1. The following is an English translation of the Notice of the 169th Ordinary General Meeting of Shareholders of NEC Corporation (the “Company”) to be held on June 21, 2007, EXCEPT for the translation of the notes to non-consolidated financial statements, any instructions on voting rights and the access map for the place of the meeting in the Notice. This translation includes the Notes to Consolidated Financial Statements, Japanese original of which is provided only through the Company's website (http://www.nec.co.jp).

The Company provides this translation for your reference and convenience only and without any warranty as to its accuracy or otherwise.

2. The Company has prepared the information contained in this document in accordance with the Company Law of Japan and ordinances promulgated under the law. Some of the information contained in this document is based on consolidated information under accounting principles generally accepted in the U.S. (“U.S. GAAP”), including the results of operations and financial position for the 166th and 167th Business Periods (the "U.S. GAAP Financial Information") in "Changes in the Results of Operations and the Financial Position (Consolidated)" on page 8. The Company changed its accounting principles to prepare consolidated financial statements from U.S. GAAP to accounting principles generally accepted in Japan (“Japan GAAP”), but have not prepared consolidated financial information under Japan GAAP for such periods. The Company included the U.S.GAAP Financial Information in this document because the presentation of consolidated financial information for such periods is required under such Japanese law and ordinances. However, there are significant differences between Japan GAAP and U.S. GAAP. Your assessment of the financial information might be significantly affected if a reconciliation to Japan GAAP was presented. Moreover, the U.S. GAAP Financial Information has been derived from previously announced U.S. GAAP consolidated financial information. The Company, however, is reviewing its historical U.S. GAAP consolidated financial statements, including a further analysis to support its recognition of revenue, including multiple element arrangements. Most notably, the Company is gathering the data necessary with respect to the vendor specific objective evidence of the relative fair value of maintenance and support services. This compilation and analysis must be completed in order for the Company's outside auditor to complete the audit under U.S. Public Company Accounting Oversight Board (“PCAOB”) standards. The Company may be required to restate the U.S. GAAP Financial Information and take additional actions, depending on the results of the analyses currently underway.

NEC Corporation

Code Number 6701

7-1, Shiba 5-chome
Minato-ku, Tokyo

Hajime Sasaki
Chairman of the Board

June 6, 2007

To Our Shareholders:

NOTICE OF

THE 169TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

This is to inform you that the Hundred and Sixty-ninth Ordinary General Meeting of Shareholders (the "Meeting") of NEC Corporation (the "Company") will be held as follows:

1. DATE: June 21, 2007 (Thursday) at 10:00 a.m. (Japan Standard Time)

2. PLACE: The Convention Hall on the second basement floor, the Prince Park Tower Tokyo at 8-1, Shibakoen 4-chome, Minato-ku, Tokyo
3. **AGENDA OF THE MEETING:**

**MATTERS TO BE REPORTED UPON:**

**MATTERS TO BE VOTED UPON:**
- Proposal No. 1: Election of Sixteen (16) Directors
- Proposal No. 2: Election of Two Corporate Auditors
- Proposal No. 3: Approval of Payment of Bonuses to Directors

[The Method to Notify Our Shareholders of Any Correction to Reference documents for the Meeting and the Attachment]

In the event that the Company finds any correction to be made in the Notice of Meeting or its Attachments thereto by June 20, 2007 (Wednesday), such correction will be notified through the Company's website (http://www.nec.com).
1. Review of Operations
   (1) Development and Results of Operations of the NEC Group

   Overview

   The Company previously disclosed its consolidated financial results based on the financial statements prepared in accordance with the terms, formats and preparation methods of accounting principles generally accepted in the U.S. ("U.S. GAAP"). As has been previously announced, however, the Company has elected, starting with the first half of the fiscal year ended March 31, 2007, to prepare and disclose its consolidated financial statements required under Japanese law in accordance with accounting principles generally accepted in Japan ("Japan GAAP"). Accordingly, the financial results for the fiscal year ended March 31, 2007, including figures presented for purposes of comparison with the previous fiscal year, are, unless otherwise specified, presented under Japan GAAP. This change in accounting principles came about because the Company has not been able to prepare its consolidated financial statements under U.S. GAAP for the fiscal year ended March 31, 2006, based on U.S. GAAP, as the audits relating to the Company’s annual report to be filed with the U.S. Securities and Exchange Commission ("SEC"), have not been completed under the audit standards by the U.S. Public Company Accounting Oversight Board. In addition, the Company filed an Improvement Report required by Tokyo and other stock exchanges in Japan in relation to the correction of its financial results (under Japan GAAP) for the first half of the fiscal year ended March 31, 2007, which contained measures to improve its information disclosure controls and procedures. The Company sincerely apologizes to its shareholders for any inconvenience or confusion that may have been caused by weaknesses related to the disclosure of its financial information.

   In the global economy during the fiscal year ended March 31, 2007, the U.S. experienced continuous stable growth mainly as a result of capital expenditure and consumer consumption, while high levels of growth were sustained in developing countries such as China and Russia.

   On the other hand, the Japanese economy enjoyed steady growth as exports and capital expenditures increased, while the growth of consumer spending got slow.

   Amid this business environment, the NEC Group set the management policy for the fiscal year ended March 31, 2007 as a year of "proactive management," which was to be achieved through the participation of all employees, executed measures for growth, and undertook efforts to improve the financial results of businesses of concern.

   For a start, the Company focused on increasing orders of, and developing products for, the next-generation network ("NGN") business area as one measure for growth. To be more specific, the Company took part in a field trial being carried out by telecommunications carriers for the construction of NGNs and commercialized software products and network equipment that form the core of NGNs.

   Next, in order to improve profits of businesses of concern, in the area of Mobile Terminals, the Company established joint venture companies with Matsushita Electric Industrial Co., Ltd. and other companies to promote a reduction in elevating development costs, streamlined unprofitable businesses overseas, and promoted strengthening of product competitiveness to increase shipments and recover market shares.

   At the same time, in the area of Semiconductors, although sales increased due to the implementation of measures for obtaining orders, such as collaboration with semiconductor trading companies and strengthening of the sales structure in China, a strict condition prevailed for the fiscal year ended March 31, 2007, mainly owing to product price decline, an increase in development costs through dispersion of the product lineup, and a delay in cost reduction.

   The Company recorded consolidated net sales of 4,652.6 billion yen for the fiscal year ended March 31, 2007, a decrease of 277.3 billion yen (5.6%) from the previous fiscal year. Despite an increase in sales, mainly of semiconductors in the Electron Devices business, this fall was mainly due to sales in line with...
those of the previous fiscal year in the Information Technology ("IT") /Network Solutions business, and sale of the personal computer ("PC") business in Europe, and streamlining of overseas business, and a decrease in the number of units shipped in Japan in the area of Mobile Terminals in the Mobile/Personal Solutions business.

Regarding profitability, operating income decreased by 2.6 billion yen (3.5%) from the previous fiscal year to 70.0 billion yen. Although there was an improvement in profit in the Mobile/Personal Solutions business as a result of streamlining of overseas business in the area of Mobile Terminals and in the Electron Devices business due to an increase in sales, the fall in operating income is mainly due to the accrual of estimated warranty costs for products already sold in the IT/Network Solutions business. Ordinary income increased by 1.4 billion yen (9.3%) from the previous fiscal year, to 16.3 billion yen. The Company recorded income before income taxes of 96.3 billion yen, an increase of 44.6 billion yen from the previous fiscal year. This was due to an increase in ordinary income, in addition to the recording of an increase in special gains and losses of 43.2 billion yen accompanying cancellation of the marketable securities of a part of the Company’s pension trust. In addition, consolidated net income improved by 19.2 billion yen from the previous fiscal year, to 9.1 billion yen.

Review of Operations by Business Segments and Major Business

The NEC Group's primary business consists of three business segments: IT/Network Solutions business, Mobile/Personal Solutions business and Electron Devices business. The following is major services and products, and a review of the financial results for each business segment of the NEC Group for the fiscal year ended March 31, 2007.

Note: The Company reorganized its structure on April 1, 2006 to accelerate the Company’s growth strategy by strengthening its ability to respond to future market growth brought by spread of NGNs, and to accelerate the convergence of IT and network. In line with the structural changes, the business segment of the Company was revised as of April 1, 2006.

<table>
<thead>
<tr>
<th>Subsegment</th>
<th>Major Services and Products</th>
</tr>
</thead>
<tbody>
<tr>
<td>IT Services/System Integration</td>
<td>Systems Integration (Systems Construction, Consulting), Maintenance and Support, Outsourcing and Support</td>
</tr>
<tr>
<td>IT Platforms</td>
<td>Intel-based Servers, Mainframe Computers, UNIX Servers, Supercomputers, Storage Products, Business PCs, Professional Workstations, Computer Software (Operating Systems, Middleware, Application Software)</td>
</tr>
<tr>
<td>Network Systems</td>
<td>Network Systems for telecommunications carriers (Mobile Communications Systems, Fixed-line Communications Systems, etc.), Enterprise Network Systems (IP Telephony Systems, etc.)</td>
</tr>
<tr>
<td>Social Infrastructure</td>
<td>Broadcasting Systems and Video Equipment, Control Systems, Aerospace Systems, Defense Systems (radar equipment, etc.)</td>
</tr>
</tbody>
</table>

Sales of the IT/Network Solutions business were 2,758.8 billion yen, an amount almost equivalent to that of the previous fiscal year. With regards to net sales by products and services, in the area of IT Services/System Integration, sales were almost equivalent to that of the previous fiscal year, and in the area of Network Systems, as a result of steady sales to telecommunications carriers, sales increased from the previous fiscal year. On the other hand, in the area of IT Platforms, sales decreased from the previous fiscal year, mainly owing to a decrease in sales of optical disk drives. In April, 2006, the Company transferred its operation of optical disk drives to the joint venture company between the Company and Sony Corporation. In the area of Social Infrastructure, sales decreased from the previous fiscal year, owing to a decrease in investment in digital terrestrial broadcasting systems in the Japanese market.

Operating income was 154.1 billion yen, a decrease of 26.8 billion yen (14.8%) from the previous fiscal year. This was mainly due to the accrual of estimated warranty costs for products already sold and a
fall in sales in the area of IT Platforms.

Recently, a concern for information security increased. The Company developed a new system that is designed to prevent information leakage associated with loss or theft of computer by configuring Thin Client that has no storage unit such as hard disk drives. In addition, the Company upgraded the security software products "InfoCage" to realize the coordinated security function featuring the unified management of terminal, data, server, and network for purpose of preventing information leakage through, among other things, security breach by insiders, file-sharing software, and computer viruses. Further, the Company achieved during the fiscal year ended March 31, 2007 delivery of over 500 thousand units on an accumulated basis of the simplified wireless communications system "Pasolink" that enjoyed an expanding demand mainly as telecommunications system covering base stations for mobile communications systems. The Company has delivered Pasolink to customers in 123 countries, and has the second largest market share in the global market.

**Mobile/Personal Solutions Business**

<table>
<thead>
<tr>
<th>Subsegment</th>
<th>Major Services and Products</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mobile Terminals</td>
<td>Mobile Handsets</td>
</tr>
<tr>
<td>Personal Solutions</td>
<td>Personal Computers, Personal Communication Equipment, &quot;BIGLOBE&quot; Internet Services</td>
</tr>
</tbody>
</table>

Sales of the Mobile/Personal Solutions business were 965.0 billion yen, a decrease of 285.3 billion yen (22.8%) from the previous fiscal year. This was mainly due to, in the area of Mobile Terminals, streamlining of overseas business and a decrease of shipments in Japan, and, in the area of Personal Solutions, the sale of its PC business in Europe and stagnant growth in the Japanese PC market.

Despite an improvement in profit of 21.8 billion yen (39.5%) from the previous fiscal year mainly due to reduced loss as a result of streamlining of overseas business in the area of Mobile Terminals, the Mobile/Personal Solutions business recorded an operating loss of 33.5 billion yen.

The Company developed, by using advanced technology of the Company and NEC Electronics Corporation, a subsidiary of the Company, the mobile phone handset "N703iµ" and supplied them to NTT DoCoMo, Inc. The handset that realized 11.4 mm in depth was the thinnest W-CDMA based folding phone in the world (as of January 16, 2007). This "N703iµ" has excellent battery life with approximately 690 hours of continuous standby time and features a variety of functions such as 1.3 million megapixel camera and music players. It gains a high reputation for its thinness and high functionality.

**Electron Devices Business**

<table>
<thead>
<tr>
<th>Subsegment</th>
<th>Major Services and Products</th>
</tr>
</thead>
<tbody>
<tr>
<td>Semiconductors</td>
<td>System LSIs (For Use in Communications Equipment, Computing and Peripheral Products, Consumer Electronics Products, Automotive and Industrial Products), Microcomputers, Discrete Devices, Optical and Microwave Devices</td>
</tr>
<tr>
<td>Electronic Components &amp; Others</td>
<td>LCDs, Capacitors, Lithium-ion Rechargeable Batteries, Piezoelectric Devices, Relays, IC Cards, IC Tags</td>
</tr>
</tbody>
</table>

Sales of the Electron Devices business were 861.0 billion yen, an increase of 45.1 billion yen (5.5%) from the previous fiscal year. This was mainly due to an increase in sales of semiconductors. With regards to net sales by products and services, in the area of Semiconductors, sales increased from the previous fiscal year mainly due to an increase in sales of semiconductors for games consoles and general purpose microcontrollers. In the area of Electronic Components and Others, although there was steady overall demand in the market for electronic components, sales decreased from the previous fiscal year, owing to a decrease in sales of small-sized LCDs, for which there were large-scale orders in the previous fiscal year.

Although profit improved from the previous fiscal year by 7.8 billion yen (25.2%), an operating loss was 23.0 billion yen in the Electron Devices business. This was mainly due to the effect of product price decline, an increase in research and development costs, investment to enhance manufacturing
capabilities, and the recording of expenses to improve profitability in the area of Semiconductors.

The Company and NEC Electronics Corporation developed, in cooperation with TOYOTA Motor Corporation and DENSO Corporation, "IMAPCAR", the image-recognition LSI for the use in automobiles. IMAPCAR can recognize preceding vehicles and pedestrians in real time. This new technology will allow automobile manufacturers to develop collision-avoidance and other vehicle-safety systems. TOYOTA Motor Corporation has adopted this image-recognition LSI in part for its LEXUS-brand automobiles.

Others

Sales of the Others segment, which consists of the manufacture and sale of monitors and LCD projectors, were 548.7 billion yen, a decrease of 50.2 billion yen (8.4%) from the previous fiscal year. This was mainly because the Company sold the shares of NEC Machinery Corporation and Anelva Corporation, which were formerly consolidated subsidiaries of the Company, to Canon Inc.

Operating income amounted to 17.7 billion yen, an amount almost equivalent to that of the previous fiscal year.

(2) Capital Expenditures of the NEC Group

The total capital expenditures of the NEC Group amounted to 177.5 billion yen for the fiscal year ended March 31, 2007. Major capital expenditures included investment in production lines for advanced semiconductor products, equipment for development of software and NGN-related products, as well as equipment to expand its "BIGLOBE" Internet services.

(3) Financing Activities of the NEC Group

There was no material fund procurement by means of issuance of shares or debentures by the Company or its consolidated subsidiaries during the fiscal year ended March 31, 2007.

(4) Challenges to be Addressed by the NEC Group

Through the advancement of IT and network technologies, a ubiquitous networked society, which enables interchange of necessary information via a variety of information communication devices at anytime, and anywhere, is now being realized. In addition, it is anticipated that NGNs will become the platform to create a convenient, comfortable, and safe and secure society, and a variety of new services will be created on this platform.

Embracing these changes in the business environment as new business opportunities, the NEC Group will promote further growth through the provision of total solutions, leveraging its world-class technological competence in the three business domains of IT/Network Solutions, Mobile/Personal Solutions, and Electron Devices.

To be more exact, leveraging NGNs, the NEC Group will create a wide variety of solutions that will be useful for the realization of a ubiquitous networked society in areas such as national and local governments, communications and media, distribution, finance, transport, and medical care as well as telecommunications carriers. Along with expanding its business in markets revitalized by NGNs, the NEC Group will expand the product and device businesses that support NGNs, aiming for increasing profitability in its NGN-related businesses which mainly provide service platforms.

In addition, it is necessary to further expand the global businesses of the NEC Group in order to promote its enhanced growth. The NEC Group is currently strengthening its operating bases by realigning overseas subsidiaries in the United States, Europe and Asia, aiming to create synergy in each country or region, and strengthening its sales and technical support structure. The NEC Group will carry out aggressive sales activities in overseas markets, focusing primarily on mobile communication systems in the area of Network Systems, and on competitive solutions and products, such as Thin Client Systems, in the areas of IT Services/System Integration and IT Platforms.

Furthermore, to increase profitability, in addition to further strengthening ongoing production innovation in the software development divisions and product manufacturing divisions, the NEC Group is aiming to secure profitability in the Mobile Terminal area through acceleration of mobile handset
development and strengthening of supply chain management. In addition, in the area of Semiconductors, the NEC Group is strengthening collaboration between NEC Electronics Corporation and all of the other NEC Group companies toward steady execution of the restructuring measures disclosed by NEC Electronics Corporation in February, 2007, such as concentration of its resources in the digital consumer and automotive areas, and reduction of manufacturing costs by reorganizing its manufacturing lines in Japan and overseas.

By executing these measures, the NEC Group aims to develop into a global and innovative corporate group, achieving business growth and enhanced profitability and the Company will respond to the expectations of its shareholders.

The Company changed the accounting principles for preparing its consolidated financial statements under Japanese law from U.S. GAAP to Japan GAAP, as of the first half of the fiscal year ended March 31, 2007. The Company disclosed its half year financial results under Japan GAAP at the Tokyo Stock Exchange, Inc., etc. in November, 2006, and corrected these financial results in December, 2006. Taking this matter seriously, the Company has already implemented corrective measures, such as the use of a consolidated accounting system designed to comply with Japan GAAP, and the creation and familiarization of an accounting manual that lays out a unified accounting method for the NEC Group. Furthermore, the NEC Group is promoting improvement of its disclosure structure by implementing a series of measures described in the Improvement Report submitted to the Tokyo and other stock exchanges in Japan concerning the correction of its financial results, such as the enhancement of information systems and an increase of the number and enhanced training of personnel in accounting divisions.

The Company will continue to gather necessary transaction data and is conducting the analysis required for the audit of its consolidated financial statements to be included in its annual report for the fiscal year ended March 31, 2006, to be filed with the SEC, and is working diligently to regain its status of compliance by filing the report as early as possible. The Company's American Depositary Receipts ("ADRs") are currently subject to review by the Nasdaq Stock Market, Inc. ("NASDAQ") for delisting from NASDAQ as a result of the delay in filing of the Company’s annual report with the SEC. The Company will endeavor to complete and submit the annual report and to maintain the listing of its ADRs on NASDAQ.
### (5) Changes in the Results of Operations and the Financial Position

#### (i) Changes in the Results of Operations and the Financial Position (Consolidated)

a. 166th Business Period and 167th Business Period

<U.S. GAAP financial information>

(\text{In billions of yen except per share figures})

<table>
<thead>
<tr>
<th>Indices</th>
<th>166th Business Period 4/1/03-3/31/04</th>
<th>167th Business Period 4/1/04-3/31/05</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net sales</td>
<td>4,860.5</td>
<td>4,801.7</td>
</tr>
<tr>
<td>Net income from continuing operations before income tax</td>
<td>141.2</td>
<td>145.1</td>
</tr>
<tr>
<td>Net income</td>
<td>10.0</td>
<td>77.2</td>
</tr>
<tr>
<td>Net income per share (yen)</td>
<td>5.78</td>
<td>39.62</td>
</tr>
<tr>
<td>Diluted net income per share (yen)</td>
<td>5.49</td>
<td>36.37</td>
</tr>
<tr>
<td>Total assets</td>
<td>4,086.8</td>
<td>3,982.5</td>
</tr>
<tr>
<td>Net assets</td>
<td>646.3</td>
<td>737.0</td>
</tr>
</tbody>
</table>

Notes: 1. The consolidated financial statements of the Company for the 166th Business Period and the 167th Business Period have been prepared in accordance with U.S. GAAP. There are significant differences between Japan GAAP and U.S. GAAP. Your assessment of the financial information set forth above might be significantly affected if a reconciliation to Japan GAAP is presented.

2. The financial information set forth above is derived from previously announced U.S. GAAP consolidated financial information for the fiscal years ended March 31, 2004 and 2005. As discussed in, "(1) Development and Results of Operations of NEC Group - Overview", however, the Company is reviewing its historical U.S. GAAP consolidated financial statements, including a further analysis to support its recognition of revenue, including multiple element arrangements. Most notably, the Company is gathering the data necessary with respect to the vendor specific objective evidence of the relative fair value of maintenance and support services. This compilation and analysis must be completed in order for the Company's outside auditor to complete the audit under U.S. Public Company Accounting Oversight Board standards. The Company may be required to restate the financial information set forth above and take additional actions, depending on the results of the analyses currently underway.

3. "Net income from continuing operations before income tax" is presented excluding net income from operations that were discontinued during the 168th Business Period.

4. "Net income per share" is calculated based on Statement of Financial Accounting Standards ("SFAS") No. 128, "Earnings Per Share." "Net income per share" means "Basic earnings per share" in SFAS No. 128, and it is calculated based on the weighted-average number of shares outstanding during each period. "Diluted net income per share" means "Diluted earnings per share" in SFAS No. 128, and it is calculated considering effect of dilutive securities.
b. 168th Business Period and 169th Business Period

<Japan GAAP financial information>

(In billions of yen except per share figures)

<table>
<thead>
<tr>
<th>Indices</th>
<th>168th Business Period</th>
<th>169th Business Period</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>4/1/05-3/31/06</td>
<td>4/1/06-3/31/07</td>
</tr>
<tr>
<td>Net sales</td>
<td>4,930.0</td>
<td>4,652.6</td>
</tr>
<tr>
<td>Ordinary income</td>
<td>15.0</td>
<td>16.3</td>
</tr>
<tr>
<td>Net income (loss)</td>
<td>(10.1)</td>
<td>9.1</td>
</tr>
<tr>
<td>Net income (loss) per share (yen)</td>
<td>(5.26)</td>
<td>4.43</td>
</tr>
<tr>
<td>Total assets</td>
<td>3,802.8</td>
<td>3,731.7</td>
</tr>
<tr>
<td>Net assets</td>
<td>1,029.8</td>
<td>1,240.1</td>
</tr>
</tbody>
</table>

Notes:
1. The consolidated financial statements of the Company for the 168th Business Period and the 169th Business Period have been prepared in accordance with Japan GAAP. The consolidated financial statements for the 168th Business Period are prepared based upon the "Regulations Concerning Terminology, Forms, and Method for Preparing Consolidated Financial Statements" before amendment.
2. "Net income (loss) per share" is calculated based on the weighted-average number of shares outstanding during each period. In addition, the Company has adopted "Accounting standard regarding the net income per share" (Statement No.2 of Accounting Standards Board of Japan) and "Implementation Guideline for the application of the accounting standard regarding the net income per share" (Implementation Guideline No.4 of Accounting Standards Board of Japan).
3. Effective from the 168th Business Period, the Company has applied "Amendments to Accounting Standards for Retirement Benefits" (Statement No.3 of Accounting Standards Board of Japan) and "Implementation Guideline on Amendments to Accounting Standard for Retirement Benefits" (Implementation Guideline No.7 of Accounting Standards Board of Japan).
4. In the past, the Company recorded repair expenses for products, other than customized products, during warranty periods as the repair services are rendered. However, effective from the 168th Business Period, the Company has adopted a method for accruing repair expenses for product warranty liabilities using the historical repair expense ratio against net sales when the related sales are recognized.
5. In calculating net assets, the Company has adopted "Accounting Standards for Presentation of Net Assets in the Balance Sheet" (Statement No.5 of Accounting Standards Board of Japan) and "Implementation Guideline on Accounting Standards for Presentation of Net Assets in the Balance Sheet" (Implementation Guideline No.8 of Accounting Standards Board of Japan), effective from the 169th Business Period.
6. The Company has adopted "Practical Solution on Revenue Recognition of Software" (PITF Report No.17) effective from the 169th Business Period and accrued estimated amounts of warranty expenses for customized products based on the historical warranty cost ratio against net sales or other.
(ii) Changes in the Results of Operations and the Financial Position (Non-Consolidated)

(In billions of yen except per share figures)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Indices</td>
<td>Net sales</td>
<td>Ordinary income</td>
<td>Net income</td>
<td>Net income per share (yen)</td>
</tr>
<tr>
<td></td>
<td>2,509.1</td>
<td>31.9</td>
<td>25.2</td>
<td>14.43</td>
</tr>
<tr>
<td></td>
<td>2,426.8</td>
<td>40.2</td>
<td>24.2</td>
<td>12.49</td>
</tr>
<tr>
<td></td>
<td>2,370.7</td>
<td>27.5</td>
<td>41.8</td>
<td>21.11</td>
</tr>
<tr>
<td></td>
<td>2,210.8</td>
<td>6.9</td>
<td>5.6</td>
<td>2.77</td>
</tr>
<tr>
<td></td>
<td>2,682.4</td>
<td>14.43</td>
<td>2,458.4</td>
<td>2,422.6</td>
</tr>
<tr>
<td></td>
<td>2,487.7</td>
<td>913.1</td>
<td>1,004.8</td>
<td>989.2</td>
</tr>
</tbody>
</table>

Notes: 1. In reporting figures above, fractions less than one billion yen are discarded in the 166th Business Period, the 167th Business Period and the 168th Business Period, and rounded off in the 169th Business Period.
2. "Net income per share" is calculated based on the weighted-average number of shares outstanding during each period.
3. Effective from the 168th Business Period, the Company has applied "Amendments to Accounting Standards for Retirement Benefits" (Statement No.3 of Accounting Standards Board of Japan) and "Implementation Guideline on Amendments to Accounting Standards for Retirement Benefits" (Implementation Guideline No.7 of Accounting Standards Board of Japan).
4. In the past, the Company capitalized repair expenses for products during warranty periods when they accrued. However, effective from the 168th Business Period, the Company has adopted a method for capitalizing repair expenses as a reserve for product warranty liabilities using the ratio that past repair expenses bear to the past net sales.
5. In calculating net assets, the Company has adopted "Accounting Standards for Presentation of Net Assets in the Balance Sheet" (Statement No.5 of Accounting Standards Board of Japan) and "Implementation Guideline on Accounting Standards for Presentation of Net Assets in the Balance Sheet" (Implementation Guideline No.8 of Accounting Standards Board of Japan), effective from the 169th Business Period.
6. The Company has applied "Practical Solution on Revenue Recognition of Software" (PITF Report No.17) effective from the 169th Business Period and capitalized estimated amounts based on the actual past results and estimated amounts based on possible occurrences of additional costs by product, in order to prepare for repair expenses for defects after delivery of products to customers.
(6) Corporate Splits

(i) The Company established Sony NEC Optiarc Inc. as of April 3, 2006 by way of a joint corporate split ("kyodo shinsetsu bunkatsu") between the Company and Sony Corporation in order to improve the performance of its optical disk drive business.

(ii) As of July 1, 2006, the Company transferred its business of development, manufacture, sales and maintenance of IP telephony products to NEC Infrontia Corporation, a wholly owned subsidiary of the Company ("NEC Infrontia"), by way of a corporate split ("kaisha bunkatsu") in order to integrate resources of the Company and NEC Infrontia for development of IP telephony products.

(iii) The Company established NEC BIGLOBE, Ltd. ("NEC BIGLOBE") by way of a corporate split effective as of July 3, 2006 in order to expand the business relating to its Internet services business "BIGLOBE" by promoting the alliance with other companies. For that end, NEC BIGLOBE issued new shares to Sumitomo Corporation, Daiwa Securities Group Inc., Sumitomo Mitsui Banking Corporation, DENTSU INC., and Hakuhodo Incorporated.

(7) Parent Company and Principal Subsidiaries

(i) Parent Company

The Company has no parent company.

(ii) Principal Subsidiaries

<table>
<thead>
<tr>
<th>Name of Subsidiary</th>
<th>Capital (Millions of yen)</th>
<th>Percentage of Shares Held (%)</th>
<th>Main Business</th>
</tr>
</thead>
<tbody>
<tr>
<td>NEC Personal Products, Ltd.</td>
<td>18,830</td>
<td>100</td>
<td>Development, manufacture, sale and maintenance of personal computers</td>
</tr>
<tr>
<td>NEC Infrontia Corporation</td>
<td>10,331</td>
<td>100</td>
<td>Manufacture and sale of communications systems, POS terminals, etc.</td>
</tr>
<tr>
<td>NEC Soft, Ltd.</td>
<td>8,668</td>
<td>100</td>
<td>Provision of system integration services, etc., and development and sale of software</td>
</tr>
<tr>
<td>NEC Access Technica, Ltd.</td>
<td>4,000</td>
<td>100</td>
<td>Manufacture of computer peripheral equipment, communications equipment, etc. for the Company and its affiliated companies</td>
</tr>
<tr>
<td>NEC Computertechno, Ltd.</td>
<td>1,200</td>
<td>100</td>
<td>Development, design and manufacture of computers for the Company</td>
</tr>
<tr>
<td>NEC Communication Systems, Ltd.</td>
<td>1,000</td>
<td>100</td>
<td>Development and sale of network systems-related software and equipment</td>
</tr>
<tr>
<td>NEC Nexsolutions, Ltd.</td>
<td>815</td>
<td>100</td>
<td>Provision of system integration services and sale of computers, etc.</td>
</tr>
<tr>
<td>NEC Sicon Package Solutions, Ltd.</td>
<td>400</td>
<td>100</td>
<td>Manufacture of semiconductors for the affiliated companies</td>
</tr>
<tr>
<td>NEC Saitama, Ltd.</td>
<td>200</td>
<td>100</td>
<td>Development and manufacture of mobile handsets and mobile communication base stations for the Company</td>
</tr>
<tr>
<td>NEC Electronics Corporation</td>
<td>85,955</td>
<td>65.0</td>
<td>Development, manufacture and sale of semiconductors</td>
</tr>
<tr>
<td>NEC Networks &amp; System Integration Corp.</td>
<td>13,122</td>
<td>38.4</td>
<td>Design, construction, and maintenance of information and communications systems and installation of telecommunications systems and sale of information and communications equipment, etc.</td>
</tr>
<tr>
<td>Name of Subsidiary</td>
<td>Capital</td>
<td>Percentage of Shares Held</td>
<td>Main Business</td>
</tr>
<tr>
<td>-----------------------------------</td>
<td>-----------</td>
<td>---------------------------</td>
<td>-------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>NEC TOKIN Corporation</td>
<td>12,990</td>
<td>40.3 (0.4)</td>
<td>Manufacture and sale of materials and components for electronics applications</td>
</tr>
<tr>
<td>NEC Fielding, Ltd.</td>
<td>9,670</td>
<td>37.2</td>
<td>Installation and maintenance of computers and network systems</td>
</tr>
<tr>
<td>Nippon Avionics Co., Ltd.</td>
<td>5,145</td>
<td>50.0</td>
<td>Manufacture and sale of information systems, electronic equipment and electronic components</td>
</tr>
<tr>
<td>NEC Mobiling, Ltd.</td>
<td>2,370</td>
<td>51.0</td>
<td>Sale and maintenance of mobile handsets</td>
</tr>
<tr>
<td>NEC Corporation of America (U.S.A.)</td>
<td>929,928</td>
<td>100</td>
<td>Sale of computers and related equipment and communications equipment, and provision of system integration services, etc.</td>
</tr>
<tr>
<td>NEC Europe, Ltd. (U.K.)</td>
<td>64,720</td>
<td>100</td>
<td>Support and services as regional headquarters of NEC Group’s business in Europe, including control of sales and inventory management of its subsidiaries</td>
</tr>
<tr>
<td>NEC (China) Co., Ltd.</td>
<td>106,774</td>
<td>100</td>
<td>Support and services as regional headquarters of NEC Group’s business in the People’s Republic of China</td>
</tr>
</tbody>
</table>

Notes: 1. Parenthetical figures indicate the percentage of shares held indirectly by the Company.
2. NEC Infrontia became a wholly owned subsidiary of the Company on May 1, 2006 by means of a corporate split (“kaisha bunkatsu”).
3. The figures for the percentage of shares held of NEC Electronics Corporation, NEC Networks & System Integration Corporation, NEC TOKIN Corporation, and NEC Fielding, Ltd. shown above do not account for the following shares that were contributed by the Company and its subsidiaries as part of severance indemnities trusts. The voting rights of such shares will be exercised at the instruction of the Company and its subsidiaries pursuant to the terms of the trusts indentures.
4. As of July 1, 2006, NEC Corporation of America was renamed from NEC Solutions (America), Inc. after its acquisition of the entire business of NEC USA, Inc., and merger with NEC America, Inc.
(8) Principal Offices of the NEC Group, etc.

<table>
<thead>
<tr>
<th>Head Office</th>
<th>Minato-ku, Tokyo</th>
</tr>
</thead>
<tbody>
<tr>
<td>Branch Divisions</td>
<td>Hokkaido Branch Division (Sapporo)</td>
</tr>
<tr>
<td></td>
<td>Tohoku Branch Division (Sendai)</td>
</tr>
<tr>
<td></td>
<td>Kanto-Shinetsu Branch Division (Saitama)</td>
</tr>
<tr>
<td></td>
<td>Tokyo Branch Division (Minato-ku, Tokyo)</td>
</tr>
<tr>
<td></td>
<td>Kanagawa Branch Division (Yokohama)</td>
</tr>
<tr>
<td></td>
<td>Shizuoka Branch Division (Shizuoka)</td>
</tr>
<tr>
<td></td>
<td>Chubu Branch Division (Nagoya)</td>
</tr>
<tr>
<td></td>
<td>Hokuriku Branch Division (Kanazawa)</td>
</tr>
<tr>
<td></td>
<td>Kansai Branch Division (Osaka)</td>
</tr>
<tr>
<td></td>
<td>Chugoku Branch Division (Hiroshima)</td>
</tr>
<tr>
<td></td>
<td>Shikoku Branch Division (Takamatsu)</td>
</tr>
<tr>
<td></td>
<td>Kyushu Branch Division (Fukuoka)</td>
</tr>
<tr>
<td>Plants</td>
<td>Tamagawa Plant (Kawasaki)</td>
</tr>
<tr>
<td></td>
<td>Fuchu Plant (Fuchu, Tokyo)</td>
</tr>
<tr>
<td></td>
<td>Sagamihara Plant (Sagamihara)</td>
</tr>
<tr>
<td></td>
<td>Abiko Plant (Abiko)</td>
</tr>
<tr>
<td>Domestic Manufacturing Center</td>
<td>NEC Computertechno, Ltd. (Kofu)</td>
</tr>
<tr>
<td></td>
<td>NEC Yamanashi, Ltd. (Otsuki)</td>
</tr>
<tr>
<td></td>
<td>NEC Saitama, Ltd. (Kodama-gun Kamikawamachi, Saitama)</td>
</tr>
<tr>
<td></td>
<td>NEC Personal Products, Ltd. (Yonezawa)</td>
</tr>
<tr>
<td></td>
<td>NEC Yamagata, Ltd. (Tsuruoka)</td>
</tr>
<tr>
<td></td>
<td>NEC Kyushu, Ltd. (Kumamoto)</td>
</tr>
<tr>
<td>Overseas Subsidiaries</td>
<td>NEC Corporation of America (U.S.A.)</td>
</tr>
<tr>
<td></td>
<td>NEC Europe, Ltd. (U.K.)</td>
</tr>
<tr>
<td></td>
<td>NEC (China) Co., Ltd. (People’s Republic of China)</td>
</tr>
</tbody>
</table>

(9) Employees

(i) Employees of the NEC Group

<table>
<thead>
<tr>
<th>Segment</th>
<th>Number of Employees</th>
</tr>
</thead>
<tbody>
<tr>
<td>IT/Network Solutions Business</td>
<td>78,668</td>
</tr>
<tr>
<td>Mobile/Personal Solutions Business</td>
<td>8,708</td>
</tr>
<tr>
<td>Electron Devices Business</td>
<td>47,891</td>
</tr>
<tr>
<td>Others</td>
<td>19,519</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>154,786</strong></td>
</tr>
</tbody>
</table>

(ii) Employees of the Company

<table>
<thead>
<tr>
<th>Number of Employees</th>
<th>Increase (Decrease) from March 31, 2006</th>
<th>Average Age</th>
<th>Average Years of Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>22,602</td>
<td>(926)</td>
<td>39.6</td>
<td>15.9</td>
</tr>
</tbody>
</table>

(10) Major Borrowings

<table>
<thead>
<tr>
<th>Creditors</th>
<th>Balance of Borrowings (In millions of yen)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sumitomo Mitsui Banking Corporation</td>
<td>40,011</td>
</tr>
<tr>
<td>The Sumitomo Trust &amp; Banking Co., Ltd.</td>
<td>18,996</td>
</tr>
<tr>
<td>Mizuho Corporate Bank, Ltd.</td>
<td>18,607</td>
</tr>
<tr>
<td>Sumitomo Life Insurance Company</td>
<td>17,350</td>
</tr>
<tr>
<td>The Bank of Tokyo-Mitsubishi UFJ, Ltd.</td>
<td>15,820</td>
</tr>
</tbody>
</table>
2. Shares and Shareholders of the Company

(1) Total Number of Authorized Shares 7,500,000,000 shares
(2) Total Number of Shares Issued 2,029,555,412 shares

Note: The number of shares issued increased by 33,630,520 shares in connection with the stock-for-stock exchange between the Company and NEC Infrontia Corporation and by 1,508 shares as a result of conversion of convertible bonds during the fiscal year ended March 31, 2007.

(3) Number of Shareholders 257,608

(4) Major Shareholders (Top 10)

<table>
<thead>
<tr>
<th>Name of Shareholders</th>
<th>Number of Shares Held</th>
<th>Percentage of Shares Held</th>
</tr>
</thead>
<tbody>
<tr>
<td>Japan Trustee Services Bank, Ltd. (Trust Account)</td>
<td>84,770</td>
<td>4.18%</td>
</tr>
<tr>
<td>The Master Trust Bank of Japan, Ltd. (Trust Account)</td>
<td>83,869</td>
<td>4.13%</td>
</tr>
<tr>
<td>Japan Trustee Services Bank, Ltd. (Trust Account No.4)</td>
<td>57,736</td>
<td>2.84%</td>
</tr>
<tr>
<td>The Chase Manhattan Bank, N.A. London</td>
<td>47,519</td>
<td>2.34%</td>
</tr>
<tr>
<td>Sumitomo Life Insurance Company</td>
<td>41,000</td>
<td>2.02%</td>
</tr>
<tr>
<td>Nippon Life Insurance Company</td>
<td>39,977</td>
<td>1.97%</td>
</tr>
<tr>
<td>NEC Employee Shareholding Association</td>
<td>29,336</td>
<td>1.45%</td>
</tr>
<tr>
<td>Hero and Company</td>
<td>28,050</td>
<td>1.38%</td>
</tr>
<tr>
<td>The Dai-ichi Mutual Life Insurance Company</td>
<td>24,569</td>
<td>1.21%</td>
</tr>
<tr>
<td>Japan Trustee Services Bank, Ltd. (The Sumitomo Trust &amp; Banking Co., Ltd. Retrust Account/Sumitomo Corporation Employee Pension Trust Account)</td>
<td>23,299</td>
<td>1.15%</td>
</tr>
</tbody>
</table>

(5) Classification of Shareholders

<table>
<thead>
<tr>
<th>Classification of Shareholders</th>
<th>Percentage of Shares Held</th>
</tr>
</thead>
<tbody>
<tr>
<td>Japanese government and local government</td>
<td>0.00%</td>
</tr>
<tr>
<td>Financial Institutions</td>
<td>29.16%</td>
</tr>
<tr>
<td>Securities Companies</td>
<td>2.26%</td>
</tr>
<tr>
<td>Other Corporations</td>
<td>4.46%</td>
</tr>
<tr>
<td>Foreign Investors</td>
<td>27.47%</td>
</tr>
<tr>
<td>Japanese Individuals and Others</td>
<td>36.65%</td>
</tr>
<tr>
<td>Total</td>
<td>100%</td>
</tr>
</tbody>
</table>

3. Stock acquisition rights issued by the Company (the "Rights")

As an incentive to promote management highly conscious of shareholder value and to improve the performance of the NEC Group, the Company granted the stock option to the directors and employees having the important responsibilities of the Company, and full-time chairpersons and presidents of the Company's subsidiaries in Japan that play an important role in implementing the business strategies of the NEC Group.

The summary of the stock options that are in effect as of March 31, 2007 is as follows:
<table>
<thead>
<tr>
<th>Business Period</th>
<th>Number of Persons allotted</th>
<th>Number of the Rights</th>
<th>Number of shares to be issued or transferred upon exercise of the Rights</th>
<th>Amount to be paid for exercise of the Rights</th>
<th>Exercise period</th>
</tr>
</thead>
<tbody>
<tr>
<td>164th Business Period</td>
<td>169</td>
<td>-</td>
<td>307,000</td>
<td>1,818 yen per share</td>
<td>From July 1, 2003 to June 30, 2007</td>
</tr>
<tr>
<td>4/1/01-3/31/02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>165th Business Period</td>
<td>231</td>
<td>358</td>
<td>358,000</td>
<td>888 yen per share</td>
<td>From July 1, 2004 to June 30, 2008</td>
</tr>
<tr>
<td>4/1/02-3/31/03</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>166th Business Period</td>
<td>184</td>
<td>313</td>
<td>313,000</td>
<td>769 yen per share</td>
<td>From July 1, 2005 to June 30, 2009</td>
</tr>
<tr>
<td>4/1/03-3/31/04</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>167th Business Period</td>
<td>172</td>
<td>289</td>
<td>289,000</td>
<td>801 yen per share</td>
<td>From July 1, 2006 to June 30, 2010</td>
</tr>
<tr>
<td>4/1/04-3/31/05</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>168th Business Period</td>
<td>175</td>
<td>300</td>
<td>300,000</td>
<td>637 yen per share</td>
<td>From July 1, 2007 to June 30, 2011</td>
</tr>
<tr>
<td>4/1/05-3/31/06</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>169th Business Period</td>
<td>172</td>
<td>304</td>
<td>304,000</td>
<td>636 yen per share</td>
<td>From August 1, 2008 to July 31, 2012</td>
</tr>
<tr>
<td>4/1/06-3/31/07</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Notes:  
1. The figures described in "Number of persons allotted", "Number of the Rights" and "Number of shares to be issued or transferred upon exercise of the Rights" indicate the number at the time when such Rights are granted, and do not reflect the changes due to the exercise or the lost of the Right.
2. Under the stock option issued in the fiscal year ended March 31, 2002, the holder of the Rights is entitled to purchase treasury stock from the Company at the price described in "Amount to be paid for exercise of the Rights" above.
3. The Rights described above were not granted as compensation for the performance of the duties of the holders.
### Matters related to Directors and Corporate Auditors

#### (1) Name, Position at the Company and Responsibility, Principal Occupation or Representative Status in Other Company or Entities of Directors and Corporate Auditors

<table>
<thead>
<tr>
<th>Name</th>
<th>Position at the Company and Member of the Board</th>
<th>Responsibility, Principal Occupation or Representative Status in Other Companies or Entities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hajime Sasaki</td>
<td>Chairman of the Board (Representative Director)</td>
<td>Overall management for the operation of fundamental matters of the Company, Chairman, Japanese Standards Association</td>
</tr>
<tr>
<td>Kaoru Yano</td>
<td>President (Representative Director)</td>
<td>Management of execution of the Company's business, Corporate Auditing</td>
</tr>
<tr>
<td>Kazumasa Fujie</td>
<td>Senior Executive Vice President and Member of the Board (Representative Director)</td>
<td>Domestic Sales Business Unit, Advertising and Export &amp; Import Trade Control, important matters relating to Social Infrastructure Solutions Business Unit</td>
</tr>
<tr>
<td>Kazuhiko Kobayashi</td>
<td>Executive Vice President and Member of the Board</td>
<td>Important matters relating to International Business Promotion Unit, hardware mass-marketing business for International markets (excluding Mobile Terminals Business Unit ) and strategy for product technology</td>
</tr>
<tr>
<td>Shunichi Suzuki</td>
<td>Executive Vice President and Member of the Board</td>
<td>Affiliated Company and Personal Solutions Business Unit, important matters relating to Corporate Business Development, President, NEC BIGLOBE, Ltd.</td>
</tr>
<tr>
<td>Yasuo Matoi</td>
<td>Executive Vice President and Member of the Board</td>
<td>Internal Control, important matters relating to Corporate Controller and Corporate Finance and IR</td>
</tr>
<tr>
<td>Masatoshi Aizawa</td>
<td>Executive Vice President and Member of the Board</td>
<td>Government, Community, Financial and Carrier Solutions Business Unit and Social Infrastructure Solutions Business Unit</td>
</tr>
<tr>
<td>Saburo Takizawa</td>
<td>Executive Vice President and Member of the Board</td>
<td>Enterprise Solutions Business Unit</td>
</tr>
<tr>
<td>Tsutomu Nakamura</td>
<td>Senior Vice President and Member of the Board</td>
<td>Intellectual Asset R&amp;D Unit and Corporate IT, and Executive General Manager, Intellectual Asset Operation Unit</td>
</tr>
<tr>
<td>Konosuke Kashima</td>
<td>Senior Vice President and Member of the Board</td>
<td>Corporate Planning, Corporate Communications and General Affairs, important matters relating to Human Resources Development, HR Support and Health Care, assisting President regarding Corporate Auditing</td>
</tr>
<tr>
<td>Toshio Morikawa</td>
<td>Member of the Board</td>
<td>Advisor, Sumitomo Mitsui Banking Corporation</td>
</tr>
<tr>
<td>Akira Uehara</td>
<td>Member of the Board</td>
<td>President, Taisho Pharmaceutical Co., Ltd.</td>
</tr>
<tr>
<td>Yoshinari Hara</td>
<td>Member of the Board</td>
<td>Chairman of the Board, Daiwa Securities Group Inc.</td>
</tr>
<tr>
<td>Sawako Nohara</td>
<td>Member of the Board</td>
<td>President, IPS Marketing, Inc.</td>
</tr>
<tr>
<td>Shigeo Matsumoto</td>
<td>Corporate Auditor (full-time)</td>
<td>-</td>
</tr>
<tr>
<td>Hiroshi Takakuta</td>
<td>Corporate Auditor (full-time)</td>
<td>-</td>
</tr>
<tr>
<td>Shinichi Yokoyama</td>
<td>Corporate Auditor</td>
<td>President and Chief Executive Officer, Sumitomo Life Insurance Company</td>
</tr>
<tr>
<td>Muneko Shigematsu</td>
<td>Corporate Auditor</td>
<td>-</td>
</tr>
<tr>
<td>Tatsuzo Homma</td>
<td>Corporate Auditor</td>
<td>Attorney</td>
</tr>
</tbody>
</table>

**Notes:**
1. At the 168th Ordinary General Meeting of Shareholders held on June 22, 2006, Messrs. Masatoshi Aizawa and Yoshinari Hara and Ms. Sawako Nohara were elected as Directors of the Company.
2. At the 168th Ordinary General Meeting of Shareholders held on June 22, 2006, Mr. Tatsuzo Homma was elected as a Corporate Auditor of the Company.
3. Messrs. Toshio Morikawa and Yoshinari Hara and Ms. Sawako Nohara are outside Directors, as stipulated in Item 15, Article 2 of the Company Law of Japan ("Company Law").

4. Messrs. Shinich Yokoyama, Munego Shigematsu and Tatsuzo Homma are outside Corporate Auditors, as stipulated in Item 16, Article 2 of the Company Law.

5. Messrs. Shigeo Matsumoto and Munego Shigematsu were former Directors of the Company and Sumitomo Corporation, respectively, responsible for accounting, and they have considerable expertise in finance and accounting.

6. The names of Directors and a Corporate Auditor who retired during the fiscal year ended March 31, 2007, their position at the time of the retirement and the date and reasons of their retirement are as follows:

<table>
<thead>
<tr>
<th>Name</th>
<th>Position at the time of retirement</th>
<th>Date of retirement (reason)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Akinobu Kanasugi</td>
<td>Vice Chairman of the Board</td>
<td>November 8, 2006 (demise)</td>
</tr>
<tr>
<td>Toshiro Kawamura</td>
<td>Senior Executive Vice President and Member of the Board</td>
<td>June 22, 2006 (expiration)</td>
</tr>
<tr>
<td>Iwao Fuchigami</td>
<td>Executive Vice President and Member of the Board</td>
<td>June 22, 2006 (expiration)</td>
</tr>
<tr>
<td>Koichi Kimura</td>
<td>Member of the Board</td>
<td>June 22, 2006 (expiration)</td>
</tr>
<tr>
<td>Tsuneo Kabe</td>
<td>Corporate Auditor</td>
<td>June 22, 2006 (resignation)</td>
</tr>
</tbody>
</table>

Note: The responsibility of Mr. Akinobu Kanasugi at that time of the retirement was assisting Chairman of the Board.

7. On April 1, 2007, the positions and responsibilities of Directors were changed as follows:

<table>
<thead>
<tr>
<th>Name</th>
<th>Position after change</th>
<th>Responsibility or Principal Occupation after change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kazumasa Fujie</td>
<td>Senior Executive Vice President and Member of the Board (Representative Director)</td>
<td>Assisting President regarding sales and marketing in Domestic Sales Business Unit, Government, Community, Financial and Carrier Solutions Business Unit, Enterprise Solutions Business Unit and Social Infrastructure Solutions Business Unit, Export &amp; Import Trade Control, important matters relating to Marketing Unit</td>
</tr>
<tr>
<td>Kazuhiko Kobayashi</td>
<td>Executive Vice President and Member of the Board</td>
<td>Special assignment by the President</td>
</tr>
<tr>
<td>Shunichi Suzuki</td>
<td>Executive Vice President and Member of the Board</td>
<td>Special assignment by the President</td>
</tr>
<tr>
<td>Yasuo Matoi</td>
<td>Executive Vice President and Member of the Board</td>
<td>Special assignment by the President</td>
</tr>
<tr>
<td>Masatoshi Aizawa</td>
<td>Executive Vice President and Member of the Board</td>
<td>Government, Community, Financial and Carrier Solutions Business Unit, Social Infrastructure Solutions Business Unit and global strategy for IT Solutions</td>
</tr>
<tr>
<td>Konosuke Kashima</td>
<td>Executive Vice President and Member of the Board</td>
<td>Corporate Planning, Corporate Communications, Affiliated Company and General Affairs, important matters relating to Corporate Business Development, Human Resources Development, HR Support and Health Care, assisting President regarding Corporate Auditing</td>
</tr>
<tr>
<td>Name</td>
<td>Position after change</td>
<td>Responsibility or Principal Occupation after change</td>
</tr>
<tr>
<td>-------------------</td>
<td>---------------------------------------------------</td>
<td>---------------------------------------------------</td>
</tr>
<tr>
<td>Tsutomu Nakamura</td>
<td>Senior Vice President and Member of the Board</td>
<td>Intellectual Asset R&amp;D Unit and Corporate IT</td>
</tr>
</tbody>
</table>

8. In addition to the above, important concurrent positions held by Directors and Corporate Auditor are as follows:

<table>
<thead>
<tr>
<th>Name</th>
<th>Concurrent Position</th>
<th>Name of Concurrent Company</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hajime Sasaki</td>
<td>Outside Director</td>
<td>TEIJIN LIMITED</td>
</tr>
<tr>
<td></td>
<td>Outside Director</td>
<td>Komatsu Ltd.</td>
</tr>
<tr>
<td>Shunichi Suzuki</td>
<td>Member of the Board</td>
<td>NEC Electronics Corporation</td>
</tr>
<tr>
<td>Masatoshi Aizawa</td>
<td>Outside Director</td>
<td>Keyware Solutions Inc.</td>
</tr>
<tr>
<td>Shigeo Matsumoto</td>
<td>Corporate Auditor</td>
<td>NEC Electronics Corporation</td>
</tr>
</tbody>
</table>

Note: Important concurrent positions held by Mr. Toshio Morikawa are as described in "(3) (i) Important concurrent positions held by outside Directors and an outside Corporate Auditor (the concurrent positions as directors involved in execution of operations, corporate executive officers, outside directors or outside corporate auditors of other companies)".

(2) Remuneration paid or to be paid to Directors and Corporate Auditors

<table>
<thead>
<tr>
<th></th>
<th>Remuneration</th>
<th>Bonus</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Headcount</td>
<td>Total Amount (in millions of yen)</td>
</tr>
<tr>
<td>Directors (of which Outside Directors)</td>
<td>15</td>
<td>495</td>
</tr>
<tr>
<td>Corporate Auditors (of which Outside Corporate Auditors)</td>
<td>5</td>
<td>92</td>
</tr>
</tbody>
</table>

Notes: 1. Remunerations for Directors are determined according to their positions and the distinction of full-time or part-time, and bonuses for Directors are calculated by adding evaluation under certain rules of the contribution to the business results of the Company by their performance during previous fiscal year to the amount prescribed based on their position. However, such bonuses will be paid only to full-time Directors hereafter, including the payments for their performance during the fiscal year ended March 31, 2007. Remunerations for Corporate Auditors are calculated under certain rules determined by the Board of Corporate Auditors, and no bonuses are paid to Corporate Auditors. In addition, the Company abolished retirement allowance system for Directors and Corporate Auditors at the close of the 168th Ordinary General Meeting of Shareholders held on June 22, 2006.

2. The payment of bonus in the table above is to be submitted to the Meeting.

3. The Company paid 128,400,000 yen as bonuses to fifteen (15) Directors (including 2,200,000 yen paid to two outside Directors) who served as Directors of the Company at the end of March 31, 2006.

4. The Company paid 69,800,000 yen as retirement allowance (including special payment for the demise of Mr. Akinobu Kanasugi) to four Directors (including 5,000,000 yen paid to one outside Director) who retired during the fiscal year ended March 31, 2007. The Company also paid 5,000,000 yen as retirement allowance to one outside Corporate Auditor who retired during the fiscal year ended March 31, 2007.

5. The maximum monthly remuneration for Directors is 65,000,000 yen (approved at the 153rd Ordinary General Meeting of Shareholders held on June 27, 1991).

6. The maximum monthly remuneration for Corporate Auditors is 8,000,000 yen (approved at the 153rd Ordinary General Meeting of Shareholders held on June 27, 1991).
(3) Matters related to Outside Directors and outside Corporate Auditors

(i) Important concurrent positions held by outside Directors and an outside Corporate Auditor (the concurrent positions as directors involved in execution of operations, corporate executive officers, outside directors or outside corporate auditors of other companies)

<table>
<thead>
<tr>
<th>Name</th>
<th>Concurrent Position</th>
<th>Name of Other Companies</th>
</tr>
</thead>
<tbody>
<tr>
<td>Toshio Morikawa</td>
<td>Outside Director</td>
<td>Komatsu Ltd.</td>
</tr>
<tr>
<td></td>
<td>Outside Director</td>
<td>THE ROYAL HOTEL, LIMITED</td>
</tr>
<tr>
<td></td>
<td>Outside Corporate Auditor</td>
<td>Taisho Pharmaceutical Co., Ltd.</td>
</tr>
<tr>
<td>Yoshinari Hara</td>
<td>Corporate Executive Officer</td>
<td>Daiwa Securities Group Inc.</td>
</tr>
<tr>
<td>Sawako Nohara</td>
<td>Representative Director</td>
<td>IPSec Marketing, Inc.</td>
</tr>
<tr>
<td>Shinichi Yokoyama</td>
<td>Representative Director</td>
<td>Sumitomo Life Insurance Company</td>
</tr>
</tbody>
</table>

Notes:
1. The Company has continuing business relationship with IPSec Marketing, Inc., to which the Company subcontracts consulting service on its IT business.
2. The Company has continuing business relationship with Sumitomo Life Insurance Company such as sales of the Company’s products, provision of services such as system construction and consulting. In addition, the Company has long-term borrowings from Sumitomo Life Insurance Company.
3. Mr. Toshio Morikawa is a relative within the three degrees of relationship of an employee of The Bank of Tokyo-Mitsubishi UFJ, Ltd. which is a major business partner of the Company.

(ii) Major Activities of outside Directors and outside Corporate Auditors

<table>
<thead>
<tr>
<th>Name</th>
<th>Major Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Toshio Morikawa</td>
<td>He attended 21 meetings of Board of Directors out of 24 meetings held during the fiscal year ended March 31, 2007 for deliberation, including questions and remarks as appropriate.</td>
</tr>
<tr>
<td>Yoshinari Hara</td>
<td>After the assumption of office as Director of the Company, he attended 15 meetings of Board of Directors out of 19 meetings held during the fiscal year ended March 31, 2007 for deliberation, including questions and remarks as appropriate.</td>
</tr>
<tr>
<td>Sawako Nohara</td>
<td>After the assumption of office as Director of the Company, she attended 17 meetings of Board of Directors out of 19 meetings held during the fiscal year ended March 31, 2007 for deliberation, including questions and remarks as appropriate.</td>
</tr>
<tr>
<td>Shinichi Yokoyama</td>
<td>He attended 19 meetings of Board of Directors out of the 24 meetings, and 14 meetings of Board of Corporate Auditors out of the 17 meetings, both held during the fiscal year ended March 31, 2007 for deliberation, including questions and remarks as appropriate.</td>
</tr>
<tr>
<td>Munee Shigematsu</td>
<td>He attended 21 meetings of Board of Directors out of the 24 meetings, and all of the 17 meetings of Board of Corporate Auditors, both held during the fiscal year ended March 31, 2007 for deliberation, including questions and remarks as appropriate.</td>
</tr>
<tr>
<td>Tatsuzo Homma</td>
<td>After the assumption of office as Corporate Auditor of the Company, he attended 16 meetings of Board of Directors out of 19 meetings, and all of the 11 meetings of Board of Corporate Auditors, both held during the fiscal year ended March 31, 2007 for deliberation, including questions and remarks as appropriate.</td>
</tr>
</tbody>
</table>

Note: Outline of Action of outside Directors and outside Corporate Auditors regarding Delay of Filing of Annual Report with SEC.

The Company is required to file with SEC its annual report as an issuer of ADRs pursuant to the Securities and Exchange Act of 1934. However, the Company has not filed with the SEC of its annual report for the fiscal year ended March 31, 2006 after the deadline for filing, which was October 2, 2006, because the Company has not completed further analysis to support its revenue recognition required during the audit procedure of its consolidated financial statements. Messrs. Toshio Morikawa, Yoshinari Hara and Ms. Sawako Nohara have, at meetings of the Board of Directors, and Messrs. Shinichi Yokoyama, Munee Shigematsu and Tatsuzo Homma have, at
meetings of the Board of Corporate Auditors as well as meetings of Board of Directors, respectively, regularly expressed their opinions on the disclosure policy of the Company information, the content of disclosure, the method of disclosure and other related matters, and upon receipt reports on the abovementioned event and its development, and deliberated, among other things, the future preventive measures, and disclosure policies.

(iii) Outline of agreements entered into with outside Directors and outside Corporate Auditors to limit their liabilities as stipulated in Paragraph 1, Article 427 of the Company Law

Pursuant to Articles 25 and 32 of the Articles of Incorporation of the Company, the Company entered into agreements with Messrs. Toshio Morikawa, Yoshinari Hara and Ms. Sawako Nohara, who are outside Directors, and Messrs Shinichi Yokoyama, Munee Shigematsu and Tatsuzo Homma, who are outside Corporate Auditors, to limit their liabilities as stipulated in Paragraph 1, Article 427 of the Company Law. The outline of such agreements is to limit the liabilities as stipulated in Paragraph 1, Article 423 of the Company Law to the higher of 20 million yen or the amount provided in the Company Law and the Ordinance for Enforcement of the Company Law on condition that they perform their duties as Directors or Corporate Auditors in good faith and without gross negligence.

5. Independent Auditor

(1) Name of the Independent Auditor
Ernst & Young ShinNihon

(2) Compensation to independent auditor for the fiscal year ended March 31, 2007

<table>
<thead>
<tr>
<th>Classification</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>(i) The total fees paid to the Independent Auditor of the Company as compensation for their duties under the Company Law.</td>
<td>1,197</td>
</tr>
<tr>
<td>(ii) Total amount paid to Ernst &amp; Young Shin Nihon by the Company and its subsidiaries</td>
<td>2,228</td>
</tr>
</tbody>
</table>

Notes: 1. The fees set forth in column (i) above include the fees for audit under the Securities Exchange Law of Japan and other laws because there are no separate provisions in the audit contract with the Independent Auditor between the fees for audit under the Company Law and the fees for audit under the Securities Exchange Law of Japan, and it is impracticable to distinguish between these two types of fees.

2. Of the Company’s subsidiaries listed in "1.(7)(ii) Principal Subsidiaries" above, those subject to audit by certified public accountants or audit firm other than Ernst & Young ShinNihon are as follows:

<table>
<thead>
<tr>
<th>Name of Subsidiary</th>
<th>Certified Public Accountant</th>
</tr>
</thead>
<tbody>
<tr>
<td>NEC Infrontia Corporation</td>
<td>AZSA &amp; CO.</td>
</tr>
<tr>
<td>NEC TOKIN Corporation</td>
<td>AZSA &amp; CO.</td>
</tr>
<tr>
<td>NEC Corporation of America</td>
<td>KPMG LLP</td>
</tr>
<tr>
<td>NEC Europe Ltd.</td>
<td>Ernst &amp; Young LLP</td>
</tr>
<tr>
<td>NEC China</td>
<td>Ernst &amp; Young Huaming Assurance and Advisory Business Services</td>
</tr>
</tbody>
</table>

(3) Non-audit services rendered by the Independent Auditor

In addition to the work stipulated in Paragraph 1, Article 2 of the Certified Public Accountants Law of Japan, the Company engaged the Independent Auditor for the assessment of the Company’s assets and liabilities transferred to companies newly-established by way of a corporate split during the fiscal year ended March 31, 2007.
(4) Company Policy regarding dismissal or decision not to reappoint the Independent Auditor

Subject to the prior consent of the Board of Corporate Auditors, the Board of Directors will propose a dismissal or disapproval of the reappointment of the Independent Auditor to the shareholder's meeting when the situation arises where the Independent Auditor is no longer able to execute its duties in a proper manner or the Board of Directors decides that it is appropriate to dismiss or disapprove the reappointment of the Independent Auditor.

6. Internal Control System and Policy of the Company

(1) Internal Control System

A summary of the internal control system of the Company as provided in Item 6 of Paragraph 4, Article 362 of the Company Law adopted by resolution of the Board of Directors is as follows:

(i) In order to comply with the laws and the Company's Articles of Incorporation in the performance of duties by directors and employees, the Company shall ensure a clear understanding of and compliance with the NEC Group Charter of Corporate Behavior and the NEC Group Code of Conduct that were adopted to establish business ethics standards for the NEC Group and to ensure compliance with laws, Articles of Incorporation and internal rules. If any material violation of laws or Articles of Incorporation or internal rules is found, the Company shall investigate the cause of such violation and formulate and promote preventative measures. In addition, the Company shall prompt the use of "NEC Help line," a compliance hotline.

(ii) The Company shall properly retain and manage information in accordance with laws, regulations and the Company's internal rules.

(iii) The Company shall implement risk management systems effectively and comprehensively under the consistent policy throughout the Company in accordance with the Company's internal rules. Operating divisions shall properly implement risk management systems related to their operations and corporate staff divisions shall support such operating divisions' activities. The Company shall deliberate fully on such matters of particular importance from a perspective of risk management as the strategy to control important management risk. The internal auditing division shall conduct audits of the enterprise risk management system and the status of implementation of risk management.

(iv) In order to ensure the efficient performance of duties by Directors, the Board of Directors shall delegate its authorities to corporate officers and promote timely decision-making and effective performance of duties. Corporate officers shall, under the direction of the Board of Directors, efficiently conduct businesses in accordance with midterm corporate management goals and budgets decided by the Board of Directors.

(v) In order to ensure the proper operation of the NEC Group, the Company shall dispatch Directors and Corporate Auditors to subsidiaries, conduct routine sharing of information to promote operations in accordance with the NEC Group Charter of Corporate Behavior and the NEC Group Code of Conduct, and shall give instructions and assistance to subsidiaries for the establishment of the systems ensuring compliance with laws, regulations and fairness of the operation of business. The internal auditing division shall conduct audits of subsidiaries through cooperation with their internal auditing sections to ensure the fairness of their operations.

(vi) The Company shall assign full-time employee to assist Corporate Auditors in performing their duties. Matters regarding such employees, including performance review, personnel change and disciplinary action, shall be approved by Corporate Auditors.

(vii) Directors and employees shall report to Corporate Auditors on the status of the performance of their duties.

(viii) In order to ensure the effective audit, Corporate Auditors shall exchange information and consult with each other on the state of audits. Furthermore, Corporate Auditors shall periodically receive reports on financial audit from the Independent Auditors and exchange opinions with them.
(2) Policy on the Control over the Company

The Company believes that the decision as to the person who should control the financial and business affairs of the Company shall be made by the shareholders of the Company. However, in the event that a person or entity (the "Proposer") proposes to purchase the substantial number of the shares of the Company with an intent to control the Company or proposes the takeover of the Company, the Company believes it is the responsibilities of the Board of Directors to request the Proposer to provide appropriate information on the reasonableness of the consideration and other conditions of proposal and the influence such action may have on the management policy and business plan of the Company, to evaluate the information provided and consider whether such proposal has merit in promoting the corporate value of the Company and the common interest of the shareholders and to express the opinion of the Company for purposes of assisting the shareholders to make decisions whether or not to accept the proposal. In addition, the Company believes that according to the circumstances it may be required to negotiate with the Proposer or to present counter proposals to the shareholders.

The Company has not adopted a policy of defensive measures that will become effective when a proposal is made by the Proposer. It is the Company’s intention, however, that if (i) the sufficient information is not provided by the Proposer, (ii) the shareholders are not afforded the time sufficient to consider the proposal or (iii) the Company decides that the proposal would have an adverse effect on the corporate value of the Company or the common interest of the shareholders, the Company will decide and implement reasonable countermeasures that are practicable at the time and acceptable to the shareholders. Further, the Company may consider the introduction of defensive measures based on the business environment, the market trend, the laws and regulations and other trends if it is considered appropriate to do so for purposes of promoting the corporate value of the Company and the common interest of the shareholders.

(3) Policy on the surplus dividend

As the Company needs to adopt a flexible policy in order to better respond to the rapidly changing business environment, the Company considers, among other factors, the following factors in determining its cash dividends: the profits earned in the relevant fiscal period; the financial outlook for the following fiscal periods, the dividend payout ratio, and the internal demand for funds such as capital expenditures.

The Company will pay an annual dividend of 8 yen per share of common stock for the full year ended March 31, 2007 (including an interim dividend of 4 yen per share of common stock).

In addition, it is provided in its Articles of Incorporation that the Company may determine distribution of the surplus by resolutions of the Board of Directors so that the Company may make a distribution flexibly. The Company will pay dividends twice annually, with the record dates of March 31 and September 30, as in the past.
# CONSOLIDATED BALANCE SHEET

(As of March 31, 2007)

(In millions of yen)

<table>
<thead>
<tr>
<th>Account</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Current assets</strong></td>
<td>2,047,681</td>
</tr>
<tr>
<td>Cash and deposit</td>
<td>332,446</td>
</tr>
<tr>
<td>Notes and accounts receivable, trade</td>
<td>874,543</td>
</tr>
<tr>
<td>Current marketable securities</td>
<td>91,570</td>
</tr>
<tr>
<td>Inventories</td>
<td>493,224</td>
</tr>
<tr>
<td>Deferred tax assets</td>
<td>114,560</td>
</tr>
<tr>
<td>Other current assets</td>
<td>150,895</td>
</tr>
<tr>
<td>Allowance for doubtful notes and accounts</td>
<td>(9,557)</td>
</tr>
<tr>
<td><strong>Non-current assets</strong></td>
<td>1,683,988</td>
</tr>
<tr>
<td><strong>Property, plant and equipment</strong></td>
<td>684,529</td>
</tr>
<tr>
<td>Buildings and structures</td>
<td>238,677</td>
</tr>
<tr>
<td>Machinery and equipment</td>
<td>214,833</td>
</tr>
<tr>
<td>Tools and other equipment</td>
<td>104,925</td>
</tr>
<tr>
<td>Land</td>
<td>92,203</td>
</tr>
<tr>
<td>Construction in progress</td>
<td>33,891</td>
</tr>
<tr>
<td><strong>Intangible assets</strong></td>
<td>221,991</td>
</tr>
<tr>
<td>Goodwill</td>
<td>89,566</td>
</tr>
<tr>
<td>Software</td>
<td>126,339</td>
</tr>
<tr>
<td>Other intangible assets</td>
<td>6,086</td>
</tr>
<tr>
<td><strong>Investments and other assets</strong></td>
<td>777,468</td>
</tr>
<tr>
<td>Investment securities</td>
<td>230,504</td>
</tr>
<tr>
<td>Stock of affiliated companies</td>
<td>221,864</td>
</tr>
<tr>
<td>Deferred tax assets</td>
<td>160,810</td>
</tr>
<tr>
<td>Other</td>
<td>181,098</td>
</tr>
<tr>
<td>Allowance for doubtful notes and accounts</td>
<td>(16,808)</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>3,731,669</td>
</tr>
</tbody>
</table>
(In millions of yen)

<table>
<thead>
<tr>
<th>Account</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Current liabilities</strong></td>
<td>1,695,479</td>
</tr>
<tr>
<td>Notes and accounts payable, trade</td>
<td>786,899</td>
</tr>
<tr>
<td>Short-term borrowings</td>
<td>110,385</td>
</tr>
<tr>
<td>Commercial paper</td>
<td>102,943</td>
</tr>
<tr>
<td>Long-term borrowings (within one year)</td>
<td>41,562</td>
</tr>
<tr>
<td>Bonds payable (within one year)</td>
<td>76,570</td>
</tr>
<tr>
<td>Accounts payable, other and accrued expenses</td>
<td>285,039</td>
</tr>
<tr>
<td>Advances from customers</td>
<td>66,730</td>
</tr>
<tr>
<td>Reserve for bonus to directors</td>
<td>401</td>
</tr>
<tr>
<td>Product warranty liabilities</td>
<td>34,459</td>
</tr>
<tr>
<td>Other current liabilities</td>
<td>190,491</td>
</tr>
<tr>
<td><strong>Non-current liabilities</strong></td>
<td>796,067</td>
</tr>
<tr>
<td>Bonds payable</td>
<td>443,219</td>
</tr>
<tr>
<td>Long-term borrowings</td>
<td>42,759</td>
</tr>
<tr>
<td>Non-current deferred tax liabilities</td>
<td>11,424</td>
</tr>
<tr>
<td>Accrued pension and severance costs</td>
<td>216,769</td>
</tr>
<tr>
<td>Provision for loss on repurchase of computers</td>
<td>16,355</td>
</tr>
<tr>
<td>Long-term product warranty liabilities</td>
<td>2,380</td>
</tr>
<tr>
<td>Provision for recycling expenses of personal computers</td>
<td>5,634</td>
</tr>
<tr>
<td>Other</td>
<td>57,527</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>2,491,546</td>
</tr>
<tr>
<td><strong>Net Assets</strong></td>
<td></td>
</tr>
<tr>
<td>Shareholders' equity</td>
<td>972,438</td>
</tr>
<tr>
<td>Common stock</td>
<td>337,822</td>
</tr>
<tr>
<td>Additional paid-in capital</td>
<td>464,838</td>
</tr>
<tr>
<td>Retained earnings</td>
<td>173,003</td>
</tr>
<tr>
<td>Treasury stock</td>
<td>(3,225)</td>
</tr>
<tr>
<td><strong>Valuation and translation adjustments</strong></td>
<td>66,370</td>
</tr>
<tr>
<td>Unrealized gains (losses) on marketable securities</td>
<td>57,706</td>
</tr>
<tr>
<td>Unrealized gains (losses) on hedging</td>
<td>(143)</td>
</tr>
<tr>
<td>Foreign currency translation adjustments</td>
<td>8,807</td>
</tr>
<tr>
<td>Share subscription rights</td>
<td>81</td>
</tr>
<tr>
<td>Minority interests</td>
<td>201,234</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td>1,240,123</td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td>3,731,669</td>
</tr>
<tr>
<td>Account</td>
<td>Amount</td>
</tr>
<tr>
<td>----------------------------------------------</td>
<td>-------------</td>
</tr>
<tr>
<td>Net Sales</td>
<td>4,652,649</td>
</tr>
<tr>
<td>Cost of sales</td>
<td>3,242,459</td>
</tr>
<tr>
<td><strong>Gross profit on sales</strong></td>
<td>1,410,190</td>
</tr>
<tr>
<td>Selling, general and administrative expenses</td>
<td>1,340,214</td>
</tr>
<tr>
<td><strong>Operating income</strong></td>
<td>69,976</td>
</tr>
<tr>
<td>Non-operating income</td>
<td>26,195</td>
</tr>
<tr>
<td>Interest income</td>
<td>8,951</td>
</tr>
<tr>
<td>Dividend income</td>
<td>3,622</td>
</tr>
<tr>
<td>Other</td>
<td>13,622</td>
</tr>
<tr>
<td>Non-operating expenses</td>
<td>79,824</td>
</tr>
<tr>
<td>Interest expense</td>
<td>16,161</td>
</tr>
<tr>
<td>Loss on disposal of fixed assets</td>
<td>15,639</td>
</tr>
<tr>
<td>Provision for accrued pension and severance costs</td>
<td>13,863</td>
</tr>
<tr>
<td>Settlement payment and compensation loss</td>
<td>7,510</td>
</tr>
<tr>
<td>Equity in losses of affiliated companies</td>
<td>4,006</td>
</tr>
<tr>
<td>Foreign exchange loss</td>
<td>2,622</td>
</tr>
<tr>
<td>Other</td>
<td>20,023</td>
</tr>
<tr>
<td><strong>Ordinary income</strong></td>
<td>16,347</td>
</tr>
<tr>
<td><strong>Special Gain</strong></td>
<td>115,155</td>
</tr>
<tr>
<td>Gain on cancellation of the marketable securities of the pension trust</td>
<td>69,533</td>
</tr>
<tr>
<td>Gain on sale of investment in securities</td>
<td>25,651</td>
</tr>
<tr>
<td>Gain on change in interest in affiliated companies</td>
<td>8,630</td>
</tr>
<tr>
<td>Gain on transfer of marketable securities to the pension trust</td>
<td>6,534</td>
</tr>
<tr>
<td>Gain on sale of fixed assets</td>
<td>2,872</td>
</tr>
<tr>
<td>Reversal of provision for recycling expenses of personal computers</td>
<td>1,892</td>
</tr>
<tr>
<td>Gain on sale of stock of affiliated companies</td>
<td>41</td>
</tr>
<tr>
<td>Gain on lapse of share subscription rights</td>
<td>2</td>
</tr>
<tr>
<td><strong>Special Loss</strong></td>
<td>35,205</td>
</tr>
<tr>
<td>Restructuring charges</td>
<td>15,805</td>
</tr>
<tr>
<td>Loss due to devaluation of investments in securities</td>
<td>10,058</td>
</tr>
<tr>
<td>Cost of corrective measures for products</td>
<td>4,695</td>
</tr>
<tr>
<td>Impairment loss on fixed assets</td>
<td>2,768</td>
</tr>
<tr>
<td>Pension and severance costs</td>
<td>991</td>
</tr>
<tr>
<td>Loss on sale of stock of affiliated companies</td>
<td>661</td>
</tr>
<tr>
<td>Loss on sale of fixed assets</td>
<td>208</td>
</tr>
<tr>
<td>Loss on sale of investment in securities</td>
<td>19</td>
</tr>
<tr>
<td><strong>Income before income taxes</strong></td>
<td>96,297</td>
</tr>
<tr>
<td>Corporate tax, inhabitant tax and enterprise tax</td>
<td>30,728</td>
</tr>
<tr>
<td>Income taxes - deferred</td>
<td>62,242</td>
</tr>
<tr>
<td>Minority interest in income (loss) of consolidated subsidiaries</td>
<td>(5,801)</td>
</tr>
<tr>
<td><strong>Net income</strong></td>
<td>9,128</td>
</tr>
</tbody>
</table>
## CONSOLIDATED STATEMENT OF CHANGES IN NET ASSETS
(for the fiscal year ended March 31, 2007)

(In millions of yen)

<table>
<thead>
<tr>
<th>Shareholders’ equity</th>
<th>Common stock</th>
<th>Additional paid-in capital</th>
<th>Retained earnings</th>
<th>Treasury stock</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balances as of March 31, 2006</td>
<td>337,821</td>
<td>441,155</td>
<td>173,808</td>
<td>(2,869)</td>
<td>949,915</td>
</tr>
<tr>
<td>Changes of items during the fiscal year</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Increase by stock-for-stock exchange</td>
<td></td>
<td></td>
<td>24,382</td>
<td></td>
<td>24,382</td>
</tr>
<tr>
<td>Conversion of convertible bond type warrant</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>Bonus to directors</td>
<td></td>
<td></td>
<td>(200)</td>
<td></td>
<td>(200)</td>
</tr>
<tr>
<td>Dividends</td>
<td></td>
<td></td>
<td>(14,081)</td>
<td></td>
<td>(14,081)</td>
</tr>
<tr>
<td>Net income</td>
<td></td>
<td></td>
<td>9,128</td>
<td></td>
<td>9,128</td>
</tr>
<tr>
<td>Purchase of treasury stock</td>
<td></td>
<td></td>
<td></td>
<td>(558)</td>
<td>(558)</td>
</tr>
<tr>
<td>Disposal of treasury stock</td>
<td></td>
<td></td>
<td></td>
<td>(153)</td>
<td>202</td>
</tr>
<tr>
<td>Changes in the scope of equity method</td>
<td></td>
<td></td>
<td></td>
<td>4,348</td>
<td>4,348</td>
</tr>
<tr>
<td>Others</td>
<td></td>
<td></td>
<td></td>
<td>(547)</td>
<td></td>
</tr>
<tr>
<td>Net changes in items other than those in shareholders' equity</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total changes of items during the fiscal year</td>
<td>1</td>
<td>23,683</td>
<td>(805)</td>
<td>(356)</td>
<td>22,523</td>
</tr>
<tr>
<td>Balances as of March 31, 2007</td>
<td>337,822</td>
<td>464,838</td>
<td>173,003</td>
<td>(3,225)</td>
<td>972,438</td>
</tr>
</tbody>
</table>
## Valuation and translation adjustments

<table>
<thead>
<tr>
<th></th>
<th>Unrealized gains (losses) on marketable securities</th>
<th>Unrealized gains (losses) on hedging</th>
<th>Foreign currency translation adjustments</th>
<th>Total of Valuation and translation adjustments</th>
<th>Share subscription rights</th>
<th>Minority interests</th>
<th>Total net assets</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Balances as of March 31, 2006</strong></td>
<td>78,128</td>
<td>-</td>
<td>1,764</td>
<td>79,892</td>
<td>-</td>
<td>212,843</td>
<td>1,242,650</td>
</tr>
<tr>
<td><strong>Changes of items during the fiscal year</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Increase by stock-for-stock exchange</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>24,382</td>
</tr>
<tr>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>Bonus to directors</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(200)</td>
</tr>
<tr>
<td>Dividends</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(14,081)</td>
</tr>
<tr>
<td>Net income</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>9,128</td>
</tr>
<tr>
<td>Purchase of treasury stock</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(558)</td>
</tr>
<tr>
<td>Disposal of treasury stock</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>49</td>
</tr>
<tr>
<td>Changes in the scope of equity method</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>4,348</td>
</tr>
<tr>
<td>Others</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(547)</td>
</tr>
<tr>
<td>Net changes in items other than those in shareholders' equity</td>
<td>(20,422)</td>
<td>(143)</td>
<td>7,043</td>
<td>(13,522)</td>
<td>81</td>
<td>(11,609)</td>
<td>(25,050)</td>
</tr>
<tr>
<td><strong>Total changes of items during the fiscal year</strong></td>
<td>(20,422)</td>
<td>(143)</td>
<td>7,043</td>
<td>(13,522)</td>
<td>81</td>
<td>(11,609)</td>
<td>(2,527)</td>
</tr>
<tr>
<td><strong>Balances as of March 31, 2007</strong></td>
<td>57,706</td>
<td>(143)</td>
<td>8,807</td>
<td>66,370</td>
<td></td>
<td>201,234</td>
<td>1,240,123</td>
</tr>
</tbody>
</table>
Notes to Consolidated Financial Statements

1. Significant accounting policies

1. Significant changes of accounting principles

The Company previously disclosed its consolidated financial results based on the financial statements prepared in accordance with the terms, formats, and preparation methods of accounting principles generally accepted in the U.S. ("U.S. GAAP") pursuant to the provision of Paragraph 1 of Article 179 of the Regulation of Enforcement of Commercial Code of Japan. However, the Company has adopted, starting with the fiscal year ended March 31, 2007, accounting principles generally accepted in Japan ("Japan GAAP") for preparing and disclosing its consolidated financial statements required under Japanese laws. Accordingly, this consolidated financial statements prepared pursuant to Paragraph 1 and 3 of Article 444 of the Company Law, present the financial results under Japan GAAP. This change in accounting principles came about because the Company was unable to prepare its consolidated financial statements under U.S. GAAP for the fiscal year ended March 31, 2006, as the audits relating to its annual report to be filed with the U.S. Securities and Exchange Commission ("SEC") have not been completed under the audit standards by U.S. Public Company Accounting Oversight Board.

2. Scope of consolidation

Number of consolidated subsidiaries 342 companies

Major consolidated subsidiaries


The consolidated financial statements for the fiscal year ended March 31, 2007 have added 32 companies to consolidation while excluding 46 companies from consolidation, major companies of which are as stated below:

Number of companies categorized as consolidated subsidiaries due to acquisition and establishment 32 companies

Major companies

NEC BIGLOBE, Ltd., NEC Electronics Korea Ltd., NEC Phillips Unified Solutions B.V., NEC TOKIN Korea Ltd., and others

Number of companies liquidated or sold 36 companies

Major companies

Hokko Denshi Co., Ltd., Packard Bell B.V., NEC USA Inc., NEC Laser & Automation, Ltd., NEC Gotemba Ltd., and others

Number of companies decreased due to merger 10 companies

<table>
<thead>
<tr>
<th>(Previous)</th>
<th>(New)</th>
</tr>
</thead>
<tbody>
<tr>
<td>TOKIN Shoko Corporation</td>
<td>NEC TOKIN Corporation</td>
</tr>
<tr>
<td>NEC TOKIN Toyama, Ltd.</td>
<td></td>
</tr>
<tr>
<td>NEC TOKIN Iwate, Ltd.</td>
<td></td>
</tr>
<tr>
<td>NEC TOKIN Tochigi, Ltd.</td>
<td></td>
</tr>
<tr>
<td>NEC TOKIN Hyogo, Ltd.</td>
<td></td>
</tr>
<tr>
<td>NEC TOKIN Corporation</td>
<td></td>
</tr>
<tr>
<td>NEC America Inc.</td>
<td>NEC Corporation of America</td>
</tr>
<tr>
<td>NEC Solutions (America), Inc.</td>
<td></td>
</tr>
<tr>
<td>NEC Compound Semiconductor Devices, Ltd.</td>
<td>NEC Electronics Corporation</td>
</tr>
<tr>
<td>NEC Deviceport, Ltd.</td>
<td></td>
</tr>
<tr>
<td>NEC Electronics Corporation</td>
<td></td>
</tr>
<tr>
<td>E.Piphany Solutions</td>
<td>ABeam System Engineering Ltd.</td>
</tr>
<tr>
<td>ABeam System Engineering Ltd.</td>
<td></td>
</tr>
<tr>
<td>Qorval Integrated Solutions, Inc.</td>
<td>ABeam Consulting (USA) Ltd.</td>
</tr>
<tr>
<td>ABeam Consulting (USA) Ltd.</td>
<td></td>
</tr>
</tbody>
</table>
3. Items related to companies accounted for by the equity method

(1) Number of companies accounted for by the equity method

There is no non-consolidated subsidiaries accounted for by the equity method.

Number of affiliated companies accounted for by the equity method: 68 companies

Major companies
- Pleomart. Inc.
- Keyware Solutions Inc.
- Nippon Computer System Co., Ltd.
- South Tokyo Cabletelevision
- Alaxala Networks Corporation
- NEC Leasing, Ltd.
- Nippon Electric Glass Co., Ltd.
- Anritsu Corporation
- Japan Aviation Electronics Industry, Ltd.
- Honda Elesys Co., Ltd.
- NEC SCHOTT Components Corporation
- Sincere Corporation
- NEC TOPPAN Circuit Solutions, Inc.
- Shanghai SVA NEC Liquid Crystal Display Ltd.
- Sony NEC Optiarc Inc.
- Adcore-Tech Co., Ltd.

The current consolidated financial period’s number of companies accounted for by the equity method has changed. There is a total of 5 additional companies including Sony NEC Optiarc Inc., Adcore-Tech Co., Ltd., and 3 other companies. 5 companies in total are deleted including Hua Hong Semiconductor Limited, Biwagin Software, Inc. and 3 other companies.

(2) There is no non-consolidated subsidiaries and affiliated companies in which the equity method is not applied.

(3) Names of the companies that were not accounted for as affiliated companies in spite of the voting right that we own between 20/100 and 50/100 based on our account.

Name of the company
- Japan Electronic Computer Co., Ltd.

Reason for which is not included in affiliated companies
The Company owns more than 20% of the total number of outstanding stocks of Japan Electronic Computer Co., Ltd. However, Japan Electronic Computer Co., Ltd. is excluded from affiliated companies as it is operated and co-financed by 6 domestic computer manufacturing companies for the promotion of the data processing industry, and therefore is categorized as a special company.

4. Item related to the financial period, etc. of consolidated subsidiaries

Except for the below companies, the financial period is ended March 31.
- NEC do Brasil S.A.
- NEC Solutions Brasil S.A.
- Shougang NEC Electronics Co., Ltd.
- NEC Argentina S.A.
- NEC Chile S.A.
- NEC Philips Unified Solutions B.V.
- and 53 other companies

Most of the above companies’ fiscal period is ended December 31 and those financial statements as of the end of the fiscal period are included. Material transactions after the end of the fiscal period are adjusted for consolidation purpose.

5. Items related to accounting standards

The accounting standards adopted by consolidated subsidiaries and the accounting standards adopted by the Company are almost more or less the same. However, part of the accounting standard adopted by overseas consolidated subsidiaries of the Company complies with the accounting standards of their countries.

(1) Valuation standard and method of material assets

(a) Valuation standard and method of securities

Investment in other securities
- Marketable securities
  Fair value method based on market price as of the end of the fiscal period
  Valuation difference, net of the applicable income taxes is directly included in net assets and the cost of products sold is calculated by the moving average cost method.
- Non-marketable securities
  Moving average cost method

(b) Valuation standard and method of derivatives

Derivatives
- Fair value method

(c) Valuation standard and method of inventories

Lower of cost or market method based on the following valuation method is adopted.
Finished products: Custom-made products: Accumulated cost method (in most cases)  
Mass-produced standard products: First-in, first-out method (in most cases)

Work in process: Custom-made products: Accumulated cost method (in most cases)  
Mass-produced standard products: Average cost method (in most cases)

Components and raw materials: First-in, first-out method (in most cases)

(2) Valuation standard and method of major depreciable assets

(a) Property, plant and equipment
Declining balance method is adopted (in most cases)  
Expected useful lifetime is as below (in most cases)
Building and structures: 7-50 years
Machinery, equipment, tools and furniture: 2-22 years
Leased assets are depreciated using the declining balance method over the lease period.

(b) Intangible assets
Software
With respect to software for sale, the Company adopted the depreciation method based on the projected sales volume (the Estimated valid period is 3 years or less).  
As for software for internal use, straight-line method based on the estimated useful period within the Company (ranging up to 5 years) is adopted.

Goodwill
Goodwill is amortized on a straight-line basis over the periods that are estimated by each acquisition, ranging up to 20 years.

(c) Investments and other assets
Long-term prepaid expenses
Long-term prepaid expenses are amortized on a straight-line basis, or amortized based on the actual sales volume.

(3) Accounting standards for significant reserves
Allowance for doubtful notes and accounts
An allowance for doubtful notes and accounts is provided based on credit loss history and an evaluation of any specific doubtful notes and accounts.

Reserve for bonus to directors
The Company and its domestic subsidiaries provide reserve for directors’ bonus commensurate to the fiscal period, out of an expected payment amount during the fiscal year ended March 31, 2007 in order to pay the directors’ bonus.

Product warranty liabilities
The Company and its consolidated subsidiaries record an estimated amount for after services of products or development programs based on past actual results against sales amount and the possibility incurring additional cost.

Furthermore, “Practical Solution on Revenue Recognition of Software (PITF Report No.17 dated March 30, 2006) has been adopted from the fiscal year ended March 31, 2007. Estimated amounts based on past actual results and estimated amounts based on possible occurrences of additional cost by product are recorded in order to prepare for repair expenses for defects after delivery of products to customers. As the result of this, when comparing with the method adopted in the past,
operating income, ordinary income and income before income taxes for the fiscal year ended March 31, 2007 is 13,370 million yen less, respectively.

Accrued pension and severance costs
In order to provide for pension and severance payments, accrued pension and severance cost is calculated based on the estimated amounts of benefit obligation and pension plan assets as of end of the fiscal year ended March 31, 2007. With respect to net obligations resulting from the adoption of applicable accounting standards, 15 years on pro rata basis is amortized to expense. Unrecognized prior service costs is amortized on the straight-line method over the average remaining service period as of incurred (mainly 14 years) of employees expected to receive benefits under the plan. Actuarial loss is amortized on the straight-line method over the average remaining service period as of incurred (mainly 12 years) of employees expected to receive benefits under the plan.

Provision for loss on repurchase of computers
An estimated amount for re-purchase losses is recorded based on past actual results in order to cover losses at the time of repurchasing computers.

Provision for recycling expenses of personal computers
An estimated amount for recycling expenses of personal computers is recorded based on the volume of shipments and the rate of collection to provide for recycling expenses of personal computers at the time of collecting domestic computers that were sold in accordance with the PC Recycling System. Since factors for reserve are revised every term using the JEITA’s (Japan Electronics and Information Technology Industries Association) report and the Company’s consolidated subsidiaries’ actual results of recycling, the previous period’s revised amount is recorded as special gains.

(4) Other significant accounting issues
Standard for converting material foreign assets or debts to domestic currency
Receivables and payables in foreign currency are converted into yen at the spot exchange rate at the fiscal year-end and the translation difference is recorded as a profit or loss. As for the assets and liabilities of overseas subsidiaries, etc., they are converted into yen at the spot exchange rate at the fiscal year-end and the income and expenses are converted into yen at the average rate of the period and the translation difference is included in the minority interests and foreign currency translation adjustment of net assets.

Material leasing transactions
The lessee’s financial lease transactions are accounted in the same way as ordinary sales transactions.

Accounting for material hedging activities
(a) Accounting for hedging activities
The Company adopts the deferred hedge accounting method for the derivative transaction in order to hedge the interest rate risk.
(b) Hedging instruments and hedged items
Hedge instrument: interest rate swap
Hedged items: bonds and loans
(c) Hedging policy
Derivative transactions are utilized in order to offset market fluctuations or to fix the cash flow according
to the Company’s Risk Control Rules.
(d) Assessment of hedge effectiveness
The Company assesses the hedge effectiveness based on comparing fluctuations in the market of hedged items or cumulative amounts of change in cash flow with fluctuations in the market of hedged instruments or cumulative amounts of change in cash flow.

Accounting for consumption taxes
Transactions subject to consumption taxes are recorded at amounts exclusive of consumption taxes.

Consolidated return system
The Company adopts the consolidated return system

6. Valuation of assets and liabilities of consolidated subsidiaries
Assets and liabilities of consolidated subsidiaries are valued using the partial market value method.

II Changes in significant accounting policies

Changes in accounting policies

1. Accounting standards for presentation of net assets in the balance sheet
Effective from the fiscal year ended March 31, 2007, the Company has adopted the “Accounting Standard for Presentation of Net Assets in the Balance Sheet (ASBJ Statement No.5 of December 9, 2005)” and the “Implementation Guidance for Accounting Standard for Presentation of Net Assets in the Balance Sheet (ASBJ Guidance No.8 of December 9, 2005)”. The amount corresponding to the conventional shareholders’ equity in the balance sheet is 1,038,951 million yen.

2. Accounting standards for business combinations

3. Revision of accounting standards for treasury stock and appropriation of legal reserve, etc.
Effective from the fiscal year ended March 31, 2007, the Company has adopted the revised “Accounting Standards for Treasury Stock and Appropriation of Legal Reserve (ASBJ Statement No.1: final revision, August 11, 2006)” and “Implementation Guidance on Accounting Standards for Treasury Stock and Appropriation of Legal Reserve (ASBJ Guidance No. 2: final revision, August 11, 2006)”. The effect of this adoption did not have impact on the consolidated statement of operations.

4. Accounting standards for directors’ bonus
Effective from the fiscal year ended March 31, 2007, the Company has adopted the “Accounting Standard for Directors’ Bonus (ASBJ Statement No. 4, November 29, 2005)”. As a result of this change, operating income, ordinary income and income before income taxes decreased by 401 million yen, respectively.

5. Accounting standards for stock option
Effective from the fiscal year ended March 31, 2007, the Company has adopted the “Accounting Standard for Share-based Payment (ASBJ Statement No. 8, December 27, 2005)”, and “Implementation Guidance on Accounting Standard for Share-based Payment (ASBJ Guidance No. 11, final revision, May 31, 2006)”. The effect of this adoption did not have material impact on the consolidated financial statements.
III Notes to Consolidated Balance Sheet

1. Assets pledged as and liabilities secured by collateral
   (1) Balance of assets pledged as collateral
      (In millions of yen)
      
      | Description                | Amount  |
      |-----------------------------|---------|
      | Buildings and structure     | 6,846   |
      | Machinery and equipment     | 1,385   |
      | Land                        | 7,132   |
      | Other                       | 103     |
      | Total                       | 15,466  |
      
   (2) Balance of liabilities secured by collateral
      (In millions of yen)
      
      | Description                | Amount  |
      |-----------------------------|---------|
      | Short-term borrowings       | 2,267   |
      | Long-term borrowings        | 2,249   |
      | Other                       | 162     |
      | Total                       | 4,678   |

2. Accumulated depreciation of property, plant and equipment
   (In millions of yen)
   
<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accumulated depreciation</td>
<td>1,789,062</td>
</tr>
</tbody>
</table>

3. Guarantee obligation
   Guarantee of liabilities for bank borrowings
      (In millions of yen)
      
      | Description                          | Amount  |
      |--------------------------------------|---------|
      | Shanghai SVA NEC Liquid Crystal Display, Ltd. | 20,688  |
      | Employees                             | 12,928  |
      | Sony NEC Optiarc Inc.                 | 770     |
      | NEC TOPPAN Circuit Solutions, Inc.    | 554     |
      | Other                                 | 2,022   |
      | Total                                 | 36,962  |

Guaranty on residual value of operating leases
   (In millions of yen)
   
<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>SMBC Leasing</td>
<td>19,393</td>
</tr>
<tr>
<td>BOT Lease</td>
<td>3,810</td>
</tr>
<tr>
<td>IBJ Leasing</td>
<td>1,496</td>
</tr>
<tr>
<td>Other</td>
<td>452</td>
</tr>
<tr>
<td>Total</td>
<td>25,151</td>
</tr>
</tbody>
</table>

Important legal proceedings
NEC Electronics America, Inc., a consolidated subsidiary of the Company, has been sued by direct and indirect DRAM purchasers in a number of class action civil antitrust lawsuits seeking damages for alleged antitrust violations and by attorney generals of a number of states in the United States. Although the Company has reached a compromise with many of the purchasers (including proxies for the plaintiff) who directly purchased DRAMs from NEC group companies, a number of cases have remained under negotiation with such purchasers. The Company is also co-operating with an investigation being conducted by the European Commission by providing information regarding potential violations of antitrust law in the DRAM industry. These civil proceedings, negotiations for settlement, and related investigations in the United States and Europe have drawn no conclusion at this time. However, the Company has set aside an estimated amount in connection with the civil proceedings and negotiations for settlement in the United States.
4. Notes receivable discounted  447 million yen
5. Notes receivable endorsed  959 million yen

IV Notes to Consolidated Statement of Operations
Gain on cancellation of marketable securities of the pension trust
The Company has an excess funding of plan assets at fair value for the retirement benefit obligation as a result of an improvement in pension fund management. The Company cancelled a part of share of Nippon Electric Glass Co., Ltd. set in the trust and the gain was recorded.

V Notes to Consolidated Statement of Changes in Net Assets
1. Notes to significant accounting policies
As described in "I-1. Significant change of accounting principles", the Company has adopted Japan GAAP, starting from the fiscal year ended March 31, 2007 for preparing and disclosing its consolidated financial statements. As a result, the beginning balances in Consolidated Statement of Changes in Net Assets are not equal with the corresponding balances as of March 31, 2006 in Consolidated Balance Sheet, except for the balance of Common stock and Treasury stock.

2. Matters related to Issued Stock
   Common stock 2,029,555,412 shares

3. Matters related to Dividends
   (1) Payment of dividends
   
<table>
<thead>
<tr>
<th>Resolution</th>
<th>Class of Stock</th>
<th>Total dividends (In millions of yen)</th>
<th>Dividend per share (Yen)</th>
<th>Record Date</th>
<th>Effective Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ordinary General</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Meeting of Shareholders</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>November 21, 2006</td>
<td>Common Stock</td>
<td>8,105</td>
<td>4</td>
<td>September 30, 2006</td>
<td>December 1, 2006</td>
</tr>
<tr>
<td>Meeting of Board</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>of Directors</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>-</td>
<td>14,084</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

   (2) Dividends with record dates that fall within the fiscal year ended March 31, 2007, and of which the effective dates are after the fiscal year ended March 31, 2007
   The Company proposed and decided the matter of payment of dividends at the extraordinary Meeting of Board of Directors held in May 21, 2007.
   (a) Total Dividends 8,104 million yen
   (b) Dividends per share 4 yen
   (c) Record date March 31, 2007
   (d) Effective date June 7, 2007

4. Class and Number of shares to be issued or acquired upon exercise of the Stock Acquisition Rights (the "Rights") as of March 31, 2007 (Except for the Rights whose exercise period is not coming).

Resolution in June 20, 2000
Number of the Rights 163
Class and Number of shares to be issued or acquired upon exercise of the Rights Common Stock 163,000
Exercise price per share 888 yen
Exercise Period From July 1, 2004 to June 30, 2008
Resolution in June 19, 2003
Number of the Rights 187
Class and Number of shares to be issued or acquired upon exercise of the Rights
Common Stock 187,000
Exercise price per share 769 yen
Exercise Period From July 1, 2005 to June 30, 2009

Resolution in June 22, 2004
Number of the Rights 279
Class and Number of shares to be issued or acquired upon exercise of the Rights
Common Stock 279,000
Exercise price per share 801 yen
Exercise Period From July 1, 2006 to June 30, 2010

VI Notes to information of per share
Net assets per share 512.99 yen
Net income per share 4.43 yen

VII Others
1. Lease Transactions
   Operating leases (Lessee)
   Future minimum lease payments subsequent to March 31, 2007 (In millions of yen)
   Due in one year or less 41,856
   Due after one year 144,979
   Total 186,835

2. Securities
   (1) Other marketable securities (In millions of yen)

<table>
<thead>
<tr>
<th>Description</th>
<th>Acquisition cost</th>
<th>Carrying value</th>
<th>Unrealized gains (losses)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Securities with book value exceeding acquisition cost</td>
<td>1. Stocks</td>
<td>57,317</td>
<td>144,790</td>
</tr>
<tr>
<td></td>
<td>2. Bonds</td>
<td>5</td>
<td>8</td>
</tr>
<tr>
<td></td>
<td>2a. Governmental and municipal bonds</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>2b. Corporate bonds</td>
<td>58</td>
<td>95</td>
</tr>
<tr>
<td></td>
<td>Subtotal</td>
<td>57,380</td>
<td>144,893</td>
</tr>
<tr>
<td>Securities with book value not exceeding acquisition cost</td>
<td>1. Stocks</td>
<td>5,918</td>
<td>5,051</td>
</tr>
<tr>
<td></td>
<td>2. Bonds</td>
<td>22</td>
<td>22</td>
</tr>
<tr>
<td></td>
<td>2a. Governmental and municipal bonds</td>
<td>22</td>
<td>22</td>
</tr>
<tr>
<td></td>
<td>2b. Corporate bonds</td>
<td>600</td>
<td>598</td>
</tr>
<tr>
<td></td>
<td>3. Others</td>
<td>1,657</td>
<td>1,616</td>
</tr>
<tr>
<td></td>
<td>Subtotal</td>
<td>8,197</td>
<td>7,287</td>
</tr>
<tr>
<td>Total</td>
<td>65,577</td>
<td>152,180</td>
<td>86,603</td>
</tr>
</tbody>
</table>
(2) Other marketable securities sold during the fiscal year ended March 31, 2007

<table>
<thead>
<tr>
<th>Proceeds from sales</th>
<th>Gross realized gains</th>
<th>Gross realized losses</th>
</tr>
</thead>
<tbody>
<tr>
<td>38,432</td>
<td>25,651</td>
<td>19</td>
</tr>
</tbody>
</table>

(3) The carrying value and a description of major securities whose fair value was not determinable as of March 31, 2007

<table>
<thead>
<tr>
<th>Carrying Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other Securities</td>
</tr>
<tr>
<td>1. Stocks</td>
</tr>
<tr>
<td>2. Bonds</td>
</tr>
<tr>
<td>3. Investment in limited partnership and similar partnership</td>
</tr>
<tr>
<td>4. Commercial paper</td>
</tr>
<tr>
<td>5. MMF</td>
</tr>
</tbody>
</table>

(4) Redemption schedule of other securities with fixed maturities as of March 31, 2007

<table>
<thead>
<tr>
<th>Within 1 year</th>
<th>1 to 5 years</th>
<th>5 to 10 years</th>
<th>Over 10 years</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Bonds</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Governmental and municipal bonds</td>
<td>23,983</td>
<td>-</td>
<td>8</td>
</tr>
<tr>
<td>Corporate bonds</td>
<td>-</td>
<td>996</td>
<td>-</td>
</tr>
<tr>
<td>Commercial paper</td>
<td>54,970</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>2. Other</td>
<td>1,140</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Total</td>
<td>80,093</td>
<td>996</td>
<td>8</td>
</tr>
</tbody>
</table>

(5) Change in the classification of securities during the fiscal year ended March 31, 2007

The Company changed the classification of Hua Hong Semiconductor Limited, heretofore considered as stock of affiliated companies, to other securities from the fiscal year ended March 31, 2007. The cause of this change is as follows:

<table>
<thead>
<tr>
<th>Reason</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hua Hong Semiconductor Limited</td>
</tr>
</tbody>
</table>

As a result, investment securities increased 18,233 million yen and stock of affiliated companies decreased by the same amount.

3. Pension and Severance Plans

(1) Outline of pension and severance plans adopted

The Company and its consolidated subsidiaries in Japan have defined benefit plans, which include non-contributory defined benefit pension plans, tax-qualified pension plans and severance indemnity plans. In some cases, extra retirement benefits are paid when an employee retires.

Most of the consolidated subsidiaries outside Japan have various retirement plans which are mainly defined benefit plans and/or defined contribution plans covering substantially all of their employees.

The Company and some of its consolidated subsidiaries in Japan have pension trust. As a result of a recovery in stock market conditions and some other factors, there has been an excess in funding of pension funds for the pension obligation of the Company. The Company cancelled a part of its pension trust during the fiscal year ended March 31, 2007 where the condition of excess funding for the trust is reasonably expected to continue after cancellation.

NEC Pension Fund, established by the Company and certain consolidated subsidiaries in Japan received the approval from the Minister of Health, Labor and Welfare to eliminate the benefit obligation related to future...
employee service under the substitutional portion of the welfare pension fund plans on September 2002 and the portion related to past service on December 2003. Following the approval, the Company and certain consolidated subsidiaries in Japan transferred their welfare pension fund plans to non-contributory defined benefit pension plan.

Some other consolidated subsidiaries in Japan, also having had welfare pension fund plan, were granted to separate the benefit obligation related to past services by the Minister of Health, Labor and Welfare on February 2006, and transferred the assets of the pension plans in May 2006.

Since the fiscal year ended March 31, 2004, the Company and certain consolidated subsidiaries in Japan have amended their severance indemnity plans by introducing a “point-based benefits system,” under which benefits are calculated based on accumulated points allocated to employees according to their job classification and their performance.

Since the fiscal year ended March 31, 2004, the Company and certain consolidated subsidiaries in Japan have transferred from welfare pension fund plan and/or tax-qualified pension plans to non-contributory defined benefit pension plans, and a cash balance pension plan was established. Under a cash balance pension plan, each participant has an account which is credited based on their job classification and interest crediting rate calculated based on a market interest rate.

(2) Retirement benefit obligations

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount (In millions of yen)</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. Retirement benefit obligation</td>
<td>(1,093,808)</td>
</tr>
<tr>
<td>B. Plan assets</td>
<td>863,303</td>
</tr>
<tr>
<td>C. Unfunded retirement benefit obligations (A+B)</td>
<td>(230,505)</td>
</tr>
<tr>
<td>D. Unrecognized transition obligation due to accounting changes</td>
<td>116,897</td>
</tr>
<tr>
<td>E. Unrecognized actuarial differences</td>
<td>68,875</td>
</tr>
<tr>
<td>F. Unrecognized Prior service cost (reduction in obligations)</td>
<td>(105,614)</td>
</tr>
<tr>
<td>G. Consolidated book value (C+D+E+F)</td>
<td>(150,347)</td>
</tr>
<tr>
<td>H. Prepaid pension expenses</td>
<td>66,422</td>
</tr>
<tr>
<td>I. Provisions for retirement benefits (G-H)</td>
<td>(216,769)</td>
</tr>
</tbody>
</table>

Note: Some subsidiaries use the simplified method in calculating the retirement benefit obligations.

(3) Retirement benefit expenses

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount (In millions of yen)</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. Service cost</td>
<td>45,739</td>
</tr>
<tr>
<td>B. Interest cost</td>
<td>26,048</td>
</tr>
<tr>
<td>C. Expected return on plan assets</td>
<td>(15,292)</td>
</tr>
<tr>
<td>D. Amortization of transition obligation due to accounting changes</td>
<td>14,782</td>
</tr>
<tr>
<td>E. Amortization of actuarial differences</td>
<td>3,311</td>
</tr>
<tr>
<td>F. Amortization of prior service cost</td>
<td>(8,838)</td>
</tr>
<tr>
<td>G. Other</td>
<td>3,633</td>
</tr>
<tr>
<td>H. Retirement benefit expenses (A+B+C+D+E+F+G)</td>
<td>69,383</td>
</tr>
</tbody>
</table>

Notes: 1. Retirement benefit expenses of consolidated subsidiaries that adopt simplified method are collectively stated in "A. Service cost".
2. "G. Other is the amount of premiums paid into the defined contribution pension plan."
4. Impairment loss on fixed assets

(1) Summary of assets and asset groups in recognition of impairment loss

<table>
<thead>
<tr>
<th>Application</th>
<th>Type</th>
<th>Place</th>
</tr>
</thead>
<tbody>
<tr>
<td>Business</td>
<td>Buildings and structures, and intangible assets</td>
<td>Shinagawa-ku, Tokyo</td>
</tr>
<tr>
<td>Business</td>
<td>Buildings and structures, and Tools and other equipment</td>
<td>Yokohama City, Kanagawa Prefecture</td>
</tr>
<tr>
<td>Idle</td>
<td>Land, machinery and other equipment</td>
<td>Tsuruoka City, Yamagata Prefecture</td>
</tr>
<tr>
<td>Idle</td>
<td>Land</td>
<td>Sunto-gun and other locations, Shizuoka Prefecture</td>
</tr>
</tbody>
</table>

(2) Background to recognition of impairment loss
The Company has capitalized an impairment loss on fixed assets as special losses because there were uncollectible amounts of investment due to lower profitability of fixed assets for business, and fall in the market values of idle assets.

(3) Amount of impairment loss
(In millions of yen)

<table>
<thead>
<tr>
<th>Asset</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Buildings and structures</td>
<td>231</td>
</tr>
<tr>
<td>Land</td>
<td>400</td>
</tr>
<tr>
<td>Machinery and equipment</td>
<td>338</td>
</tr>
<tr>
<td>Tools and other equipment</td>
<td>310</td>
</tr>
<tr>
<td>Software</td>
<td>1,080</td>
</tr>
<tr>
<td>Intangible fixed assets - others</td>
<td>260</td>
</tr>
<tr>
<td>Investment and other assets - others</td>
<td>149</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>2,768</strong></td>
</tr>
</tbody>
</table>

(4) Method for grouping assets
In principle, the Company has grouped assets based on business units and management companies that have continuously managed revenues and expenses of the business, except for idle assets which are classified into one asset group.

(5) Estimation of collectable accounts
The higher of the net realizable value and the useful value of an asset for business is applied to the collectable amount of the asset. The net realizable value is applied to idle assets. The net realizable value of a fixed asset is reasonably estimated based on the assessed value of the fixed asset. The useful value of an asset is assessed
based on the memorandum value of the asset due to negative cash flow for the future.

5. Deferred income taxes

(1) Significant components of deferred tax assets and liabilities

<table>
<thead>
<tr>
<th>(Deferred tax assets)</th>
<th>(In millions of yen)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating loss carryforwards</td>
<td>173,034</td>
</tr>
<tr>
<td>Accrued retirement benefits</td>
<td>129,354</td>
</tr>
<tr>
<td>Investments in subsidiaries or affiliated companies</td>
<td>86,698</td>
</tr>
<tr>
<td>Accrued expenses and product warranty liabilities</td>
<td>72,709</td>
</tr>
<tr>
<td>Depreciation</td>
<td>42,854</td>
</tr>
<tr>
<td>Valuation of inventory</td>
<td>27,986</td>
</tr>
<tr>
<td>Loss due to devaluation of investment in securities</td>
<td>17,878</td>
</tr>
<tr>
<td>Research and development costs</td>
<td>14,553</td>
</tr>
<tr>
<td>Unrealized gain due to inter-company transactions on inventories and fixed assets, etc.</td>
<td>13,320</td>
</tr>
<tr>
<td>Provision for loss on repurchase of computers</td>
<td>6,028</td>
</tr>
<tr>
<td>Other</td>
<td>58,413</td>
</tr>
<tr>
<td><strong>Total deferred tax assets</strong></td>
<td><strong>642,827</strong></td>
</tr>
<tr>
<td><strong>Valuation allowance</strong></td>
<td><strong>(185,136)</strong></td>
</tr>
<tr>
<td><strong>Total deferred tax assets</strong></td>
<td><strong>457,691</strong></td>
</tr>
</tbody>
</table>

(Deferred tax liabilities) (In millions of yen)

| Reacquiring shares of affiliated company in relation to the cancellation of the marketable securities of the pension trust | (56,184) |
| Gain on transfer of marketable securities to the pension trust | (47,742) |
| Unrealized gain on marketable securities | (29,300) |
| Tax on undistributed earnings | (27,204) |
| Tax deductible reserve | (3,779) |
| Other | (30,498) |
| **Total deferred tax liabilities** | **(194,707)** |
| **Net deferred tax assets** | **262,984** |

Note: Net deferred tax assets and liabilities were included in the consolidated balance sheet as follows:

| Current assets --- Deferred tax assets | 114,560 |
| Long-term assets --- Deferred tax assets | 160,810 |
| Current liabilities --- Other | (962) |
| Long-term liabilities --- Deferred tax liabilities | (11,424) |

(2) The reconciliation between the actual tax rate reflected in the consolidated financial statements and the statutory tax rate is as follows:

| Statutory tax rate | 40.5 |

(Reconciliation) (%)

| Changes in valuation allowance | 41.8 |
| Tax on undistributed earnings | 6.6 |
| Non-deductible expenses for tax purpose | 6.1 |
| Non-deductible goodwill | 3.5 |
| Equity in (earnings) losses of affiliated companies | 2.3 |
| Unrealized gain due to inter-company transactions on inventories and fixed assets, etc. | 1.7 |
| International tax rate differences | (1.5) |
| Other | (4.5) |
| **Actual tax rate after adoption of tax-effect** | **96.5** |

6. Business combination related items
(1) Stock-for-stock exchange transaction between entities under common control (NEC Network and System Integration Corporation)

(a) Summary of transaction, including names of combining companies or business, description of business, legal framework of business combination, and purpose of transaction

(i) Combining companies
The Company, NEC Networks & System Integration Corporation ("NESIC"), and NEC Telenetworx, Ltd. ("NEC Telenetworx") both of which were consolidated subsidiaries of the Company.

(ii) Description of business
NESIC: Planning, consulting, designing, and constructing network systems
NEC Telenetworx: Maintenance and support of equipment related to switching, carrier communication, wireless communication (microwave, satellite), communication control, broadcasting, and activities in space

(iii) Summary of transaction, including legal framework of business combinations and purposes of transaction
The business combinations by the companies mentioned above aim to reinforce the maintenance and operation service business in the Network Solution area and to promote streamlining of the business. To these ends, on April 1, 2006, a stock-for-stock exchange was conducted in which NESIC acquired all the shares of NEC Telenetworx and made the company a wholly-owned subsidiary of NESIC. In other words, through this stock-for-stock exchange, NEC Telenetworx, which was a wholly-owned subsidiary of the Company, became a wholly-owned subsidiary of NESIC, or a sub-subsidiary of the Company. Through this stock-for-stock exchange, the Company also acquired additional shares of NESIC, resulting in an increase in the percentage of the Company's ownership by 11.48%.

(b) Summary of accounting methods implemented
The Company has adopted the accounting methods for consolidated financial statements prescribed in "(2) Transactions with minority shareholders, 4. Accounting for transactions under common control in Accounting Standards for Business Combinations III."
NESIC has minority shareholders. Thus, the Company has accounts for the difference, which is gain on change of equity in special gain, between the decrease in the Company's share in NEC Telenetworx and the amount with which the business of NEC Telenetworx has presumably been transferred. The Company has also booked as goodwill the difference between the amount that the Company has presumably made as additional investment in NESIC and the additional equity acquired.

(c) Matters related to additional acquisitions of shares of subsidiaries
(i) Cost of acquisition of business: 6,780 million yen
Detail: Shares of NEC Telenetworx

(ii) Stock conversion ratio
(Common stock) NESIC: 26.051 shares; NEC Telenetworx: 1 share

(iii) Method for calculating the stock conversion ratio
Both companies conducted the stock-for-stock exchange by referring to the ratio calculated by a third party institution.

(iv) Number of shares that NESIC offered the Company and their appraisal value: 7,815,300 shares, 6,780 million yen

(v) Amount of accrued goodwill, accrual cause, and amortization method and period
A. Amount of goodwill: 581 million yen
B. Accrual cause: The market value at the time of the business combinations exceeded the acquisition cost
C. Amortization method and period: Straight-line method over two years

(2) Stock-for stock exchange transactions between entities under common control (NEC Infrowitia Corporation)

(a) Summary of transaction, including the names of the combination companies or businesses, description of business, legal framework of business combination, and purposes of the transaction
(i) Combining companies
The Company and NEC Infrontia Corporation ("NEC Infrontia"), a consolidated subsidiary of the Company. The name of NEC Infrontia has remained unchanged after the business combination.

(ii) Description of business
Development, manufacturing, and marketing of information and telecommunications systems and operation terminals, and system solution business

(iii) Summary of transaction, including legal framework of business combination and purpose and transaction
The business combination aims to reinforce the IP telephony business within the NEC Group. To this end, on May 1, 2006, a stock-for-stock exchange was conducted in which the Company made NEC Infrontia a wholly-owned subsidiary of the Company. Specifically, through this stock-for-stock exchange, the Company acquired 34.29 % of the shares of NEC Infrontia and NEC Infrontia became the wholly-owned subsidiary of the Company.

(b) Summary of accounting methods implemented
The Company has adopted the accounting methods for consolidated financial statements prescribed in "(2) Transactions with minority shareholders, 4. Accounting for transaction under common control in Accounting Standards for Business combination III".

The difference between the amount that the Company has presumably made as additional investments in NEC Infrontia and the additional equity acquired is accounted for as goodwill.

(c) Matters related to additional acquisition of shares of subsidiaries
(i) Cost of acquisition of business: 24,405 million yen
   Details: Shares of the Company: 24,382 million yen
   Direct cost for acquisition: 23 million yen

(ii) Stock conversion ratio
   (Common stock) The Company: 0.774 shares   NEC Infrontia: 1 share

(iii) Method for calculating the stock conversion ratio
   Both companies conducted the stock-for-stock exchange by referring to the ratio calculated by a third party institution.

(iv) Number and appraisal value of shares delivered: 33,630,520 shares, 24,382 million yen

(v) Amount of goodwill, accrual cause, and amortization method and period:
   A. Amount of goodwill: 12,916 million yen
   B. Accrual cause: The market value at the time of the business combination exceeded the acquisition cost
   C. Amortization method and period: Straight-line method over 15 years

(3) Business divesture transactions (Sony NEC Optiarc Inc.)
   (a) Summary of business divesture, including the name of company divested (successor entity), description of business divested, major cause of business divesture, and legal framework
      (i) Name of company divested: Sony NEC Optiarc Inc. ("Sony NEC Optiarc")
      (ii) Description of business divested: Development, design, manufacturing, marketing and sale of optical disk drives
      (iii) Main cause for business divesture:
         The business divesture aims to reinforce the optical disk drive business of the Company by consolidating it with the optical disk drive business of Sony Corporation ("Sony").
      (iv) Summary of business divesture, including business divesture date and legal framework
         On the business divesture date of April 1, 2006, the Company and Sony divested their optical disk drive business from the companies and set up a new company called "Sony NEC Optiarc Inc." which succeeds the business. As a result of this business divesture, the percentage of the Company's ownership in Sony NEC Optiarc is 45%. The Company and Sony had decided the ownership ratio by referring to the result of cash flows, estimated by a third party institution, which will be produced by the business in the future.

   (b) Summary of accounting methods implemented
The Company has adopted accounting methods for consolidated financial statements prescribed in the "Accounting for the Divesting Entity in Accounting Standard for Business Divestures". Since the percentage of the Company's ownership in Sony NEC Optiarc is 45%, Sony NEC Optiarc is accounted for by the equity method. The gain from the change in the business divesture is minor.

(c) Name of business segment in which divested business is included
IT/Network Solutions segment

(d) Rough estimate of gain and loss from the business divested, which is accounted for in the current consolidated statement of operations
No rough estimate is reported because such gain or loss is minor.

(4) Formation of jointly controlled company (Adcore-Tech Co., Ltd.)

(a) Summary of transaction, including name of jointly controlled company, description of business, legal framework of business combination, and purposes of transaction

(i) Name of jointly controlled company
Adcore-Tech Co., Ltd. ("Adcore-Tech")

(ii) Description of business
Development, designing and technical licensing of a "communication platform" that plays the key role in communication technologies of mobile phone systems of third generation mobile phones and onwards

(iii) Legal framework of business combination
Formation of a jointly controlled company

(iv) Summary of transaction including purposes of transaction
The Company, NEC Electronics Corporation ("NEC Electronics"), which is a consolidated subsidiary of the Company, Matsushita Electric Industrial Co., Ltd. ("Matsushita Electric"), Panasonic Mobile Communications Co., Ltd. ("Panasonic Mobile"), and Texas Instruments Incorporated ("Texas Instruments") have jointly established a corporation that engages in the development of mobile phone systems.

The joint company aims to lead the development of a communication platform that will play the key role in the current advanced 3.5G mobile phone system, in anticipation of developing a 3.9G mobile phone system in the future. The results of development efforts will be licensed worldwide, contributing to the development of the mobile phone industry worldwide. The Company and NEC Electronics invested 2,650 million yen in establishment of this joint development company.

(b) Summary of accounting methods implemented
The shareholders of Adcore-Tech consist of three groups, namely the Company and NEC Electronics; Matsushita Electric and Panasonic Mobile; and Texas Instruments. The total number of shares held by the Company and NEC Electronics is the same as the total number held by Matsushita Electric and Panasonic Mobile (and both these groups hold more shares than the other group). Thus, concerning jointly controlled companies, the Company has adopted the accounting methods for consolidated financial statements prescribed in "(7) Formation of joint venture, 3. Accounting for combining of interests, Accounting Standard for Business Combinations III". Adcore-tech is accounted for by the equity method.
### CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (UNAUDITED)

(For the fiscal year ended March 31, 2007)

<table>
<thead>
<tr>
<th>Account</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash flows from operating activities:</strong></td>
<td></td>
</tr>
<tr>
<td>Income before income taxes</td>
<td>96,297</td>
</tr>
<tr>
<td>Depreciation</td>
<td>198,398</td>
</tr>
<tr>
<td>Equity in losses of affiliated companies</td>
<td>4,006</td>
</tr>
<tr>
<td>Gain on change in interest in affiliated companies</td>
<td>(8,630)</td>
</tr>
<tr>
<td>Increase in notes and accounts receivable</td>
<td>(31,524)</td>
</tr>
<tr>
<td>Increase in inventories</td>
<td>(14,098)</td>
</tr>
<tr>
<td>Decrease in notes and accounts payable</td>
<td>(24,413)</td>
</tr>
<tr>
<td>Income tax paid</td>
<td>(28,107)</td>
</tr>
<tr>
<td>Other, net</td>
<td>46,389</td>
</tr>
<tr>
<td><strong>Net cash provided by operating activities</strong></td>
<td>238,318</td>
</tr>
<tr>
<td><strong>Cash flows from investing activities:</strong></td>
<td></td>
</tr>
<tr>
<td>Net payments from acquisition and sales of property, plant and equipment</td>
<td>(136,499)</td>
</tr>
<tr>
<td>Acquisitions of intangible assets</td>
<td>(36,262)</td>
</tr>
<tr>
<td>Net proceeds from (payment of ) purchases and sales of securities</td>
<td>3,751</td>
</tr>
<tr>
<td>Other, net</td>
<td>(666)</td>
</tr>
<tr>
<td><strong>Net cash used in investing activities</strong></td>
<td>(169,676)</td>
</tr>
<tr>
<td><strong>Cash flows from financing activities</strong></td>
<td></td>
</tr>
<tr>
<td>Net repayments of bonds and borrowings</td>
<td>(101,458)</td>
</tr>
<tr>
<td>Dividends paid</td>
<td>(14,060)</td>
</tr>
<tr>
<td>Other, net</td>
<td>11,779</td>
</tr>
<tr>
<td><strong>Net cash used in financing activities</strong></td>
<td>(103,739)</td>
</tr>
<tr>
<td>Effect of exchange rate changes on cash and cash equivalents</td>
<td>6,096</td>
</tr>
<tr>
<td>Net decrease in cash and cash equivalents</td>
<td>(29,001)</td>
</tr>
<tr>
<td>Cash and cash equivalents at the beginning of the fiscal year</td>
<td>452,370</td>
</tr>
<tr>
<td><strong>Cash and cash equivalents at the end of the fiscal year</strong></td>
<td>423,369</td>
</tr>
</tbody>
</table>
**BALANCE SHEET**  
*(Non-consolidated)*  
*(As of March 31, 2007)*  
*(In millions of yen)*

<table>
<thead>
<tr>
<th>Account</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td><strong>874,592</strong></td>
</tr>
<tr>
<td><strong>Current assets</strong></td>
<td></td>
</tr>
<tr>
<td>Cash and deposit</td>
<td>62,508</td>
</tr>
<tr>
<td>Notes receivable, trade</td>
<td>1,614</td>
</tr>
<tr>
<td>Account receivable, trade</td>
<td>434,811</td>
</tr>
<tr>
<td>Finishing products</td>
<td>72,754</td>
</tr>
<tr>
<td>Semifinished components</td>
<td>2,356</td>
</tr>
<tr>
<td>Raw materials</td>
<td>18,324</td>
</tr>
<tr>
<td>Work in process</td>
<td>79,747</td>
</tr>
<tr>
<td>Stock</td>
<td>875</td>
</tr>
<tr>
<td>Advance payment</td>
<td>6,696</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>8,744</td>
</tr>
<tr>
<td>Deferred tax assets</td>
<td>51,634</td>
</tr>
<tr>
<td>Short-term loans receivable from affiliated companies</td>
<td>43,459</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>90,780</td>
</tr>
<tr>
<td>Other current assets</td>
<td>848</td>
</tr>
<tr>
<td>Allowance for doubtful notes and accounts</td>
<td>(558)</td>
</tr>
<tr>
<td><strong>Non-current assets</strong></td>
<td><strong>1,547,987</strong></td>
</tr>
<tr>
<td><strong>Property, plant and equipment</strong></td>
<td><strong>191,651</strong></td>
</tr>
<tr>
<td>Buildings</td>
<td>76,997</td>
</tr>
<tr>
<td>Structures</td>
<td>4,310</td>
</tr>
<tr>
<td>Machinery and equipment</td>
<td>20,631</td>
</tr>
<tr>
<td>Cars and other land delivery equipment</td>
<td>20</td>
</tr>
<tr>
<td>Tools, furniture and fixture</td>
<td>35,181</td>
</tr>
<tr>
<td>Land</td>
<td>49,338</td>
</tr>
<tr>
<td>Construction in progress</td>
<td>5,175</td>
</tr>
<tr>
<td><strong>Intangible assets</strong></td>
<td><strong>57,985</strong></td>
</tr>
<tr>
<td>Patent rights</td>
<td>90</td>
</tr>
<tr>
<td>Lease hold rights</td>
<td>120</td>
</tr>
<tr>
<td>Software</td>
<td>56,522</td>
</tr>
<tr>
<td>Facility rights</td>
<td>349</td>
</tr>
<tr>
<td>Other intangible assets</td>
<td>903</td>
</tr>
<tr>
<td><strong>Investments and other assets</strong></td>
<td><strong>1,298,350</strong></td>
</tr>
<tr>
<td>Investment securities</td>
<td>214,142</td>
</tr>
<tr>
<td>Stock of affiliated companies</td>
<td>819,162</td>
</tr>
<tr>
<td>Bonds payable of affiliated companies</td>
<td>7,574</td>
</tr>
<tr>
<td>Investment in capital</td>
<td>373</td>
</tr>
<tr>
<td>Long-term loan receivable</td>
<td>5,189</td>
</tr>
<tr>
<td>Long-term loan receivable for employees</td>
<td>59</td>
</tr>
<tr>
<td>Long-term loan receivable for affiliated companies</td>
<td>34,851</td>
</tr>
<tr>
<td>Bankruptcy claim, reorganization claim and other</td>
<td>23,083</td>
</tr>
<tr>
<td>Long-term prepaid expenses</td>
<td>15,400</td>
</tr>
<tr>
<td>Long-term deferred tax assets</td>
<td>76,476</td>
</tr>
<tr>
<td>Security deposit</td>
<td>15,272</td>
</tr>
<tr>
<td>Prepaid pension and severance cost</td>
<td>124,676</td>
</tr>
<tr>
<td>Other</td>
<td>1,113</td>
</tr>
<tr>
<td>Allowance for doubtful notes and accounts</td>
<td>(39,020)</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>2,422,579</strong></td>
</tr>
</tbody>
</table>
## Liabilities

<table>
<thead>
<tr>
<th>Account</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current liabilities</strong></td>
<td>1,078,491</td>
</tr>
<tr>
<td>Notes payable, trade</td>
<td>323</td>
</tr>
<tr>
<td>Accounts payable, trade</td>
<td>517,130</td>
</tr>
<tr>
<td>Short-term borrowings</td>
<td>65,758</td>
</tr>
<tr>
<td>Commercial paper</td>
<td>102,943</td>
</tr>
<tr>
<td>Long-term borrowings (within one year)</td>
<td>10,610</td>
</tr>
<tr>
<td>Bonds payable (within one year)</td>
<td>76,000</td>
</tr>
<tr>
<td>Accounts payable, others</td>
<td>12,586</td>
</tr>
<tr>
<td>Accrued expenses</td>
<td>105,495</td>
</tr>
<tr>
<td>Accrued income taxes</td>
<td>513</td>
</tr>
<tr>
<td>Advances from customers</td>
<td>38,215</td>
</tr>
<tr>
<td>Deposits received</td>
<td>115,860</td>
</tr>
<tr>
<td>Reserve for bonus to directors</td>
<td>108</td>
</tr>
<tr>
<td>Current product warranty liabilities</td>
<td>22,696</td>
</tr>
<tr>
<td>Provision for loss on guarantees</td>
<td>810</td>
</tr>
<tr>
<td>Other current liabilities</td>
<td>9,445</td>
</tr>
<tr>
<td><strong>Non-current liabilities</strong></td>
<td>354,851</td>
</tr>
<tr>
<td>Bonds payable</td>
<td>127,300</td>
</tr>
<tr>
<td>Convertible Bonds</td>
<td>197,904</td>
</tr>
<tr>
<td>Long-term borrowings</td>
<td>10,331</td>
</tr>
<tr>
<td>Provision for loss on repurchase of computers</td>
<td>16,355</td>
</tr>
<tr>
<td>Other</td>
<td>2,961</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>1,433,342</td>
</tr>
</tbody>
</table>

## Net Assets

<table>
<thead>
<tr>
<th>Account</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Shareholders' equity</strong></td>
<td>935,189</td>
</tr>
<tr>
<td>Common stock</td>
<td>337,822</td>
</tr>
<tr>
<td>Additional paid-in capital</td>
<td>422,378</td>
</tr>
<tr>
<td>Legal capital surplus</td>
<td>422,378</td>
</tr>
<tr>
<td><strong>Retained earning</strong></td>
<td>178,012</td>
</tr>
<tr>
<td>Legal reserve</td>
<td>35,615</td>
</tr>
<tr>
<td>Other legal reserves</td>
<td>142,397</td>
</tr>
<tr>
<td>Earned surplus carried forward</td>
<td>142,397</td>
</tr>
<tr>
<td><strong>Treasury stock</strong></td>
<td>(3,024)</td>
</tr>
<tr>
<td><strong>Valuation and translation adjustments</strong></td>
<td>53,992</td>
</tr>
<tr>
<td>Unrealized gains (losses) on marketable securities</td>
<td>54,270</td>
</tr>
<tr>
<td>Unrealized gains (losses) on hedging</td>
<td>(278)</td>
</tr>
<tr>
<td><strong>Share subscription rights</strong></td>
<td>56</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td>989,237</td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td>2,422,579</td>
</tr>
</tbody>
</table>
### STATEMENT OF OPERATIONS
(Non-consolidated)
(for the fiscal year ended March 31, 2007)
(In millions of yen)

<table>
<thead>
<tr>
<th>Account</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Sales</strong></td>
<td>2,210,758</td>
</tr>
<tr>
<td><strong>Cost of sales</strong></td>
<td>1,620,100</td>
</tr>
<tr>
<td><strong>Gross profit on sales</strong></td>
<td>590,659</td>
</tr>
<tr>
<td>Selling, general and administrative expenses</td>
<td>578,061</td>
</tr>
<tr>
<td><strong>Operating income</strong></td>
<td>12,598</td>
</tr>
<tr>
<td><strong>Non-operating income</strong></td>
<td>39,591</td>
</tr>
<tr>
<td>Interest income</td>
<td>1,269</td>
</tr>
<tr>
<td>Dividend income</td>
<td>31,895</td>
</tr>
<tr>
<td>Other</td>
<td>6,426</td>
</tr>
<tr>
<td><strong>Non-operating expenses</strong></td>
<td>45,330</td>
</tr>
<tr>
<td>Interest expense</td>
<td>10,887</td>
</tr>
<tr>
<td>Provision for accrued pension and severance costs</td>
<td>8,241</td>
</tr>
<tr>
<td>Loss on disposal of fixed assets</td>
<td>6,289</td>
</tr>
<tr>
<td>Settlement payment and compensation loss</td>
<td>5,074</td>
</tr>
<tr>
<td>Other</td>
<td>14,838</td>
</tr>
<tr>
<td><strong>Ordinary income</strong></td>
<td>6,859</td>
</tr>
<tr>
<td><strong>Special Gain</strong></td>
<td>94,636</td>
</tr>
<tr>
<td>Gain on cancellation at the marketable securities of the pension trust</td>
<td>69,533</td>
</tr>
<tr>
<td>Gain on sale of investment in securities</td>
<td>20,755</td>
</tr>
<tr>
<td>Gain on sale of fixed assets</td>
<td>2,132</td>
</tr>
<tr>
<td>Gain on sale of stock of affiliated companies</td>
<td>1,349</td>
</tr>
<tr>
<td>Reversal of allowance for doubtful notes and accounts of affiliated companies</td>
<td>866</td>
</tr>
<tr>
<td>Gain on lapse of share subscription rights</td>
<td>2</td>
</tr>
<tr>
<td><strong>Special Loss</strong></td>
<td>63,679</td>
</tr>
<tr>
<td>Loss due to devaluation of stock of affiliated companies</td>
<td>60,852</td>
</tr>
<tr>
<td>Impairment loss on fixed assets</td>
<td>1,677</td>
</tr>
<tr>
<td>Loss due to devaluation of investment in securities</td>
<td>971</td>
</tr>
<tr>
<td>Loss on sale of fixed assets</td>
<td>179</td>
</tr>
<tr>
<td><strong>Income before income taxes</strong></td>
<td>37,816</td>
</tr>
<tr>
<td>Corporate tax, inhabitant tax and enterprise tax</td>
<td>(22,980)</td>
</tr>
<tr>
<td>Income taxes - deferred</td>
<td>55,200</td>
</tr>
<tr>
<td><strong>Net income</strong></td>
<td>5,596</td>
</tr>
</tbody>
</table>
# STATEMENT OF CHANGES IN NET ASSETS

(Non-consolidated)  
(for the fiscal year ended March 31, 2007)

(In millions of yen)

<table>
<thead>
<tr>
<th>Shareholders’ equity</th>
<th>Additional paid-in capital</th>
<th>Retained earnings</th>
<th>Other legal reserve</th>
<th>Treasury stock</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Common stock</td>
<td>Legal capital surplus</td>
<td>Legal reserve</td>
<td>Earned surplus carried forward</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balances as of March 31, 2006</td>
<td>337,821</td>
<td>412,357</td>
<td>35,615</td>
<td>151,166</td>
<td>(2,869)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Changes of items during the fiscal year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increase by stock-for-stock exchange</td>
</tr>
<tr>
<td>Conversion of convertible bond type warrant</td>
</tr>
<tr>
<td>Bonus to directors</td>
</tr>
<tr>
<td>Dividends</td>
</tr>
<tr>
<td>Net income</td>
</tr>
<tr>
<td>Purchase of treasury stock</td>
</tr>
<tr>
<td>Disposal of treasury stock</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net changes in items other than those in shareholders’ equity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total changes items during the fiscal year</td>
</tr>
<tr>
<td>Balances as of March 31, 2007</td>
</tr>
</tbody>
</table>
### Valuation and translation adjustments

<table>
<thead>
<tr>
<th></th>
<th>Unrealized gains (losses) on marketable securities</th>
<th>Unrealized gains (losses) on hedging</th>
<th>Total of Valuation and translation adjustment</th>
<th>Share subscription rights</th>
<th>Total net assets</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balances as of March 31, 2006</td>
<td>70,760</td>
<td>-</td>
<td>70,760</td>
<td>-</td>
<td>1,004,851</td>
</tr>
<tr>
<td>Changes of items during the fiscal year</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Increase by stock-for-stock exchange</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>10,019</td>
</tr>
<tr>
<td>Conversion of convertible bond type warrant</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>Bonus to directors</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(128)</td>
</tr>
<tr>
<td>Dividends</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(14,084)</td>
</tr>
<tr>
<td>Net income</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>5,596</td>
</tr>
<tr>
<td>Purchase of treasury stock</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(356)</td>
</tr>
<tr>
<td>Disposal of treasury stock</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>49</td>
</tr>
<tr>
<td>Net changes in items other than those in shareholders' equity</td>
<td>(16,490)</td>
<td>(278)</td>
<td>(16,768)</td>
<td>56</td>
<td>(16,712)</td>
</tr>
<tr>
<td>Total changes of items during the fiscal year</td>
<td>(16,490)</td>
<td>(278)</td>
<td>(16,768)</td>
<td>56</td>
<td>(15,614)</td>
</tr>
<tr>
<td>Balances as of March 31, 2007</td>
<td>54,270</td>
<td>(278)</td>
<td>53,992</td>
<td>56</td>
<td>989,237</td>
</tr>
</tbody>
</table>
Pursuant to Article 444, Section 4 of the Company Law of Japan, we have audited the consolidated balance sheet, the consolidated statement of operations, the consolidated statement of changes in net assets and the notes to consolidated financial statements of NEC Corporation (the "Company") applicable to the fiscal year from April 1, 2006 through March 31, 2007. The consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on those consolidated financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position and the results of operations of the NEC group, which consisted of the Company and consolidated subsidiaries, applicable to the fiscal year ended March 31, 2007 in conformity with accounting principles generally accepted in Japan.

We have no interest in the Company which should be disclosed in compliance with the Certified Public Accountants Law.
Pursuant to Article 436, Section 2, Paragraph 1 of the Company Law of Japan, we have audited the balance sheet, the statement of operations, the statement of changes in net assets, the notes to financial statements and related supplementary schedules of NEC Corporation (the "Company") applicable to the 169th fiscal year from April 1, 2006 through March 31, 2007. These financial statements and the related supplementary schedules are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and the related supplementary schedules based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements and the related supplementary schedules are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements and the related supplementary schedules. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements and the related supplementary schedules. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements and the related supplementary schedules referred to above present fairly, in all material respects, financial position and the results of operations of the Company applicable to the 169th fiscal year ended March 31 2007, in conformity with the accounting principles generally accepted in Japan.

We have no interest in the Company which should be disclosed in compliance with the Certified Public Accountants Law.
REPORT OF THE BOARD OF CORPORATE AUDITORS

With respect to our audit on the business report, the financial statements, their related supplementary schedules, the consolidated financial statements, and other performance by the Directors of their duties for the 169th business period from April 1, 2006 to March 31, 2007, we, the Board of Corporate Auditors, hereby report as follows:

1. Audit method by Corporate Auditors and the Board of Corporate Auditors and details thereof

   In accordance with auditing principles and auditing plans determined by the Board of Corporate Auditors, we conducted an audit based on a necessary inspection by each Corporate Auditor, and deliberation on the reported results of such inspection at meetings of the Board of Corporate Auditors.

   Specifically Corporate Auditors attended meetings of the Board of Directors and other important meetings, examined documents evidencing important authorizations or other important reports, received reports from Directors, the Independent Auditors and others on their performance of duties, and inspected the operations and the state of assets at the head office and principal facilities. With respect to the Company's subsidiaries, Corporate Auditors received reports from Directors and others of relevant divisions and, when necessary, visited the subsidiaries and conducted inspections.

   We were notified by the Independent Auditors that they were establishing the systems for ensuring proper performance of duties of the Independent Auditors in accordance with the "Quality Control Standards for Audits" (Business Accounting Council, October 28, 2005), etc.

2. Results of audit

   (1) The business report and the related supplementary schedules present fairly the position of the Company in conformity with applicable laws and its Articles of Incorporation.

   (2) We have found no improper acts by Directors in the performance of their duties or any material facts in connection with the performance by Directors of their duties that constitute any violation of applicable laws or the Articles of Incorporation.

   (3) The resolution of the Board of Directors on establishment of internal control system of the Company is fair and appropriate.

   (4) We have found no matters that must be reported upon with regards to the fundamental policy on who should control the financial and business affairs of the Company.

   (5) The procedures and results of the audit conducted by Ernst & Young ShinNihon, the Independent Auditors, are fair and appropriate.

May 21, 2007

Board of Corporate Auditors

NEC Corporation

Full-time Corporate Auditor  Shigeo Matsumoto (Seal)
Full-time Corporate Auditor  Hiroshi Takakuta (Seal)
Outside Corporate Auditor  Shinichi Yokoyama (Seal)
Outside Corporate Auditor  Muneo Shigematsu (Seal)
Outside Corporate Auditor  Tatsuzo Homma (Seal)
REFERENCE DOCUMENTS FOR THE MEETING

Proposals for the matters to be voted upon and reference matters relating to the proposals:

Proposal No. 1: **Election of Sixteen (16) Directors**

Upon the close of the Meeting, the term of office as Director of all fourteen Directors will expire. The Company intends to increase the number of outside Directors in order to strengthen supervisory function by the Board, and accordingly, it is proposed that sixteen Directors be elected.

The candidates are as follows:

<table>
<thead>
<tr>
<th>Name</th>
<th>Brief Employment History and Representative Status in Other Companies or Entities</th>
<th>Number of the Company's Shares Held</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Hajime Sasaki</td>
<td><strong>April 1961</strong>&lt;br&gt;<strong>Joined the Company</strong>&lt;br&gt;<strong>June 1988</strong>&lt;br&gt;<strong>Member of the Board</strong>&lt;br&gt;<strong>June 1991</strong>&lt;br&gt;<strong>Senior Vice President and Member of the Board</strong>&lt;br&gt;<strong>June 1994</strong>&lt;br&gt;<strong>Executive Vice President and Member of the Board</strong>&lt;br&gt;<strong>June 1996</strong>&lt;br&gt;<strong>Senior Executive Vice President and Member of the Board (Representative Director)</strong>&lt;br&gt;<strong>March 1999</strong>&lt;br&gt;<strong>Chairman of the Board (Representative Director) (to present)</strong></td>
<td>56,891</td>
</tr>
<tr>
<td>(April 6, 1936)</td>
<td><strong>Representative Status in Other Companies or Entities:</strong>&lt;br&gt;Chairman, Japanese Standards Association</td>
<td></td>
</tr>
<tr>
<td>2. Kaoru Yano</td>
<td><strong>April 1966</strong>&lt;br&gt;<strong>Joined the Company</strong>&lt;br&gt;<strong>June 1995</strong>&lt;br&gt;<strong>Member of the Board</strong>&lt;br&gt;<strong>June 1999</strong>&lt;br&gt;<strong>Senior Vice President and Member of the Board</strong>&lt;br&gt;<strong>December 2000</strong>&lt;br&gt;<strong>Senior Vice President and Member of the Board, Company Deputy President of NEC Networks</strong>&lt;br&gt;<strong>April 2002</strong>&lt;br&gt;<strong>Senior Vice President and Member of the Board, Company President of NEC Networks</strong>&lt;br&gt;<strong>October 2002</strong>&lt;br&gt;<strong>Executive Vice President and Member of the Board, Company President of NEC Networks</strong>&lt;br&gt;<strong>April 2003</strong>&lt;br&gt;<strong>Executive Vice President and Member of the Board</strong>&lt;br&gt;<strong>June 2004</strong>&lt;br&gt;<strong>Senior Executive Vice President and Member of the Board (Representative Director)</strong>&lt;br&gt;<strong>April 2006</strong>&lt;br&gt;<strong>President (Representative Director) (to present)</strong></td>
<td>24,000</td>
</tr>
<tr>
<td>Name</td>
<td>Date of Birth</td>
<td>Brief Employment History and Representative Status in Other Companies or Entities</td>
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<tr>
<td>-----------------------</td>
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<td>---------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>3. Kazumasa Fujie</td>
<td>July 18, 1944</td>
<td>April 1967 Joined the Company&lt;br&gt;June 1998 Member of the Board&lt;br&gt;April 2000 Resigned as Director, Senior Vice President&lt;br&gt;April 2002 Senior Vice President, Company Deputy President of NEC Networks&lt;br&gt;April 2003 Senior Vice President&lt;br&gt;June 2003 Senior Vice President and Member of the Board&lt;br&gt;April 2005 Executive Vice President and Member of the Board&lt;br&gt;April 2006 Senior Executive Vice President and Member of the Board (Representative Director) (to present)</td>
</tr>
<tr>
<td>4. Masatoshi Aizawa</td>
<td>September 20, 1946</td>
<td>June 1972 Joined the Company&lt;br&gt;May 2001 Executive General Manager, Mission Critical Systems Operations Unit, NEC Solutions&lt;br&gt;April 2002 Associate Senior Vice President, Executive General Manager, Mission Critical Systems Operations Unit, NEC Solutions&lt;br&gt;April 2003 Associate Senior Vice President&lt;br&gt;April 2004 Senior Vice President&lt;br&gt;April 2006 Executive Vice President&lt;br&gt;June 2006 Executive Vice President and Member of the Board (to present)</td>
</tr>
<tr>
<td>5. Saburo Takizawa</td>
<td>February 27, 1948</td>
<td>April 1970 Joined the Company&lt;br&gt;June 2001 Executive General Manager, BIGLOBE Services Operations Unit, NEC Solutions&lt;br&gt;April 2002 Associate Senior Vice President, Executive General Manager, BIGLOBE Services Operations Unit, NEC Solutions&lt;br&gt;April 2003 Associate Senior Vice President, Executive General Manager, Broadband Solutions Operations Unit&lt;br&gt;April 2004 Senior Vice President&lt;br&gt;June 2004 Senior Vice President and Member of the Board&lt;br&gt;April 2006 Executive Vice President and Member of the Board (to present)</td>
</tr>
<tr>
<td>6. Konosuke Kashima</td>
<td>January 30, 1946</td>
<td>April 1969 Joined the Company&lt;br&gt;October 1998 General Manager, C&amp;C Systems Group Planning Division&lt;br&gt;April 2000 Associate Senior Vice President, General Manager, Company Planning Office, NEC Solutions&lt;br&gt;October 2002 Senior Vice President, General Manager, Company Planning Office, NEC Solutions&lt;br&gt;April 2003 Senior Vice President, General Manager, Corporate Planning Division&lt;br&gt;April 2004 Senior Vice President&lt;br&gt;June 2004 Senior Vice President and Member of the Board&lt;br&gt;April 2007 Executive Vice President and Member of the Board (to present)</td>
</tr>
<tr>
<td>Name</td>
<td>(Date of Birth)</td>
<td>Brief Employment History and Representative Status in Other Companies or Entities</td>
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<td>----------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
</tbody>
</table>
| 7. Tsutomu Nakamura  | (June 12, 1948)| **April 1971** Joined the Company  
**April 2000** Senior General Manager, Mobile Terminals Operations Unit, NEC Networks  
**June 2000** Associate Senior Vice President, Executive General Manager, Mobile Terminals Operations Unit, NEC Networks  
**April 2002** Senior Vice President, Company Deputy President of NEC Networks  
**June 2002** Senior Vice President and Member of the Board, Company Deputy President of NEC Networks  
**April 2003** Senior Vice President and Member of the Board  
**April 2006** Senior Vice President and Member of the Board, Executive General Manager, Intellectual Asset Operations Unit  
**April 2007** Senior Vice President and Member of the Board (to present) | 11,000 |
| 8. Toshio Morikawa   | (March 3, 1933)| **April 1955** Joined Sumitomo Bank, Limited (currently, Sumitomo Mitsui Banking Corporation, the "Bank")  
**June 1980** Director of the Bank  
**February 1984** Managing Director of the Bank  
**October 1985** Senior Managing Director of the Bank  
**October 1990** Deputy President of the Bank  
**June 1993** President of the Bank  
**June 1997** Chairman of the Board of the Bank  
**June 2000** Member of the Board of the Company (to present)  
**March 2001** Counselor of the Bank  
**June 2002** Advisor (Takubetsu Komon) of the Bank  
**March 2005** Advisor (Meiyo Komon) of the Bank (to present) | 2,000 |
| 9. Yoshinari Hara    | (April 3, 1943)| **April 1967** Joined Daiwa Securities Co., Ltd. ("Daiwa Securities")  
**June 1991** Director of Daiwa Securities  
**September 1995** Managing Director of Daiwa Securities  
**October 1997** President of Daiwa Securities  
**April 1999** President & CEO, Daiwa Securities Group Inc., President of Daiwa Securities  
**June 2004** Chairman of the Board, Daiwa Securities Group Inc. (to present)  
**June 2006** Member of the Board of the Company (to present) | 0 |
| 10. Sawako Nohara    | (January 16, 1958)| **December 1988** Joined Living Science Institute  
**May 1995** Left Living Science Institute  
**July 1995** Joined InfoCom Research, Inc.  
**April 1996** Senior Researcher of InfoCom Research, Inc.  
**July 1998** Head of the E-Commerce Business Development Group of InfoCom Research, Inc.  
**December 2000** Left InfoCom Research, Inc., Director of IPSe Marketing, Inc.  
**December 2001** President of IPSe Marketing, Inc. (to present)  
**June 2006** Member of the Board of the Company (to present) | 0 |

Representative Status in Other Companies or Entities:  
President of IPSe Marketing, Inc.
<table>
<thead>
<tr>
<th>Name</th>
<th>(Date of Birth)</th>
<th>Brief Employment History and Representative Status in Other Companies or Entities</th>
<th>Number of the Company's Shares Held</th>
</tr>
</thead>
<tbody>
<tr>
<td>11. Botaro Hirosaki</td>
<td>November 1, 1946</td>
<td><strong>Joined the Company</strong>&lt;br&gt;April 1970&lt;br&gt;December 2000&lt;br&gt;June 2001&lt;br&gt;April 2003&lt;br&gt;April 2004&lt;br&gt;April 2006&lt;br&gt;<strong>Executive General Manager, Optical Network Operations Unit, NEC Networks</strong>&lt;br&gt;<strong>Associate Senior Vice President, Executive General Manager, Optical Network Operations Unit, NEC Networks</strong>&lt;br&gt;<strong>Associate Senior Vice President, Executive General Manager, Intellectual Asset Operations Unit</strong>&lt;br&gt;<strong>Senior Vice President, Executive General Manager, Intellectual Asset Operations Unit</strong>&lt;br&gt;<strong>Executive Vice President (to present)</strong></td>
<td>10,871</td>
</tr>
<tr>
<td>12. Akihito Otake</td>
<td>March 21, 1947</td>
<td><strong>Joined the Company</strong>&lt;br&gt;April 1971&lt;br&gt;April 2003&lt;br&gt;July 2003&lt;br&gt;April 2005&lt;br&gt;April 2007&lt;br&gt;<strong>Executive General Manager, 2nd Computers Operations Unit</strong>&lt;br&gt;<strong>Associate Senior Vice President, Executive General Manager, 2nd Computers Operations Unit</strong>&lt;br&gt;<strong>Senior Vice President</strong>&lt;br&gt;<strong>Executive Vice President (to present)</strong></td>
<td>5,000</td>
</tr>
<tr>
<td>13. Toshimitsu Iwanami</td>
<td>September 23, 1949</td>
<td><strong>Joined the Company</strong>&lt;br&gt;April 1972&lt;br&gt;April 2002&lt;br&gt;June 2003&lt;br&gt;April 2005&lt;br&gt;April 2006&lt;br&gt;<strong>Executive General Manager, 1st Solutions Sales Operations Unit, NEC Solutions</strong>&lt;br&gt;<strong>President &amp; CEO, NEC Solutions (America), Inc. (currently, NEC Corporation of America)</strong>&lt;br&gt;<strong>Associate Senior Vice President, Executive General Manager, 2nd Solutions Operations Unit</strong>&lt;br&gt;<strong>Senior Vice President</strong>&lt;br&gt;<strong>Executive Vice President (to present)</strong></td>
<td>6,212</td>
</tr>
<tr>
<td>14. Takao Ono</td>
<td>July 4, 1948</td>
<td><strong>Joined the Company</strong>&lt;br&gt;April 1972&lt;br&gt;October 2002&lt;br&gt;April 2004&lt;br&gt;April 2006&lt;br&gt;October 2006&lt;br&gt;April 2007&lt;br&gt;<strong>General Manager, Corporate Controller Division, Vice President, General Manager, Corporate Finance and IR Division</strong>&lt;br&gt;<strong>Associate Senior Vice President, General Manager, Corporate Finance and IR Division</strong>&lt;br&gt;<strong>Associate Senior Vice President, General Manager, Internal Control Division, General Manager, Corporate Finance and IR Division</strong>&lt;br&gt;<strong>Senior Vice President, General Manager, Corporate Finance and IR Division (to present)</strong></td>
<td>100</td>
</tr>
<tr>
<td>Name</td>
<td>(Date of Birth)</td>
<td>Brief Employment History and Representative Status in Other Companies or Entities</td>
<td>Number of the Company's Shares Held</td>
</tr>
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<tr>
<td>15. Kenji Miyahara</td>
<td>(November 5, 1935)</td>
<td>April 1958 Joined Sumitomo Shoji Kaisha, Ltd. (currently, Sumitomo Corporation)</td>
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<td></td>
<td></td>
<td>June 1986 Director, Sumitomo Corporation</td>
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<td></td>
<td>June 1990 Managing Director, Sumitomo Corporation</td>
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<td></td>
<td></td>
<td>June 1993 Senior Managing Director, Sumitomo Corporation</td>
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<td></td>
<td></td>
<td>June 1995 Executive Vice President, Sumitomo Corporation</td>
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<td></td>
<td>June 1996 President and Chief Executive Officer, Sumitomo Corporation</td>
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<td></td>
<td>June 2001 Chairman of the Board, Sumitomo Corporation (to present)</td>
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<td><strong>Representative Status in Other Companies or Entities:</strong></td>
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<tr>
<td></td>
<td></td>
<td>Chairman of the Board, Sumitomo Corporation</td>
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<tr>
<td></td>
<td></td>
<td>March 1992 Executive Vice President and Representative Director, NCR Japan, Ltd.</td>
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<td></td>
<td></td>
<td>December 1997 Senior Vice President, NCR Corporation,</td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>Chairman and Representative Director, NCR Japan, Ltd.</td>
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<tr>
<td></td>
<td></td>
<td>March 1999 Resigned from Senior Vice President, NCR Corporation,</td>
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<tr>
<td></td>
<td></td>
<td>Resigned from Chairman and Representative Director, NCR Japan, Ltd.</td>
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<tr>
<td></td>
<td></td>
<td>July 1999 Deputy President, Fuji Xerox Co., Ltd.</td>
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<td></td>
<td></td>
<td>March 2000 Deputy President and Representative Director, Fuji</td>
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<td></td>
<td>Xerox Co., Ltd.</td>
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<td></td>
<td>June 2005 Resigned from Deputy President and Representative Director, Fuji</td>
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<tr>
<td></td>
<td></td>
<td>Xerox Co., Ltd.</td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>January 2006 Professor, Keio University Graduate School of Media and Governance (to present)</td>
<td></td>
</tr>
</tbody>
</table>

Notes: 1. Ms. Sawako Nohara is the President of IPSe Marketing, Inc., and the Company has continuing business relationship with IPSe Marketing, Inc., to which the Company subcontracts consulting services on its IT business.
2. Mr. Kenji Miyahara is Chairman of the Board of Sumitomo Corporation, and the Company has continuing business relationship with Sumitomo Corporation such as sales of the Company’s products, provision of related services and purchase of software.
3. Messrs. Toshio Morikawa, Yoshinari Hara, Kenji Miyahara and Hideaki Takahashi and Ms. Sawako Nohara are candidates for outside Directors, as stipulated in Item 7, Paragraph 3, Article 2 of the Ordinance for Enforcement of the Company Law. The Company has nominated them as candidates for outside Directors expecting that they would sympathize with the NEC Group’s company philosophy and act for its implementation with strong will. In addition, they are independent from the Company’s management, and they have the following experience and insight:
   - **Toshio Morikawa**: Wide experience and deep insight as management of bank and outside Director of other companies
   - **Yoshinari Hara**: Wide experience as management of securities corporation and deep insight into capital markets
   - **Sawako Nohara**: Wide knowledge of the Internet business and perspective of end user featuring consumers and citizens
   - **Kenji Miyahara**: Wide experience and deep insight as management of general trading company including the management of overseas firms
   - **Hideaki Takahashi**: Wide experience as management of global companies and deep insight into IT business
4. The Company is required to file with the SEC of its annual report as an issuer of ADRs pursuant to the Securities and Exchange Act of 1934. However, the Company has not filed with the SEC of its annual report for the fiscal year ended March 31, 2006 after the deadline for filing, which was October 2, 2006, because the Company has not
completed further analysis to support its revenue recognition required during the audit procedure of its consolidated financial statements. This is the fact that came into being after Messrs. Toshio Morikawa and Yoshinari Hara and Ms. Sawako Nohara were elected as outside Directors of the Company at the 168th Ordinary General Meeting of Shareholders held on June 22, 2006. The outside Directors have regularly expressed their opinions on the disclosure policy of the Company information, the content of disclosure, the method of disclosure and other related matters at meetings of the Board of Directors. They received reports on the abovementioned event and its development, and they deliberated, among other things, the future preventive measures, and disclosure policies at meetings of the Board of Directors.

5. In February 2005, Komatsu Ltd. ("Komatsu"), of which Mr. Toshio Morikawa is outside Director, uncovered that there were fraudulent acts such as the acquisition of vehicle inspection certificate by underreporting the weight of forty one (41) road/rail vehicles sold by Komatsu for the period from February 1994 to September 2003. In April 2006, Komatsu were levied a fine for the reason that such acquisition of vehicle inspection certificate of twelve (12) road/rail vehicles during the period from March 2001 to March 2003 violated the Road Trucking Vehicle Law of Japan. Furthermore, in July 2005, Komatsu purchased its own shares of common stock prior to the announcement of the dissolution of Komatsu Finance (Netherlands) B.V., which had ceased its operations, without the recognition that the fact of such dissolution corresponded to material fact (the fact that would affect investment decision by investors) as stipulated in the Securities and Exchange Law of Japan. However, the result of the investigation by Securities and Exchange Surveillance Commission of Japan proved that the dissolution of such subsidiary corresponded to material fact, and that the purchase of its own shares by Komatsu prior to the announcement of such fact was prohibited under the Securities and Exchange Law of Japan. In March 2007, in accordance with the recommendation by Securities and Exchange Surveillance Commission, Financial Services Agency of Japan ordered Komatsu to pay a surcharge pursuant to the Securities and Exchange Law. In April 2007, Komatsu paid 43,780,000 yen of surcharge to Financial Services Agency. Mr. Toshio Morikawa has regularly made recommendations from the perspective of compliance with laws and regulations. He promoted the enhancement of compliance and internal control systems and thorough education of employees to prevent similar incidents through the deliberations at the meeting of the Board of Directors after such incidents were reported.

6. Mr. Toshio Morikawa is a relative within the three degrees of relationship of an employee of The Bank of Tokyo-Mitsubishi UFJ, Ltd. which is a major business partner of the Company.

7. Mr. Toshio Morikawa has served for seven years, and Mr. Yoshinari Hara and Ms. Sawako Nohara have served for one year, as outside Directors of the Company.

8. The Company has entered into agreements with Messrs. Toshio Morikawa and Yoshinari Hara and Ms. Sawako Nohara to limit their liabilities as stipulated in Paragraph 1, Article 427 of the Company Law (the "Liabilities Limitation Agreements") pursuant to Article 25 of Articles of Incorporation of the Company. When Messrs. Kenji Miyahara and Hideaki Takahashi are elected as Directors of the Company, the Company will enter into the Liabilities Limitation Agreements with them. The outline of the such agreements is to limit the liabilities as stipulated in Paragraph 1, Article 423 of the Company Law to the higher amount of 20 million yen or the amount provided in the Company Law and the Ordinance for Enforcement of the Company Law on condition that they perform their duties as Directors in good faith and without gross negligence.

9. Current position in the Company of each candidate who is currently Director of the Company is as described in "4.(1) Name, Position at the Company and Responsibility, Principal Occupation or Representative Status in Other Companies or Entities of Directors and Corporate Auditors" of Business Report (pages 16).

Proposal No. 2: Election of two Corporate Auditors

Upon the close of the Meeting, Mr. Shigeo Matsumoto will resign as Corporate Auditor and the term of office of Mr. Shinichi Yokoyama as Corporate Auditor will expire. It is proposed that two Corporate Auditors be elected. The consent of the Board of Corporate Auditors for this Proposal has been obtained.

The candidates are as follows:
<table>
<thead>
<tr>
<th>Name</th>
<th>Brief Employment History and Representative Status in Other Companies or Entities</th>
<th>Number of the Company's Shares Held</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Shinichi Yokoyama</td>
<td>April 1966 - Joined Sumitomo Life Insurance Company</td>
<td>0</td>
</tr>
<tr>
<td>(September 10, 1942)</td>
<td>July 1992 - Director of Sumitomo Life Insurance Company</td>
<td></td>
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<tr>
<td></td>
<td>April 1995 - Managing Director of Sumitomo Life Insurance Company</td>
<td></td>
</tr>
<tr>
<td></td>
<td>July 1998 - Senior Managing Director of Sumitomo Life Insurance Company</td>
<td></td>
</tr>
<tr>
<td></td>
<td>April 2000 - Deputy President of Sumitomo Life Insurance Company</td>
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<tr>
<td></td>
<td>July 2001 - President of Sumitomo Life Insurance Company</td>
<td></td>
</tr>
<tr>
<td></td>
<td>April 2002 - President and Chief Executive Officer of Sumitomo Life Insurance Company</td>
<td></td>
</tr>
<tr>
<td></td>
<td>June 2003 - Corporate Auditor of the Company (to present)</td>
<td></td>
</tr>
<tr>
<td>2. Kenji Seo</td>
<td>April 1972 - Joined the Long-Term Credit Bank of Japan, Limited (currently, Shinsei Bank, Limited)</td>
<td>0</td>
</tr>
<tr>
<td>(April 24, 1948)</td>
<td>January 2001 - Left the Long-Term Credit Bank of Japan, Limited</td>
<td></td>
</tr>
<tr>
<td></td>
<td>February 2001 - Joined the Company</td>
<td></td>
</tr>
<tr>
<td></td>
<td>October 2002 - General Manager, Affiliated Company Division</td>
<td></td>
</tr>
<tr>
<td></td>
<td>April 2005 - Vice President, General Manager, Affiliated Company Division</td>
<td></td>
</tr>
<tr>
<td></td>
<td>June 2007 - Vice President (to present)</td>
<td></td>
</tr>
</tbody>
</table>

Notes:
1. Mr. Shinichi Yokoyama is President and Chief Executive Officer of Sumitomo Life Insurance Company, and the Company has continuing business relationship with Sumitomo Life Insurance Company such as sales of the Company's products, establishment of information systems, provision of consulting services and other Company's services. In addition, the Company has long-term borrowings from Sumitomo Life Insurance Company.
2. Mr. Shinichi Yokoyama is a candidate for outside Corporate Auditor, as stipulated in Item 8, Paragraph 3, Article 2 of the Ordinance for Enforcement of the Company Law. The Company nominated him as the candidate for outside Corporate Auditor, considering the wide experience and deep insight as management of life insurance company.
3. The Company is required to file with the SEC of its annual report as an issuer of ADRs pursuant to the Securities and Exchange Act of 1934. However, the Company has not filed with the SEC of its annual report for the fiscal year ended March 31, 2006 after the deadline for filing, which was October 2, 2006, because the Company has not completed further analysis to support its revenue recognition required during the audit procedure of its consolidated financial statements. This is the fact that came into being after Mr. Shinichi Yokoyama was elected as an outside Corporate Auditor of the Company at the 165th Ordinary General Meeting of Shareholders held on June 19, 2003. He has regularly expressed his opinions on the disclosure policy of the Company information, the content of disclosure, the method of disclosure and other related matters at meetings of the Corporate Auditors and meetings of Board of Directors. He received reports on the abovementioned event and its development at meetings of the Corporate Auditors and meetings of the Board of Directors, and he deliberated, among other things, the future preventive measures and disclosure policies at such meetings.
4. Mr. Shinichi Yokoyama is President and Chief Executive Officer of Sumitomo Life Insurance Company which is a major business partner of the Company, and he receives remunerations from Sumitomo Life Insurance Company.
5. Mr. Shinichi Yokoyama is a relative within the three degrees of relationship of an employee of NEC System Technologies, Ltd. which is a subsidiary and a major business partner of the Company.
6. Mr. Shinichi Yokoyama has served for four years as an outside Corporate Auditor.
7. The Company has entered into the Liabilities Limitation Agreement with Mr. Shinichi Yokoyama pursuant to Article 32 of Articles of Incorporation of the Company. The outline of such agreement is to limit the liabilities as stipulated in Paragraph 1, Article 423 of the Company Law to the higher amount of 20 million yen or the amount
provided in the Company Law and the Ordinance for Enforcement of the Company Law on condition that he
performs his duties as Corporate Auditor in good faith and without gross negligence.
8. Current position in the Company of Mr. Shinichi Yokoyama who is currently Corporate Auditor of the Company is
as described in "4.(1) Name, Position at the Company and Responsibility, Principal Occupation or Representative
Status in Other Companies or Entities of Directors and Corporate Auditors" of Business Report (page 16).

Proposal No. 3: Approval of Payment of Bonuses to Directors

It is proposed that 107,500,000 yen be paid to the 10 full-time Directors, Messrs. Hajime Sasaki, Kaoru Yano,
Kazumasa Fujie, Kazuhiko Kobayashi, Shunichi Suzuki, Yasuo Matoi, Masatoshi Aizawa, Saburo Takizawa,
Konosuke Kashima and Tsutomu Nakamura holding office as of the last day of the 169th Business Period as bonuses
for the 169th Business Period in view of the results of operations and other factors.

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