Empowered by Innovation



Financial Results for Q3 Fiscal Year Ending March 31, 2015

January 29, 2015

NEC Corporation

(http://www.nec.com/en/global/ir)

- I. Financial Results for Q3, FY15/3
- II. Financial Forecasts for FY15/3

- Financial Results for Q3, FY15/3 (Appendix)
- Financial Forecasts for FY15/3 (Appendix)
- Reference (Financial data)

I. Financial Results for Q3, FY15/3

Summary of Financial Results for Q3

- 9 months cumulative profit improved significantly
- 9 months cumulative sales of existing business increased by approx. 2%

	Q3 <october december="" to=""></october>				9 months <april december="" to=""></april>				
	FY14/3	FY15/3	YoY		VoV		FY14/3	FY15/3	YoY
	Actual	Actual			Actual	Actual	101		
Net Sales	700.4	677.2	- 3.3%		2,083.5	2,002.0	- 3.9%		
Operating Income	23.4	14.1	- 9.2		23.7	35.6	+ 11.9		
% to Net Sales	3.3%	2.1%			1.1%	1.8%			
Ordinary Income	20.0	19.7	- 0.3		5.5	36.4	+ 30.9		
% to Net Sales	2.9%	2.9%			0.3%	1.8%			
Net Income/Loss	11.1	10.3	- 0.8		-15.1	22.8	+ 37.8		
% to Net Sales	1.6%	1.5%			-0.7%	1.1%			

(Billions of Yen)

Note: Average exchange rates for Q3 (October to December) of FY15/3: 1\$= ¥110.42, 1€= ¥140.08 Average exchange rates for 9 months (April to December) of FY15/3: 1\$= ¥104.97, 1€= ¥139.65 (Assumed exchange rates for 2H of FY15/3 as of October 30, 2014: 1\$= ¥105, 1€= ¥135) Average exchange rates for Q3 (October to December) of FY14/3: 1\$= ¥99.04, 1€= ¥133.58 Average exchange rates for 9 months (April to December) of FY14/3: 1\$= ¥98.42, 1€= ¥130.15

-62.4

8.0

- 63.1

+18.4

-75.7

-94.1

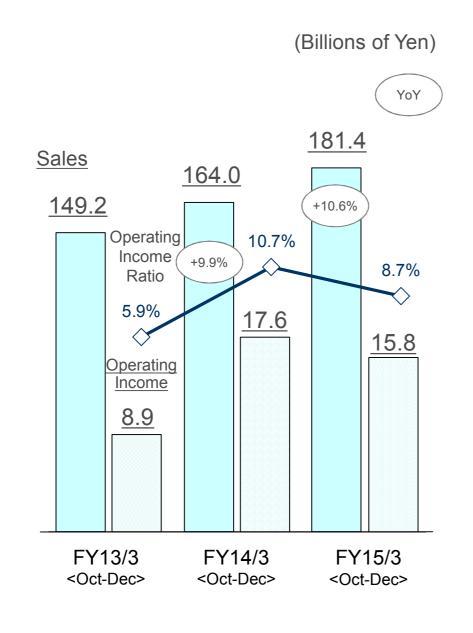
Free Cash Flow

Summary for Q3 Results by Segment

(Billions of Yen)

		Q3 <oc< th=""><th>tober to Dec</th><th>ember></th><th>9 months</th><th colspan="4">9 months <april december="" to=""></april></th></oc<>	tober to Dec	ember>	9 months	9 months <april december="" to=""></april>			
		FY14/3	FY15/3	YoY	FY14/3	FY15/3	YoY		
		Actual	Actual		Actual	Actual			
	Net Sales	164.0	181.4	+ 10.6%	467.3	525.9	+ 12.5%		
Public	Operating Income	17.6	15.8	- 1.8	32.1	37.7	+ 5.6		
	% to Net Sales	10.7%	8.7%		6.9%	7.2%			
	Net Sales	60.7	61.2	+ 0.8%	190.8	187.9	- 1.5%		
Enterprise	Operating Income/Loss	-0.2	0.5	+ 0.7	0.5	2.8	+ 2.3		
	% to Net Sales	-0.3%	0.9%		0.3%	1.5%			
	Net Sales	172.7	170.8	- 1.1%	506.7	503.3	- 0.7%		
Telecom Carrier	Operating Income	12.4	8.8	- 3.6	31.8	25.4	- 6.4		
	% to Net Sales	7.2%	5.1%		6.3%	5.0%			
	Net Sales	185.7	170.5	- 8.2%	536.4	515.9	- 3.8%		
System Platform	Operating Income	8.0	4.4	- 3.6	9.8	13.1	+ 3.3		
	% to Net Sales	4.3%	2.6%		1.8%	2.5%			
	Net Sales	117.3	93.3	- 20.5%	382.2	269.1	- 29.6%		
Others	Operating Income/Loss	0.8	-3.1	- 4.0	-11.0	-5.9	+ 5.1		
	% to Net Sales	0.7%	-3.4%		-2.9%	-2.2%			
Adjustment	Operating Loss	-15.2	-12.3	+ 3.0	-39.5	-37.5	+ 2.0		
	Net Sales	700.4	677.2	- 3.3%	2,083.5	2,002.0	- 3.9%		
Total	Operating Income	23.4	14.1	- 9.2	23.7	35.6	+ 11.9		
	% to Net Sales	3.3%	2.1%		1.1%	1.8%			

Public Business



Sales

181.4 (+10.6%)

Billions of Yen (YoY)

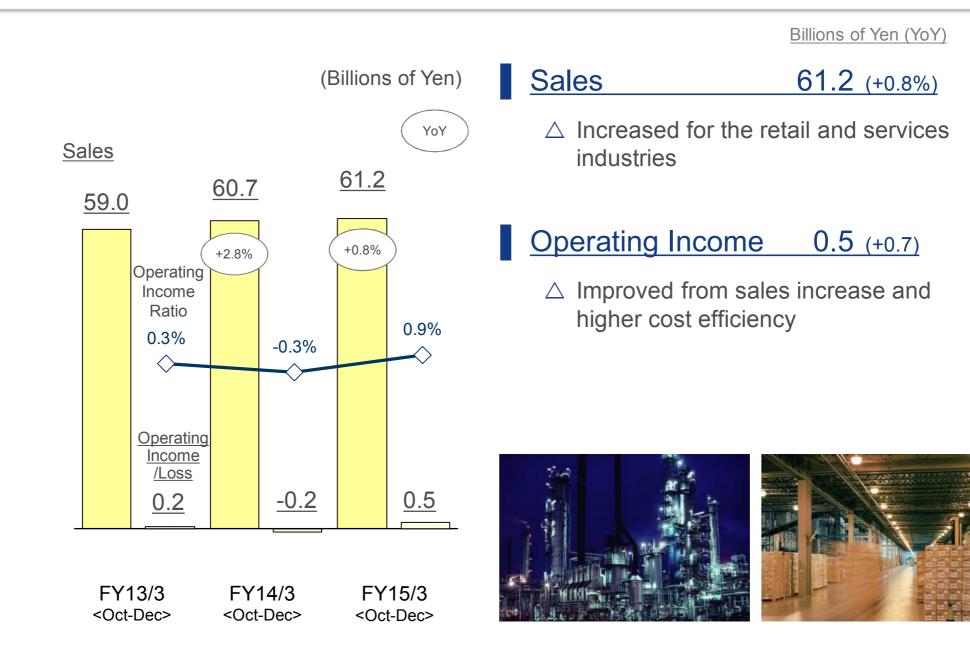
 \bigtriangleup Increased due to steady sales from the public area

Operating Income 15.8 (-1.8)

 Decreased compared to the last fiscal year when there were high profit projects

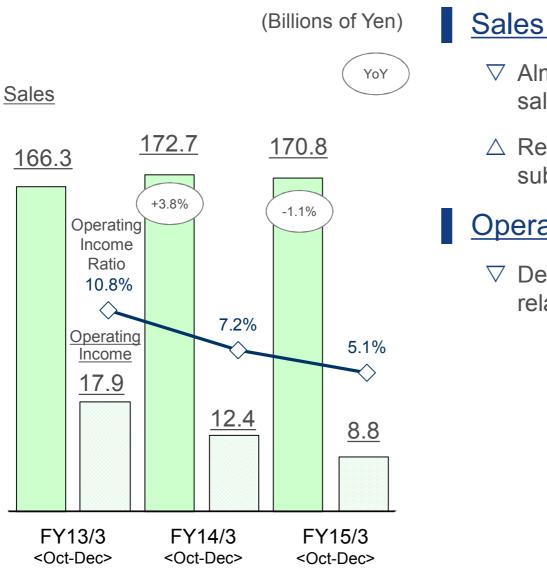


Enterprise Business





Telecom Carrier Business



Billions of Yen (YoY)

170.8 (-1.1%)

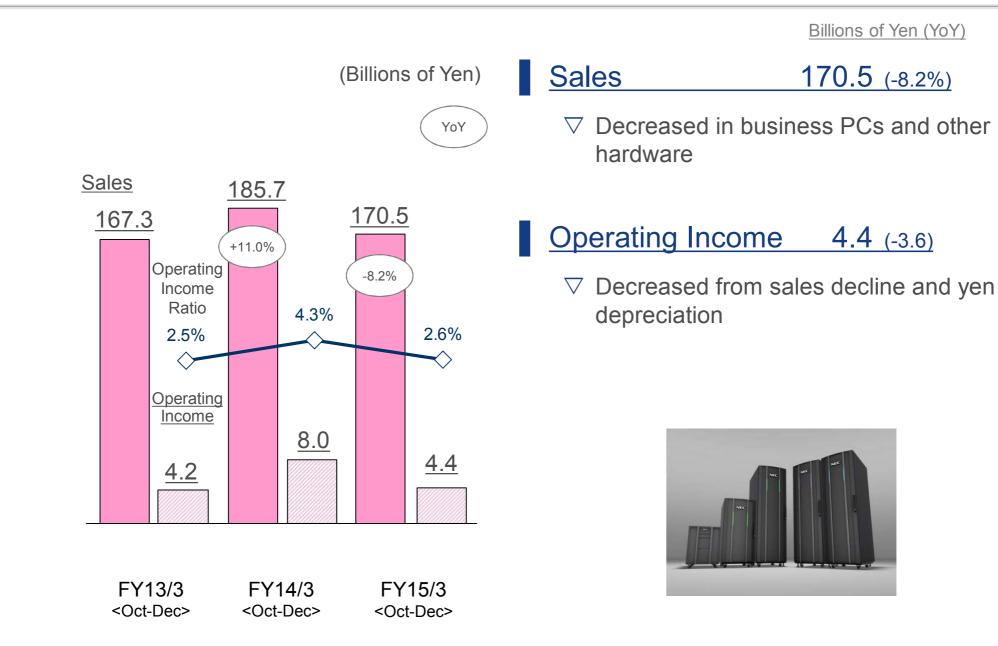
✓ Almost flat in Japan and international sales △ Remained solid for TOMS and submarine cable systems Operating Income 8.8 (-3.6)

▽ Decreased from an increase in SDN related investments, etc.

TOMS : Telecom Operations and Management Solutions SDN : Software-Defined Networking



System Platform Business

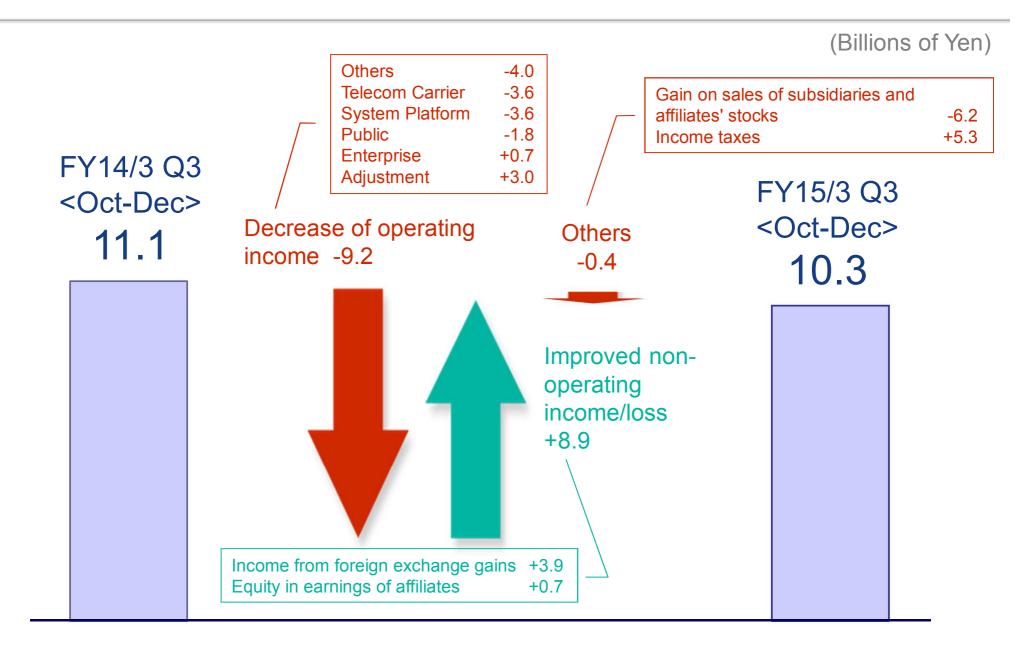


Others

Billions of Yen (YoY)

93.3 (-20.5%) (Billions of Yen) **Sales** ∇ Decreased due to deconsolidation of YoY NEC BIGLOBE, Ltd., etc. Sales 180.1 **Operating Loss** -3.1 (-4.0) Operating Income -34.9% Decreased due to deconsolidation of ∇ Ratio business, etc. 5.4% 117.3 -20.5% <u>93.3</u> 0.7% Operating Income /Loss -3.4% 9.7 <u>-3.1</u> 0.8 FY13/3 FY14/3 FY15/3 <Oct-Dec> <Oct-Dec> <Oct-Dec>

Net Income Change (October to December / Year on Year)



Q3 Results (3months)

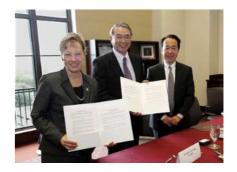
Notable Actions and Outcomes-1/2

<u>SDN</u>

- Applied SDN to develop the network for the new town building of Nishihara Town in Okinawa Prefecture, Japan
- Began commercial deployment of vMVNO solutions for a MVNO in Japan
- Cooperating with KT Corp., a major telecommunication service provider in South Korea

BIG DATA

 Cooperating with Texas State University in a social infrastructure project including water management



<u>Safety</u>

- Delivered face recognition solutions to Lemon Tree Hotels in India
- Delivered ID verification system to Tapirs Corp. using face recognition technologies

vMVNO: Virtualized MVNO MVNO: Mobile Virtual Network Operator



Expanding Global Business

- Won a contract as a system supplier for the world's first South Atlantic Cable System
- Signed MOU with the Singapore Economic Development Board to collaborate on cyber security, smart energy, health care and IoT
- Won TOMS contract from Optus, an integrated telecommunications service provider in Australia
- Won an end-user computing contract from the Northern Territory Government of Australia
- Set up ICT rooms at schools and community centers in Colombia



Q3 Results

(3months)





IoT : Internet of Things



II. Financial Forecasts for FY15/3

Summary of Financial Forecasts for FY15/3

Attain 120 billion yen in operating income

(Sales increase by approx. 4% with existing core businesses)

(Billions of Yen)

	Q4 <ja< th=""><th>inuary to Ma</th><th>irch></th><th colspan="4">Full Year</th><th>Difference</th></ja<>	inuary to Ma	irch>	Full Year				Difference
	FY14/3 Actual	FY15/3 Forecasts	YoY	FY14/3 Actual	FY15/3 Forecasts	YoY		from October 30
Net Sales	959.6	998.0	+ 4.0%	3,043.1	3,000.0	- 1.4%		0.0
Operating Income	82.5	84.4	+ 1.9	106.2	120.0	+ 13.8		0.0
% to Net Sales	8.6%	8.5%		3.5%	4.0%			
Ordinary Income	63.7	53.6	- 10.0	69.2	90.0	+ 20.8		0.0
% to Net Sales	6.6%	5.4%		2.3%	3.0%			
Net Income	48.8	12.2	- 36.6	33.7	35.0	+ 1.3		0.0
% to Net Sales	5.1%	1.2%		1.1%	1.2%			

Note: Assumed exchange rates for Q4, FY15/3 1\$=¥115, 1€=¥140



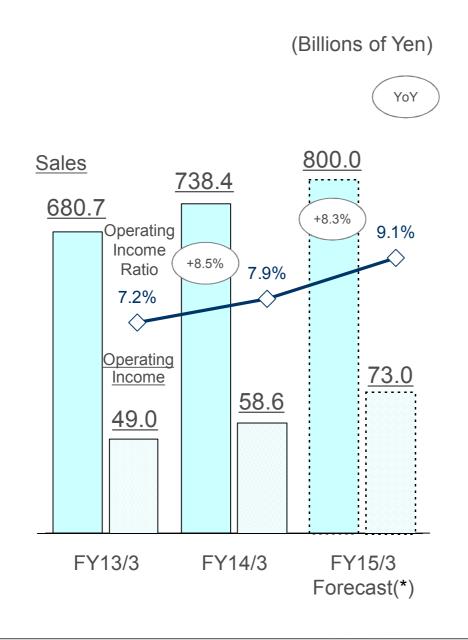
Financial Forecasts for FY15/3 by Segment

(Billions of Yen)

	Q4 <,	January to Ma	arch>		Difference			
		FY14/3	FY15/3	YoY	FY14/3	FY15/3	YoY	from
		Actual	Forecasts	101	Actual	Forecasts	101	October 30
	Net Sales	271.0	274.1	+ 1.1%	738.4	800.0	+ 8.3%	0.0
Public	Operating Income	26.5	35.3	+ 8.8	58.6	73.0	+ 14.4	0.0
	% to Net Sales	9.8%	12.9%		7.9%	9.1%		
	Net Sales	81.5	87.1	+ 6.9%	272.3	275.0	+ 1.0%	0.0
Enterprise	Operating Income	6.0	6.2	+ 0.2	6.5	9.0	+ 2.5	0.0
	% to Net Sales	7.4%	7.1%		2.4%	3.3%		
	Net Sales	219.0	266.7	+ 21.8%	725.8	770.0	+ 6.1%	0.0
Telecom Carrier	Operating Income	28.5	40.6	+ 12.1	60.3	66.0	+ 5.7	0.0
	% to Net Sales	13.0%	15.2%		8.3%	8.6%		
	Net Sales	244.3	259.1	+ 6.1%	780.8	775.0	- 0.7%	0.0
System Platform	Operating Income	20.9	21.9	+ 1.0	30.7	35.0	+ 4.3	0.0
	% to Net Sales	8.6%	8.5%		3.9%	4.5%		
	Net Sales	143.7	110.9	- 22.8%	525.9	380.0	- 27.7%	0.0
Others	Operating Income/Loss	9.6	6.9	- 2.7	-1.4	1.0	+ 2.4	0.0
	% to Net Sales	6.7%	6.2%		-0.3%	0.3%		
Adjustment	Operating Loss	-9.1	-26.5	- 17.5	-48.6	-64.0	- 15.4	0.0
	Net Sales	959.6	998.0	+ 4.0%	3,043.1	3,000.0	- 1.4%	0.0
Total	Operating Income	82.5	84.4	+ 1.9	106.2	120.0	+ 13.8	0.0
	% to Net Sales	8.6%	8.5%		3.5%	4.0%		



Public Business



Billions of Yen (YoY)

800.0 (+8.3%)

 \bigtriangleup Increase due to steady sales mainly from government and public areas

Operating Income 73.0 (+14.4)

Sales

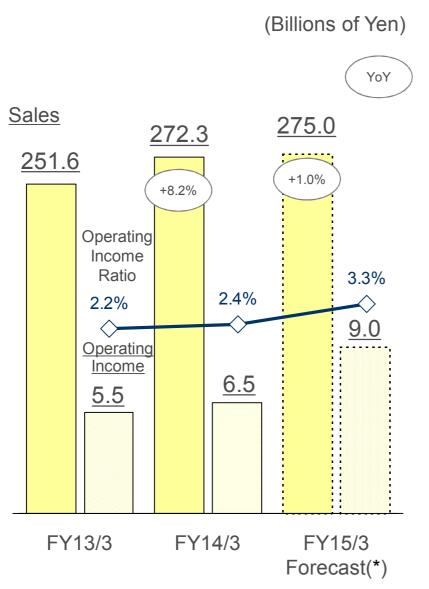
 △ Improve due to sales increase, cost reductions and fewer loss-making projects





Rillions of Ven (VoV)

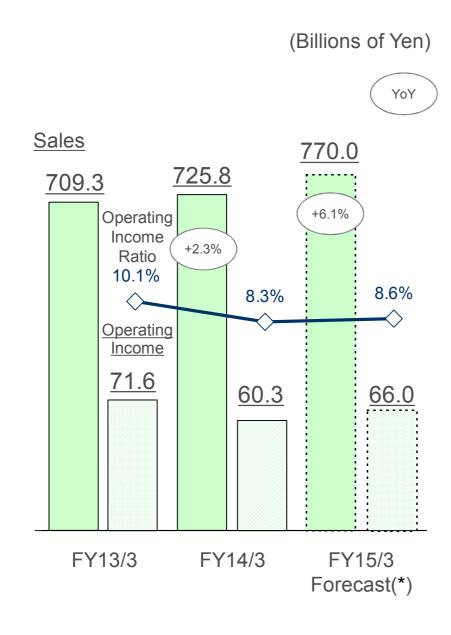
Enterprise Business



		Billions of Yen (YoY)
n)	Sales	275.0 (+1.0%)
	△ Increase due from the retai	to steady sales and services industries
	Operating Inco	ome 9.0 (+2.5)
	△ Improve due higher cost ef	to sales increase and ficiency



Telecom Carrier Business



Billions of Yen (YoY)

770.0 (+6.1%)

 \triangle Japan: Remain flat

Sales

 △ International: Increase in TOMS, mobile backhaul and submarine cable systems

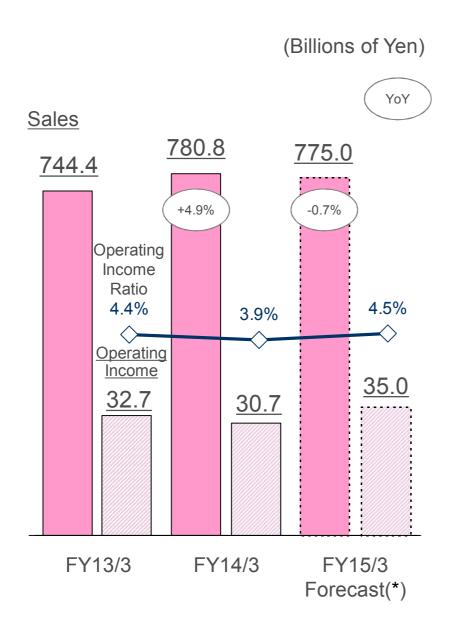
Operating Income 66.0 (+5.7)

 \bigtriangleup Improve due to sales increase from international businesses





System Platform Business



Billions of Yen (YoY)

<u>Sales</u>

775.0 (-0.7%)

▽ Decrease due to decline in business PCs while servers and software increase

Operating Income 35.0 (+4.3)

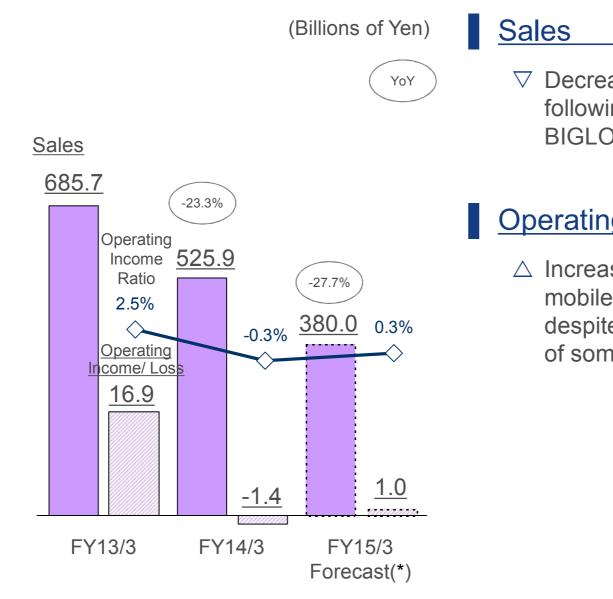
 △ Improve from integration with NEC Fielding, Ltd. and sales increase of servers and software





Full Year Forecasts

Others



Billions of Yen (YoY)

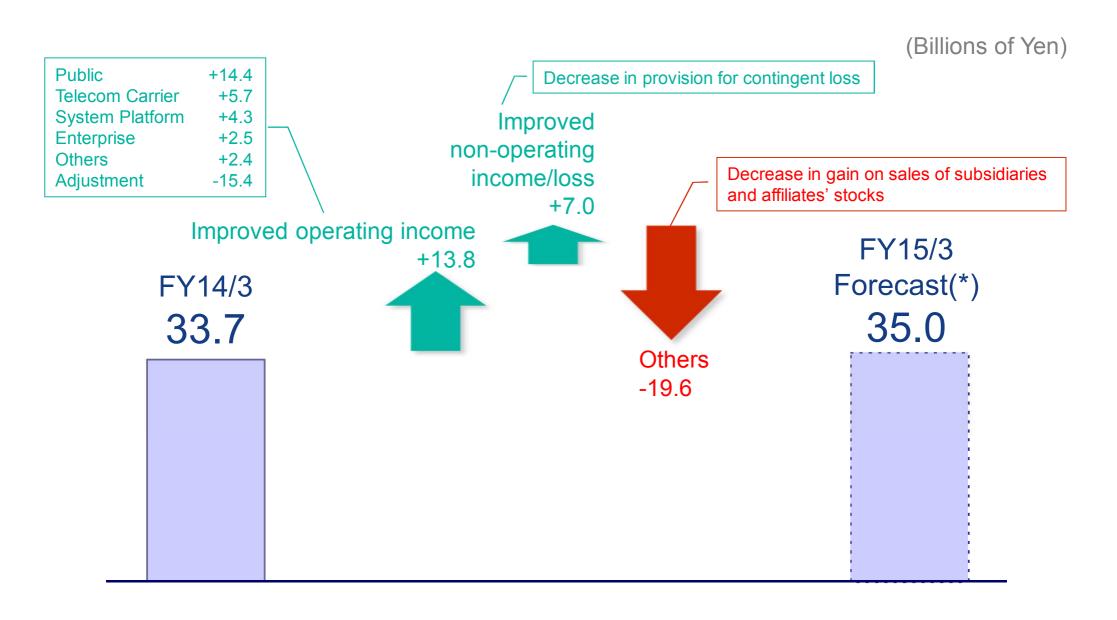
380.0 (-27.7%)

 ▽ Decrease due to deconsolidation following sale of stock of NEC BIGLOBE, Ltd., etc.

Operating Income 1.0 (+2.4)

 △ Increase due to improvement in mobile phones and energy business, despite impact from deconsolidation of some businesses





Summary

NEC aims to achieve its full-year forecasts for the third consecutive year and assure stable dividends.

We will work to close FY2015/3 successfully and achieve the Mid-term Management Plan 2015

* Forecasts as of January 29, 2015



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Orchestrating a brighter world

NEC brings together and integrates technology and expertise to create the ICT-enabled society of tomorrow.

We collaborate closely with partners and customers around the world, orchestrating each project to ensure all its parts are fine-tuned to local needs.

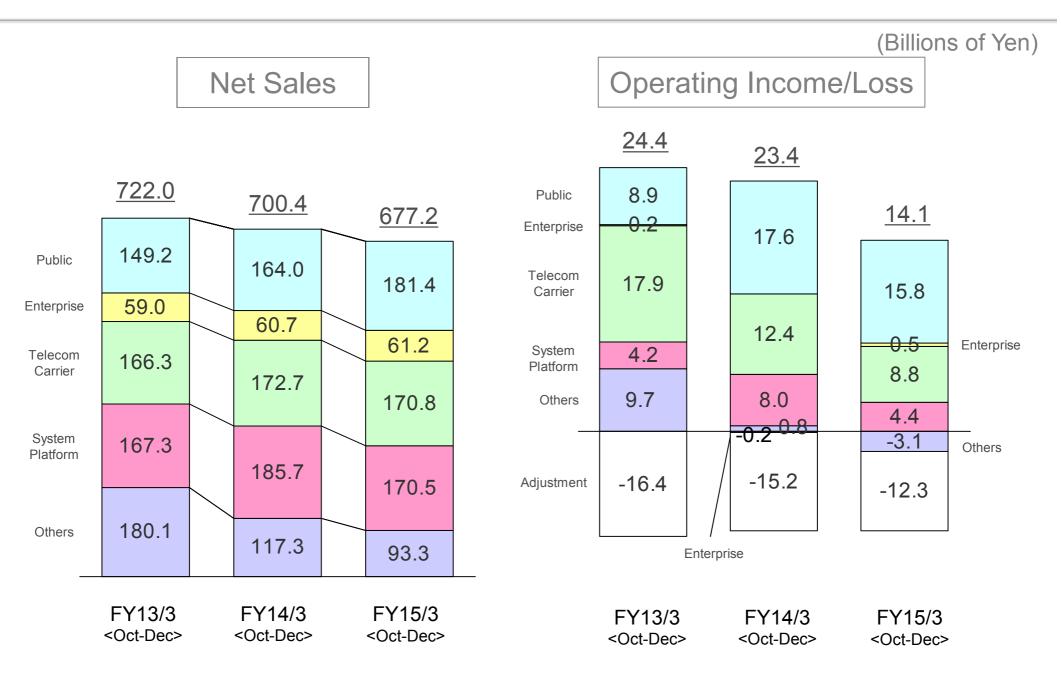
Every day, our innovative solutions for society contribute to greater safety, security, efficiency and equality, and enable people to live brighter lives.

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Financial Results for Q3, FY15/3 (Appendix)

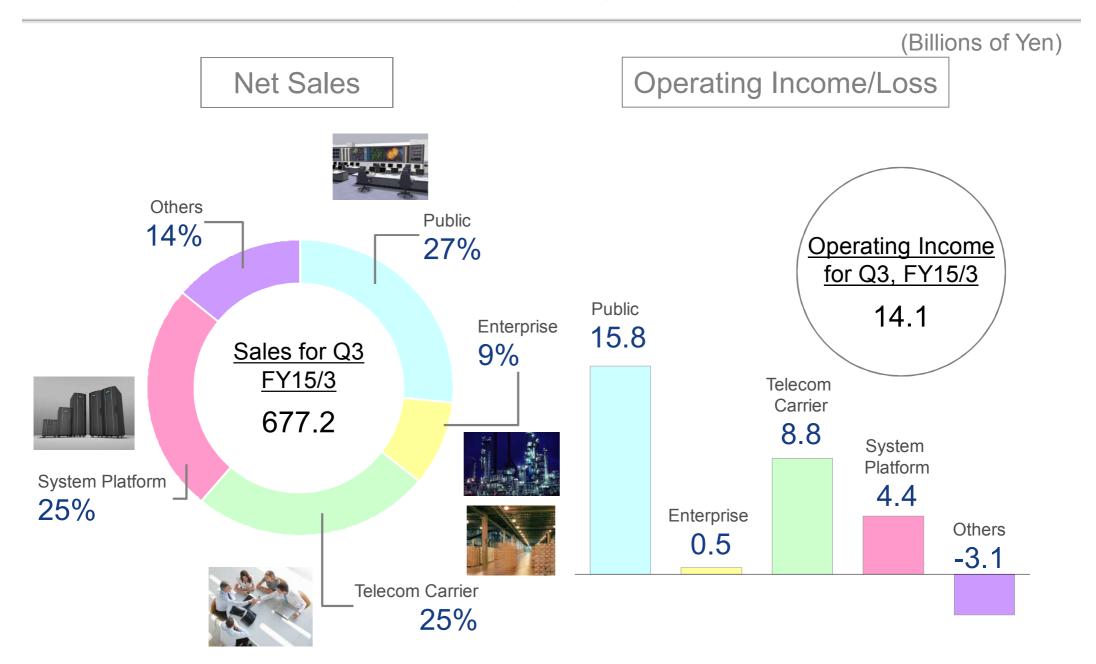
Results for Q3 by Segment (three-year transition)



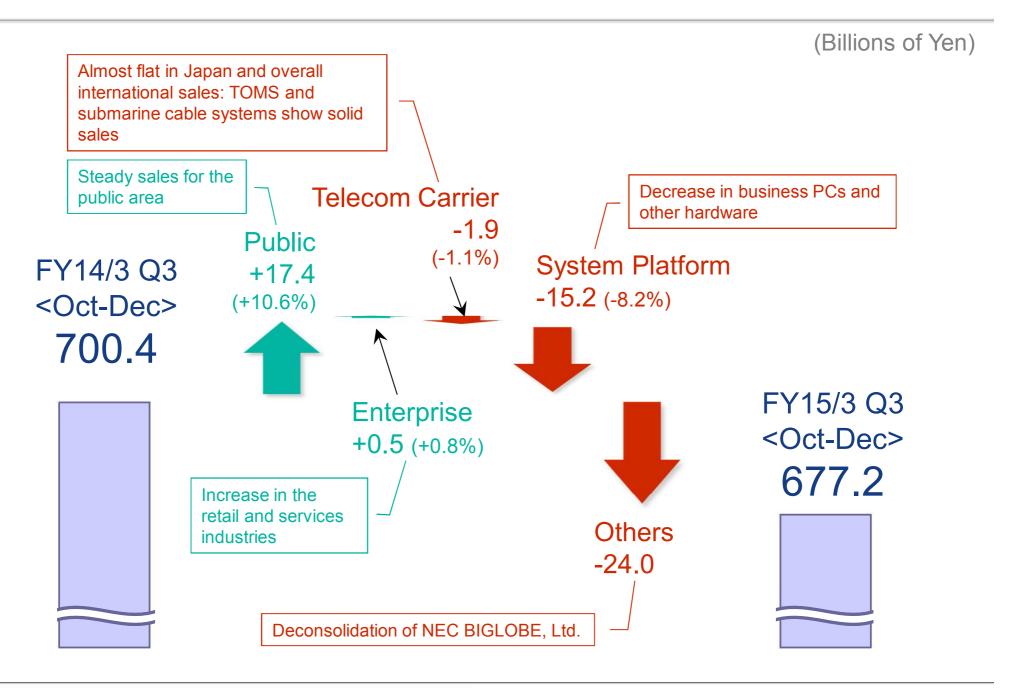
Q3 Results (3months)



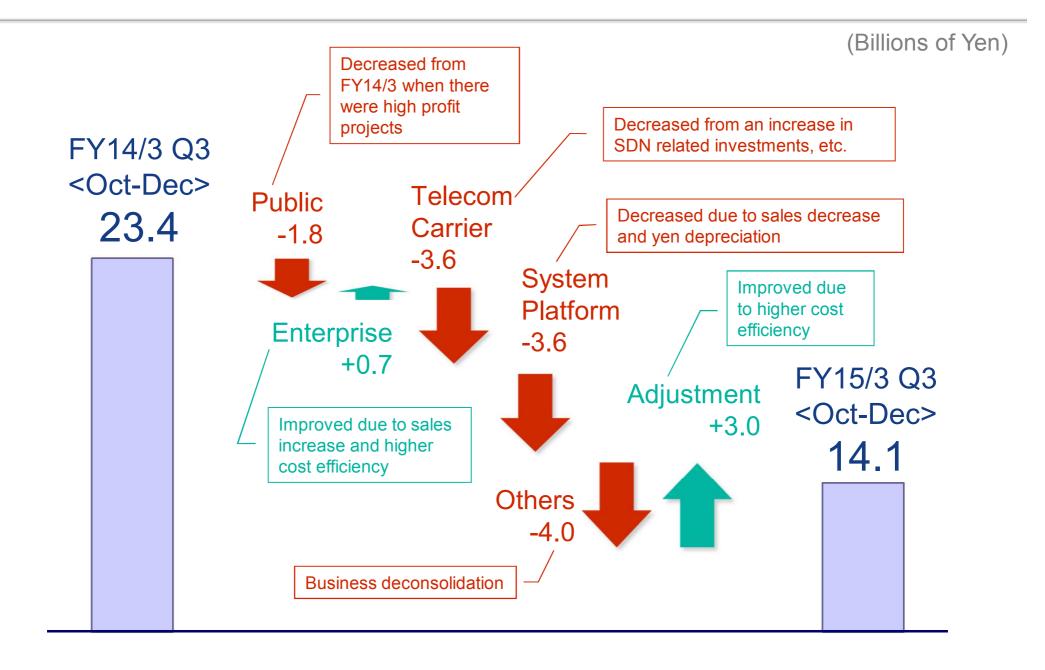
Financial Results for Q3 by Segment



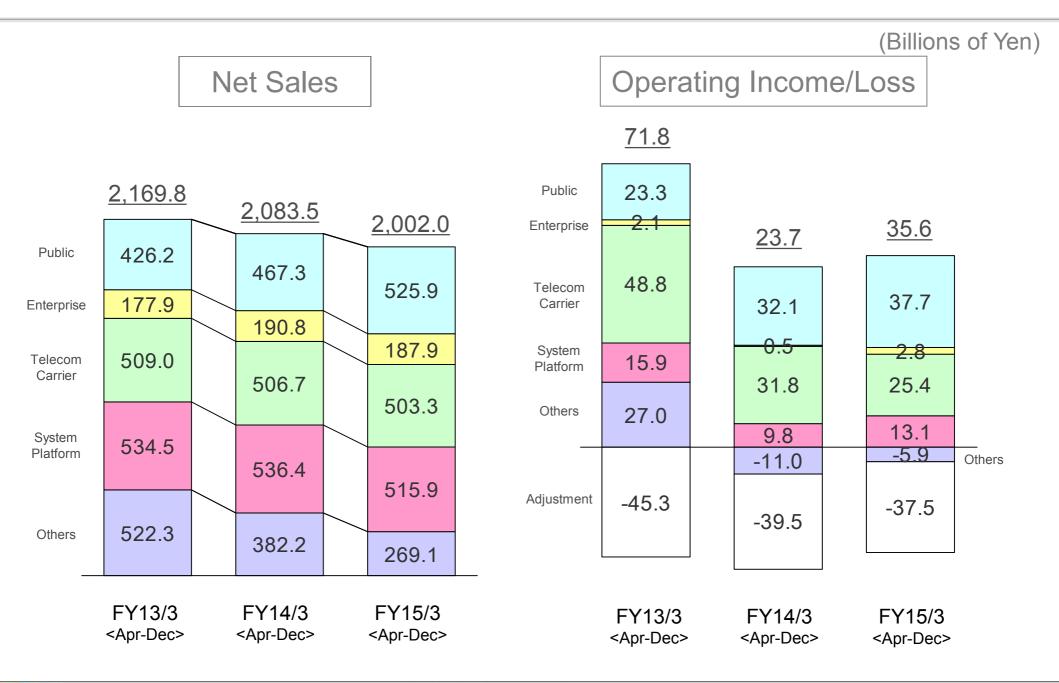
Sales Change (Year on Year)



Operating Income Change (Year on Year)



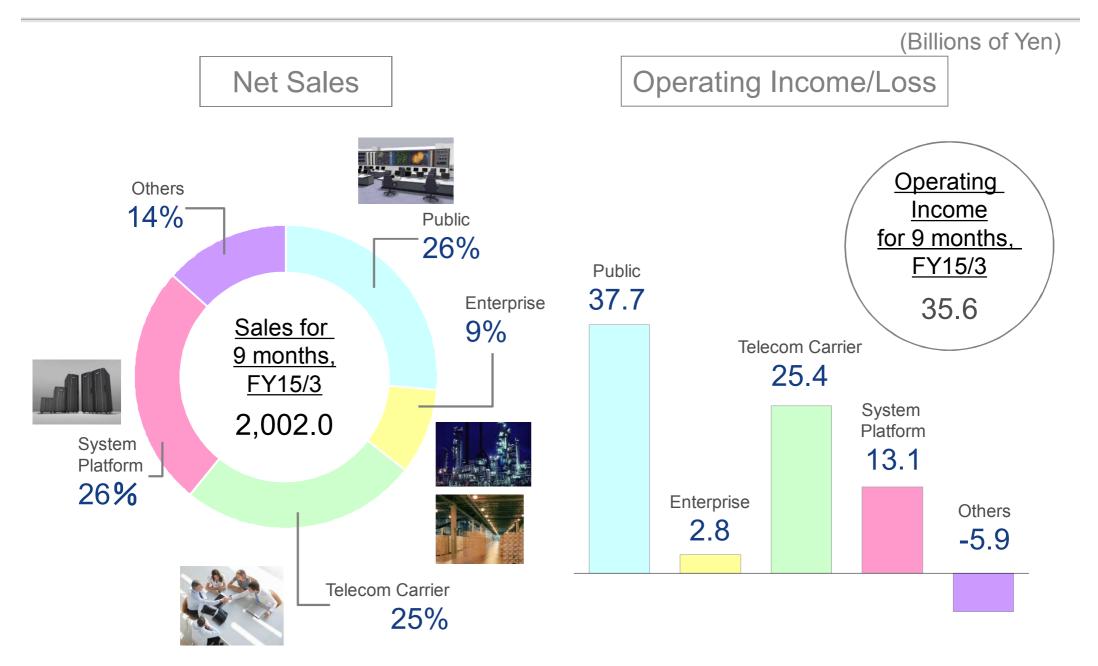
Results for 9 Months by Segment (three-year transition)



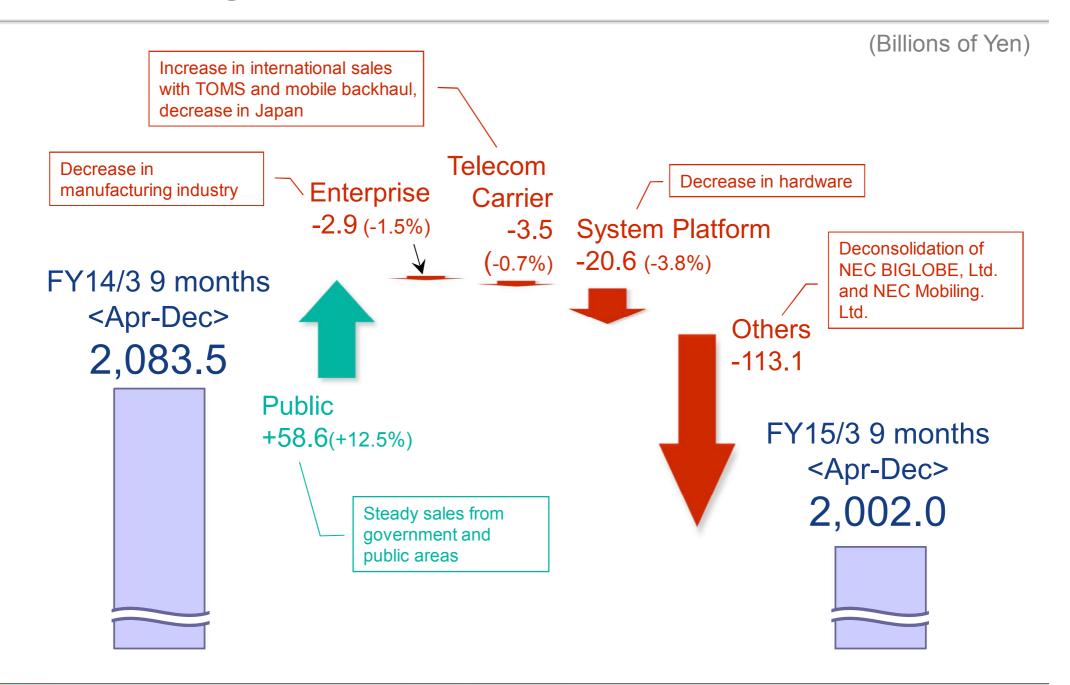
Q3 Results (9months)



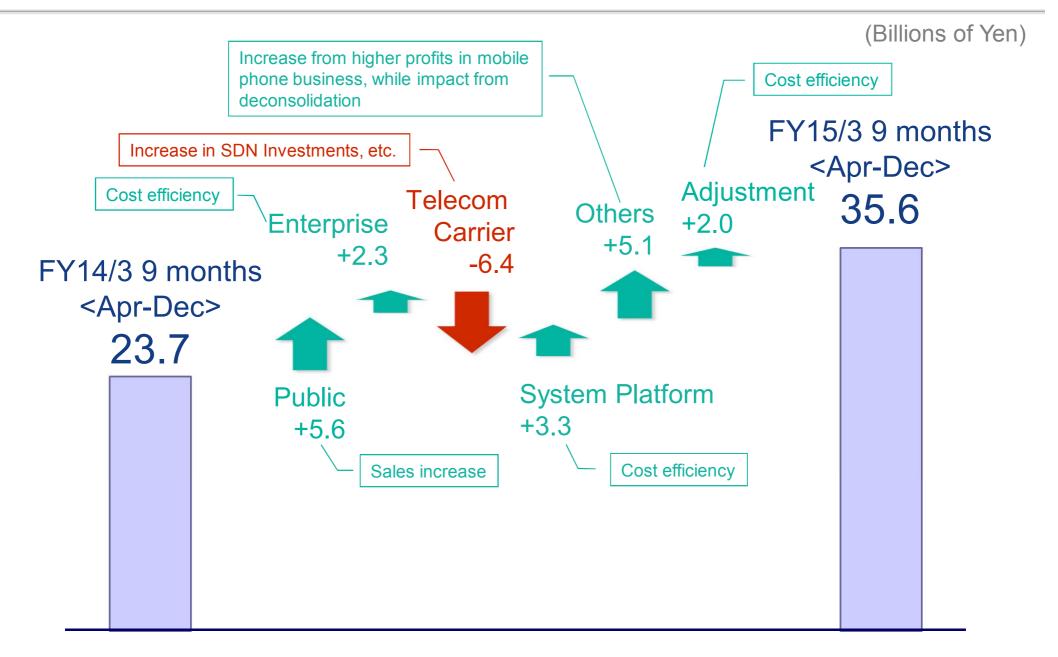
Financial Results for 9 Months by Segment



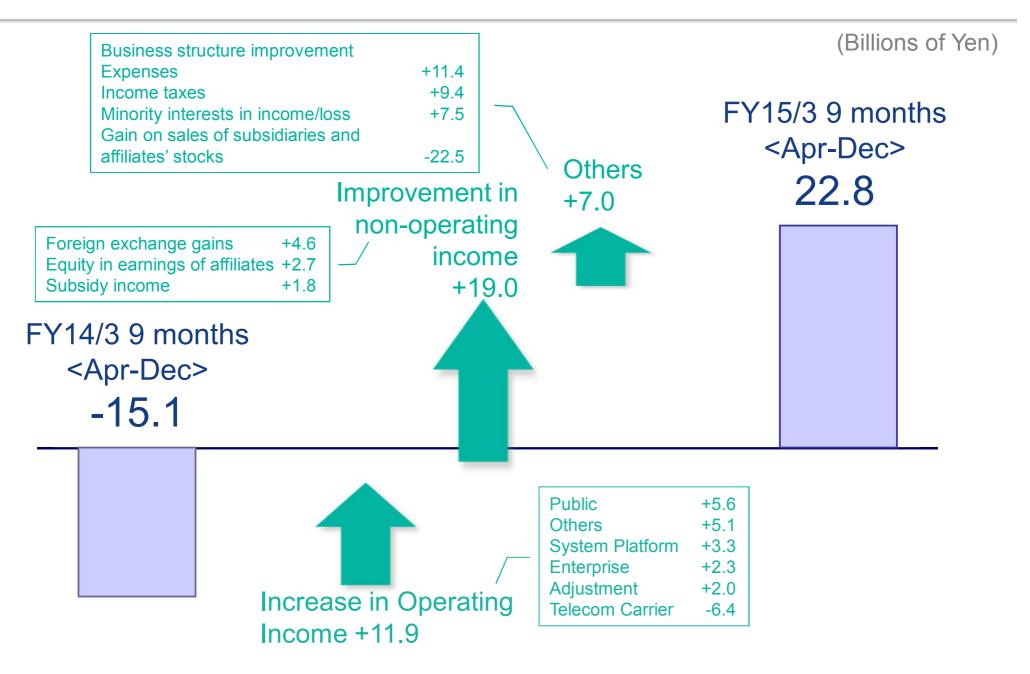
Sales Change (April to December / Year on Year)



Operating Income Change (April to December / Year on Year)

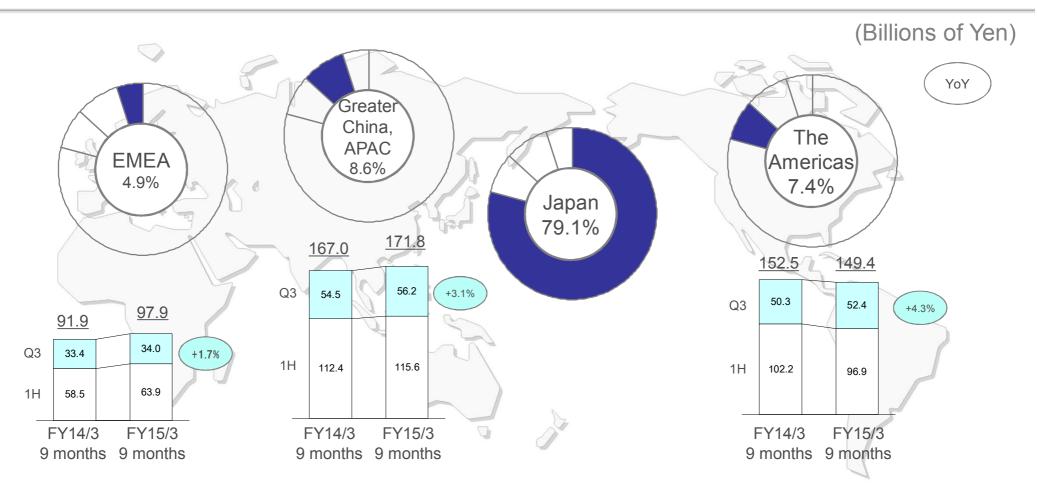


Net Income/Loss Change (April to December / Year on Year)



Q3 Results (9months)

International Sales



	Q3 <oct< th=""><th>ober to Dec</th><th>:ember></th><th colspan="4">9 months <april december="" to=""></april></th></oct<>	ober to Dec	:ember>	9 months <april december="" to=""></april>			
	FY14/3	FY15/3	YoY	FY14/3	FY15/3	YoY	
	Actual	Actual	101	Actual	Actual		
International sales	138.2	142.6	+ 3.2%	411.3	419.1	+ 1.9%	
% to Net Sales	19.7%	21.1%		19.7%	20.9%		

* Sales are classified by country or region based on customer locations. The rates of circle graphs are calculated by 9 months.



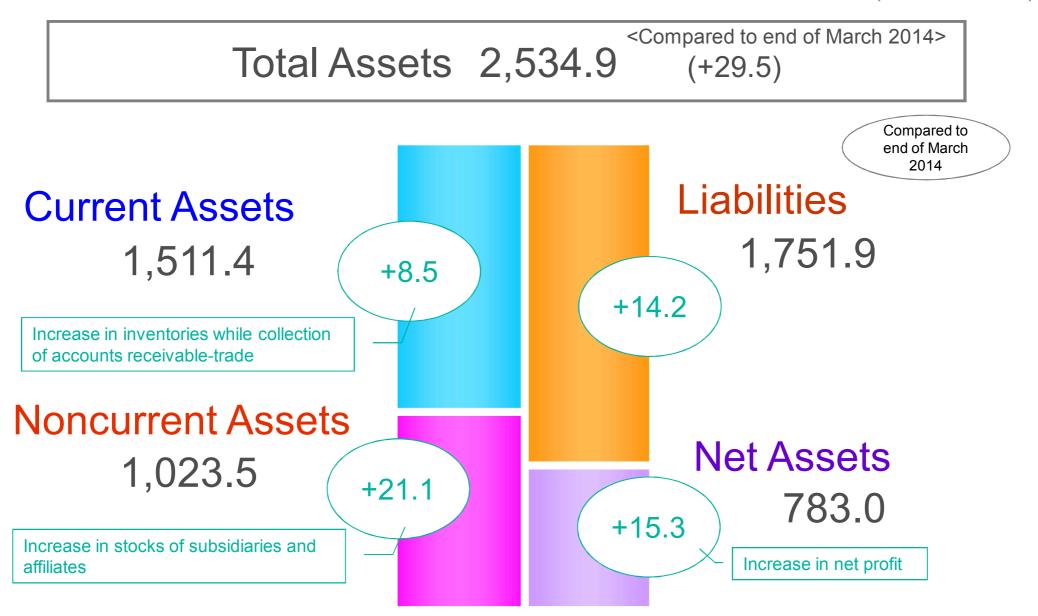
(Billions of Yen)

	End of March 2014	End of December 2014	Difference from March 2014	End of December 2013
Total Assets	2,505.3	2,534.9	+ 29.5	2,541.9
Net Assets	767.7	783.0	+ 15.3	817.1
Interest-bearing debt	575.2	636.4	+ 61.3	686.2
Shareholders' Equity Equity ratio(%)	695.9 27.8%	722.0 28.5%	+ 26.0 + 0.7pt	712.3 28.0%
D/E ratio (times)	0.83	0.88	- 0.05pt	0.96
Net D/E ratio (times)	0.53	0.63	- 0.10pt	0.72
Balance of cash and cash equivalents	206.6	180.5	- 26.1	170.2



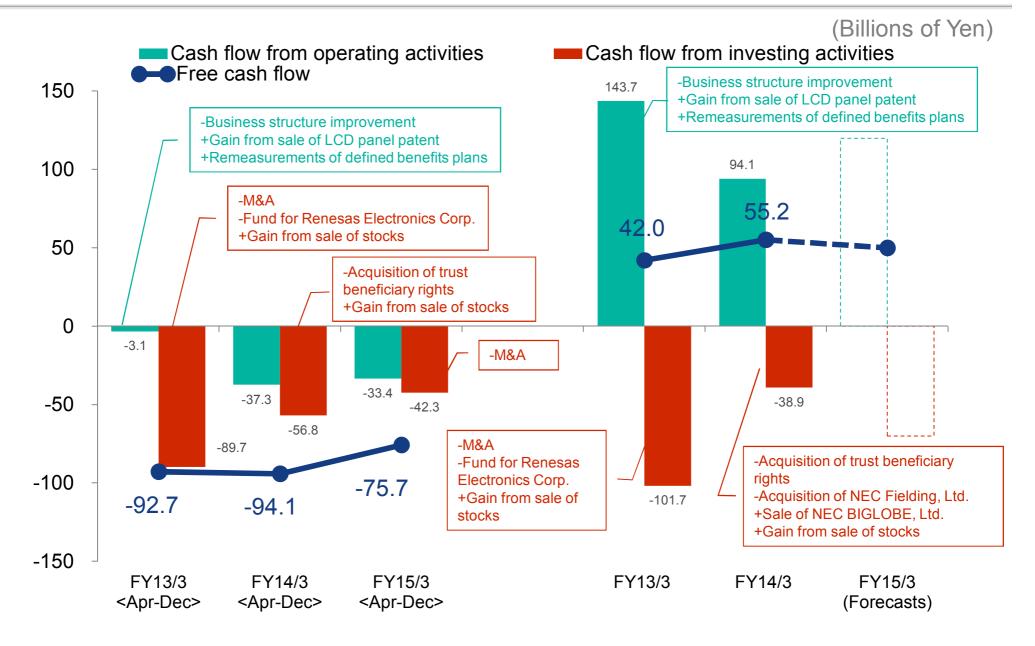
<Ref.> Balance Sheet (At the end of December, 2014)

(Billions of Yen)



NEC

Free Cash Flow



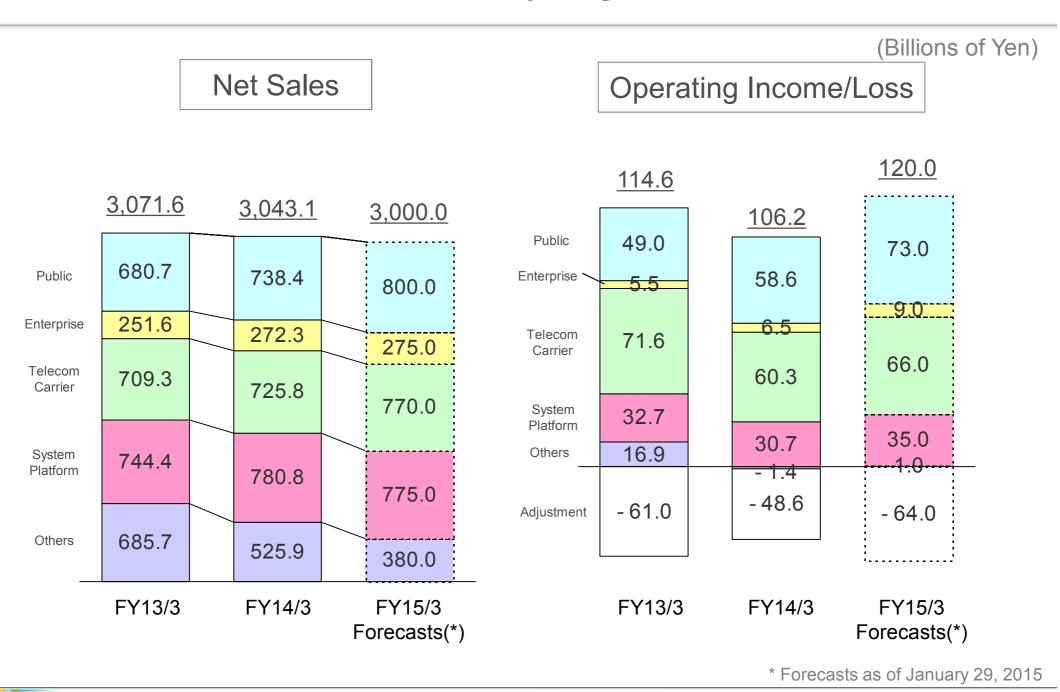
* Forecasts as of January 29, 2015



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Financial Forecasts for FY15/3 (Appendix)

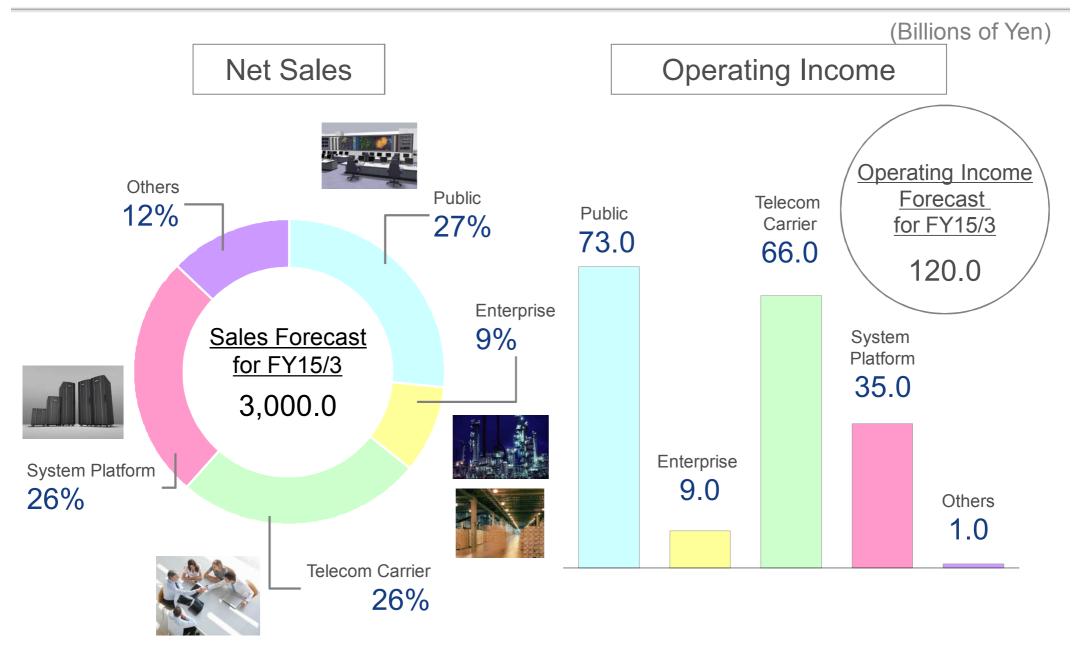
Financial Forecasts for FY15/3 by Segment (three-year transition)



Full Year

Forecasts

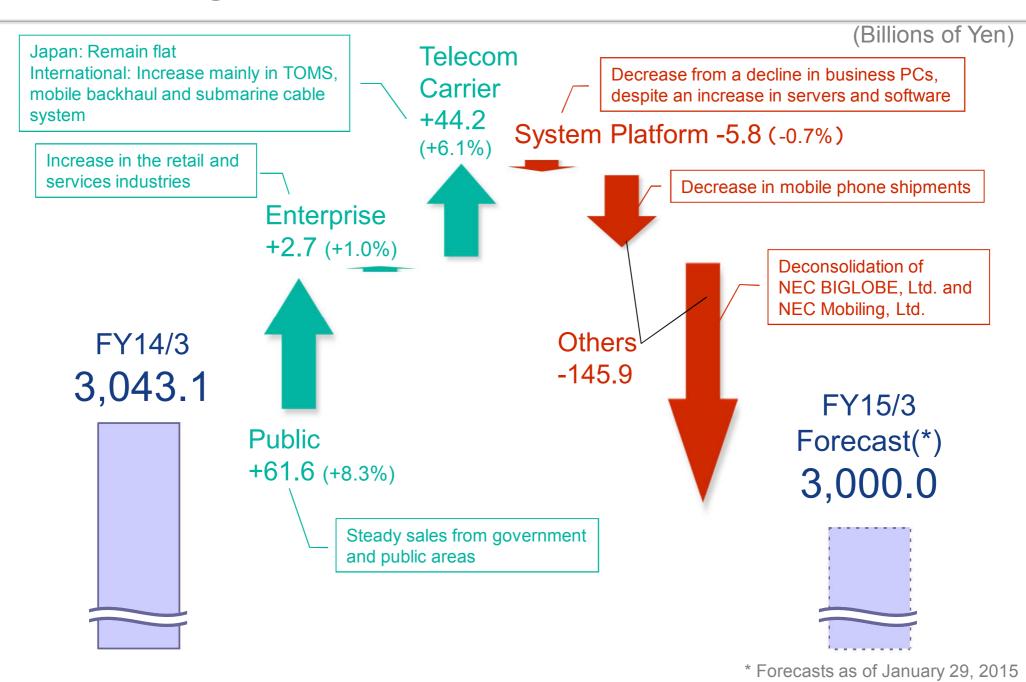
Financial Forecasts for FY15/3 by Segment



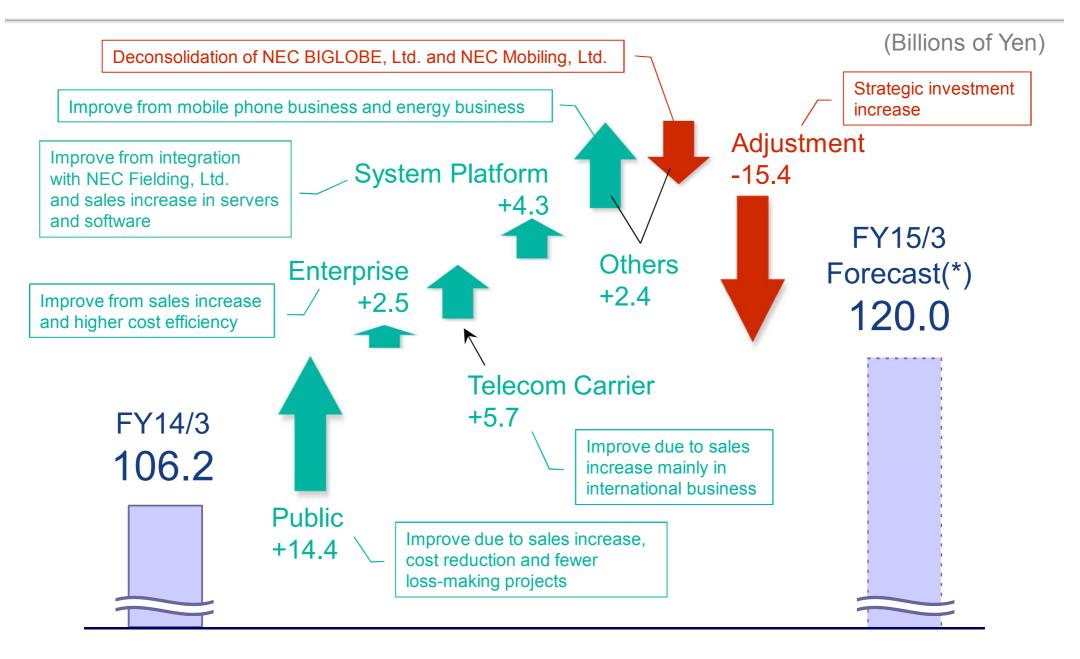
* Forecasts as of January 29, 2015



Sales Change (Year on Year)



Operating Income Change (Year on Year)



* Forecasts as of January 29, 2015

(Billions of Yen)

Capital Expenditure, Depreciation and R&D Expenses

YoY FY13/3 FY14/3 FY15/3 YoY Actual Forecasts Actual Capital Expenditure 45.6 * 40.8 50.0 + 22.5% 51.2 45.2 50.0 +10.7%Depreciation 151.7 142.7 150.0 +5.1%**R&D** expenses % to Net Sales 4.9% 4.7% 5.0% * Not including acquisition of trust beneficiary rights **Capital Expenditure** Depreciation **R&D** expenses 51.2 150.0 50.0 50.0 151.7 45.2 45.6 142.7 40.8 +5.1% +22.5%+10.7% % to Net Sales 5.0% 4.9% 4.7% FY15/3 FY14/3 FY15/3 FY13/3 FY14/3 FY15/3 FY13/3 FY14/3 FY13/3 Forecast(*) Forecast(*) Forecast(*) * Forecasts as of January 29, 2015

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As released on July 30, 2014

(Note) The following figures are calculated to estimate differences in the amounts for pension expenses and goodwill, the two major items which differ in IFRS and J-GAAP, for the FY15/3 financial outlook if IFRS is applied. These differences in the amounts are calculated based on assumptions as of the date on which they were made. Furthermore, the differences in the two accounting methods are not limited to these two major items. Notably, they are not audited by the accounting auditors and NEC does not undertake any obligation to update or revise the figures as the circumstances change.

These estimated figures are disclosed voluntarily as references for investors only. NEC has NOT made a decision to adopt IFRS at the present, and continues to disclose materials required by the regulations in J-GAAP.

FY15/3 Full Year			
Amortization of unrecognized obligation for pension	Amortization of Goodwill	Total	
14.0	18.0	-	
10.4		-	
19.0	18.0	37.0	
	Amortization of unrecognized obligation for pension 14.0 10.4	Amortization of unrecognized obligation for pensionAmortization of Goodwill14.018.010.4	

(Billions of Yen)

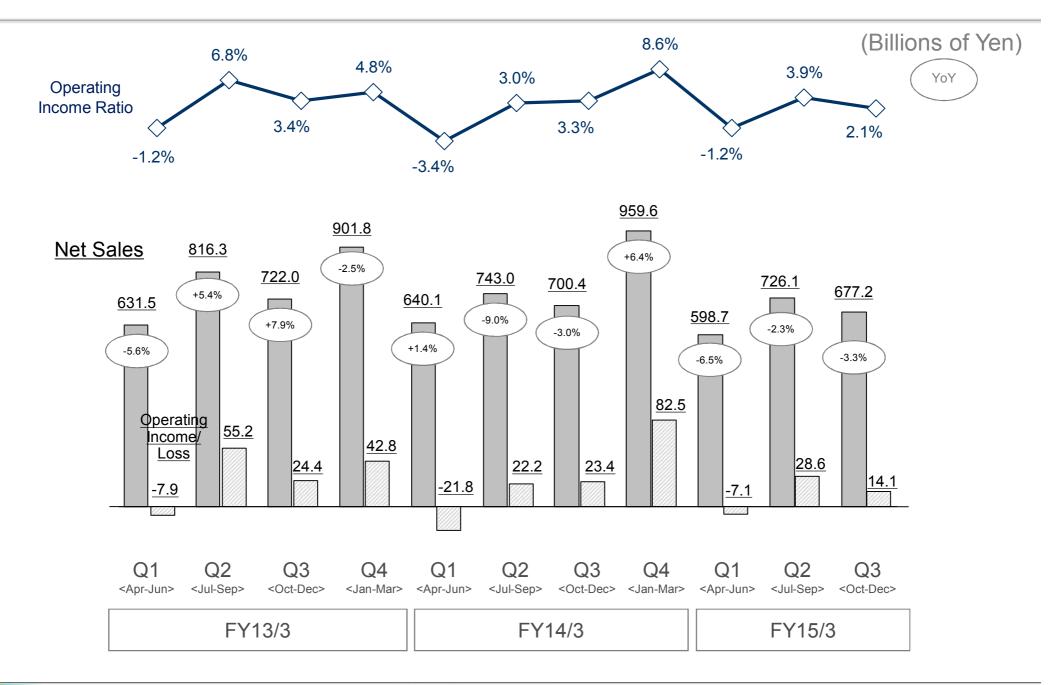
 In calculating pension cost by IFRS, actuarial gains or losses in pension expenses are not amortized nor is goodwill amortized annually.

* Forecasts as of July 30, 2014

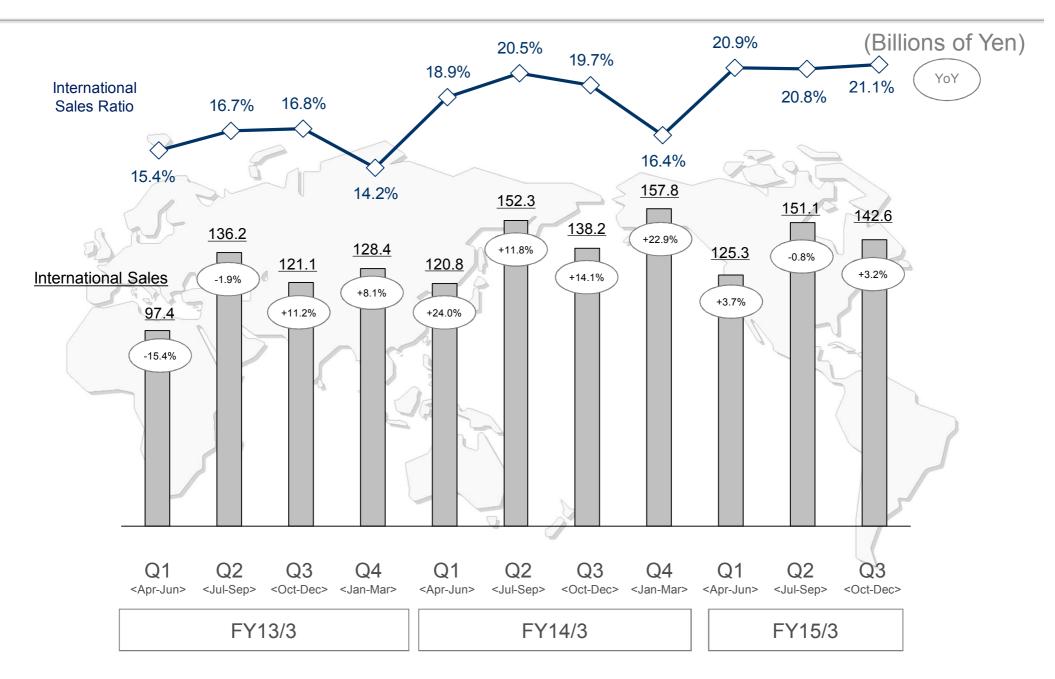


Reference (Financial data)

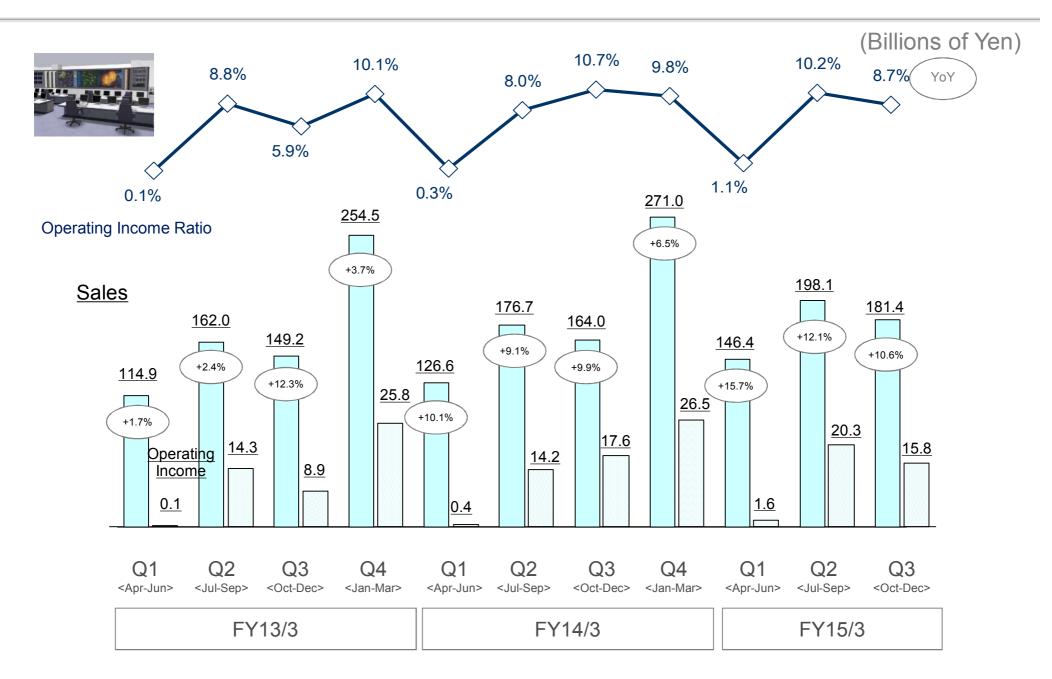
Net Sales, Operating Income/Loss



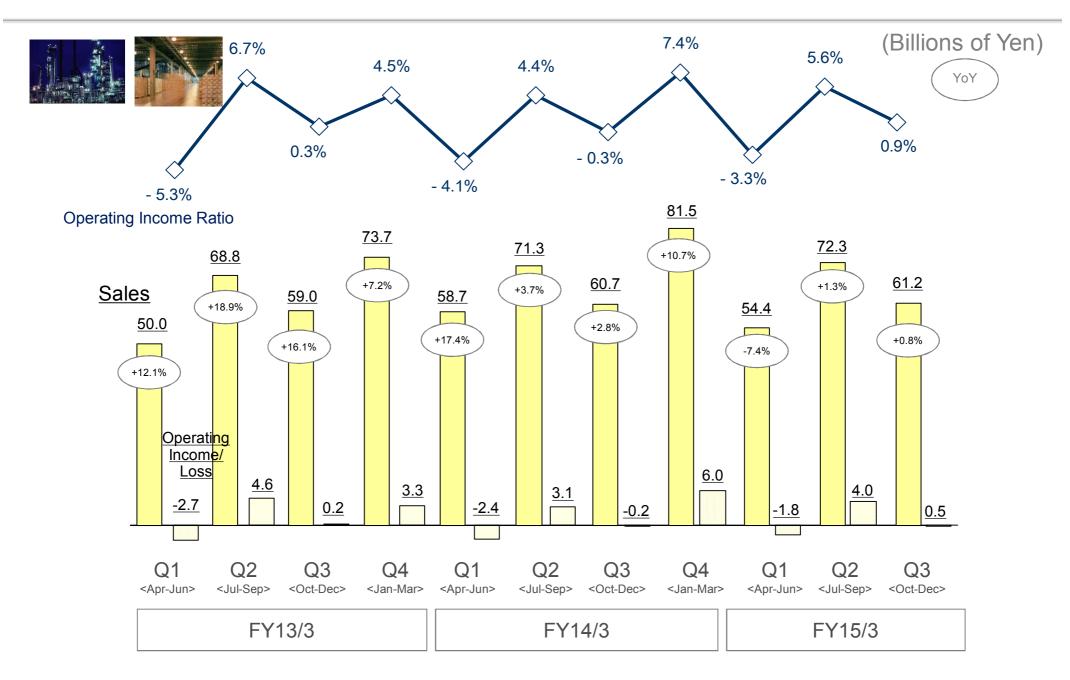
International Sales



Sales, Operating Income (Public)

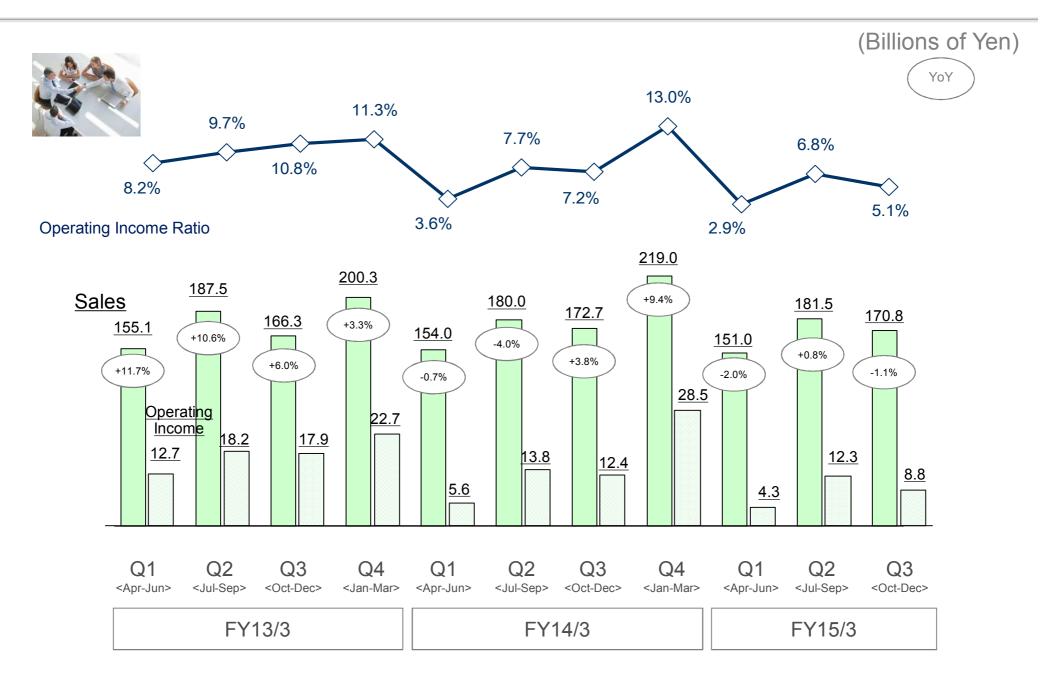


Sales, Operating Income/Loss (Enterprise)

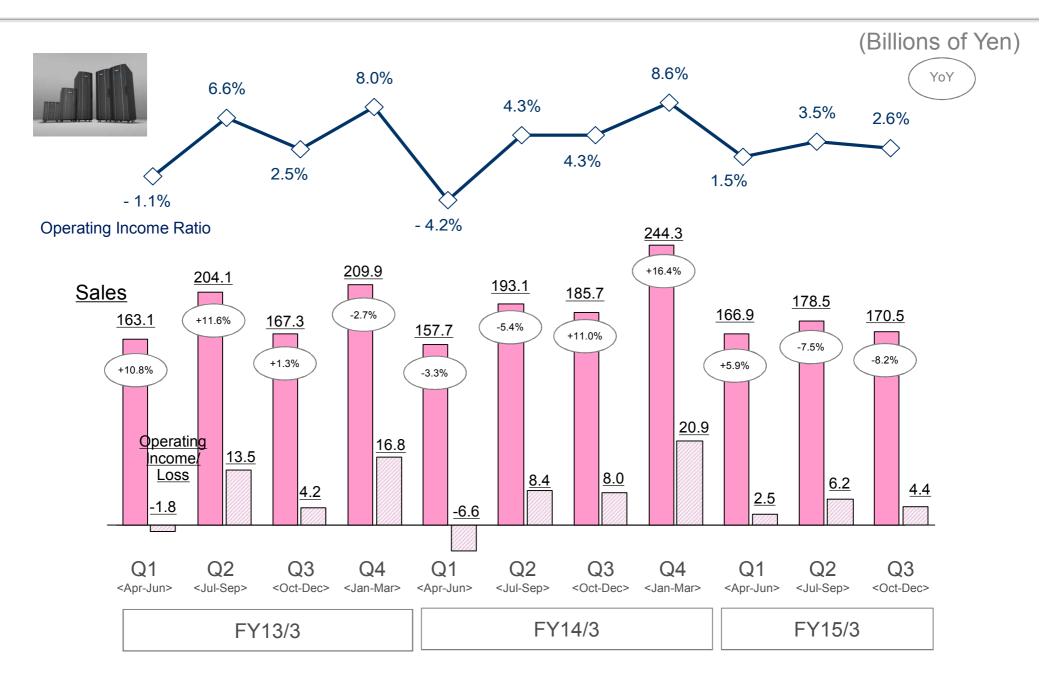




Sales, Operating Income (Telecom Carrier)

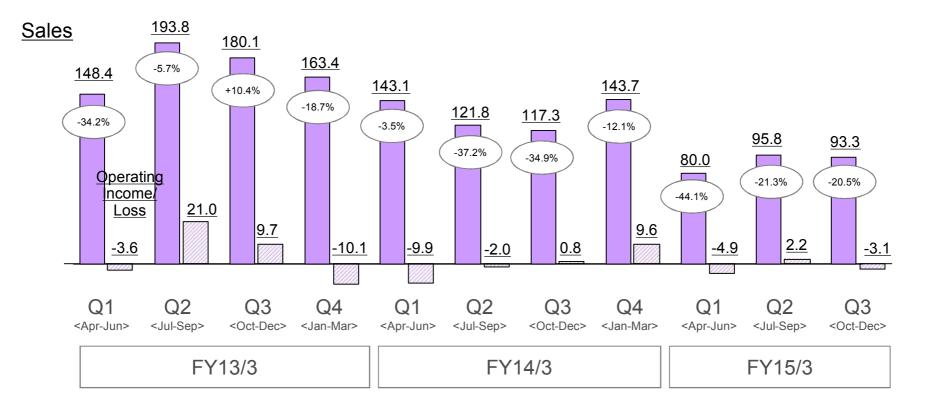


Sales, Operating Income/Loss (System Platform)

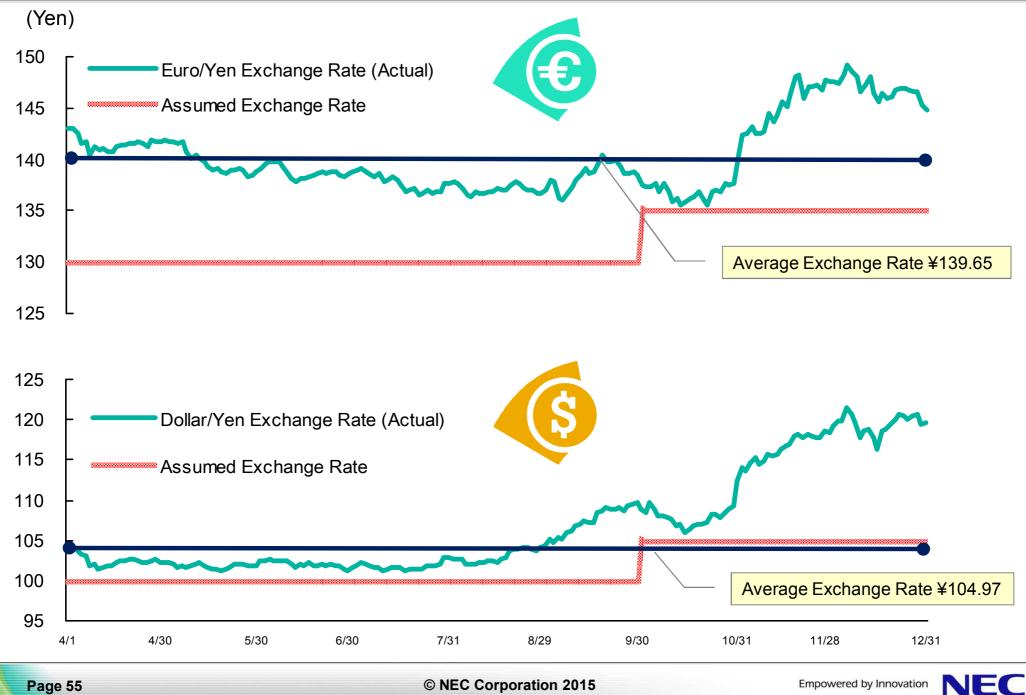


Sales, Operating Income/Loss (Others)



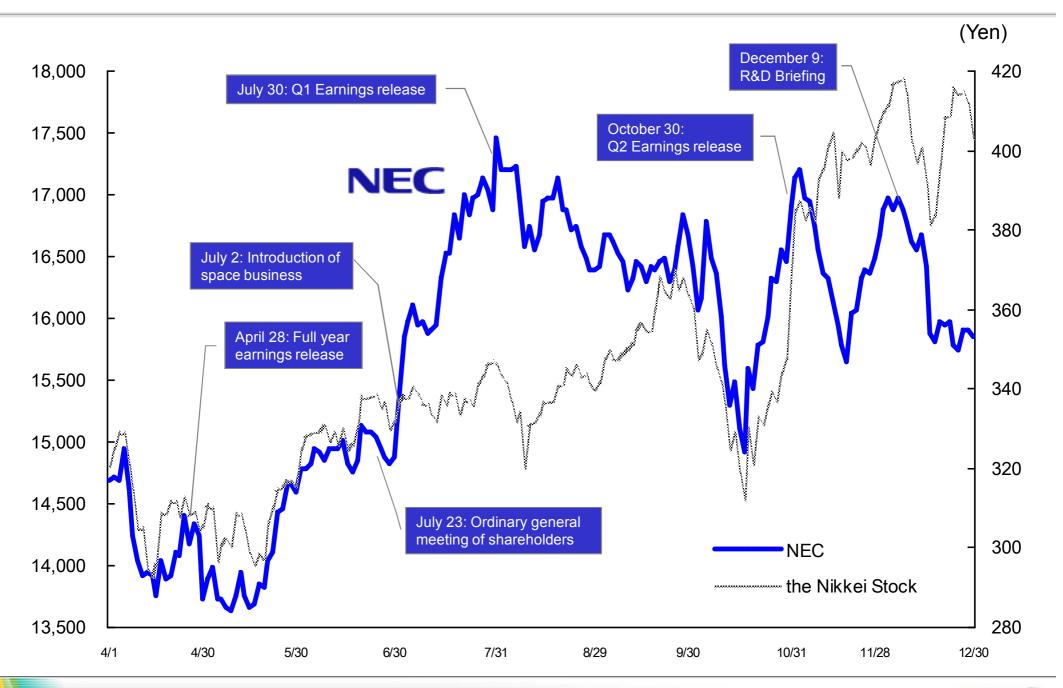


Exchange Rate



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Stock Price



CAUTIONARY STATEMENTS:

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The management targets included in this material are not projections, and do not represent management's current estimates of future performance. Rather, they represent targets that management will strive to achieve through the successful implementation of NEC's business strategies.

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