Corporate Overview

Company Name: NEC Corporation
Address: 7-1, Shiba 5-chome, Minato-ku, Tokyo 108-8001, Japan
Established: July 17, 1899
Number of Employees: (As of March 31, 2019) 110,595 (NEC Corporation and consolidated subsidiaries)
Total Number of Shares Issued: (As of March 31, 2019) 260,473,263 shares
Stock Exchange Listing: Tokyo (Securities Code: 6701)
Shareholder Register Administrator: Sumitomo Mitsui Trust Bank, Limited
1-4-1, Marunouchi, Chiyoda-ku, Tokyo
Classification of Shareholders (Shareholding Ratio) (As of March 31, 2019)
- Japanese Government and Local Governments: 2.39%
- Japanese Individuals and Others: 97.61%
- Financial Institutions: 32.48%
- Securities Companies: 2.26%
- Foreign Investors: 36.56%
- Other Corporations: 2.78%

Organization Chart

President  
- Cross-Industry Unit  
- Global Business Unit  
- Regional Headquarters (RHOs)  
- Public Solutions Business Unit  
- Branch Offices  
- Public Infrastructure Business Unit  
- Enterprise Business Unit  
- Network Services Business Unit  
- Digital Business Platform Unit  
- System Platform Business Unit  
- Business Innovation Unit  
- Central Research Laboratories  
- Corporate Staff  
- Board  

Major Shareholders (Top 10) (As of March 31, 2019)

<table>
<thead>
<tr>
<th>Name of Shareholders</th>
<th>Number of Shares Held (Thousands of Shares)</th>
<th>Shareholding Ratio (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Master Trust Bank of Japan, Ltd. (Trust Account)</td>
<td>18,928</td>
<td>7.28</td>
</tr>
<tr>
<td>Japan Trustee Services Bank, Ltd. (Trust Account)</td>
<td>15,688</td>
<td>6.04</td>
</tr>
<tr>
<td>NHK AES/Clients (Owned by KKR FUNDS)</td>
<td>8,972</td>
<td>3.45</td>
</tr>
<tr>
<td>Japan Trustee Services Bank, Ltd. (Trust Account No.9)</td>
<td>7,080</td>
<td>2.72</td>
</tr>
<tr>
<td>STATE STREET BANK WEST CLIENT - TREATY 505234</td>
<td>6,391</td>
<td>2.46</td>
</tr>
<tr>
<td>Sumitomo Life Insurance Company</td>
<td>5,600</td>
<td>2.16</td>
</tr>
<tr>
<td>Japan Trustee Services Bank, Ltd. (Trust Account No.5)</td>
<td>5,075</td>
<td>1.95</td>
</tr>
<tr>
<td>NEC Employee Shareholding Association</td>
<td>4,762</td>
<td>1.83</td>
</tr>
<tr>
<td>BMNYSAN AS AGENT / CLIENTS LUX UCITS NON TREATY 1</td>
<td>4,470</td>
<td>1.72</td>
</tr>
<tr>
<td>Japan Trustee Services Bank, Ltd. (Trust Account No.7)</td>
<td>4,388</td>
<td>1.69</td>
</tr>
</tbody>
</table>

Note: The shareholding ratio is calculated by excluding the number of treasury stock (638,492 shares)

Sustainability


The above link offers further details of NEC's approach to sustainable management based on ESG, "Sustainability Report 2019", and related information.

Investor Relations

https://www.nec.com/en/global/ir

Posted on the NEC Investor Relations (IR) website are IR presentation materials and other documents, NEC’s financial position and business results, stock and bond information, and much more. NEC constantly strives to enhance the disclosure on this website.

Cautionary Statement with Respect to Forward-Looking Statements

This material contains forward-looking statements regarding estimations, forecasts, targets and plans in relation to the results of operations, financial condition and other overall management of the NEC Group (the “Forward-looking statements”). The Forward-looking statements are made based on information currently available to NEC and certain assumptions considered reasonable at the time of the material. These estimations and assumptions are inherently subjective and uncertain. These forward-looking statements are not guarantees of future performance, and actual operating results may differ substantially due to a number of factors.

The factors that may influence the operating results include, but are not limited to, the following:
- Effects of economic conditions, stability in the markets generally, and fluctuations in foreign currency exchange and interest rates
- Market for and factors beyond the NEC Group’s control and fluctuations in financial condition and profits of the NEC Group that are caused by external factors
- Risk relating to the number of active accounts, customer demands and products, in particular the possibility that the expected benefits cannot be realized or that the transactions may result in unanticipated adverse consequences
- Developments in the NEC Group’s alliances with strategic partners
- Effects of expanding the NEC Group’s global business
- Risk that the NEC Group may fail to keep pace with rapid technological developments and changes in customer preferences
- Risk that the NEC Group may lose sales due to problems with the production process or due to its failure to adapt to external fluctuations
- Changes in products and services
- Fluctuations in currency and interest rates and changes in delivery costs
- Acquisition and protection of intellectual property rights necessary for the operations of business

This material may contain forward-looking information that may be updated or revised as NEC determines to do so, and NEC does not intend to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

The forward-looking statements contained in this material are based on information that NEC possesses as of the date hereof. New risks and uncertainties come up from time to time, and it is impossible for NEC to predict these events or how they may affect the NEC Group. NEC does not intend to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

The information contained in Integrated Report 2019 is also available on NEC’s website.

NEC home page
https://www.nec.com

Investor Relations Office, Corporate Communications Division

The NEC Corporation Integrated Report 2019

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• All other names may be trademarks of their respective owners.