

Empowered by Innovation



Financial Results for Q1 Fiscal Year Ending March 31, 2014

July 31, 2013

NEC Corporation

(http://www.nec.com/en/global/ir)

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※ As stated in the July 9, 2013 announcement, "NEC to Revise Business Segments," NEC has revised its business segments from the first quarter of the fiscal year ending March 31, 2014. Figures for the corresponding period of the previous fiscal year have been restated to conform with the new segments







Summary of Financial Results for Q1

Resulted almost as planned, despite less profit than the previous year

	Q1 <april june="" to=""></april>				
	FY13/3	FY14/3	VoV		
	Actual	Actual	YoY		
Net Sales	631.5	640.1	1.4%		
Operating Loss	-7.9	-21.8	- 13.9		
% to Net Sales	-1.2%	-3.4%			
Ordinary Loss	-12.2	-28.2	- 16.0		
% to Net Sales	-1.9%	-4.4%			
Net Loss	-17.9	-21.5	- 3.6		
% to Net Sales	-2.8%	-3.4%			

Free Cash Flow	26.7	41.0	14.3
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(Ref): Average exchange rate for Q1, FY14/3 1\$= ¥97.88, 1€= ¥127.06

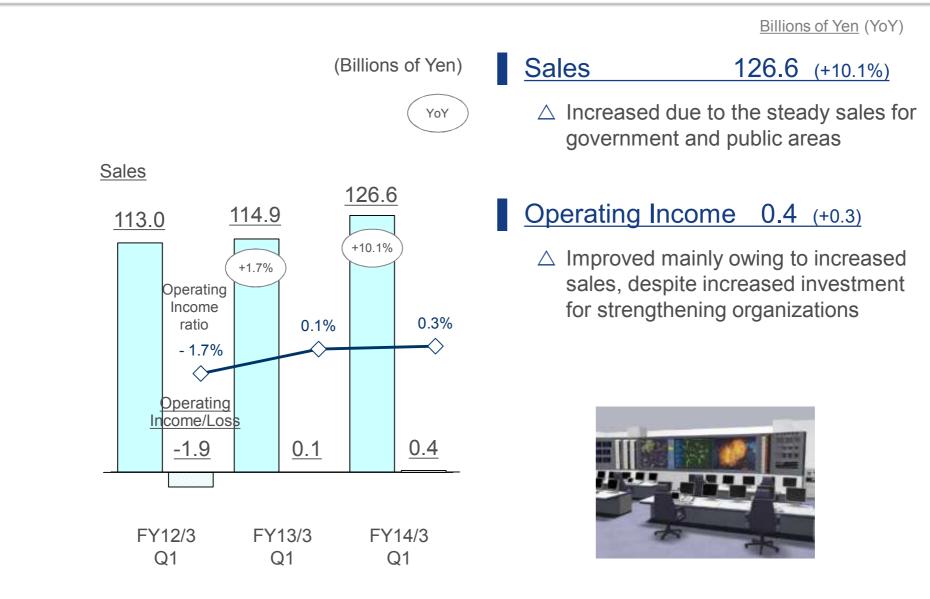


			Q1 <april june="" to=""></april>		
Γ		FY13/3	FY14/3	YoY	
			Actual	Actual	101
		Net Sales	114.9	126.6	10.1%
	Public	Operating Income	0.1	0.4	0.3
		% to Net Sales	0.1%	0.3%	
		Net Sales	50.0	58.7	17.4%
	Enterprise	Operating Loss	-2.7	-2.4	0.2
		% to Net Sales	-5.3%	-4.1%	
		Net Sales	155.1	154.0	-0.7%
	Telecom Carrier	Operating Income	12.7	5.6	-7.1
		% to Net Sales	8.2%	3.6%	
		Net Sales	163.1	157.7	-3.3%
	System Platform	Operating Loss	-1.8	-6.6	-4.8
		% to Net Sales	-1.1%	-4.2%	
		Net Sales	148.4	143.1	-3.5%
	Others	Operating Loss	-3.6	-9.9	-6.2
		% to Net Sales	-2.4%	-6.9%	
	Eliminations/ Unclassifiable expenses	Operating Loss	-12.6	-8.9	3.7
		Net Sales	631.5	640.1	1.4%
	Total	Operating Loss	-7.9	-21.8	-13.9
		% to Net Sales	-1.2%	-3.4%	



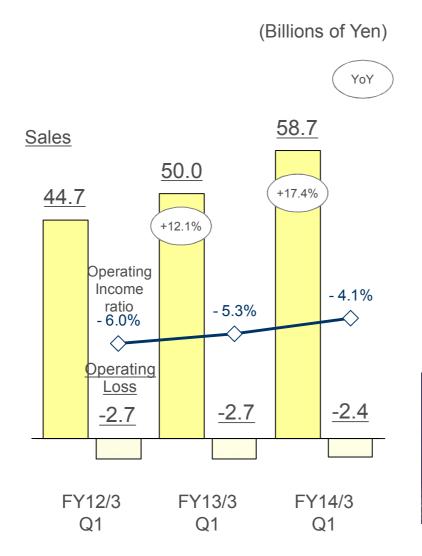


Public Business





Enterprise Business



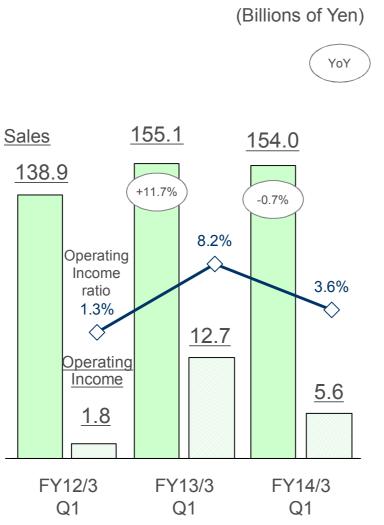
Billions of Yen (YoY)

Sales 58.7 (+17.4%) △ Increased due to the steady sales for the retail and service industries Operating Loss -2.4 (+0.2) △ Improved mainly owing to increased sales, despite increased investment in retail and logistics industries





Telecom Carrier Business



Billions of Yen (YoY)

154.0 (-0.7%)

- ▽ Japan : Decreased from Q1 of the previous year, when there was strong demand
- \bigtriangleup International : Increased mainly in TOMS

Operating Income 5.6 (-7.1)

✓ Worsened due to the acceleration of investment in SDN, TOMS and decreased sales



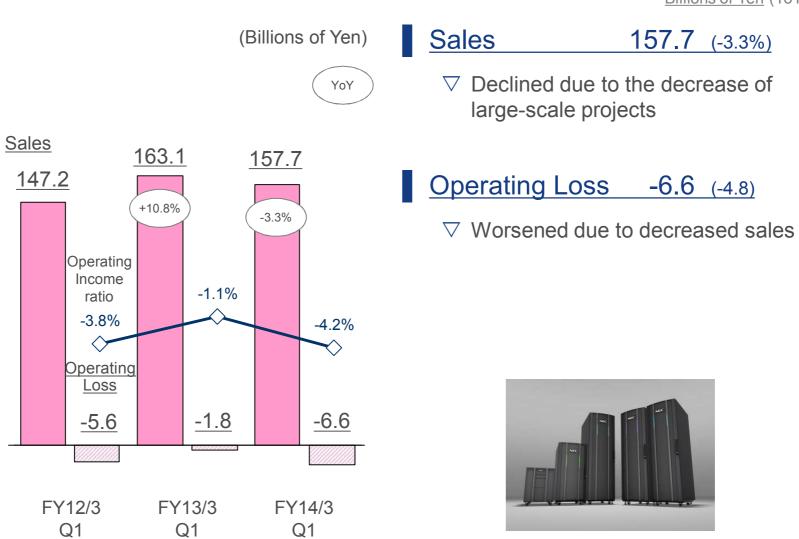
Sales



* TOMS : Telecom Operations and Management Solutions SDN : Software-Defined Networking

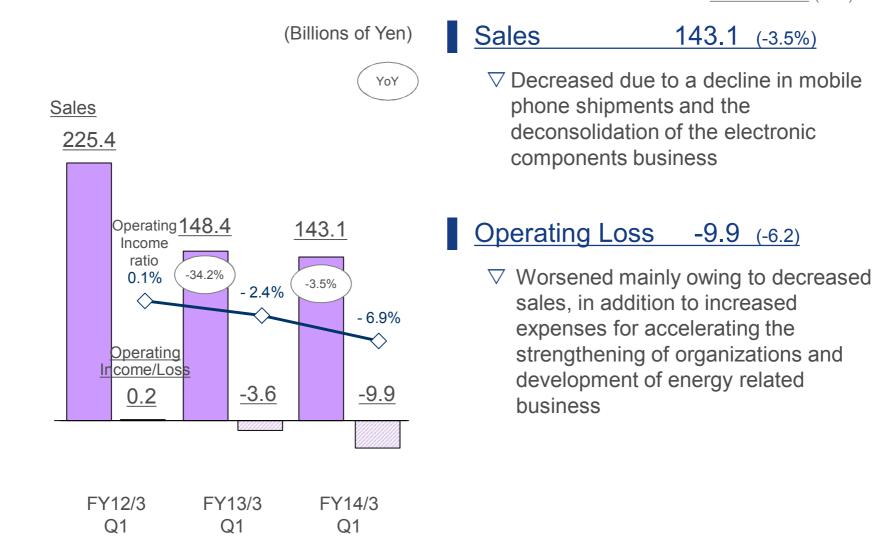
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System Platform Business



Billions of Yen (YoY)





Billions of Yen (YoY)

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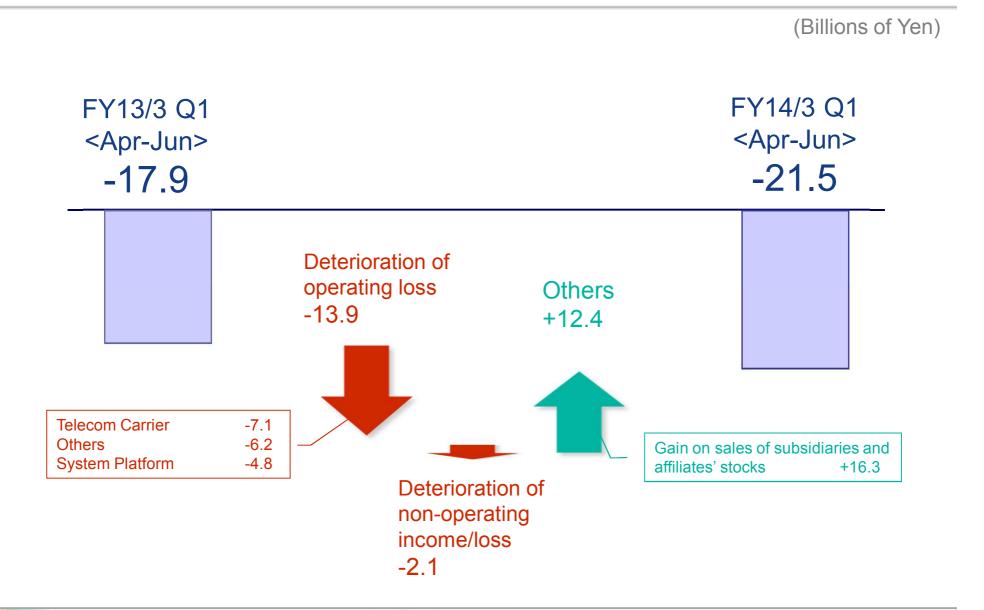
End new development of smartphones, finish manufacturing and selling with current model

- Continue support and maintenance for smartphones
- Continue development of conventional mobile phones and production at NEC Saitama, Ltd.

Shift resources to "Solutions for Society"

* Released on July 31, 2013









NEC's Management Policy for FY14/3

Market forecast

The Japanese economy is expected to grow steadily through the recovery of market confidence

(International market growth is still uncertain due to the stagnation of European economy)

- IT investment in Japan will see a recovery trend
- Investment of telecom carriers will be slow, although TOMS/SDN market will expand significantly
- Social infrastructure market will expand along with new government, economic and fiscal policy
- Increase in smart energy related projects

Business strategy

 Focus on Solutions for society/Establish competitive growth platforms in global markets (Public, Enterprise, Telecom Carrier and Smart Energy)

Continue strategic investment, minimize unprofitable projects and accelerate CCC improvement activities

"CS No.1" "Global First" "One NEC"

* CCC : Cash Conversion Cycle

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(Billions of Yen)

(Billions of Yen)

Achieve 100 billion yen operating income

(Sales increase by approximately 2%, excluding the impact of deconsolidation)

		(
	Full Year			
	FY13/3	FY14/3	YoY	
	Actual	Forecasts	101	Public
Net Sales	3,071.6	3,000.0	- 2.3%	Enterpri
Operating Income % to Net Sales	114.6 3.7%	100.0 3.3%	- 14.6	Telecom C
Ordinary Income % to Net Sales	92.0 3.0%	70.0 2.3%	- 22.0	System Pla
Net Income % to Net Sales	30.4 1.0%	20.0 0.7%	- 10.4	Others
Net Income per share (Yen)	11.71	7.70	- 4.01	Eliminatio Unclassifiable e
(161)				Total

Full Year				
FY13/3	FY14/3	YoY		
Actual	Forecasts	101		

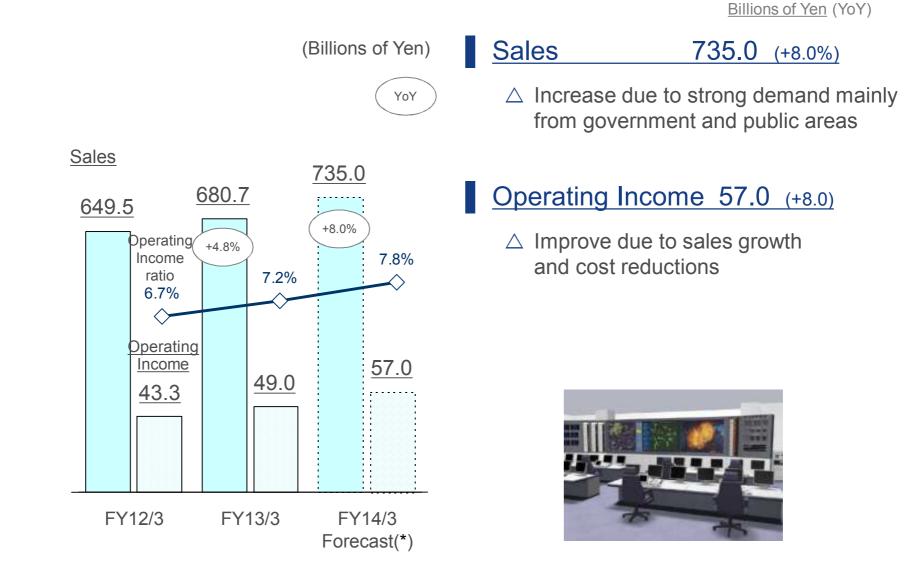
			(=	
		Full Year		
		FY13/3	FY14/3	YoY
		Actual	Forecasts	101
	Net Sales	680.7	735.0	8.0%
Public	Operating Income	49.0	57.0	8.0
	% to Net Sales	7.2%	7.8%	
	Net Sales	251.6	255.0	1.4%
Enterprise	Operating Income	5.5	6.0	0.5
	% to Net Sales	2.2%	2.4%	
	Net Sales	709.3	715.0	0.8%
Telecom Carrier	Operating Income	71.6	60.0	- 11.6
	% to Net Sales	10.1%	8.4%	
	Net Sales	744.4	705.0	- 5.3%
System Platform	Operating Income	32.7	29.0	- 3.7
	% to Net Sales	4.4%	4.1%	
	Net Sales	685.7	590.0	- 14.0%
Others	Operating Income	16.9	2.0	- 14.9
	% to Net Sales	2.5%	0.3%	
Eliminations/	Operating Loss	- 61.0	- 54.0	7.0
Unclassifiable expenses		- 01.0		-
	Net Sales	3,071.6	3,000.0	- 2.3%
Total	Operating Income	114.6	100.0	- 14.6
	% to Net Sales	3.7%	3.3%	

Note: Assumed exchange rates for FY14/3 1\$=¥90, 1€=¥115



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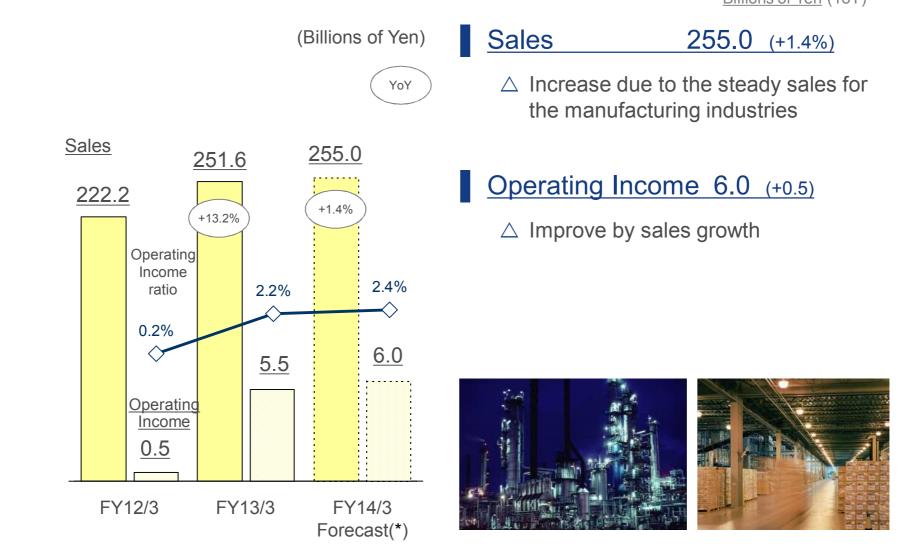
Public Business



* Forecasts as of July 31, 2013

NEC

Enterprise Business



Billions of Yen (YoY)

* Forecasts as of July 31, 2013

Telecom Carrier Business



Billions of Yen (YoY)

715.0 (+0.8%)

- ▽ Japan : Decrease from the previous fiscal year, when there was strong demand
- △ International : Increase in TOMS and mobile backhaul businesses

Operating Income 60.0 (-11.6)

▽ Decrease due to the acceleration of investment in SDN, etc., and one-time profit related to intellectual property in the previous fiscal year

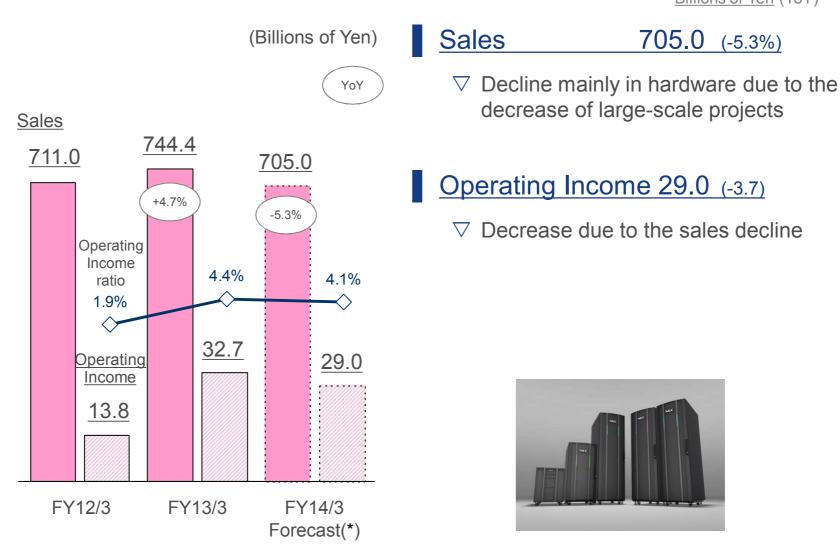


Sales



* Forecasts as of July 31, 2013

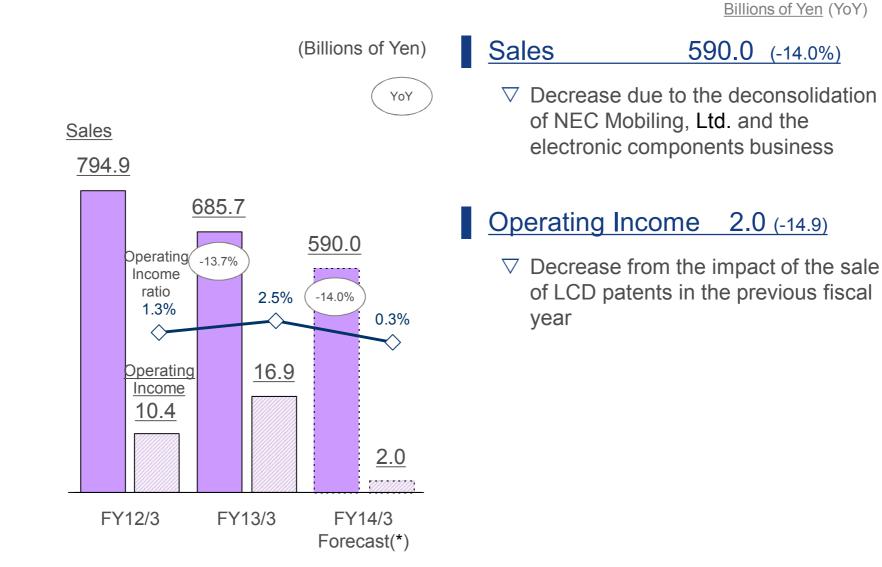
System Platform Business



Billions of Yen (YoY)

* Forecasts as of July 31, 2013

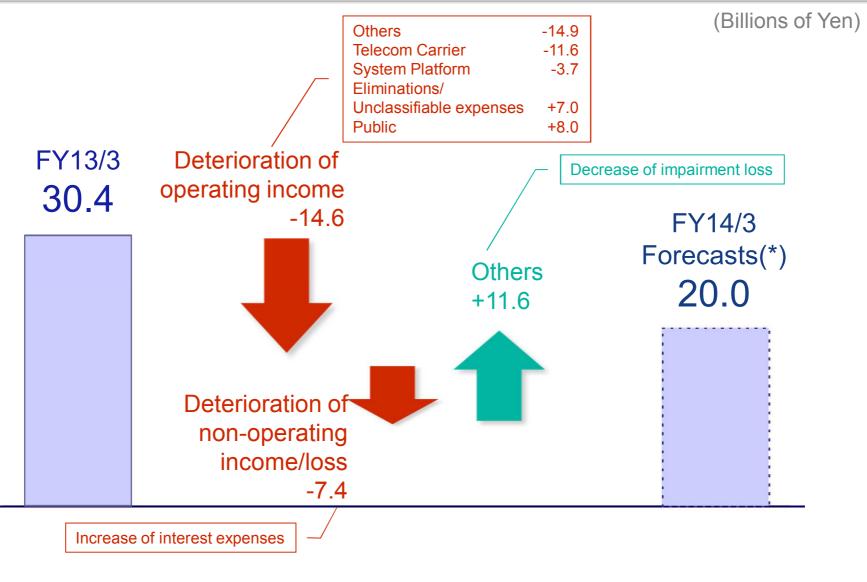
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* Forecasts as of July 31, 2013

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Net Income/Loss Change (Year on Year)



* Forecasts as of July 31, 2013



Forecasts <u>FY14</u>/3



Achieving FY14/3 forecasts is the minimum goal for the first year of the Mid-term Management Plan 2015 Aim to achieve financial forecasts just as FY13/3, and continue dividend payments to shareholders

* Forecasts as of July 31, 2013



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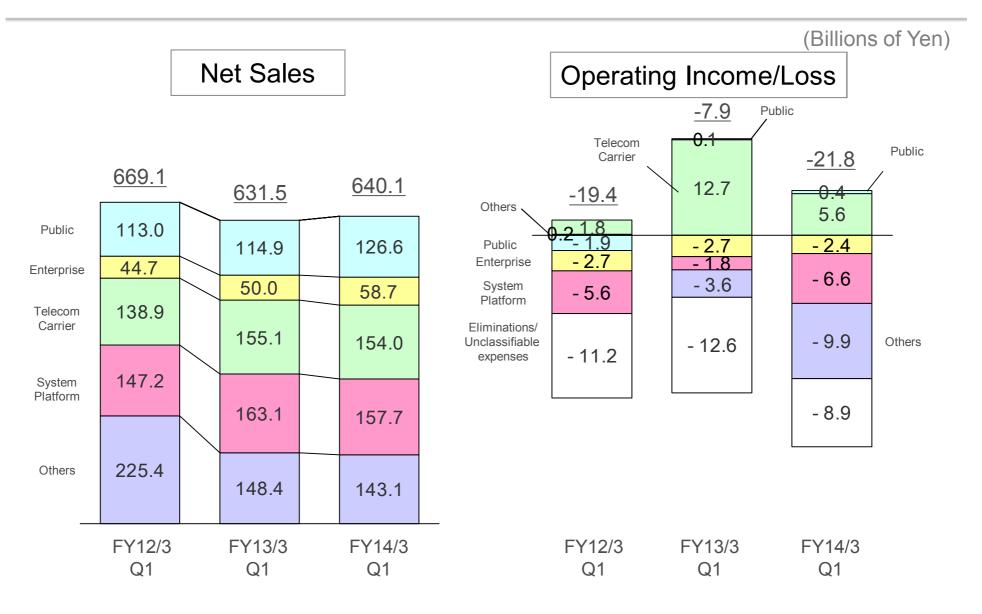
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Financial Results for Q1, FY14/3 (Appendix)

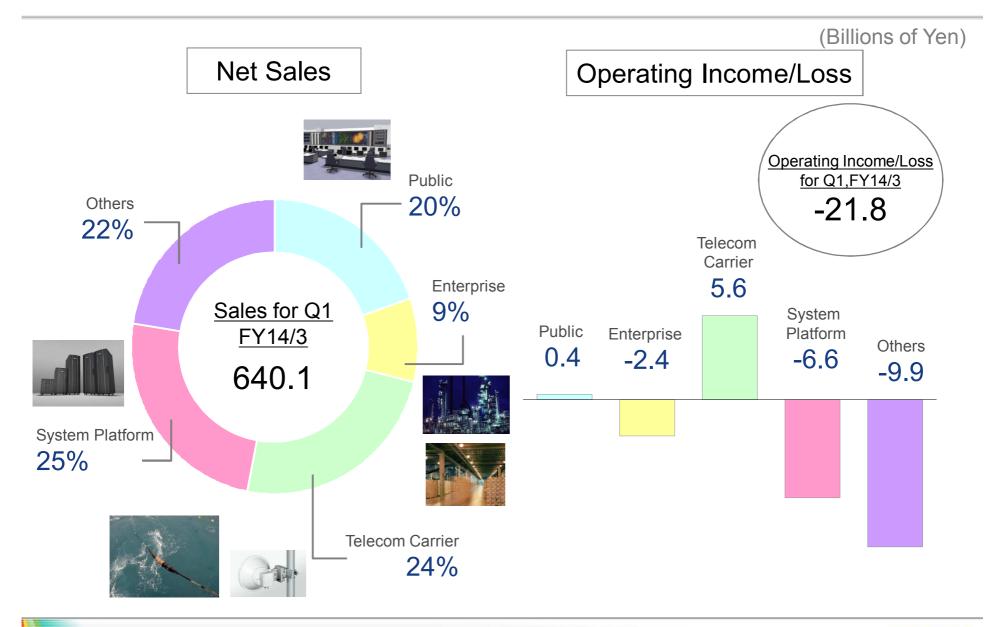


Results for Q1 by Segment





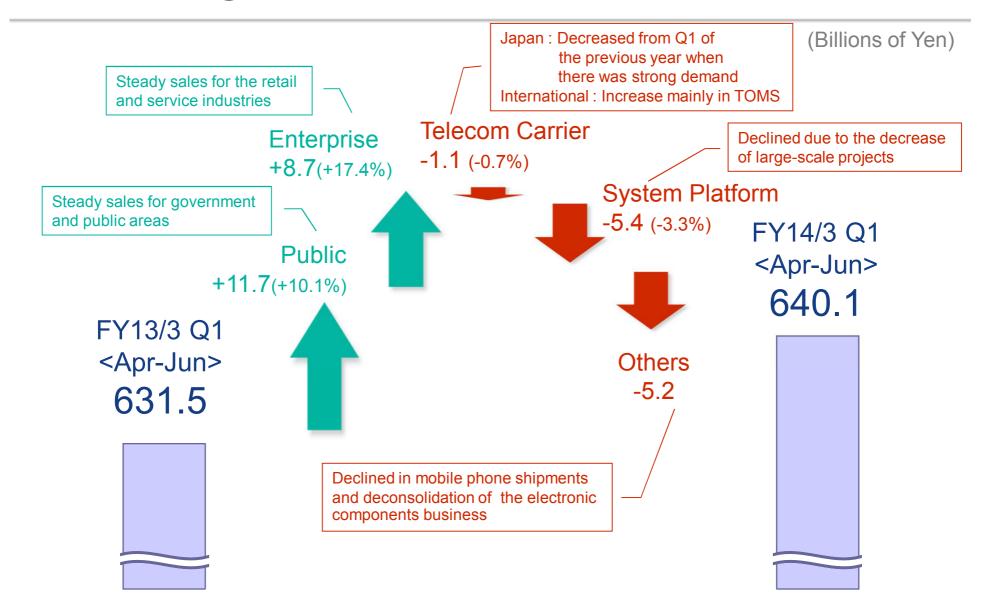
Summary of Financial Results for Q1 by Segment





Q1 Results

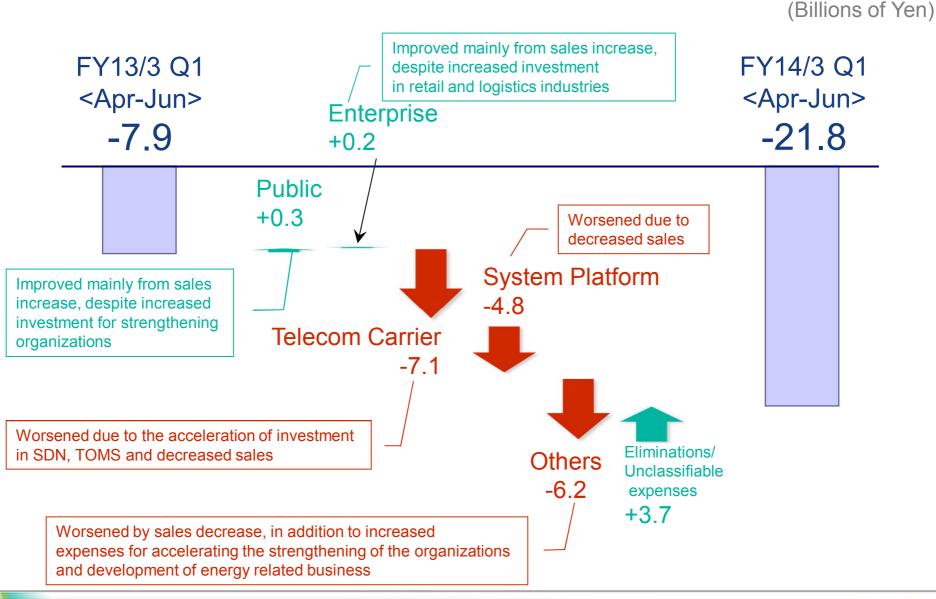
Sales Change (Year on Year)





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Operating Income/Loss Change (Year on Year)





International sales

(Billions of Yen) YoY The Americas 7.4% **EMEA** 3.9% Japan 81.1% 47.5 Greater China 3 35.7 24.6 ,APAC +33.2% 20.5 7.6% +20.3% 48.6 FY13/3 FY14/3 FY13/3 FY14/3 <u>41.3</u> Q1 Q1 Q1 Q1 +17.9% Q1 < April to June> FY14/3 FY13/3 YoY Actual Actual 24.0% 97.4 120.8 International sales FY13/3 FY14/3 15.4% 18.9% % to Net Sales Q1 Q1

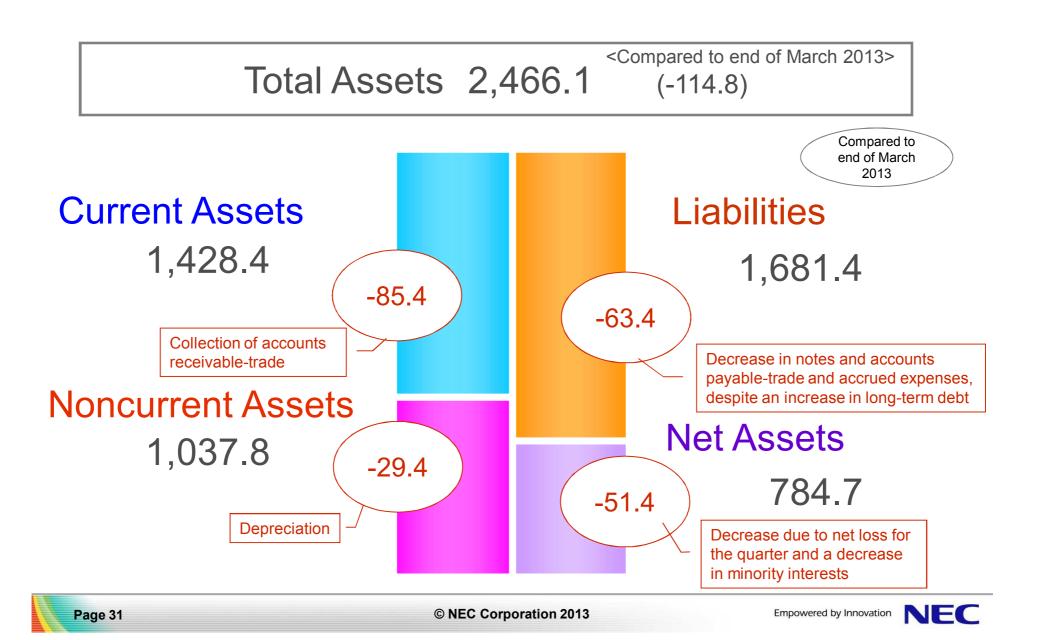
* Sales, based on customer locations, are classified by country or region

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			(B	illions of Yen)
	End of Mar 2013	End of Jun 2013	Difference from Mar 2013	End of Jun 2012
Total Assets	2,581.0	2,466.1	-114.8	2,371.7
Net Assets	836.1	784.7	-51.4	745.7
Interest-bearing debt	603.5	665.5	62.0	641.7
Shareholders' Equity Equity ratio(%)	710.7 27.5%		-27.3 _{0.2pt}	626.3 _{26.4%}
D/E ratio (times)	0.85	0.97	- 0.12pt	1.02
Net D/E ratio (times)	0.57	0.55	0.02pt	0.67
Balance of cash and cash equivalents	197.1	286.7	89.5	222.0

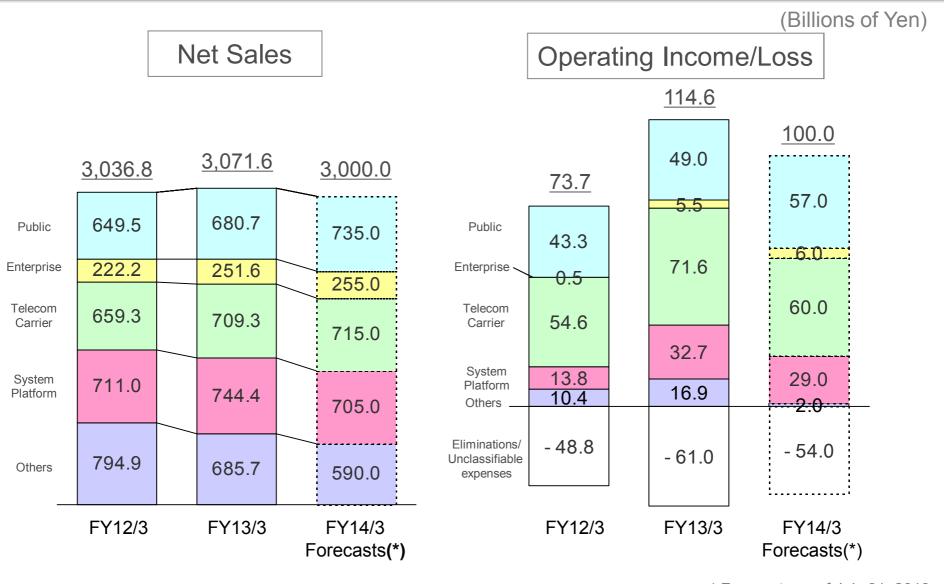




Financial Forecasts for FY14/3 (Appendix)



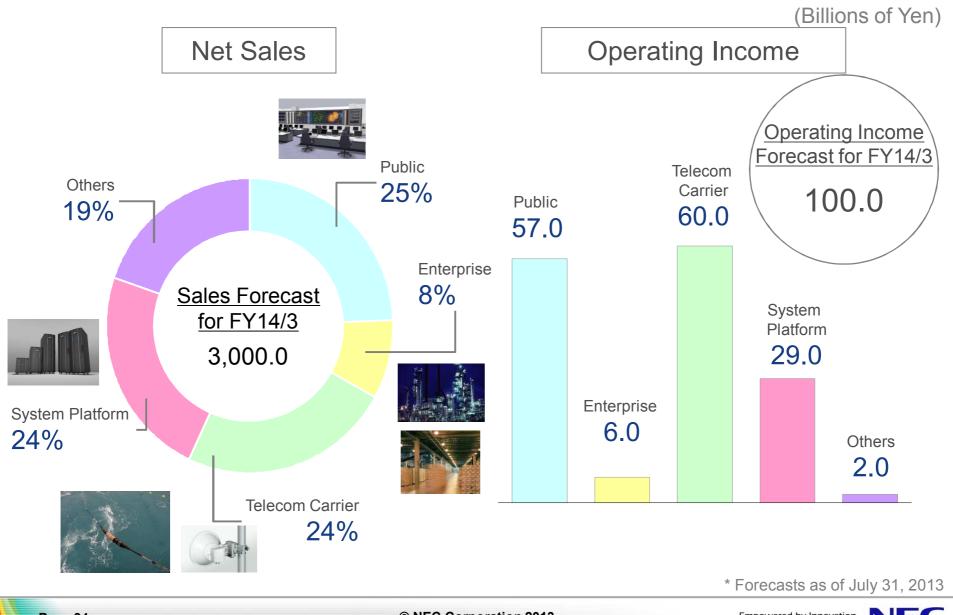
Financial Forecasts for FY14/3 by Segment



* Forecasts as of July 31, 2013

Forecasts FY14/3

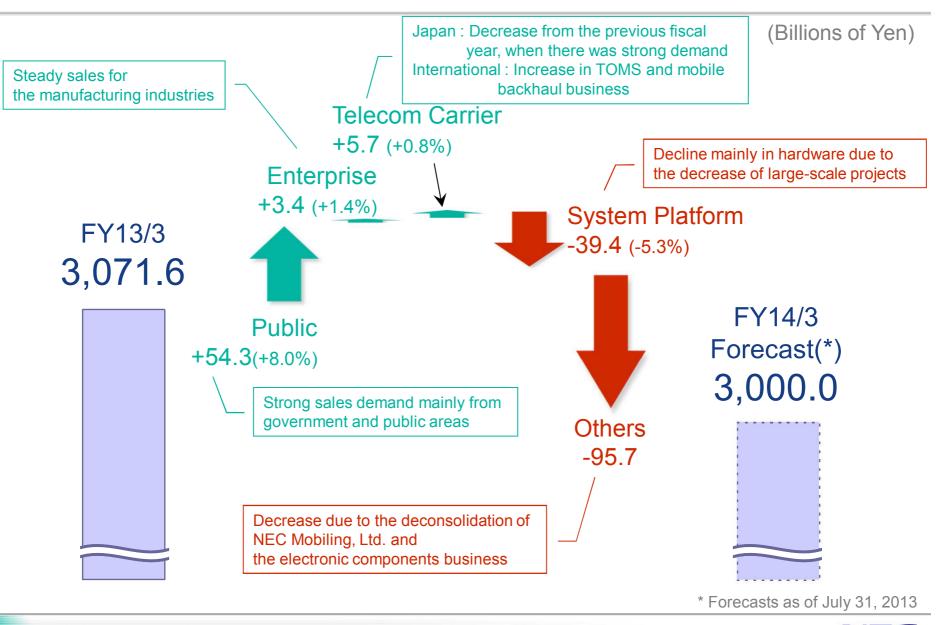
Summary of Financial Forecasts for FY14/3 by Segment



Forecasts FY14/3

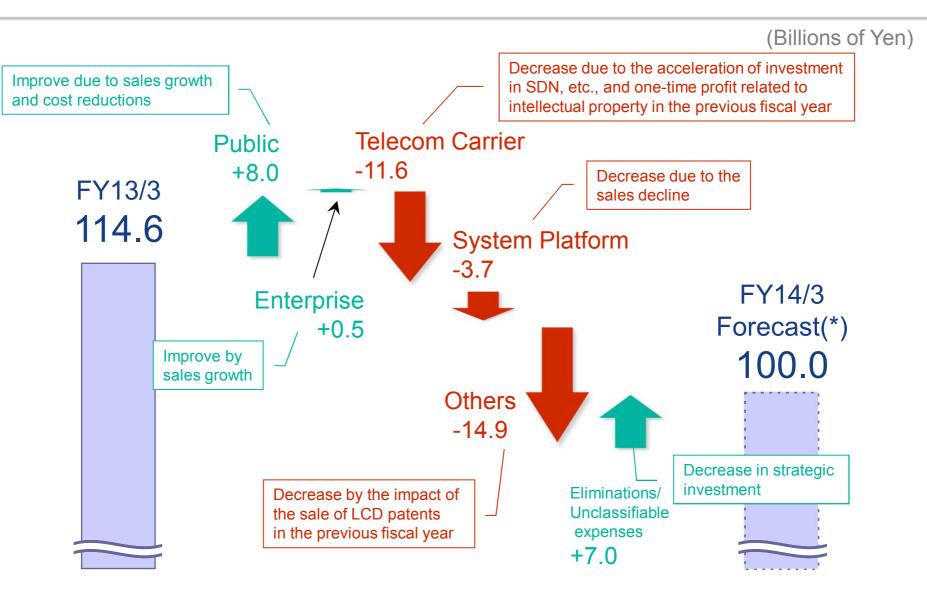


Sales Change (Year on Year)





Operating Income Change (Year on Year)

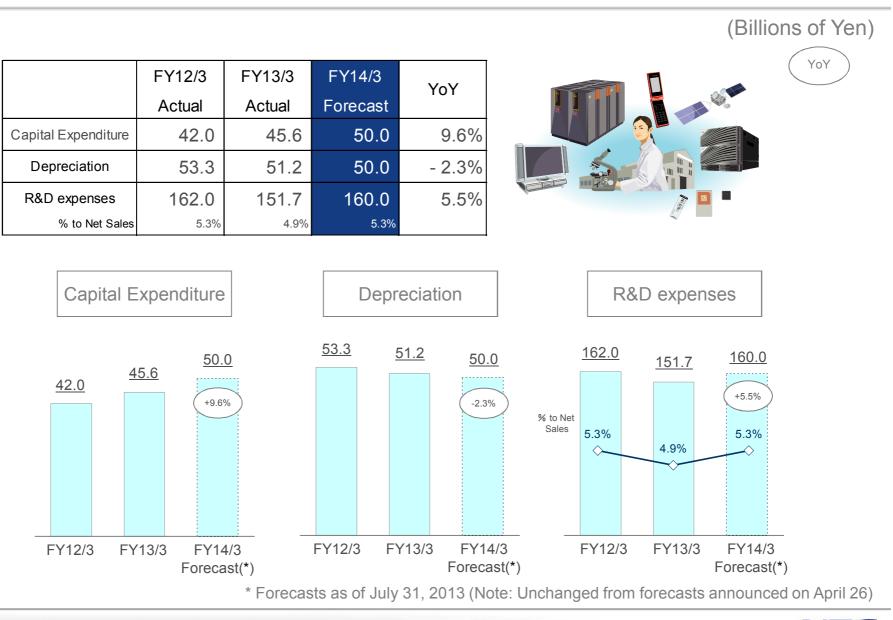


* Forecasts as of July 31, 2013



Forecasts FY14/3

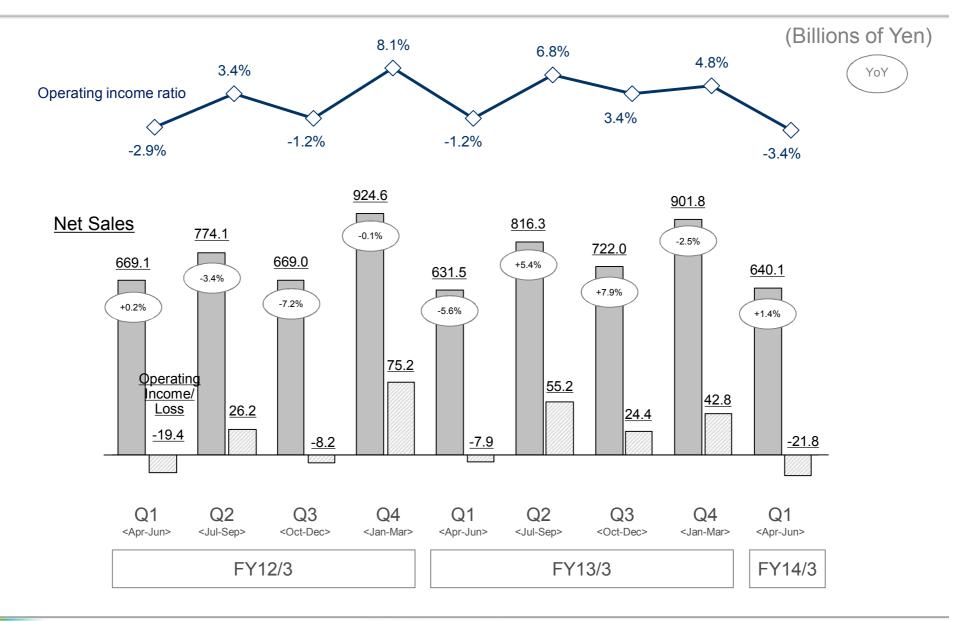
Capital Expenditure, Depreciation and R&D expenses





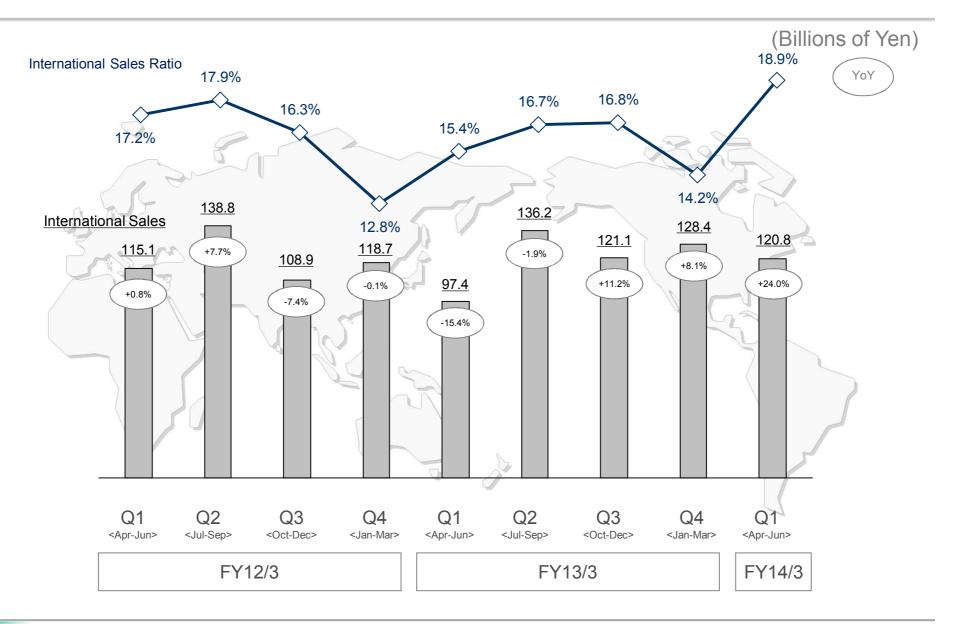


Net Sales, Operating Income/Loss



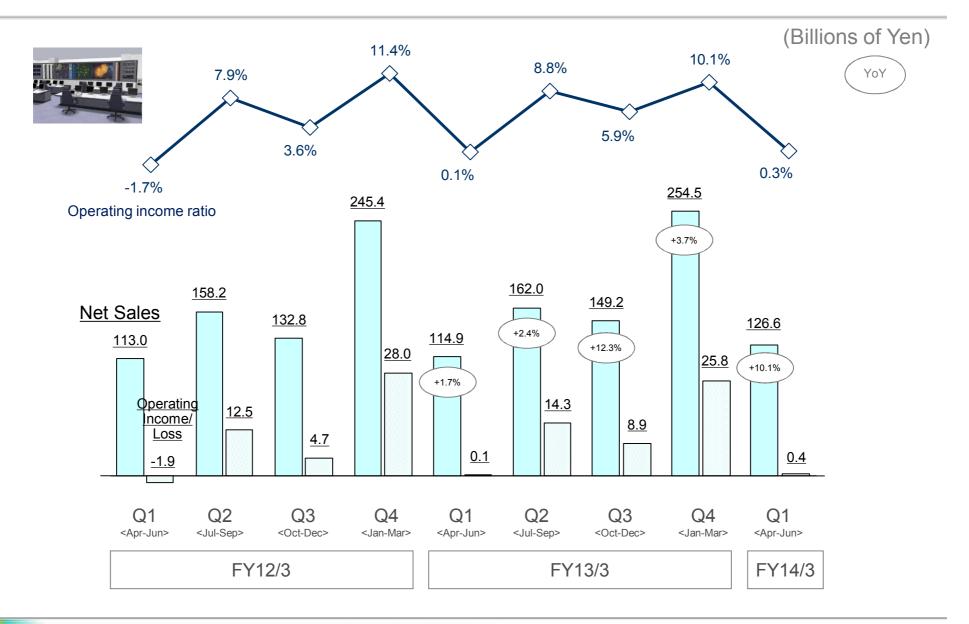


International Sales





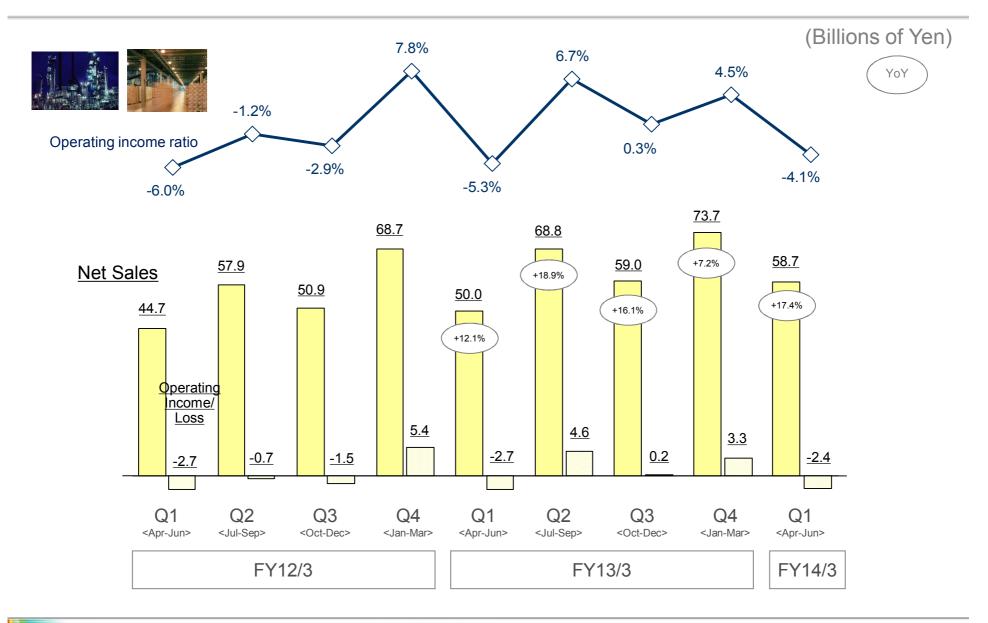
Sales, Operating Income/Loss (Public)





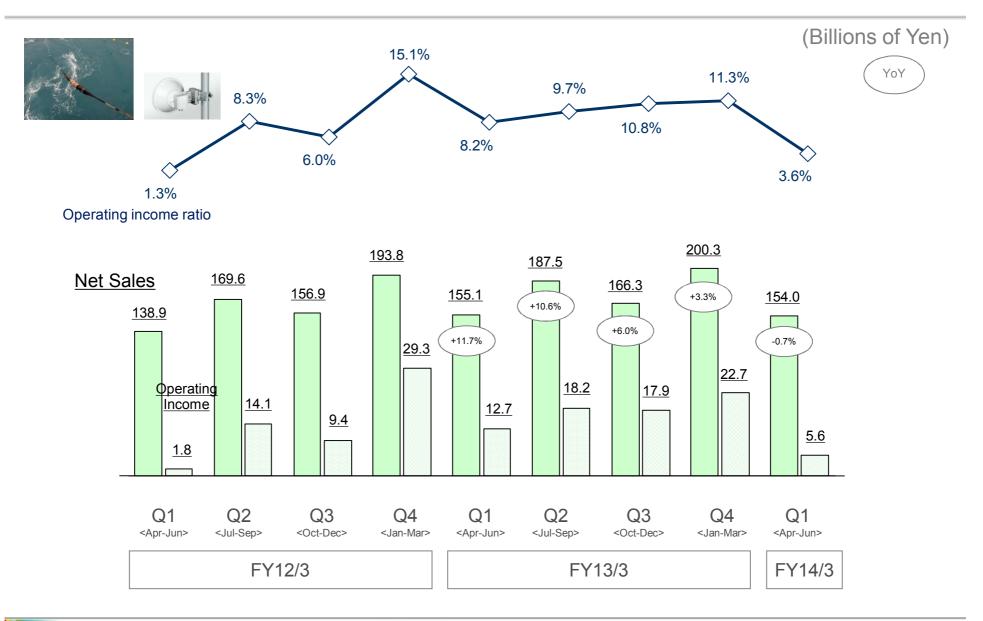


Sales, Operating Income/Loss (Enterprise)

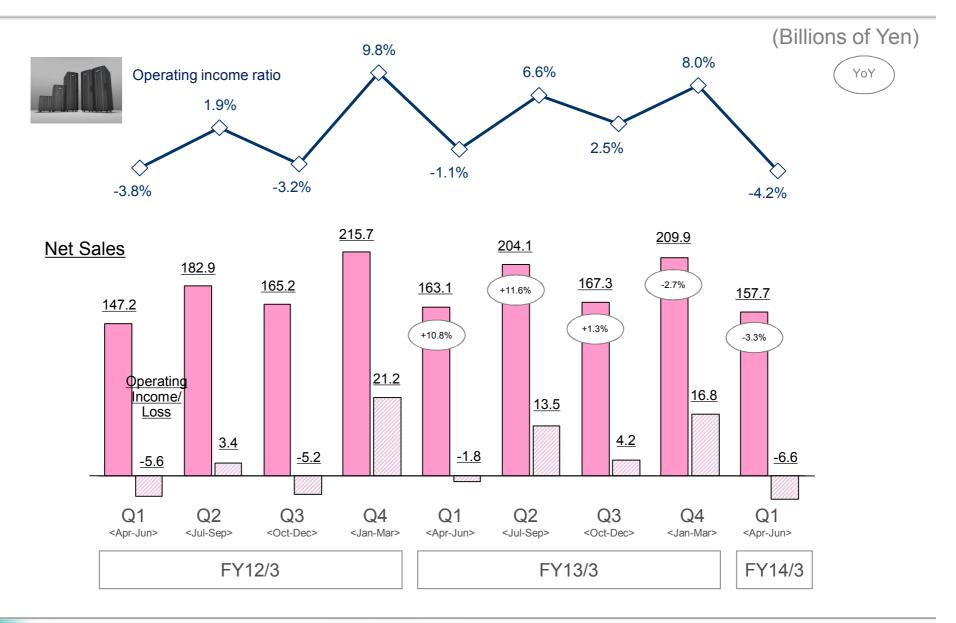




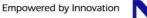
Sales, Operating Income/Loss (Telecom Carrier)



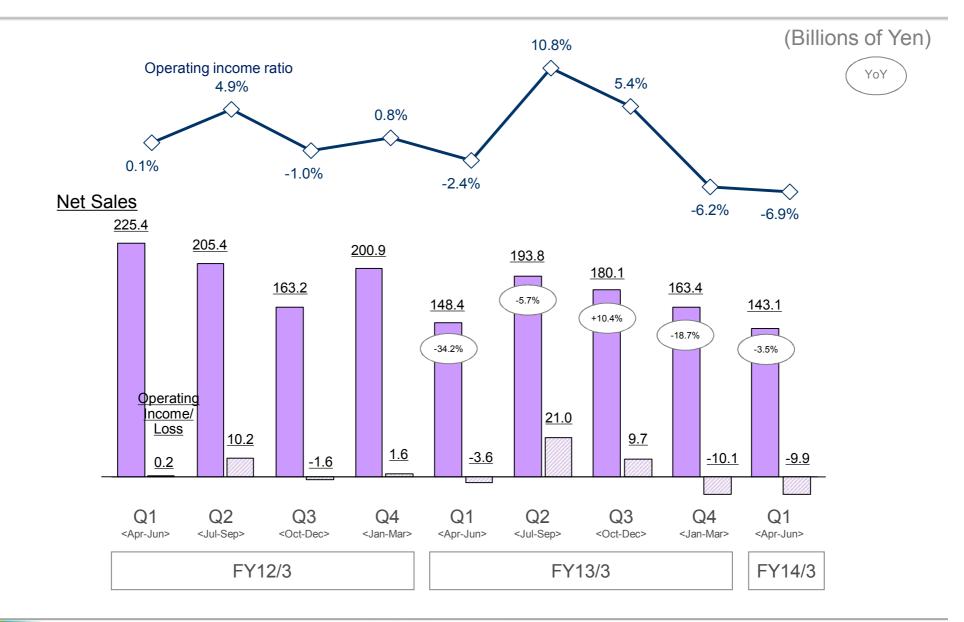
Sales, Operating Income/Loss (System Platform)





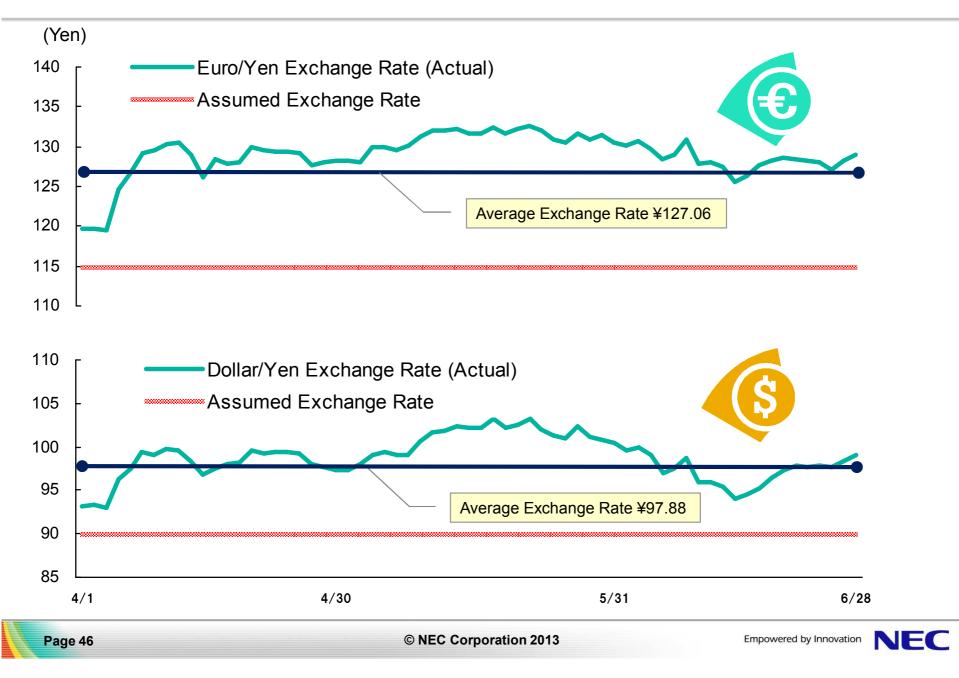


Sales, Operating Income/Loss (Others)

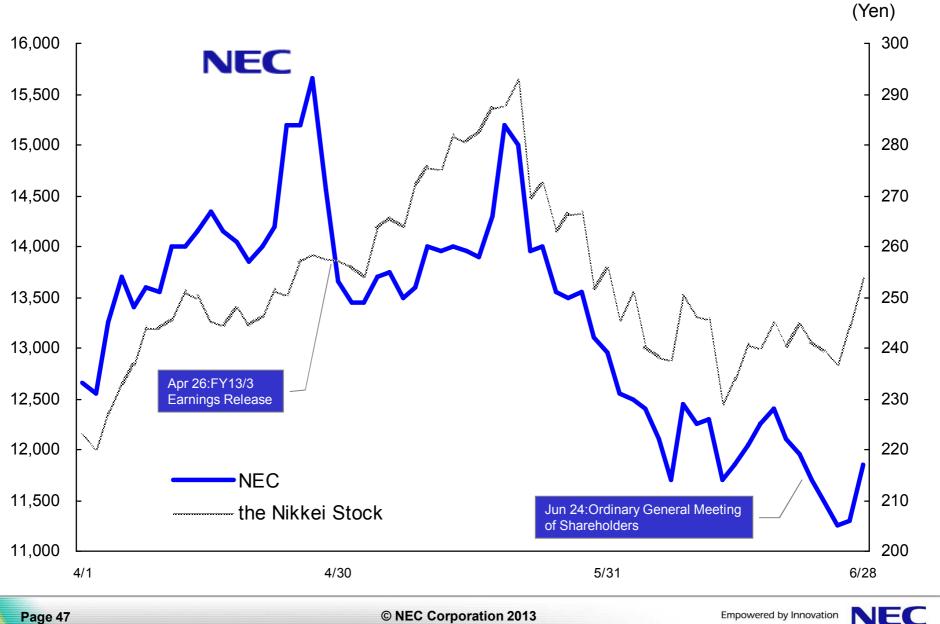




Exchange Rate



Stock Price



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