & Supervisory Board Members of NEC Corporation, please visit the following URLs:

Directors
<https://www.nec.com/en/global/about/executives/directors.html>
Audit & Supervisory Board Members (KANSAYAKU)
<https://www.nec.com/en/global/about/executives/auditors.html>

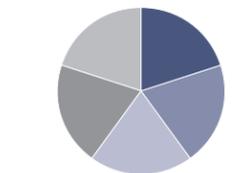
Board of Directors

11 Directors

The Board of Directors makes important decisions regarding the Company's business execution, starting with deciding on its basic management policies. It also fulfills the responsibility of overall supervision of business execution, and therefore requires viewpoints based on broad knowledge, and the Board of Directors is comprised with consideration given to diversity in such factors as career background, specialties and gender.

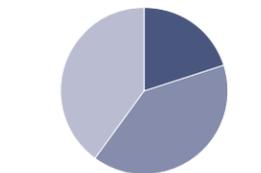


Career background and specialties of 5 Outside Directors



Finance	1
Logistics services	1
Government and diplomacy	1
Food	1
General trading company	1

Tenure of 5 Outside Directors



8 years	1
1 year	2
New	2

Audit & Supervisory Board (KANSAYAKU-KAI)

5 Audit & Supervisory Board Members

NEC appoints as Audit & Supervisory Board Members personnel who have the knowledge and experience necessary for audits, such as considerable expertise in finance and accounting or experience as an attorney at law, and who strengthen the auditing functions of the Audit & Supervisory Board.

