



# Financial Results for Q1 Fiscal Year Ending March 31, 2015

July 30, 2014

**NEC Corporation** 

(http://www.nec.com/en/global/ir)

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I . Financial Results for Q1, FY15/3

## Summary of Financial Results for Q1

Higher income with lower sales compared to the previous year. Losses shrank slightly more than expected.

(Sales increased by approx. 3% based on existing core business)

(Billions of Yen)

	Q1 <april june="" to=""></april>					
	FY14/3 FY15/3					
	Actual	Actual	YoY			
Net Sales	640.1	598.7	- 6.5%			
Operating Loss	-21.8	-7.1	+14.8			
% to Net Sales	-3.4%	-1.2%				
Ordinary Loss	-28.2	-10.0	+18.2			
% to Net Sales	-4.4%	-1.7%				
Net Loss	-21.5	-10.1	+11.4			
% to Net Sales	-3.4%	-1.7%				
Free Cash Flow	41.0	53.3	+12.3			

Note: Average exchange rates for Q1 of FY15/3 \$1= ¥102.22, €1= ¥140.95

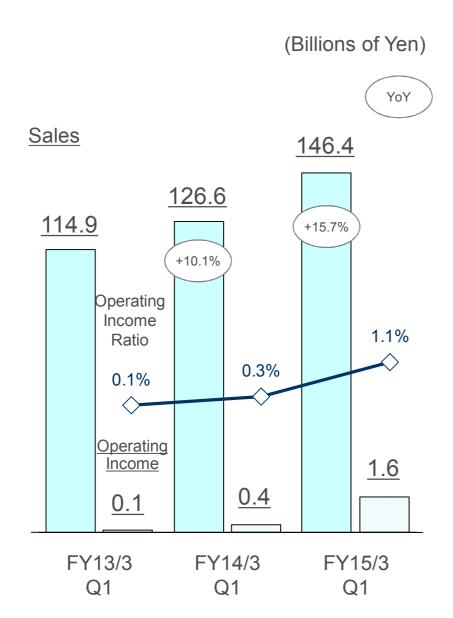
## Q1 Results by Segment

#### (Billions of Yen)

Q1 <april june="" to=""></april>		ne>			
		FY14/3	FY15/3	YoY	
		Actual	Actual		
	Net Sales	126.6	146.4	+15.7%	
Public	Operating Income	0.4	1.6	+1.3	
	% to Net Sales	0.3%	1.1%		
	Net Sales	58.7	54.4	- 7.4%	
Enterprise	Operating Loss	- 2.4	- 1.8	+0.6	
	% to Net Sales	-4.1%	-3.3%		
	Net Sales	154.0	151.0	- 2.0%	
Telecom Carrier	Operating Income	5.6	4.3	- 1.3	
	% to Net Sales	3.6%	2.9%		
	Net Sales	157.7	166.9	+5.9%	
System Platform	Operating Income/Loss	- 6.6	2.5	+9.1	
	% to Net Sales	-4.2%	1.5%		
Others	Net Sales	143.1	80.0	- 44.1%	
	Operating Loss	- 9.9	- 4.9	+5.0	
	% to Net Sales	-6.9%	-6.1%		
Adjustment	Adjustment Operating Loss		- 8.9	+0.1	
	Net Sales	640.1	598.7	- 6.5%	
Total	Operating Loss	- 21.8	- 7.1	+14.8	
	% to Net Sales	-3.4%	-1.2%		

#### **Public Business**

Billions of Yen (YoY)



#### Sales

146.4 (+15.7%)

- △ Increased due to steady sales from the government and public areas
- Operating Income 1.6 (+1.3)
  - △ Improved due to sales increase

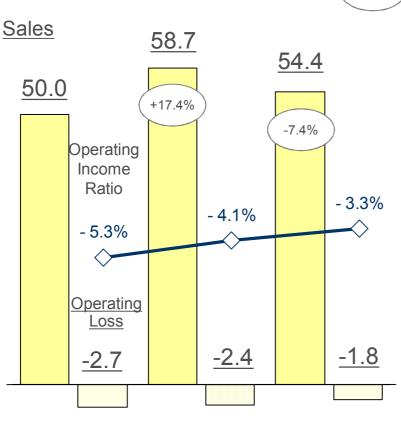


## **Enterprise Business**

Billions of Yen (YoY)

(Billions of Yen)





#### FY13/3 FY14/3 FY15/3 Q1 Q1 Q1

#### <u>Sales</u>

54.4 (-7.4%)

- □ Decreased in manufacturing industries.
   Retail and services industries remain flat
- Operating Loss -1.8 (+0.6)
  - △ Improved due to cost efficiency despite sales decrease





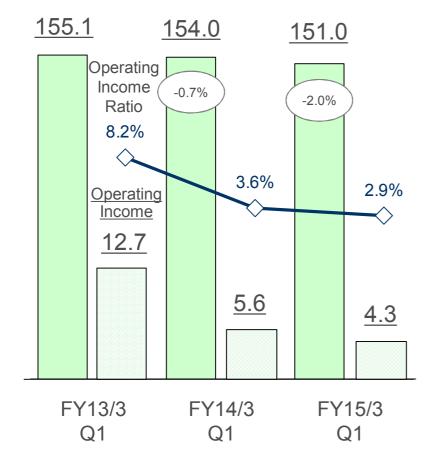
#### **Telecom Carrier Business**

Billions of Yen (YoY)

(Billions of Yen)



#### Sales



#### <u>Sales</u>

<u>151.0 (-2.0%)</u>

- □ Decreased in Japan and submarine cable systems, despite increase in mobile backhaul and TOMS
- Operating Income 4.3 (-1.3)
  - □ Decreased due to a sales decline

TOMS: Telecom Operations and Management Solutions





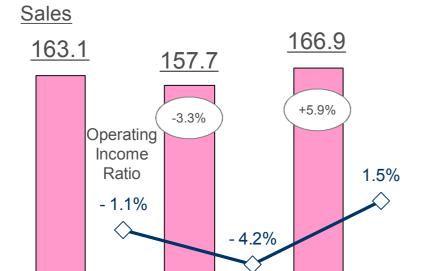
## System Platform Business

Billions of Yen (YoY)

(Billions of Yen)



2.5



Operating Income /Loss

-1.8

FY13/3 FY14/3 FY15/3 Q1 Q1 Q1

-6.6

#### Sales

166.9 (+5.9%)

△ Increased mainly in hardware such as servers and business PCs

#### Operating Income 2.5 (+9.1)

∆ Turned to the black due to sales increase and improved profitability with better IT investment environment.

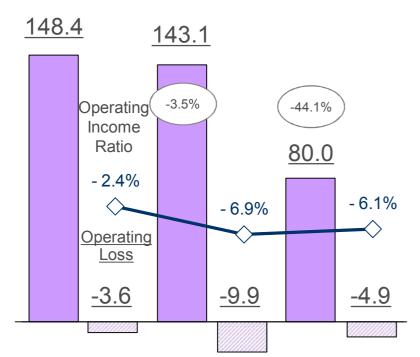


Billions of Yen (YoY)

(Billions of Yen)



Sales



FY13/3 Q1 FY14/3 Q1 FY15/3 Q1

#### Sales

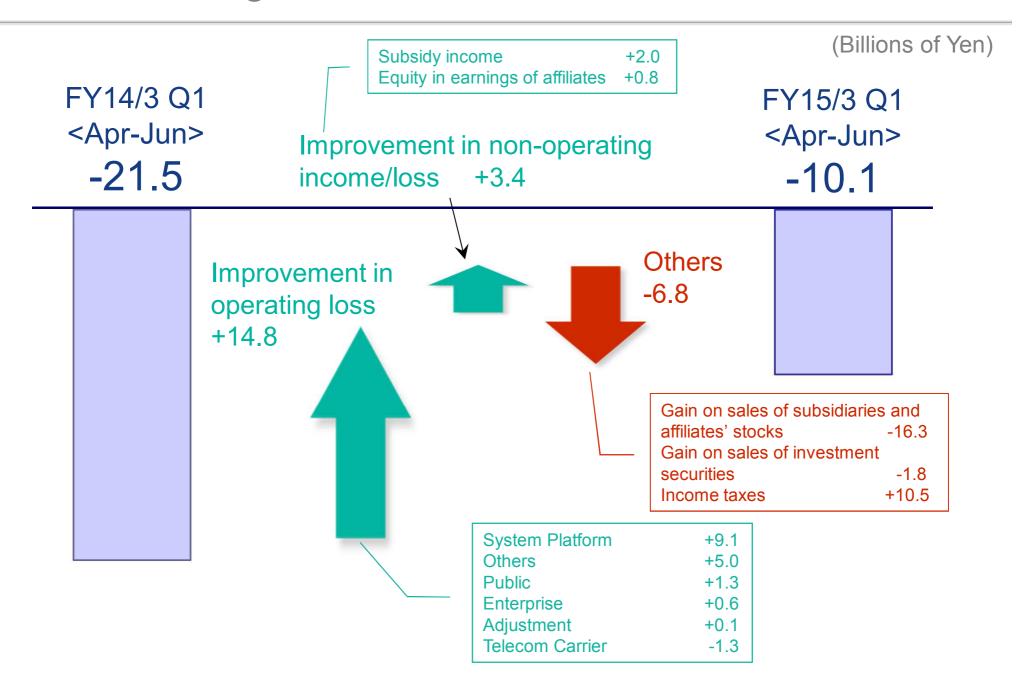
80.0 (-44.1%)

 □ Decreased due to deconsolidation of NEC Mobiling, Ltd. and NEC BIGLOBE, Ltd. as well as a decline in mobile phone shipments

#### Operating Loss -4.9 (+5.0)

△ Improved due to recovery of mobile phone business despite impact from deconsolidation of businesses

## Net Loss Change (Year on Year)



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#### **Notable Actions and Outcomes**

#### SDN related projects



- Awarded SDN implementation by West Nippon Expressway Company Limited, Nagoya City University Hospital, etc.
- Successfully conducted joint verification tests of mobile core network virtualization with NTT DOCOMO, INC.

#### Big Data related projects



- Delivered a system for monitoring signs of malfunction in large-scale plants for the Chugoku Electric Power CO., Inc.
- Achieved the highest performance evaluation in the Face Recognition vendor test by the U.S. National Institute of Standards and Technology (NIST) for the third consecutive time
- Established NEC Energy Solutions, Inc. (Completed the acquisition of A123 Energy Solutions)
- NETCOMSEC Co. Ltd made a repayment to the Japan Ministry of Defense (approx. 7.4 billion yen)
  - Allowance recorded in the previous fiscal year and no impact on FY15/3 income forecast

\* Forecasts as of July 30, 2014

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II. Financial Forecasts for FY15/3

## NEC's Management Policy for FY15/3

#### **Market forecasts**

- The Japanese economy is expected to grow moderately into the second half of the fiscal year (In terms of the world economy, a recovery is expected in Europe and the U.S., while emerging markets are expected to have moderate growth)
  - IT investment in Japan is expected to see a steady growth in fields such as system integration and outsourcing
    - Public: Expansion in investment related to social infrastructure such as continuous strong demand for digital wireless fire prevention systems and an increase in investment by Japan's central and local governments for the national ID number system in the public field
  - Telecom Carrier: Global expansion in investment for LTE related projects and the TOMS / SDN market
  - Energy: Rechargeable battery market to be stimulated by government subsidies

#### Business strategy

- Execute strategic investment in focused areas for growth
  - Expand GSD business, improve the profitability of international business, drive cost reduction initiatives • •

## "CS No.1" "Global First" "One NEC"

## Summary of Financial Forecasts for FY15/3

## Achieve 120 billion yen in operating income

(Sales increase by approx. 4% based on existing core business)

(Billions of Yen)

	Full Year			
	FY14/3	YoY		
	Actual	Forecasts	101	
Net Sales	3,043.1	3,000.0	-1.4%	
Operating Income	106.2	120.0	+13.8	
% to Net Sales	3.5%	4.0%		
Ordinary Income	69.2	90.0	+20.8	
% to Net Sales	2.3%	3.0%		
Net Income	33.7	35.0	+1.3	
% to Net Sales	1.1%	1.2%		

Net Income per share (Yen)	12.99	13.47	+0.48
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	Full Year				
			FY14/3	FY15/3	YoY
		Actual	Forecasts	101	
		Net Sales	738.4	800.0	+8.3%
	Public	Operating Income	58.6	73.0	+14.4
		% to Net Sales	7.9%	9.1%	
		Net Sales	272.3	275.0	+1.0%
	Enterprise	Operating Income	6.5	9.0	+2.5
		% to Net Sales	2.4%	3.3%	
		Net Sales	725.8	770.0	+6.1%
	Telecom Carrier	Operating Income	60.3	66.0	+5.7
		% to Net Sales	8.3%	8.6%	
		Net Sales	780.8	775.0	-0.7%
System Platform		Operating Income	30.7	35.0	+4.3
		% to Net Sales	3.9%	4.5%	
		Net Sales	525.9	380.0	-27.7%
	Others	Operating Income/Loss	-1.4	1.0	+2.4
		% to Net Sales	-0.3%	0.3%	
	Adjustment	Operating Loss	-48.6	-64.0	-15.4
		Net Sales	3,043.1	3,000.0	-1.4%
	Total	Operating Income	106.2	120.0	+13.8
		% to Net Sales	3.5%	4.0%	

Note: Assumed exchange rates for FY15/3 \$1=¥100, €1=¥130

《Note》 1H, FY14/3 Actual: Net Sales 1,383.1 ✓ Operating Income 0.4 billion yen

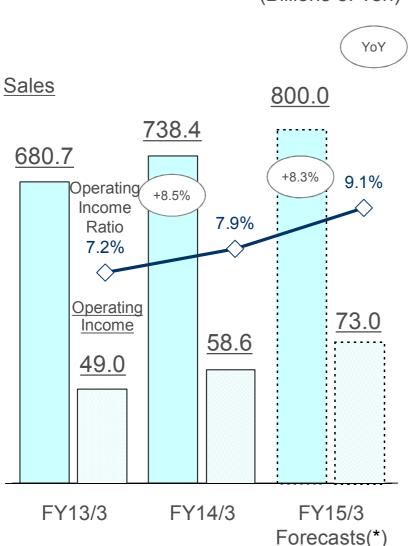
\* Forecasts as of July 30, 2014



#### **Public Business**

Billions of Yen (YoY)

(Billions of Yen)



#### Sales

800.0 (+8.3%)

△ Increase due to steady sales mainly from the government and public areas such as fire prevention systems and the national ID number system

#### Operating Income 73.0 (+14.4)

△ Improve due to sales increase, cost reductions and a decrease in loss making projects



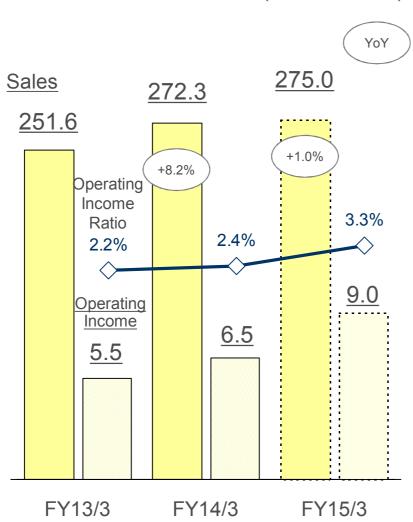
《Note》 1H, FY14/3 Actual: Net Sales 303.3 ✓ Operating Income 14.5 billion yen

\* Forecasts as of July 30, 2014

## **Enterprise Business**

Billions of Yen (YoY)

(Billions of Yen)



#### Sales

275.0 (+1.0%)

- △ Increase due to steady sales from manufacturing industries
- Operating Income 9.0 (+2.5)
  - △ Improve due to sales increase





《Note》 1H, FY14/3 Actual: Net Sales 130.1 ✓ Operating Income 0.7 billion yen

\* Forecasts as of July 30, 2014

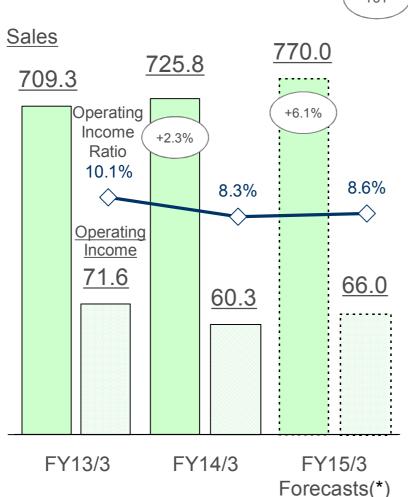
Forecasts(\*)

#### **Telecom Carrier Business**

Billions of Yen (YoY)

(Billions of Yen)





#### Sales

770.0 (+6.1%)

- △ Japan: Remain flat
- △ International: Increase mainly in focus areas such as TOMS / SDN, in addition to mobile backhaul
- Operating Income 66.0 (+5.7)
  - △ Improve due to sales increase mainly in international business





《Note》 1H, FY14/3 Actual: Net Sales 334.0 ✓ Operating Income 19.4 billion yen

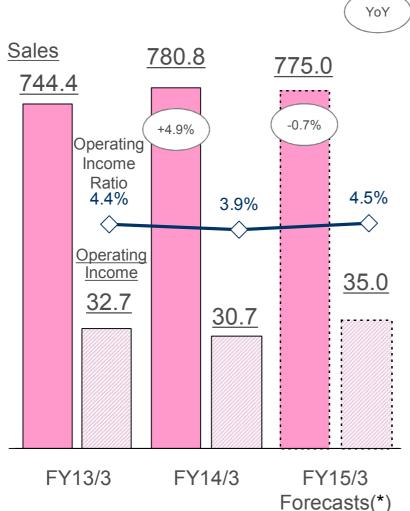
\* Forecasts as of July 30, 2014

## System Platform Business

Billions of Yen (YoY)

(Billions of Yen)





#### Sales

775.0 (-0.7%)

 □ Decrease due to declining business PCs, despite an increase in IT demand, such as servers and software

#### Operating Income 35.0 (+4.3)

△ Improve from integration with NEC Fielding, Ltd. and sales increase in servers and software



《Note》 1H, FY14/3 Actual: Net Sales 350.7 ✓ Operating Income 1.8 billion yen

\* Forecasts as of July 30, 2014

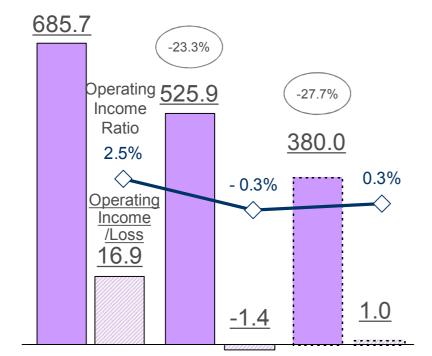
#### Others

Billions of Yen (YoY)

(Billions of Yen)



<u>Sales</u>



Sales

380.0 (-27.7%)

 Decrease due to deconsolidation following sale of stock of NEC BIGLOBE, Ltd., etc.

#### Operating Income 1.0 (+2.4)

△ Improve due to improvement of the mobile phone business and energy business, despite impact from deconsolidating businesses

《Note》 1H, FY14/3 Actual: Net Sales 264.9 ✓ Operating Loss 11.8 billion yen

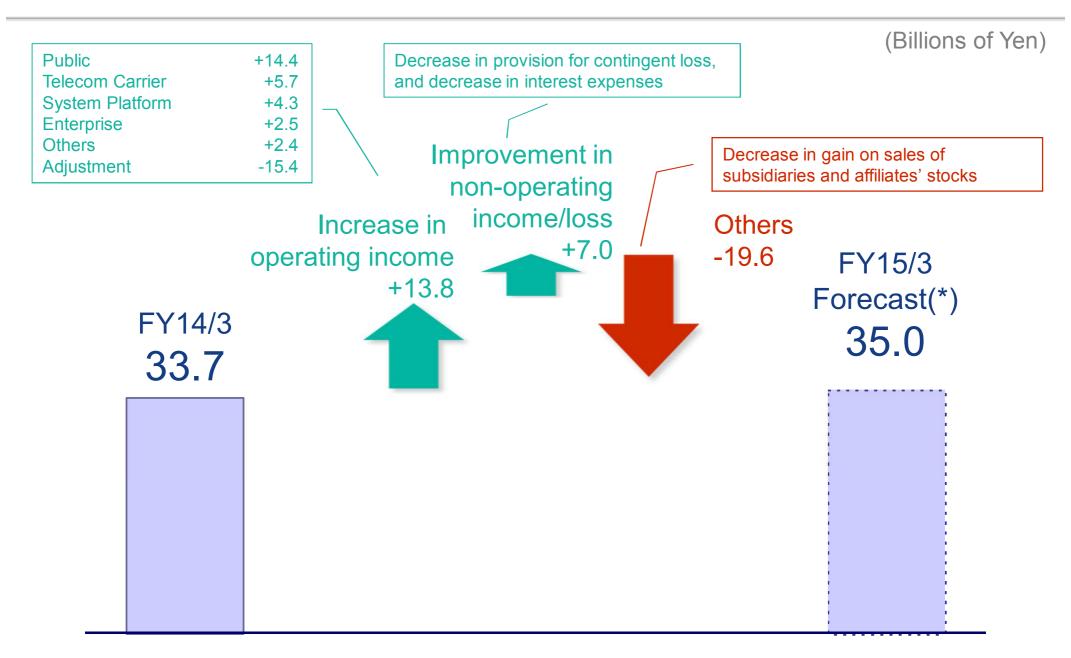
FY14/3

FY13/3

\* Forecasts as of July 30, 2014

FY15/3 Forecasts(\*)

## Net Income Change (Year on Year)



\* Forecasts as of July 30, 2014

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#### <Ref.> Major differences between IFRS and J-GAAP

(Note) The following figures are calculated to estimate differences in the amounts for pension expenses and goodwill, the two major items which differ in IFRS and J-GAAP, for the FY15/3 financial outlook if IFRS is applied. These differences in the amounts are calculated based on assumptions as of the date on which they were made. Furthermore, the differences in the two accounting methods are not limited to these two major items. Notably, they are not audited by the accounting auditors and NEC does not undertake any obligation to update or revise the figures as the circumstances change.

These estimated figures are disclosed voluntarily as references for investors only. NEC has NOT made a decision to adopt IFRS at the present, and continues to disclose materials required by the regulations in J-GAAP.

(Billions of Yen)

	FY15/3 Full Year		
	Amortization of unrecognized obligation for pension	Amortization of Goodwill	Total
Operating Income	14.0	18.0	_
Non-Operating Income / Loss	10.4		_
Net Income	19.0	18.0	37.0

<sup>\*</sup> In calculating pension cost by IFRS, actuarial gains or losses in pension expenses are not amortized nor is goodwill amortized annually.

<sup>\*</sup> Forecasts as of July 30, 2014

## Summary

Achieving the goals for FY15/3 is a necessary step for realization of the Mid-term Management Plan 2015

Accomplish the full-year forecasts for the third consecutive year and assure stable dividends

\* Forecasts as of July 30, 2014



## \Orchestrating a brighter world

NEC brings together and integrates technology and expertise to create the ICT-enabled society of tomorrow.

We collaborate closely with partners and customers around the world, orchestrating each project to ensure all its parts are fine-tuned to local needs.

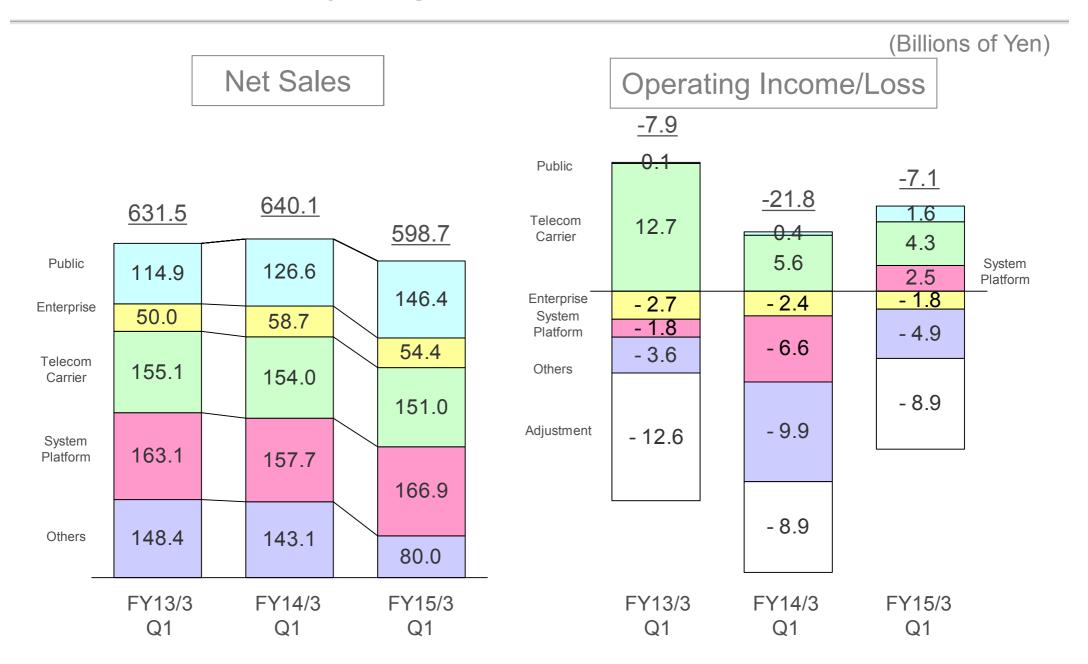
Every day, our innovative solutions for society contribute to greater safety, security, efficiency and equality, and enable people to live brighter lives.

## Empowered by Innovation

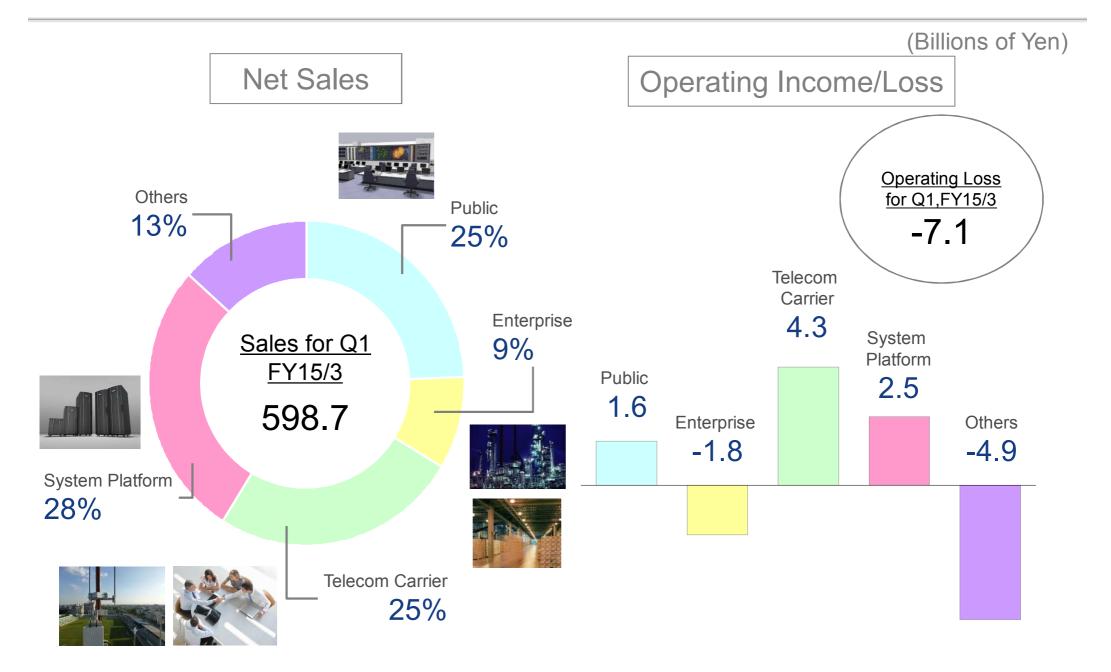


Financial Results for Q1, FY15/3 (Appendix)

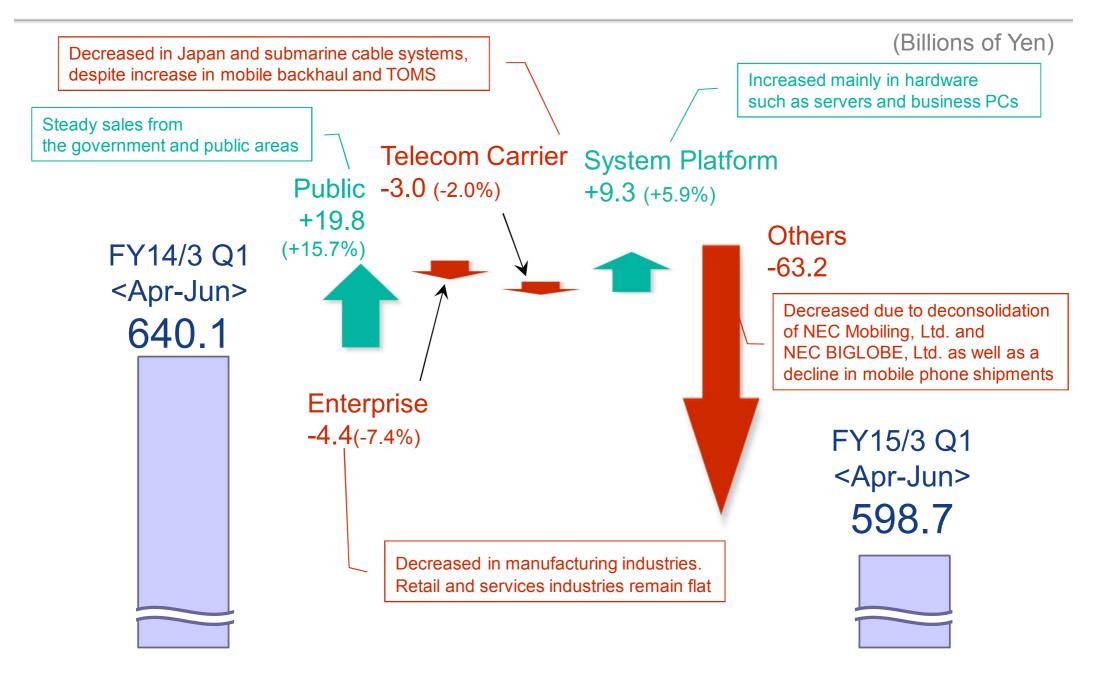
## Results for Q1 by Segment (three-year transition)



## Financial Results for Q1 by Segment

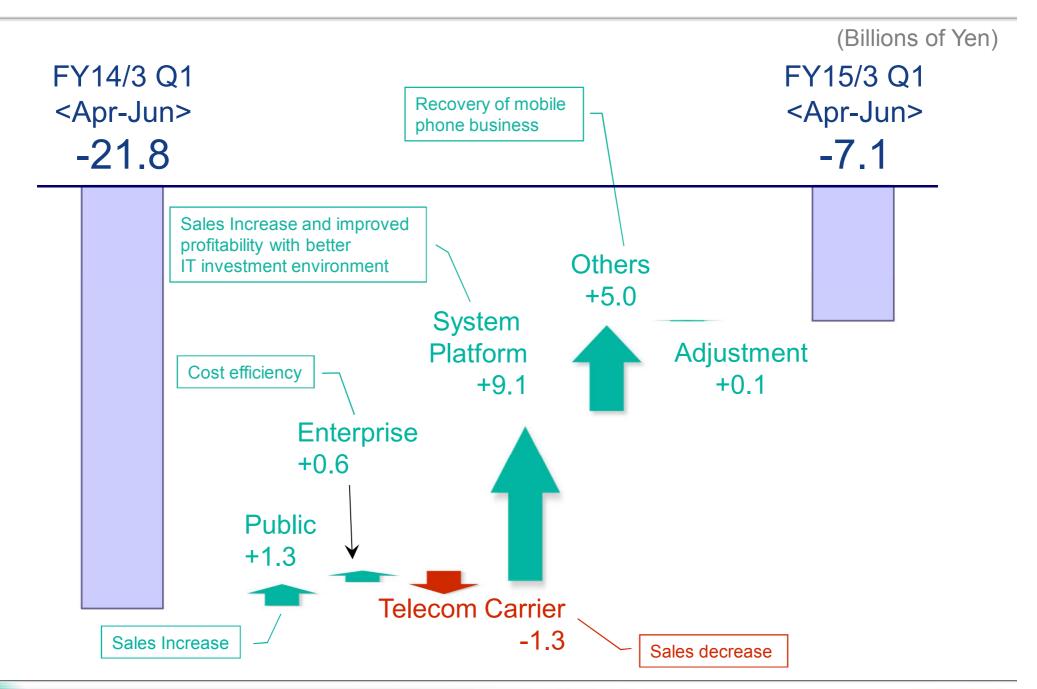


## Sales Change (Year on Year)

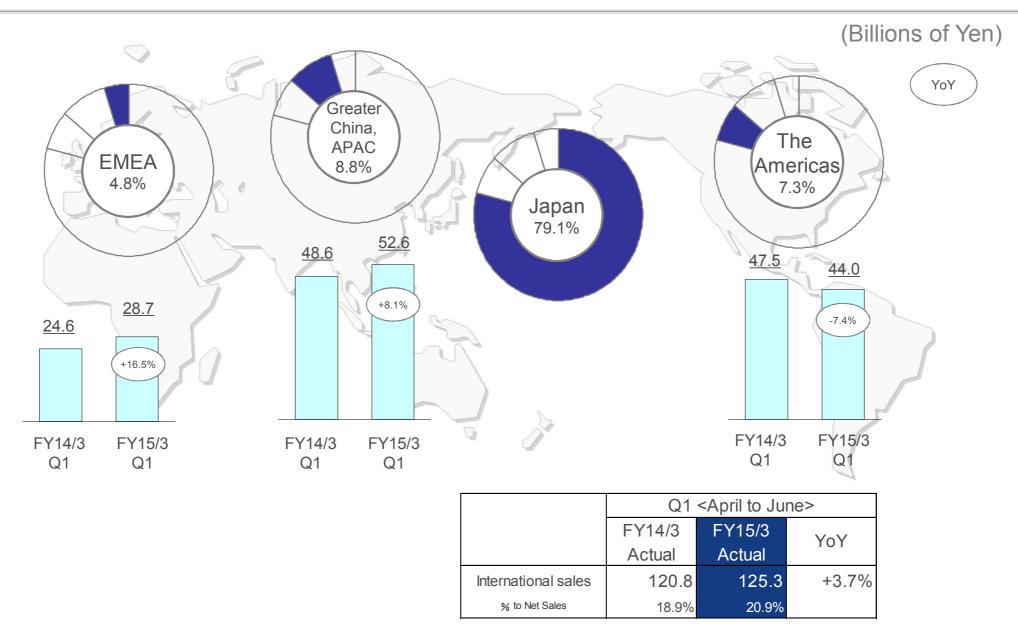


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## Operating Loss Change (Year on Year)



### **International Sales**



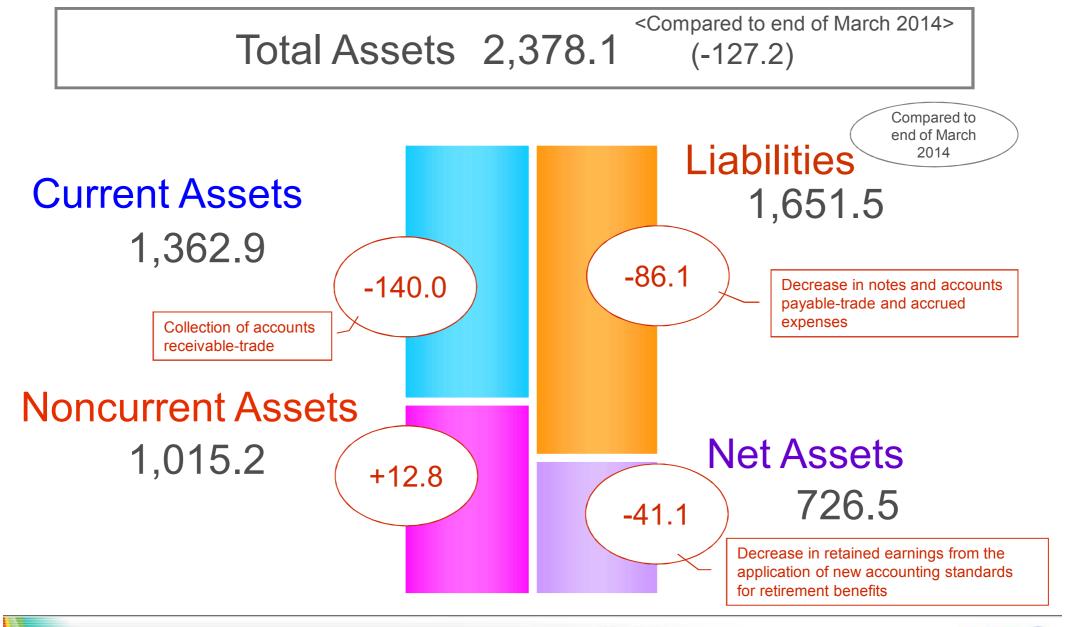
<sup>\*</sup> Sales are classified by country or region based on customer locations.

## **Financial Position Data**

#### (Billions of Yen)

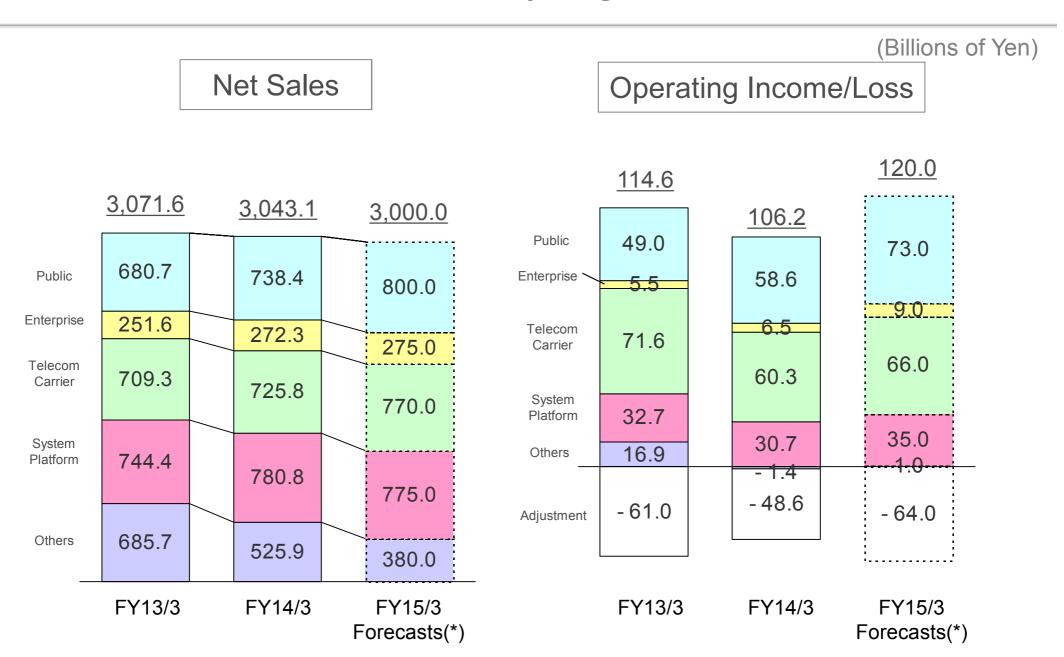
	End of March 2014	End of June 2014	Difference from March 2014	End of June 2013
Total Assets	2,505.3	2,378.1	-127.2	2,466.1
Net Assets	767.7	726.5	-41.1	784.7
Interest-bearing debt	575.2	554.1	-21.1	665.5
Shareholders' Equity Equity ratio(%)	695.9 27.8%	657.3 27.6%	-38.6 - 0.2pt	683.4 27.7%
D/E ratio (times)	0.83	0.84	- 0.01pt	0.97
Net D/E ratio (times)	0.53	0.50	+0.03pt	0.55
Cash and cash equivalents	206.6	226.4	+19.7	286.7

(Billions of Yen)



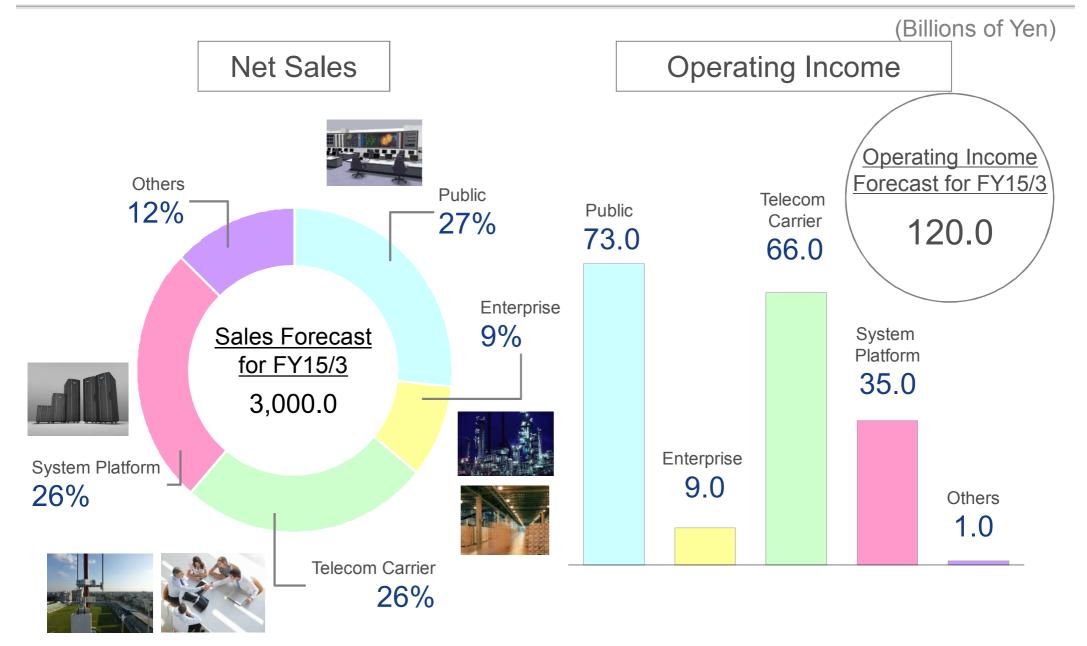
Financial Forecasts for FY15/3 (Appendix)

## Financial Forecasts for FY15/3 by Segment (three-year transition)



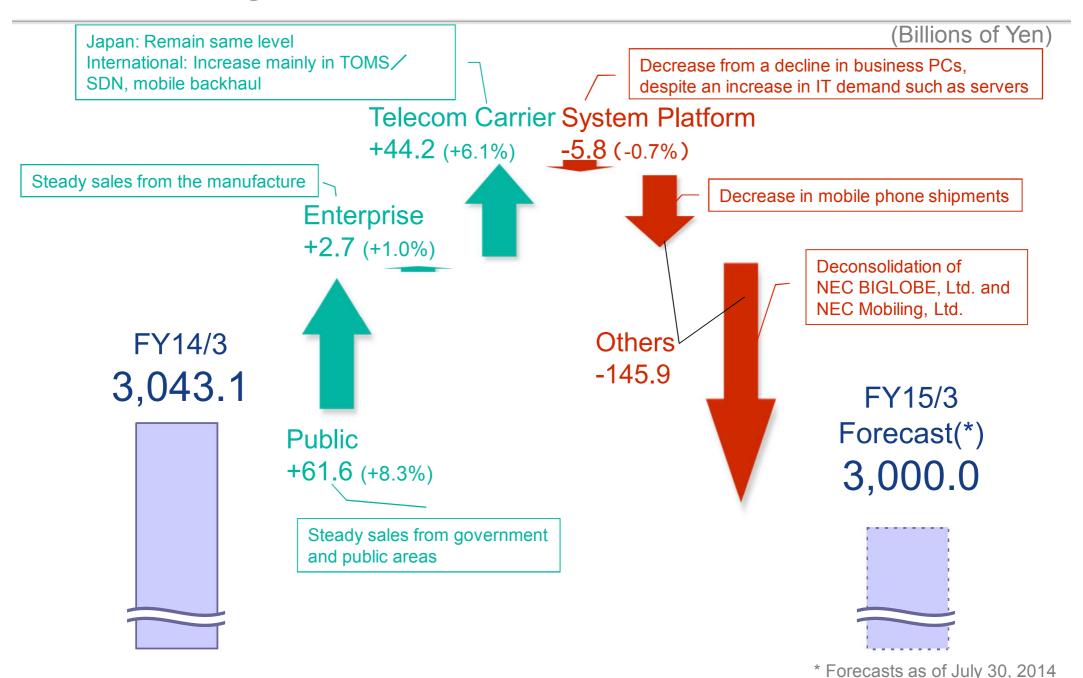
<sup>\*</sup> Forecasts as of July 30, 2014

## Financial Forecasts for FY15/3 by Segment

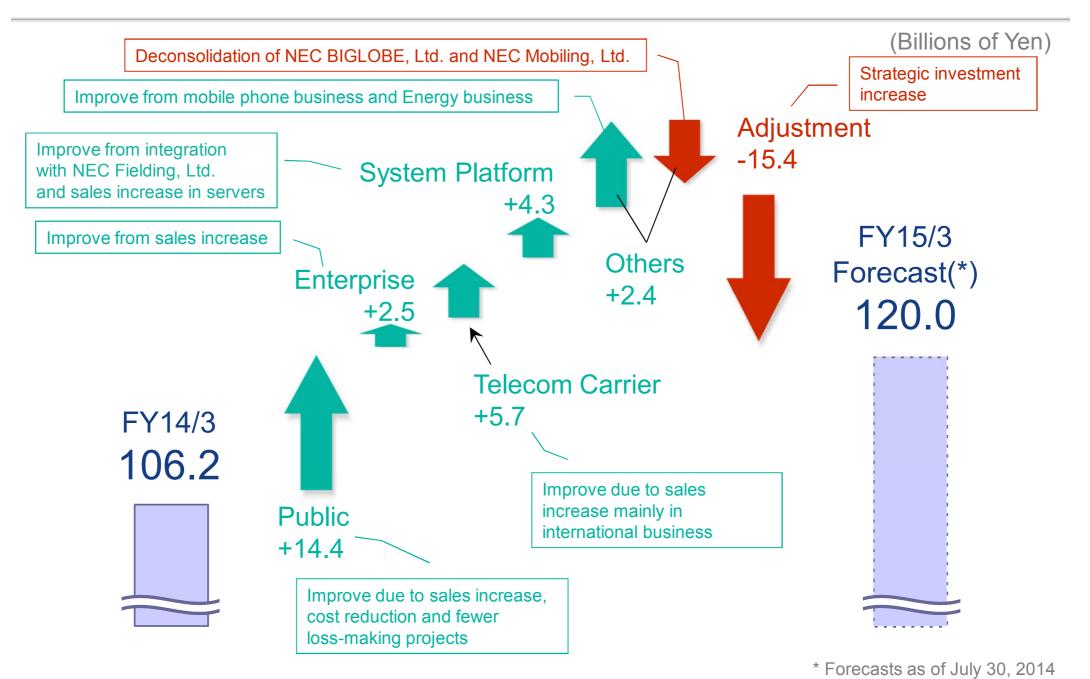


<sup>\*</sup> Forecasts as of July 30, 2014

#### Sales Change (Year on Year)



### Operating Income Change (Year on Year)



#### Capital Expenditure, Depreciation and R&D expenses

(Billions	of	Yei	n)
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	FY13/3	FY14/3	FY15/3	YoY	
	Actual	Actual	Forecasts		
Capital Expenditure	45.6	<b>*</b> 40.8	50.0	+22.5%	
Depreciation	51.2	45.2	50.0	+10.7%	
R&D expenses	151.7	142.7	150.0	+5.1%	
% to Net Sales	4.9%	4.7%	5.0%		

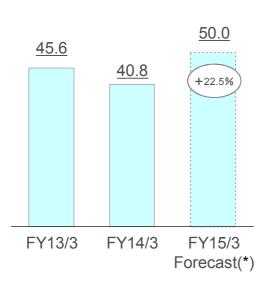


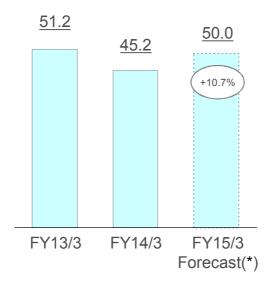


Capital Expenditure

Depreciation

R&D expenses



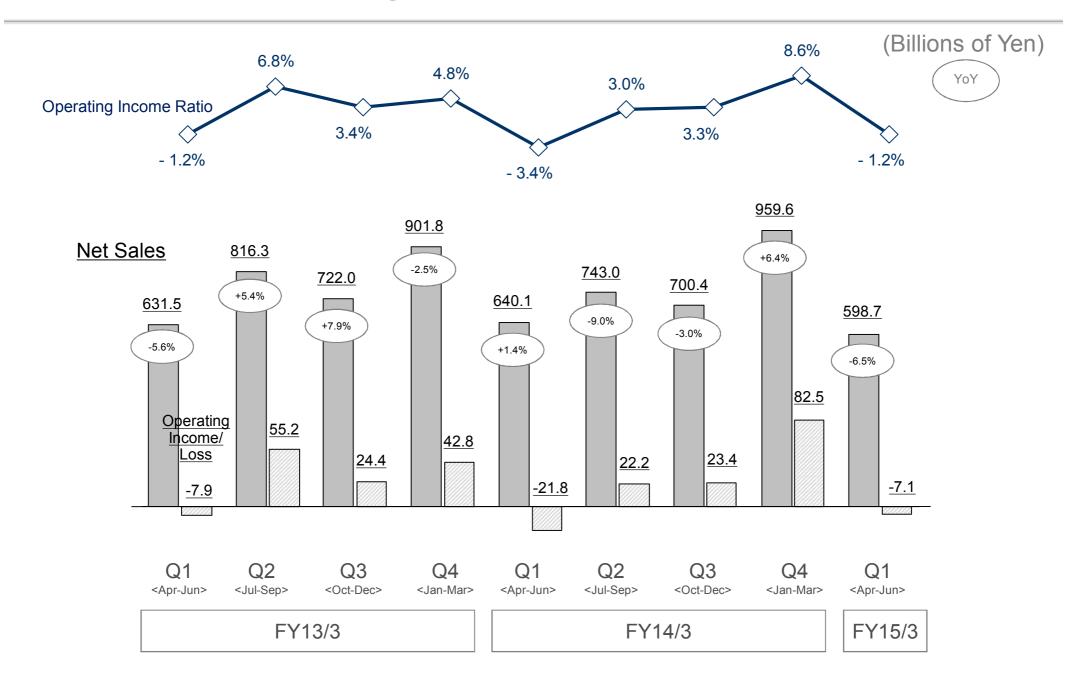




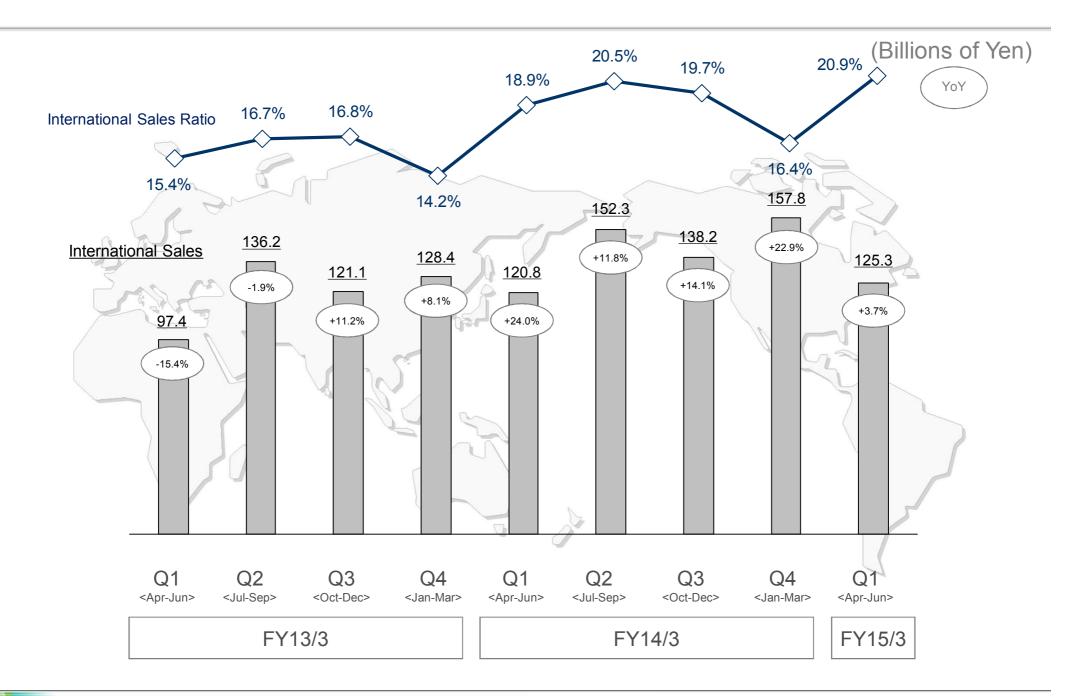
\* Forecasts as of July 30, 2014

Reference (Financial data)

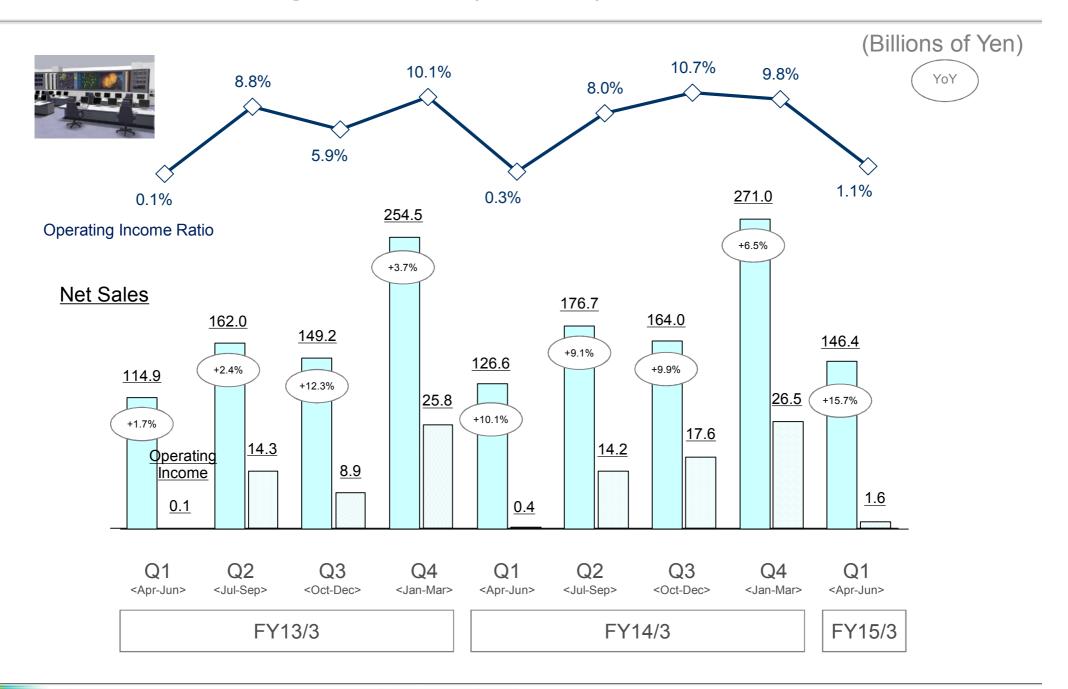
# Net Sales, Operating Income/Loss



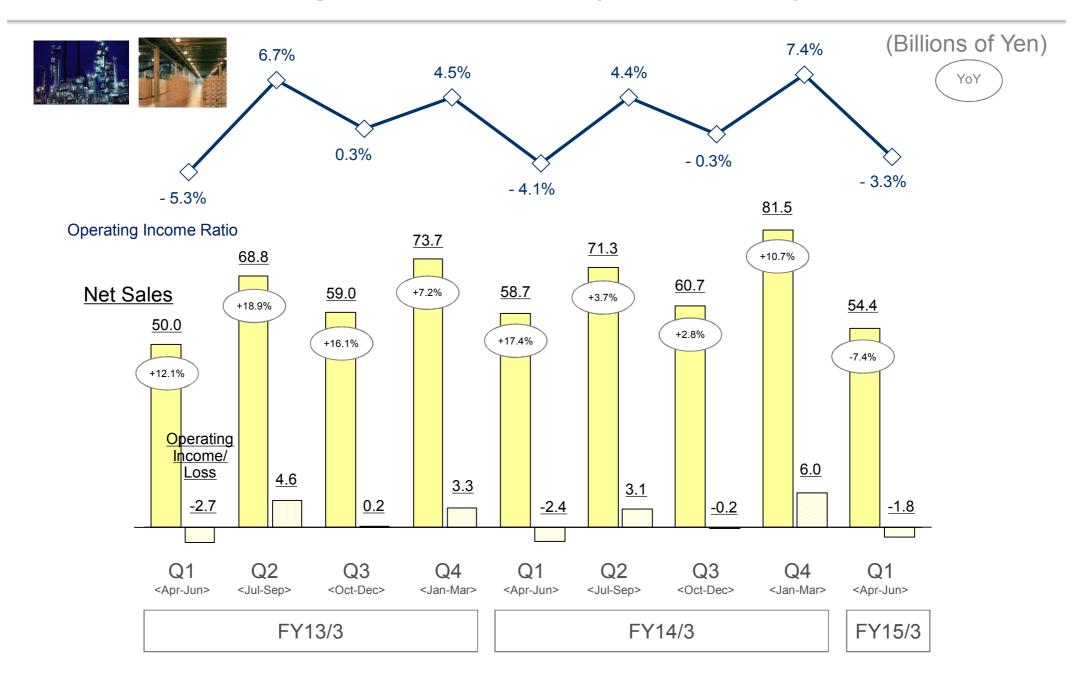
#### International Sales



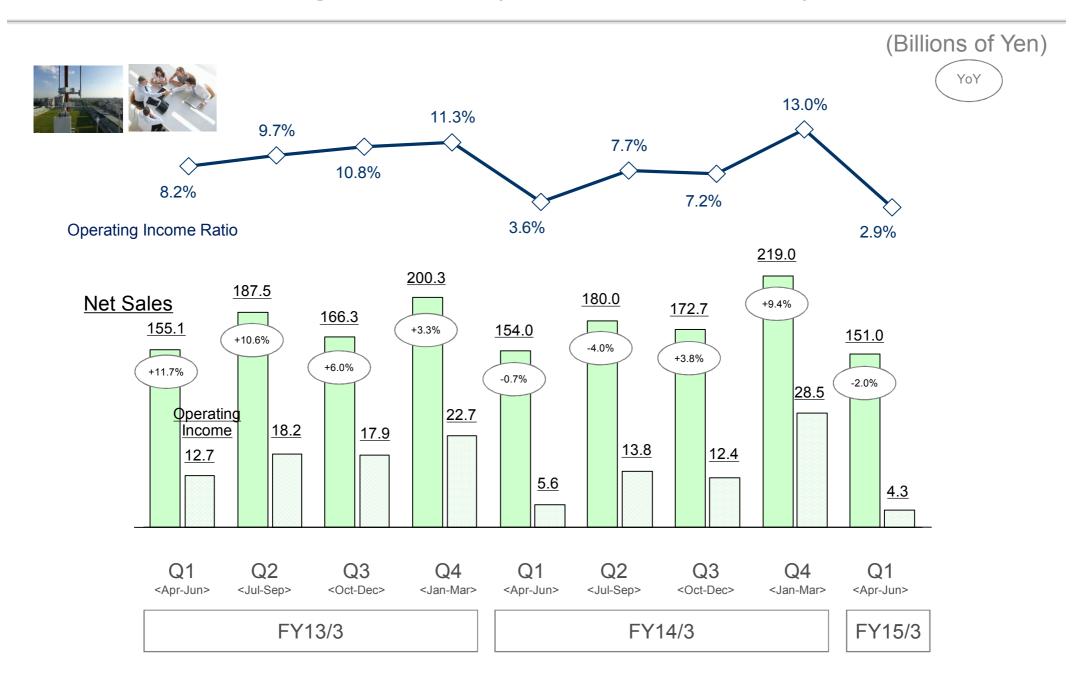
# Sales, Operating Income (Public)



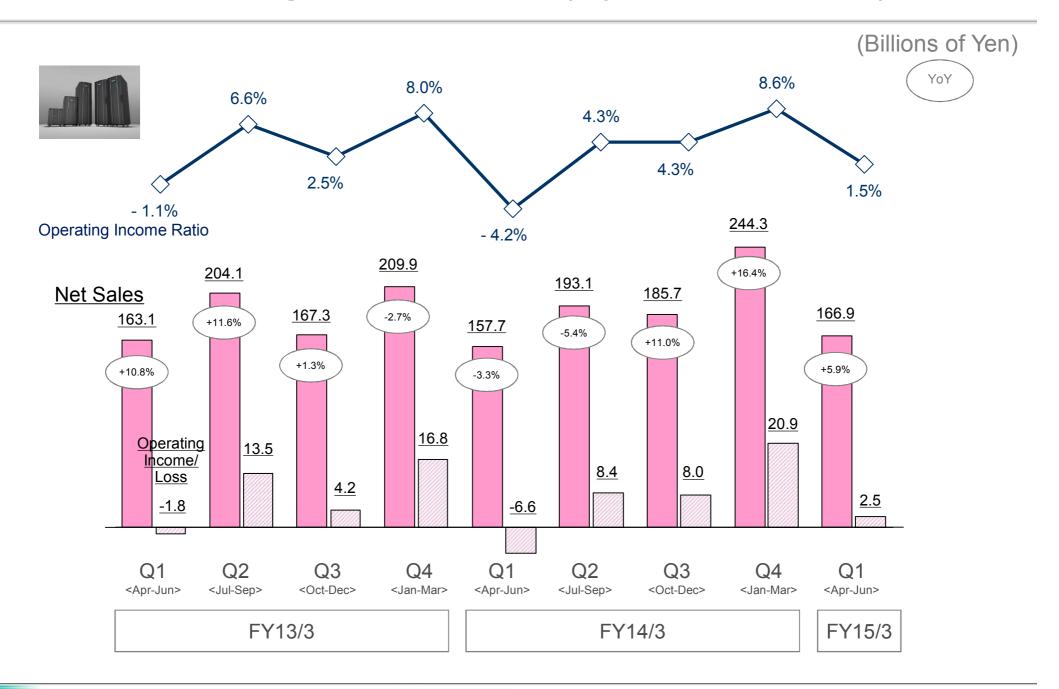
# Sales, Operating Income/Loss (Enterprise)



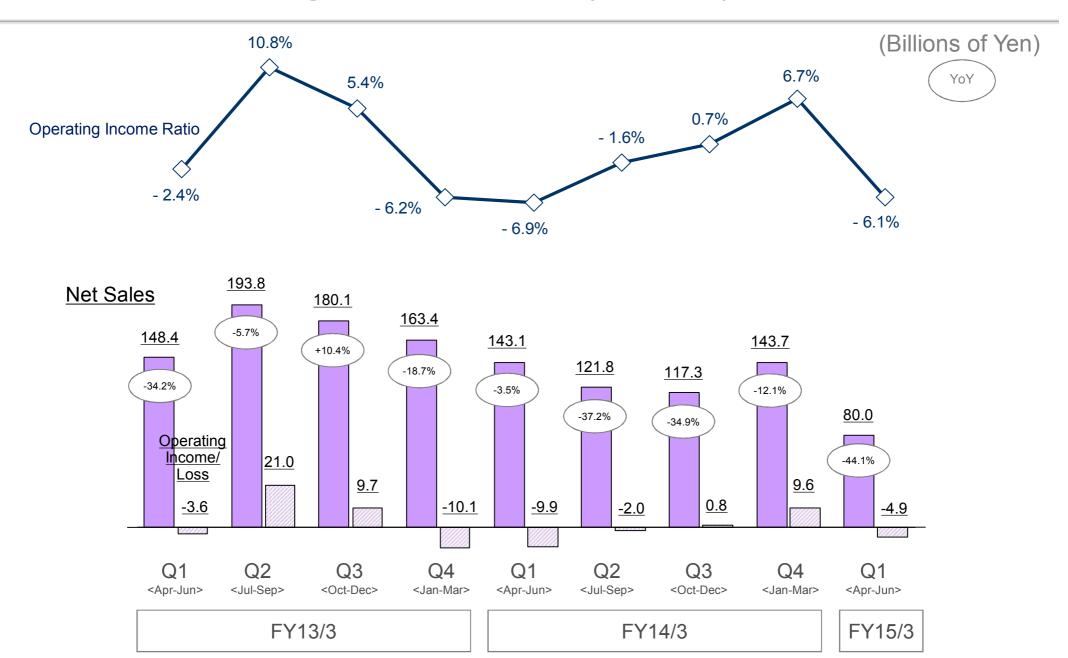
### Sales, Operating Income (Telecom Carrier)



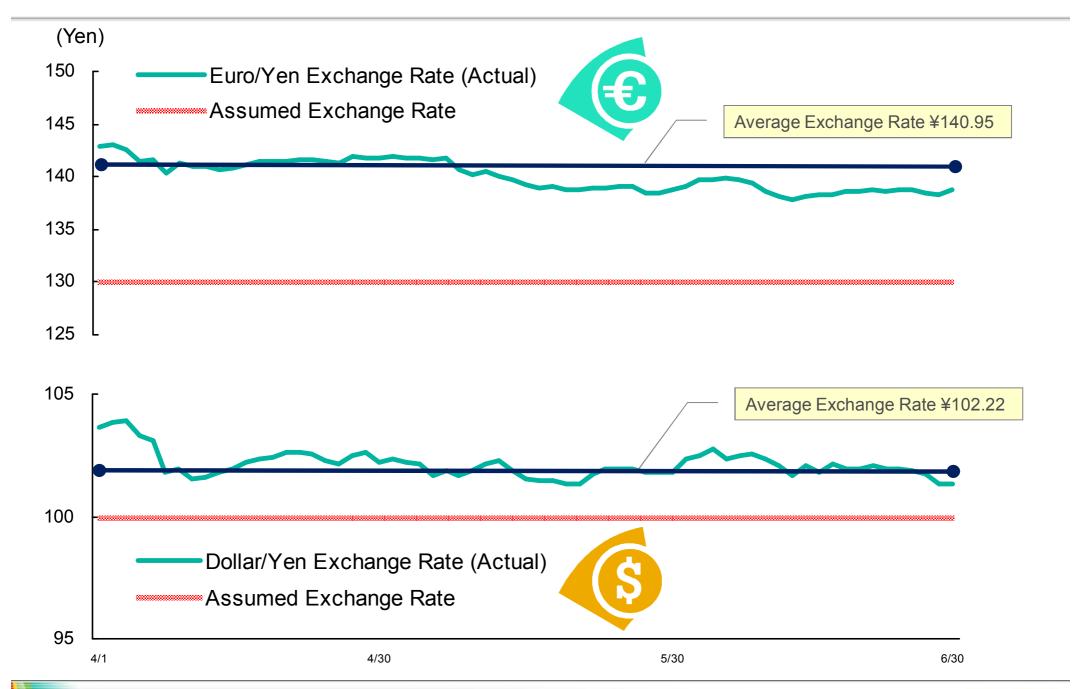
# Sales, Operating Income/Loss (System Platform)



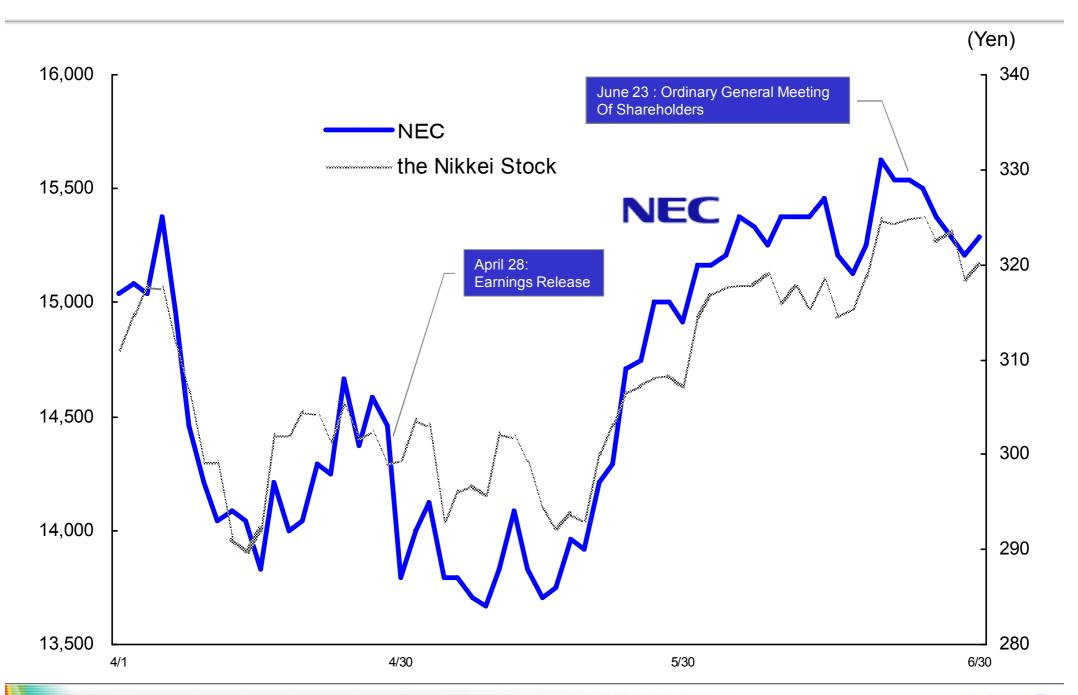
# Sales, Operating Income/Loss (Others)



#### **Exchange Rate**



#### Stock Price



#### **CAUTIONARY STATEMENTS:**

This material contains forward-looking statements pertaining to strategies, financial targets, technology, products and services, and business performance of NEC Corporation and its consolidated subsidiaries (collectively "NEC"). Written forward-looking statements may appear in other documents that NEC files with stock exchanges or regulatory authorities, such as the Director of the Kanto Finance Bureau, and in reports to shareholders and other communications. NEC is relying on certain safeharbors for forward-looking statements in making these disclosures. Some of the forward-looking statements can be identified by the use of forward-looking words such as "believes," "expects," "may," "will," "should," "seeks," "intends," "plans," "estimates," "targets," "aims," or "anticipates," or the negative of those words, or other comparable words or phrases. You can also identify forward-looking statements by discussions of strategy, beliefs, plans, targets, or intentions. Forward-looking statements necessarily depend on currently available assumptions, data, or methods that may be incorrect or imprecise and NEC may not be able to realize the results expected by them. You should not place undue reliance on forward-looking statements, which reflect NEC's analysis and expectations only. Forward-looking statements are not guarantees of future performance and involve inherent risks and uncertainties. A number of important factors could cause actual results to differ materially from those in the forward-looking statements. Among the factors that could cause actual results to differ materially from such statements include (i) global economic conditions and general economic conditions in NEC's markets, (ii) fluctuating demand for, and competitive pricing pressure on, NEC's products and services, (iii) NEC's ability to continue to win acceptance of NEC's products and services in highly competitive markets, (iv) NEC's ability to expand into foreign markets, such as China, (v) regulatory change and uncertainty and potential legal liability relating to NEC's business and operations, (vi) NEC's ability to restructure, or otherwise adjust, its operations to reflect changing market conditions, (vii) movement of currency exchange rates, particularly the rate between the yen and the U.S. dollar, (viii) the impact of unfavorable conditions or developments, including share price declines, in the equity markets which may result in losses from devaluation of listed securities held by NEC, and (iv) impact of any regulatory action or legal proceeding against NEC. Any forward-looking statements speak only as of the date on which they are made. New risks and uncertainties come up from time to time, and it is impossible for NEC to predict these events or how they may affect NEC. NEC does not undertake any obligation to update or revise any of the forward-looking statements, whether as a result of new information, future events, or otherwise.

The management targets included in this material are not projections, and do not represent management's current estimates of future performance. Rather, they represent targets that management will strive to achieve through the successful implementation of NEC's business strategies.

Finally, NEC cautions you that the statements made in this material are not an offer of securities for sale. Securities may not be offered or sold in any jurisdiction in which required registration is absent or an exemption from registration under the applicable securities laws is not granted.