

Empowered by Innovation



Financial Results for Q3 Fiscal Year Ending March 31, 2013

January 31, 2013

NEC Corporation

(http://www.nec.com/en/global/ir)

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※ As stated in the July 6, 2012 announcement, "NEC Revises Business Segments," NEC has revised its business segments from the first quarter of the fiscal year ending March 31, 2013. Figures for the corresponding period of the previous fiscal year have been adjusted in accordance with the new segments





Summary of Financial Results for Q3

Net income for Q3 :

In the black due to improvement in operating income

(Billions of Yen)

	Q3(October to December)				9 Months(April to December)				
	FY12/3	FY13/3	YoY		FY12/3	FY13/3	YoY		
	Actual	Actual			Actual	Actual	101		
Net Sales	669.0	722.0	7.9%		2,112.2	2,169.8	2.7%		
Operating Income/Loss	-8.2	24.4	32.6		-1.4	71.8	73.2		
% to Net Sales	-	3.4%			-	3.3%			
Ordinary Income/Loss	-11.6	21.9	33.5		-22.0	51.8	73.8		
% to Net Sales	-	3.0%			-	2.4%			
Net Income/ Loss	-86.5	3.5	90.0		-97.5	11.5	109.0		
% to Net Sales	-	0.5%			-	0.5%			
				ſ					
Free Cash Flow	-73.9	-60.8	13.1		-64.7	-92.7	-28.0		
(Ref): Average exchange rates for Q3(Oct-Dec) of FY13/3 1\$= ¥79.35, 1€= ¥102.17									

Average exchange rates for 9 months of FY13/3 1\$= ¥79.87, 1€= ¥102.10



Restructuring Progress

Q3 Result: 13.0B Yen

9 months: 26.0B Yen (in line with its forecasts)

					(Billions of Yen)					
Item	Q3 Result (9 months)	FY13/3 (forecasts)	Segment	Q3 Result (9 months)	FY13/3 (forecasts)					
Business Restructuring	8.0	20.0	IT Solutions	5.0 (10.0)	14.0					
Streamline Corporate staffs	(11.0)							Carrier Network	1.0 (3.0)	5.0
Reduction of External	1.0 (2.0)	4.0	Social Infrastructure	1.0 (2.0)	3.0					
Resources	4.0		Personal Solutions	4.0 (8.0)	13.0					
Reductions	(13.0)	16.0	Others/Eliminations Unclassifiable exp	2.0 (3.0)	5.0					
Total	13.0 (26.0)	40.0	Total	13.0 (26.0)	40.0					

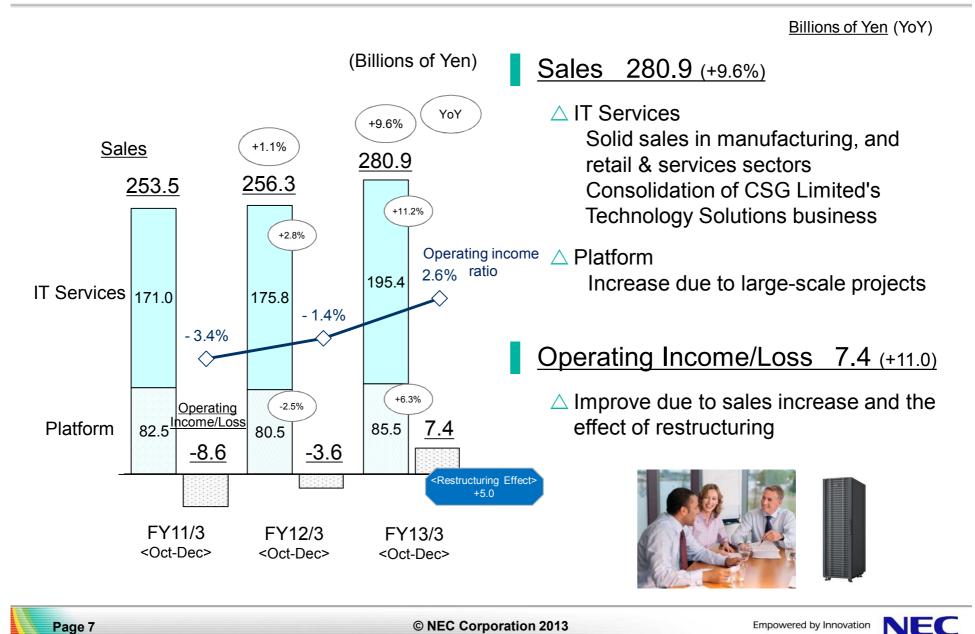
*Forecasts (FY13/3) as of Jan 31, 2013



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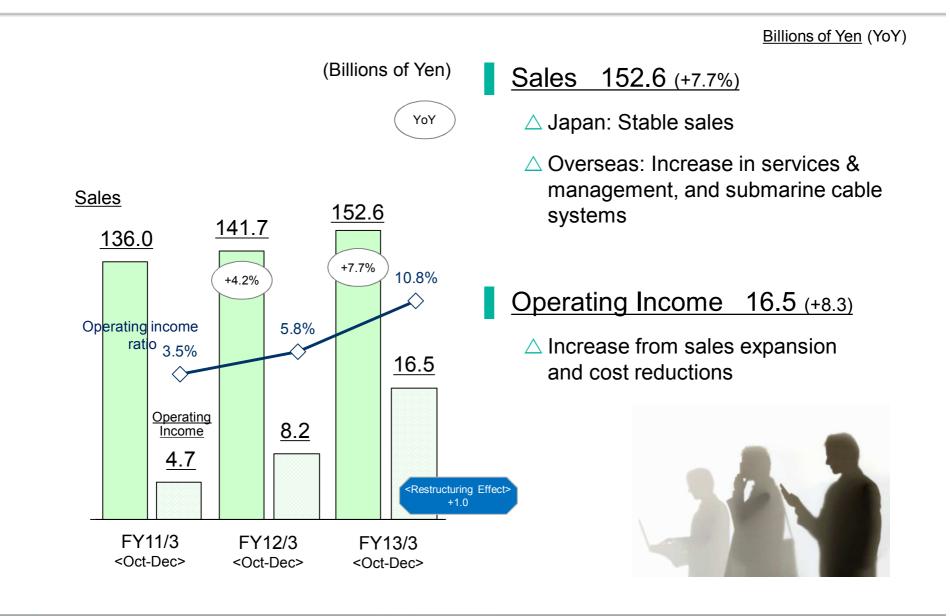
						· · · · · ·			
		Q3(Oct	ober to Dece	ember)	9 Months	9 Months(April to December)			
		FY12/3	FY13/3	YoY	FY12/3	FY13/3	YoY		
		Actual	Actual	101	Actual	Actual	101		
	Net Sales	256.3	280.9	9.6%	792.9	859.3	8.4%		
IT Solutions	Operating Income/Loss	-3.6	7.4	11.0	-2.8	30.2	33.0		
	% to Net Sales	-	2.6%		-	3.5%			
Carrier	Net Sales	141.7	152.6	7.7%	425.2	464.7	9.3%		
Network	Operating Income	8.2	16.5	8.3	23.5	43.5	20.0		
Network	% to Net Sales	5.8%	10.8%		5.5%	9.4%			
Social	Net Sales	70.0	83.7	19.6%	210.3	225.6	7.3%		
Infrastructure	Operating Income	1.3	5.9	4.6	7.4	14.1	6.6		
Innastructure	% to Net Sales	1.9%	7.1%		3.5%	6.2%			
Personal	Net Sales	142.0	149.6	5.3%	496.3	452.1	- 8.9%		
Solutions	Operating Income/Loss	-3.0	5.2	8.2	0.5	6.4	5.9		
Solutions	% to Net Sales	-	3.5%		0.1%	1.4%			
	Net Sales	59.0	55.1	- 6.5%	187.5	168.2	- 10.3%		
Others	Operating Income	2.4	4.4	2.1	5.4	17.4	12.0		
	% to Net Sales	4.0%	8.1%		2.9%	10.4%			
Eliminations/ Unclassifiable expenses	Operating Loss	-13.6	-15.0	-1.4	-35.4	-39.8	-4.4		
	Net Sales	669.0	722.0	7.9%	2,112.2	2,169.8	2.7%		
Total	Operating Income/Loss	-8.2	24.4	32.6	-1.4	71.8	73.2		
	% to Net Sales	-	3.4%		-	3.3%			

IT Solutions Business





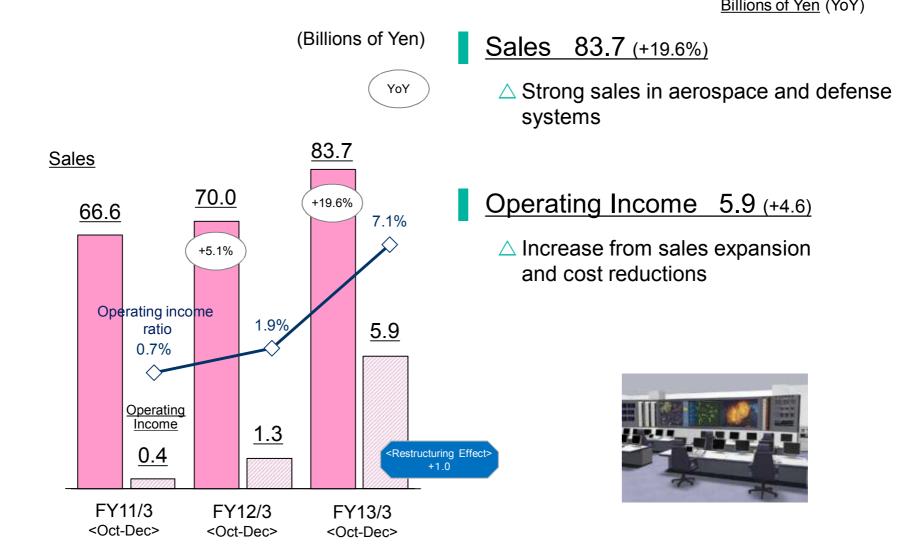
Carrier Network Business

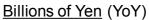




Social Infrastructure Business





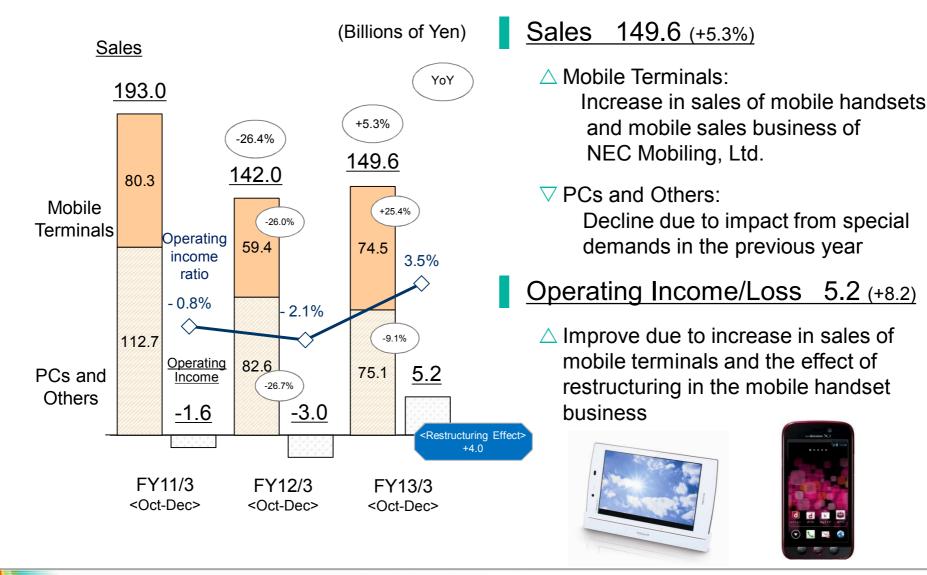




Personal Solutions Business

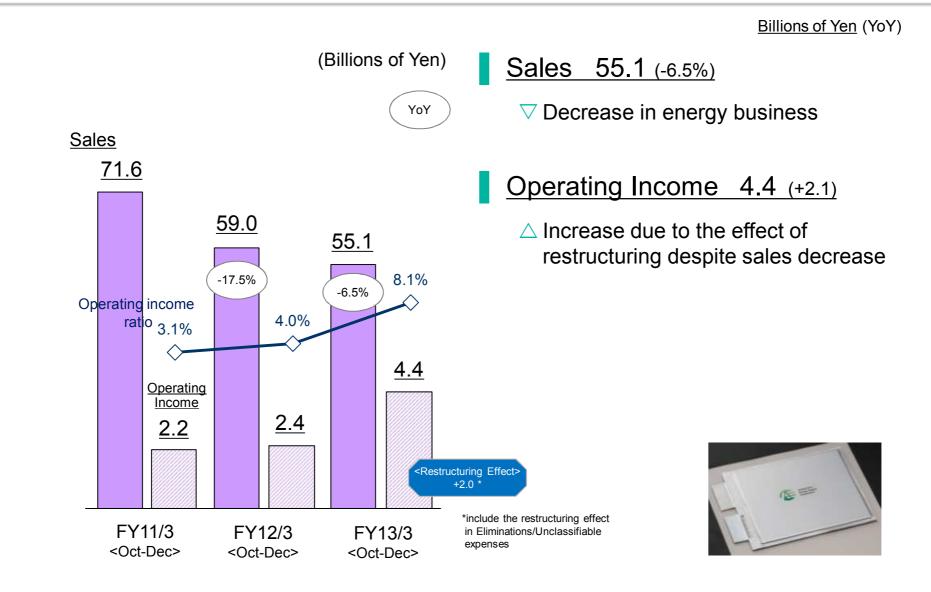


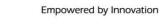
Billions of Yen (YoY)





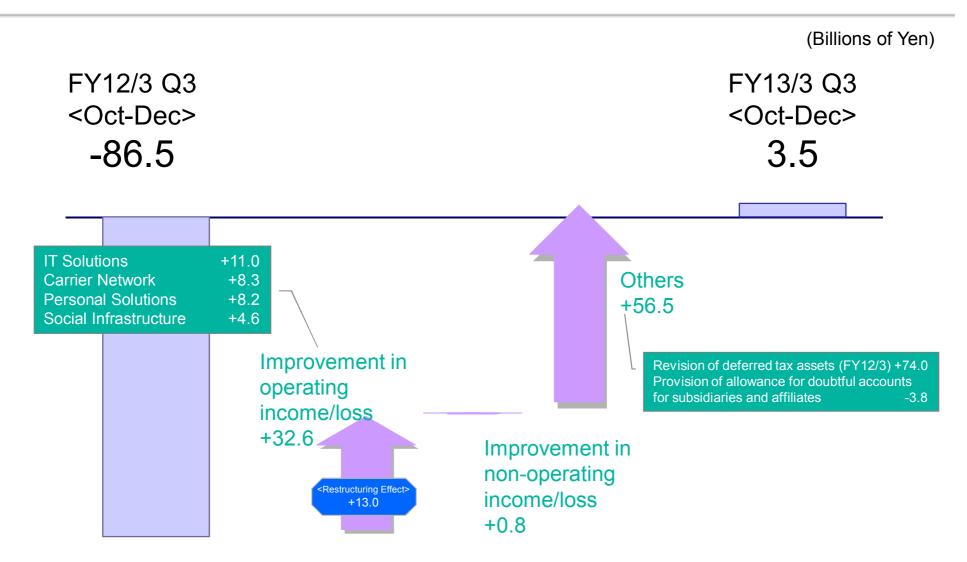
Others







Net Income/Loss Change (Oct-Dec/Year on Year)





Q3 Results (3months)



(Billions of Yen)

	Q4(January to March)					Difference		
	FY12/3	FY13/3	YoY		FY12/3	FY13/3	YoY	Difference from Oct 26
	Actual	Forecasts	101		Actual	Forecasts		
Net Sales	924.6	980.2	6.0%		3,036.8	3,150.0	3.7%	0.0
Operating Income	75.2	28.2	-47.0		73.7	100.0	26.3	0.0
% to Net Sales	8.1%	2.9%			2.4%	3.2%		
Ordinary Income	64.0	18.2	-45.8		42.1	70.0	28.0	0.0
% to Net Sales	6.9%	1.9%			1.4%	2.2%		
Net Income/ Loss	-12.7	8.5	21.3		-110.3	20.0	130.3	0.0
% to Net Sales	-	0.9%			-	0.6%		
]	Г]	
Free Cash Flow	98.8	92.7	-6.1		34.2	0.0	-34.2	0.0

Note: Assumed exchange rates for FY13/3 1\$=¥75, 1€=¥100

*Forecasts as of Jan 31, 2013



Financial Forecasts for FY13/3 by Segment

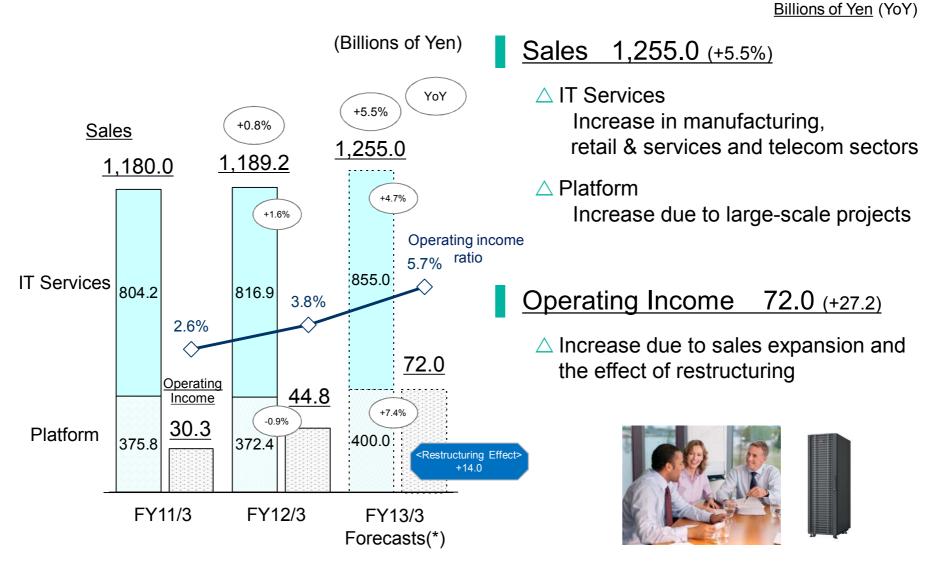
(Billions of Yen)

	Q4(J	January to Ma	arch)			Difference		
		FY12/3	FY13/3	YoY	FY12/3	FY13/3	YoY	Difference from Oct 26
		Actual	Forecasts	101	Actual	Forecasts		1011 001 20
	Net Sales	396.3	395.7	- 0.1%	1,189.2	1,255.0	5.5%	0.0
IT Solutions	Operating Income	47.6	41.8	-5.8	44.8	72.0	27.2	0.0
	% to Net Sales	12.0%	10.6%		3.8%	5.7%		
Carrier	Net Sales	177.6	230.3	29.7%	602.7	695.0	15.3%	0.0
Network	Operating Income	27.1	9.5	-17.6	50.6	53.0	2.4	0.0
INELWOIK	% to Net Sales	15.3%	4.1%		8.4%	7.6%		
Social	Net Sales	120.1	149.4	24.3%	330.4	375.0	13.5%	0.0
Infrastructure	Operating Income	8.7	4.9	-3.8	16.2	19.0	2.8	0.0
Initastructure	% to Net Sales	7.3%	3.3%		4.9%	5.1%		
Personal	Net Sales	164.7	157.9	- 4.1%	661.0	610.0	- 7.7%	0.0
Solutions	Operating Income	0.6	3.6	3.1	1.0	10.0	9.0	0.0
Solutions	% to Net Sales	0.3%	2.3%		0.2%	1.6%		
	Net Sales	66.0	46.8	- 29.1%	253.5	215.0	- 15.2%	0.0
Others	Operating Income/Loss	5.8	-1.4	-7.2	11.1	16.0	4.9	0.0
	% to Net Sales	8.7%	-		4.4%	7.4%		
Eliminations/ Unclassifiable expenses	Operating Loss	-14.6	-30.2	-15.6	-50.0	-70.0	-20.0	0.0
	Net Sales	924.6	980.2	6.0%	3,036.8	3,150.0	3.7%	0.0
Total	Operating Income	75.2	28.2	-47.0	73.7	100.0	26.3	0.0
	% to Net Sales	8.1%	2.9%		2.4%	3.2%		



IT Solutions Business





*Forecasts as of Jan 31, 2013



Carrier Network Business



(Billions of Yen) YoY 695.0 Sales 602.7 +15.3% 577.2 +4.4% **Operating** income 8.4% 7.6% ratio 6.6% Operating 53.0 Income 50.6 37.9 <Restructuring Effect> +5.0 FY11/3 FY12/3 FY13/3 Forecasts(*)

Billions of Yen (YoY)

Sales 695.0 (+15.3%)

- \triangle Japan: Expect stable sales growth
- △ Overseas: Increase due to sales expansion in services & management and submarine cable systems

Operating Income 53.0 (+2.4)

△ Expect an increase from sales expansion and cost reductions despite making an investment for future growth





Social Infrastructure Business



Billions of Yen (YoY)



Sales 375.0 (+13.5%)

- △ Increase in aerospace and defense systems
- Social systems will be the same level as the previous year due to the sales increase in fire and disaster prevention systems offset by a decrease in demand for broadcasting systems

Operating Income 19.0 (+2.8)

△ Improve due to sales increase, cost reductions and the effect of restructuring despite making an investment for future growth



*Forecasts as of Jan 31, 2013

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Personal Solutions Business



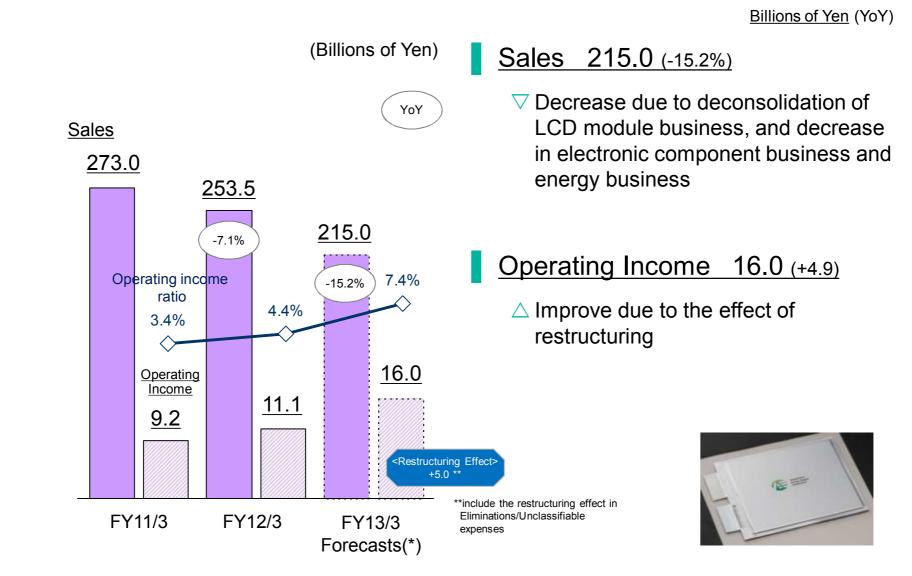
Billions of Yen (YoY) (Billions of Yen) Sales 610.0 (-7.7%) ∇ Mobile Terminals: YoY Sales Focus on further sales expansion 766.5 activities in Japan despite sales -13.8% -7.7% decrease 661.0 610.0 Mobile ∇ PCs and Others. Terminals 303.5 -0.8% Decrease due to the deconsolidation -1.7% of consumer PCs Operating income 301.0 296.0 1.6% ratio Operating Income/Loss 10.0 (+9.0) 0.2% - 0.2% \triangle Improve due to the effect of -12.8% -22.2% PCs and 463.0 restructuring in the mobile terminal Operating Others 360.0 Income/ business despite sales decrease 314.0 10.0 Loss 1.0 -1.9 <Restructuring Effect> +13.0**d** a **b** 0 2 0 FY11/3 FY12/3 FY13/3 Forecasts(*)

*Forecasts as of Jan 31, 2013



Others

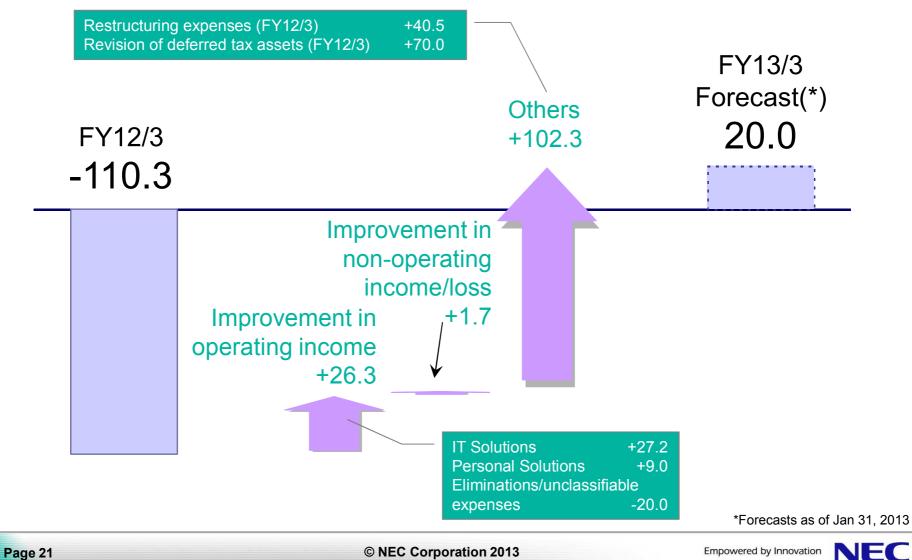
Forecasts FY13/3



NEC



(Billions of Yen)



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Business Portfolio Restructuring Progress

NEC TOKIN (a consolidated subsidiary)

- Execute capital and business alliance with KEMET Corporation of the U.S. in Q4 FY13/3 (Already completed Antitrust investigations)
 - ⇒ To be an affiliated company accounted for by the equity method from Q4 FY13/3

Renesas Electronics (an affiliated company accounted for by the equity method)

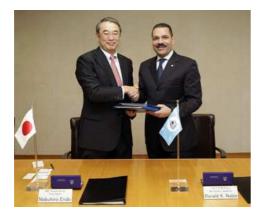
- Decided to issue new shares through a third-party allotment to the Innovation Network Corporation of Japan (INCJ) and 8 companies
 - ⇒ Renesas Electronics will no longer be an affiliated company accounted for by the equity method after the execution of their capital increase



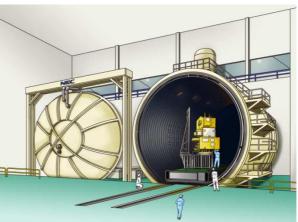
NEC's Activities to Enhance Social Infrastructure

- INTERPOL and NEC sign partnership agreement to enhance cyber security
- Execute a Program to Upgrade and Operate X-Band Satellite Communications Functions
- Won Submarine cable project in Taiwan

Awarded next core banking system of Sumitomo Mitsui Banking Corporation



 $\label{eq:alliance} \mbox{Alliance with INTERPOL in cyber security} \\$



Satellite assembly plant in Fuchu Rendering of large space chamber





Toward future growth

Resume dividend payments in FY13/3 4 Yen year-end dividend (forecast)

Formulate mid-term management plan (will be announced this spring)

*Forecasts as of Jan 31, 2013



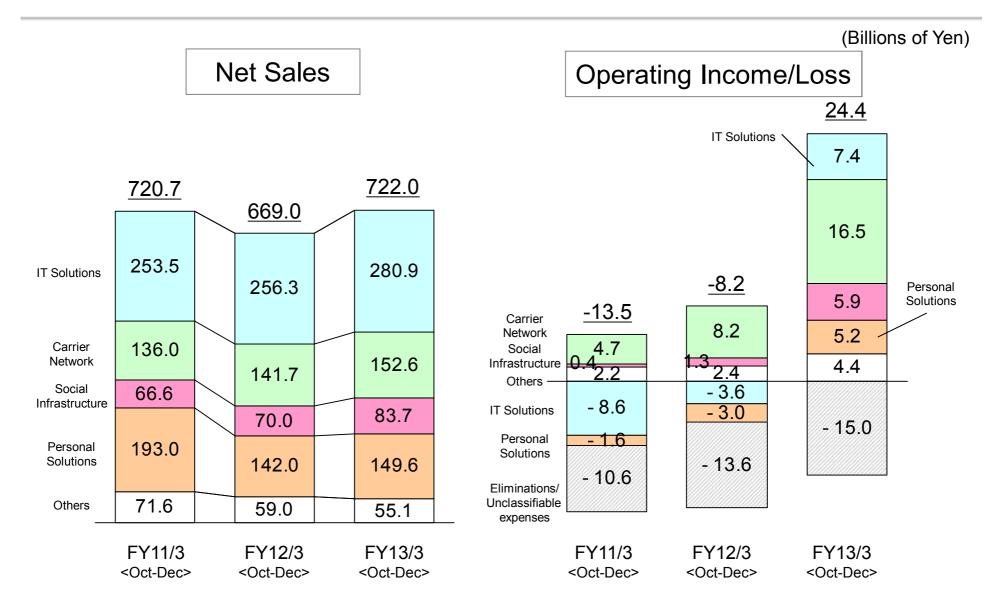
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Financial Results for Q3, FY13/3 (Appendix)

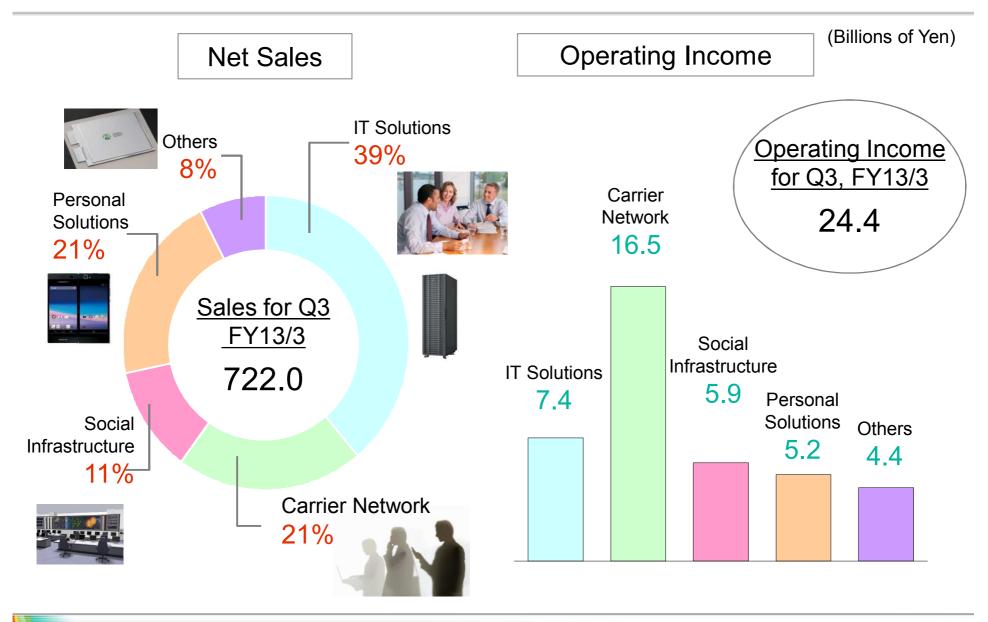
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Q3 Results by Segment

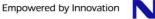




Summary of Financial Results for Q3 by Segment



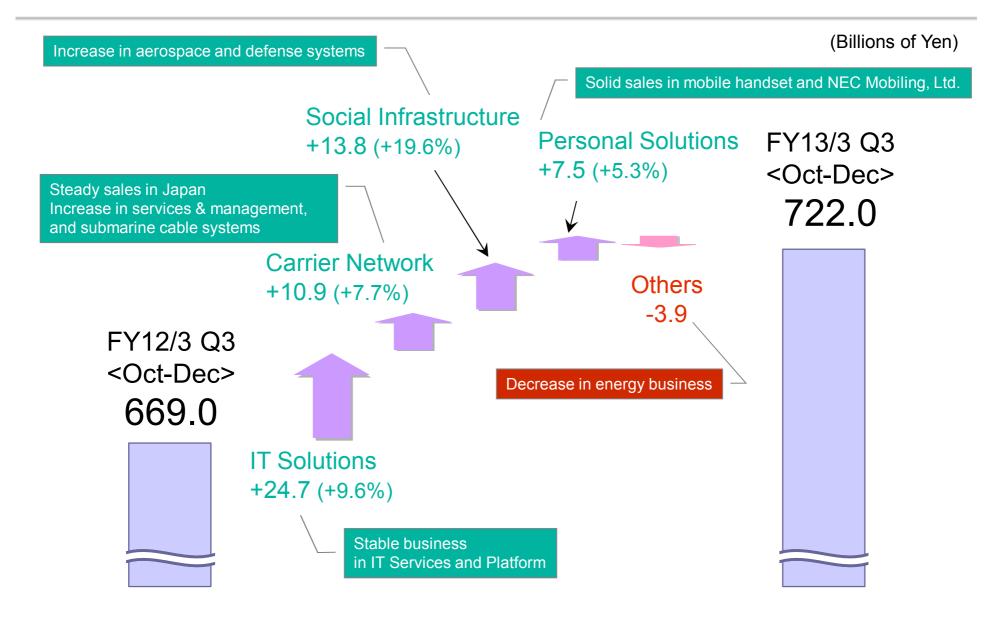




Q3 Results (3months)

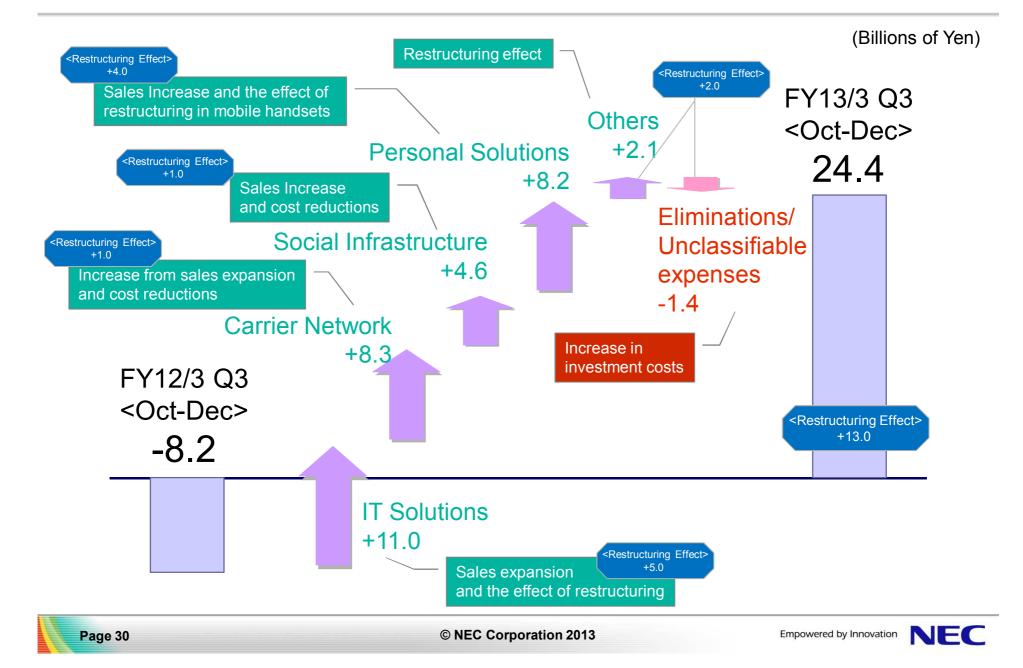
Sales Change (Oct-Dec/Year on Year)





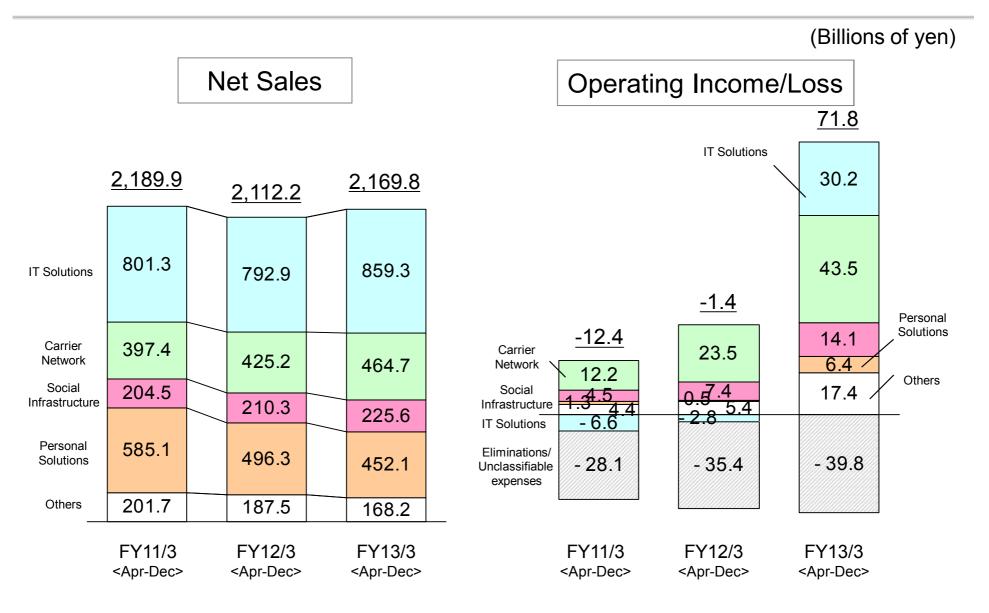


Operating Income/Loss Change (Oct-Dec/Year on Year)



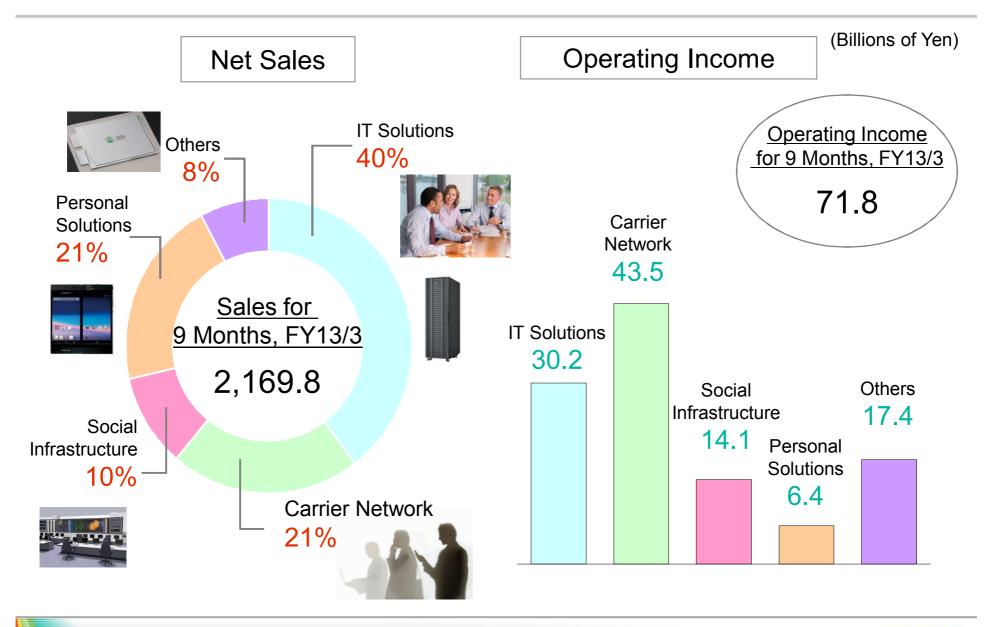
Results for 9 months by Segment





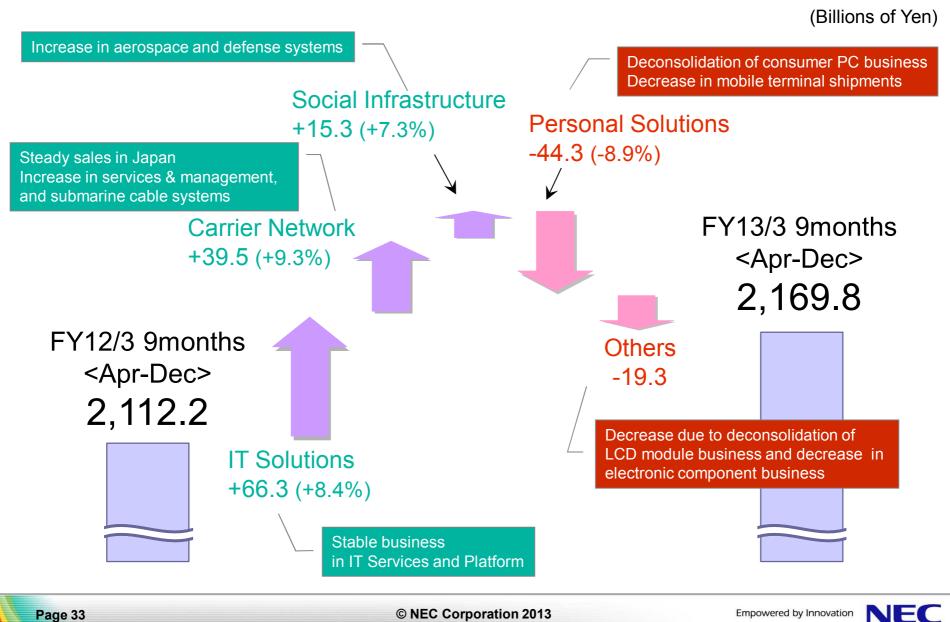


Summary of Financial Results for 9 Months by Segment

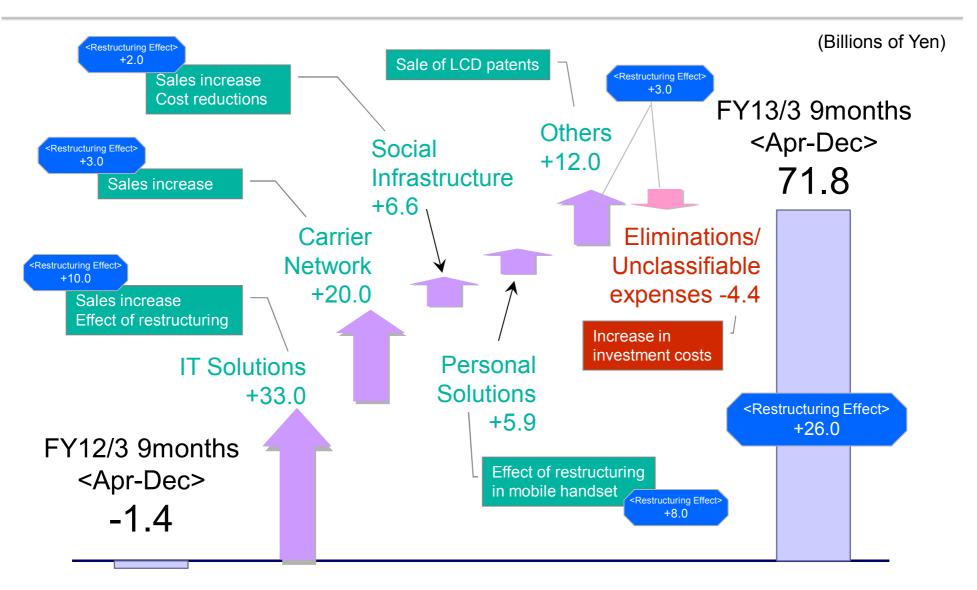




Q3 Results (9months)

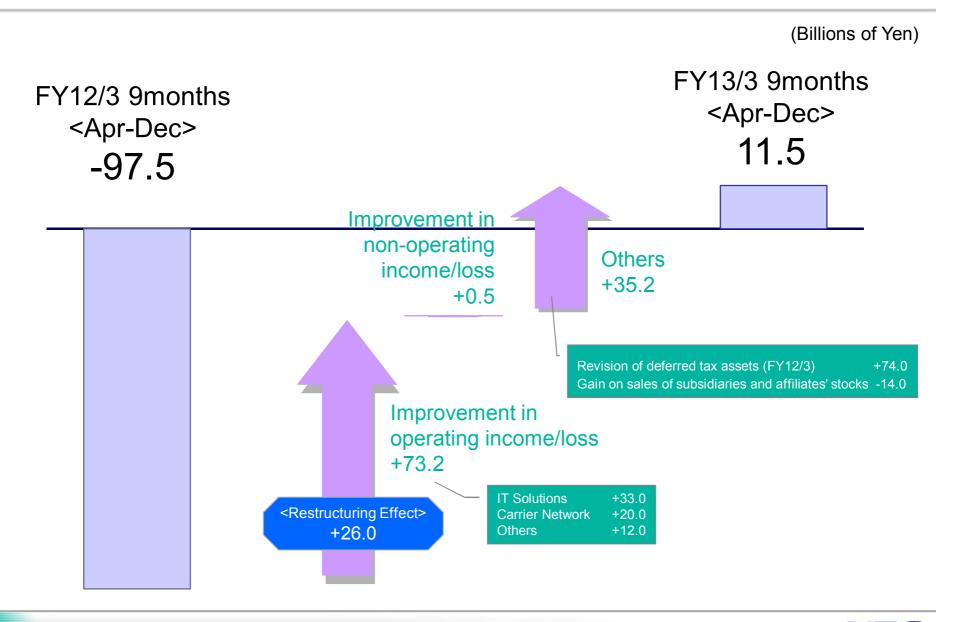


Operating Income/Loss Change (Apr-Dec/Year on Year)





Q3 Results (9months)





Q3 Results (9months)

						(Billi	ons of Yen)	
		Q3(Oct	ember)	9 Months	s(April to De	ecember)		
		FY12/3	FY13/3	YoY	FY12/3	FY13/3	YoY	Major countries and regions
	-	Actual	Actual	101	Actual	Actual	101	
Asia	Net Sales	33.0	37.1	12.6%	112.7	116.2	3.1%	China,Chinese Taipei,India,
Asia	To consolidated total sales(%)	4.9%	5.1%		5.3%	5.4%		Singapore and Indonesia
Furana	Net Sales	26.8	21.5	- 19.9%	82.6	62.2	- 24.7%	UK,France,Netherlands,
Europe	To consolidated total sales(%)	4.0%	3.0%		3.9%	2.9%	2 Ch	Germany, Italy and Spain
Othoro	Net Sales	49.1	62.5	27.3%	167.5	176.3	5.2%	U.S.A
Others	To consolidated total sales(%)	7.3%	8.7%	-75	7.9%	8.1%		
Total	Net Sales	108.9	121.1	11.2%	362.8	354.7	- 2.2%	
Total	To consolidated total sales(%)	16.3%	16.8%	1	17.2%	16.3%		

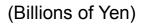
* Sales are classified into country or region based on the locations of customers



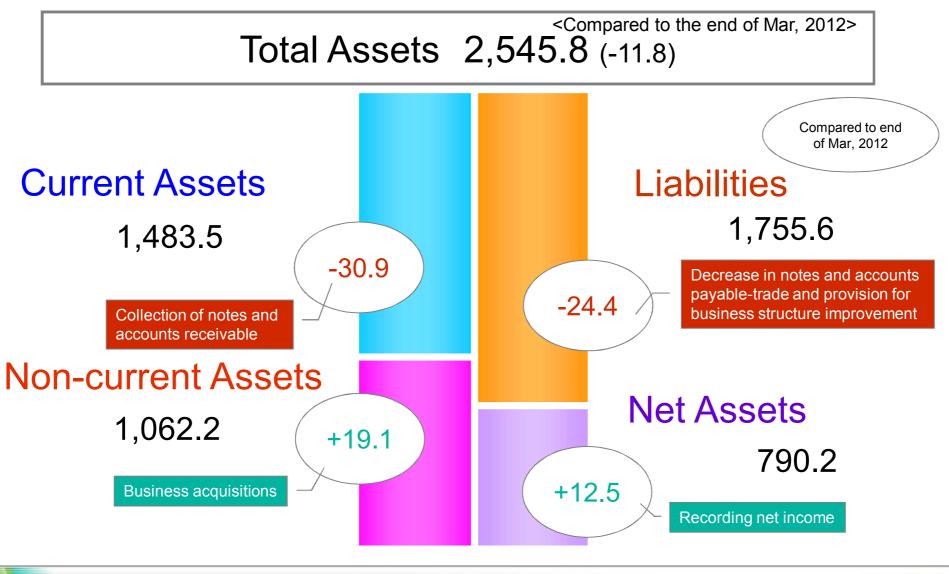
(Billions	of Yen)
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	End of Mar 2012	End of Dec 2012	Difference from Mar 2012	End of Dec 2011		
Total Assets	2,557.6	2,545.8	-11.8	2,457.9		
Net Assets	777.6	790.2	12.5	762.3		
Interest-bearing debt	692.7	741.3	48.6	734.9		
Shareholder's Equity Equity ratio(%)	657.0 ^{25.7%}	669.8 26.3%	12.9 _{0.6pt}	647.1 26.3%		
D/E ratio (times)	1.05	1.11	- 0.06pt	1.14		
Net D/E ratio (times)	0.67	0.81	- 0.14pt	0.84		
Balance of cash and cash equivalents	251.8	201.5	-50.3	192.7		





Q3 Results

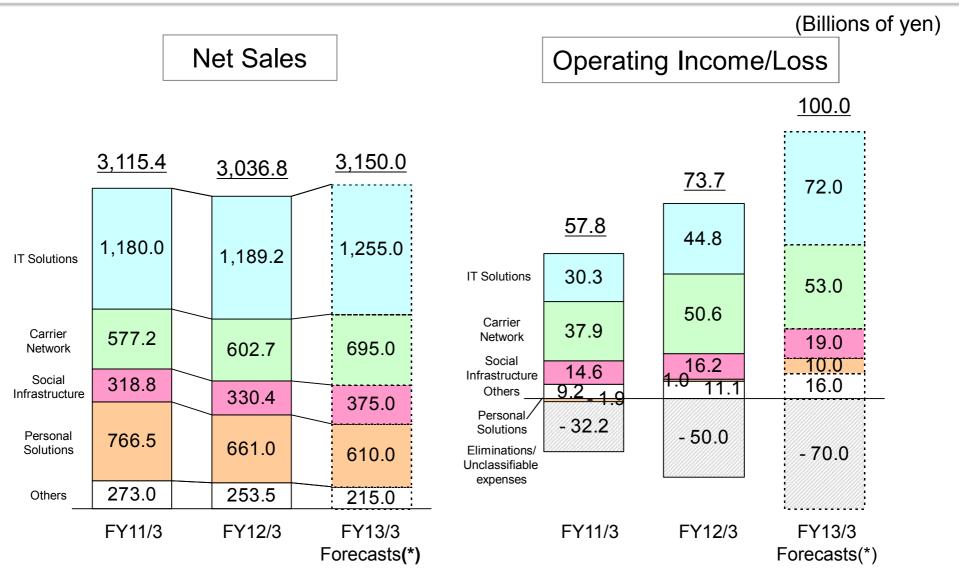




Financial Forecasts for FY13/3 (Appendix)

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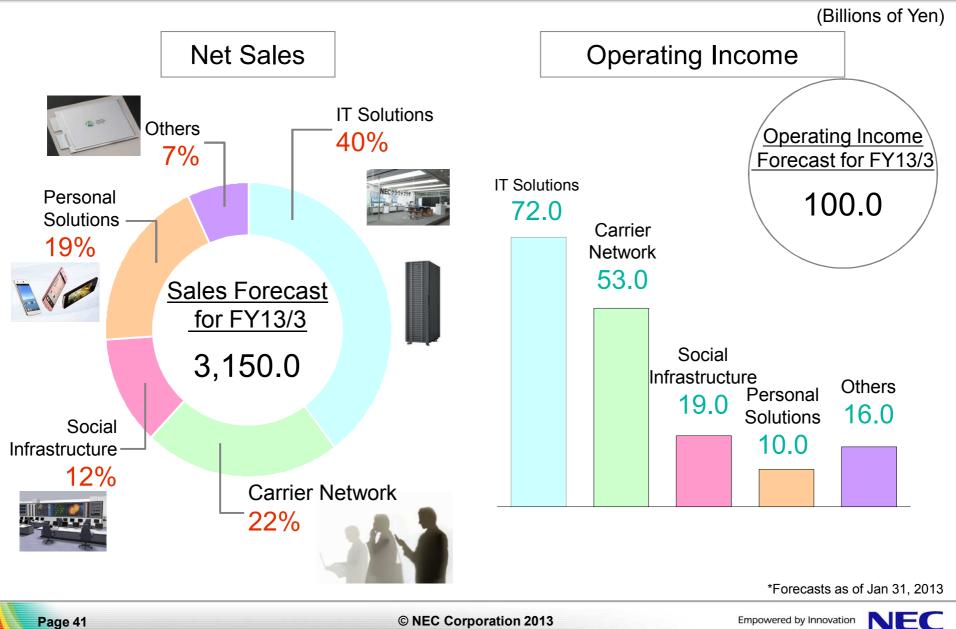
Financial Forecasts for FY13/3 by Segment



*Forecasts as of Jan 31, 2013

Forecasts

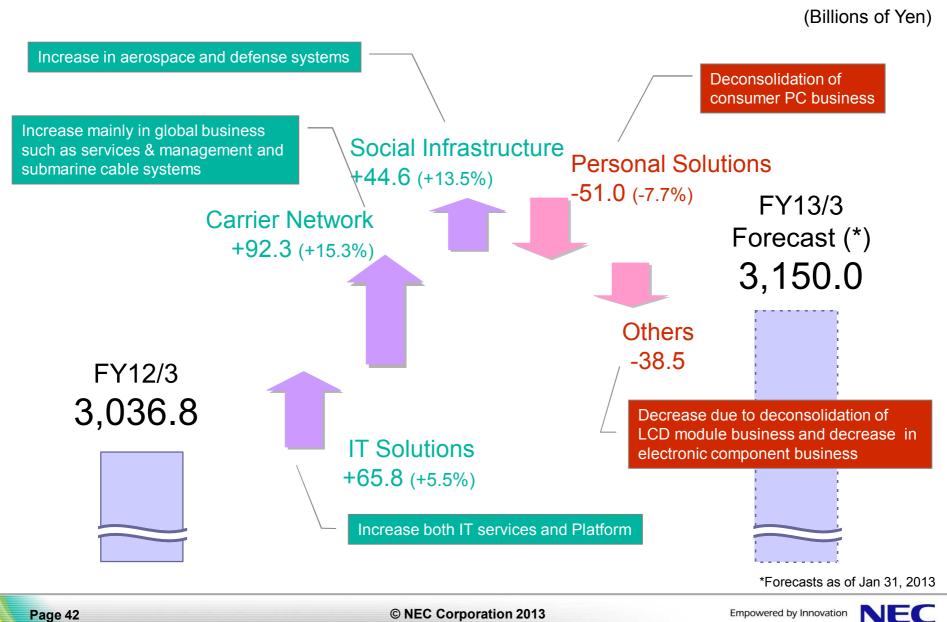
Summary of Financial Forecasts for FY13/3 by Segment



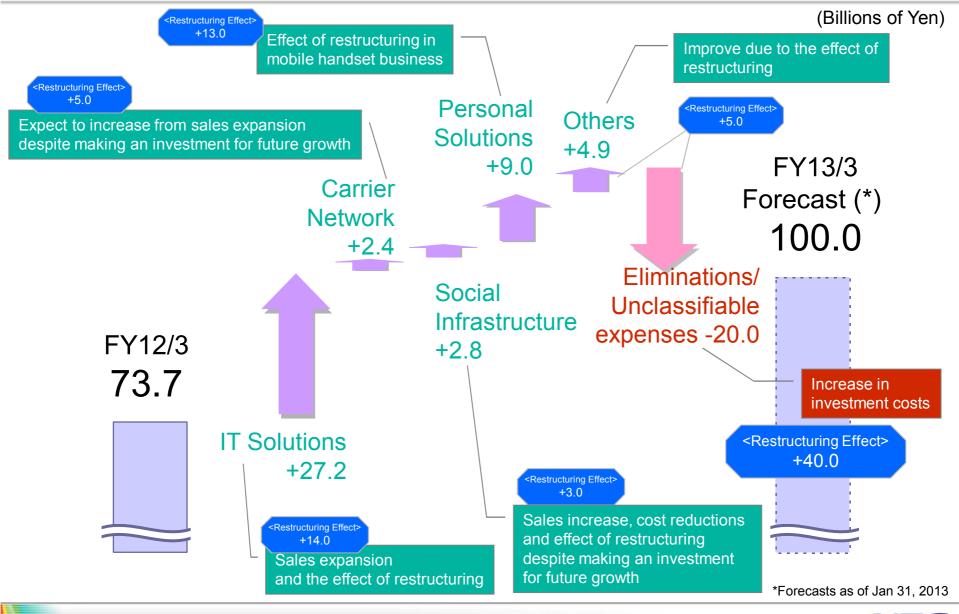
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Forecasts

Sales Change (Year on Year)



Operating Income/Loss Change (Year on Year)



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Forecasts



Capital Expenditure, Depreciation and R&D expenses

(Billions of Yen)

	FY12/3	FY13/3	YoY	
	Actual	Forecasts		
Capial Expenditure	42.0	50.0	19.1%	
Depreciation	53.3	55.0	3.2%	
R&D expenses	162.0	170.0	5.0%	
To consolidated total sales (%)	5.3%	5.4%		

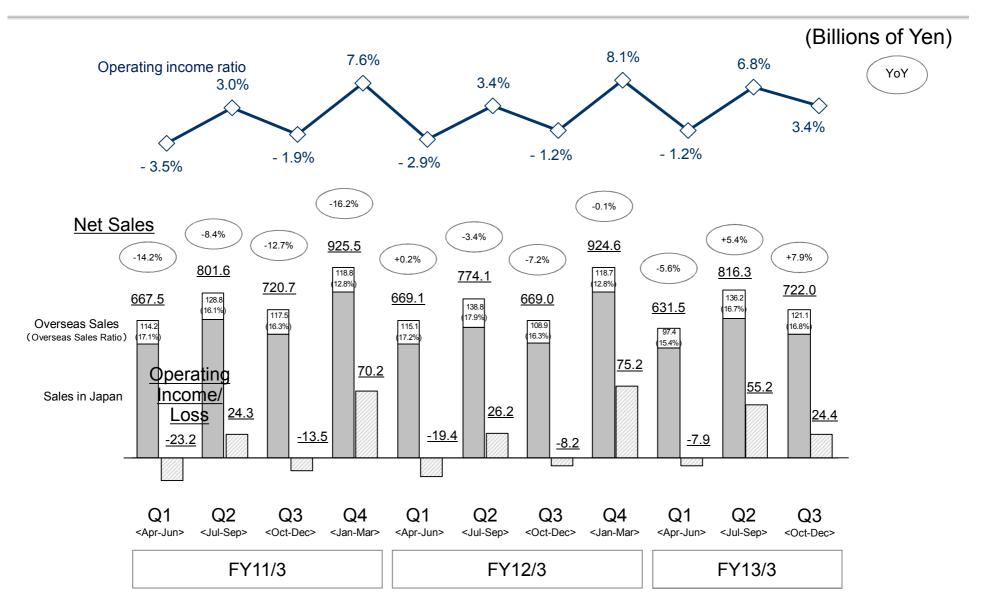


* Forecasts as of Jan 31, 2013 (Note: Unchanged from forecasts announced on Oct 26)



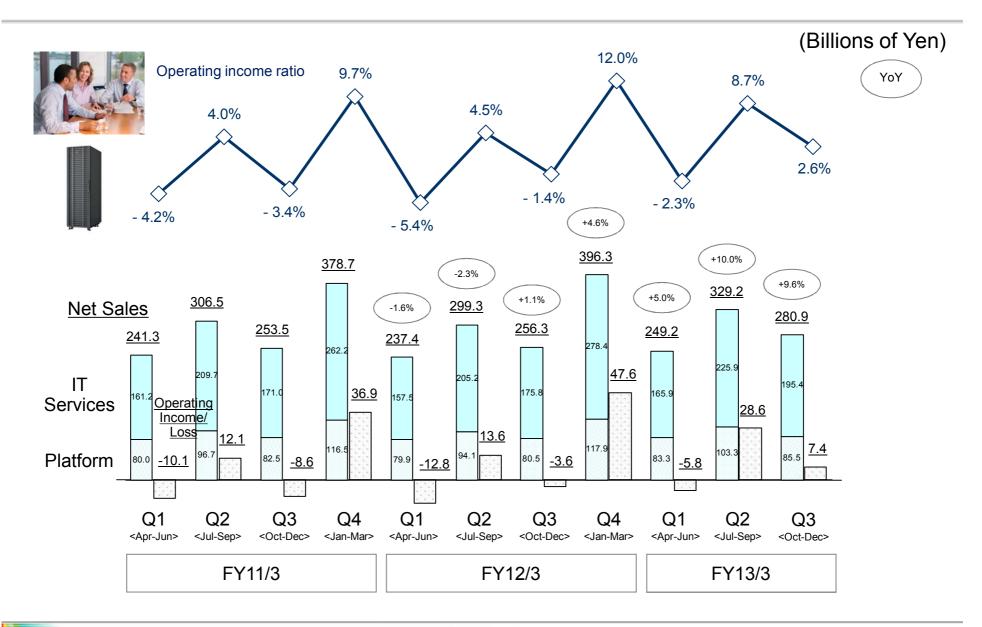


Net Sales, Operating Income/Loss

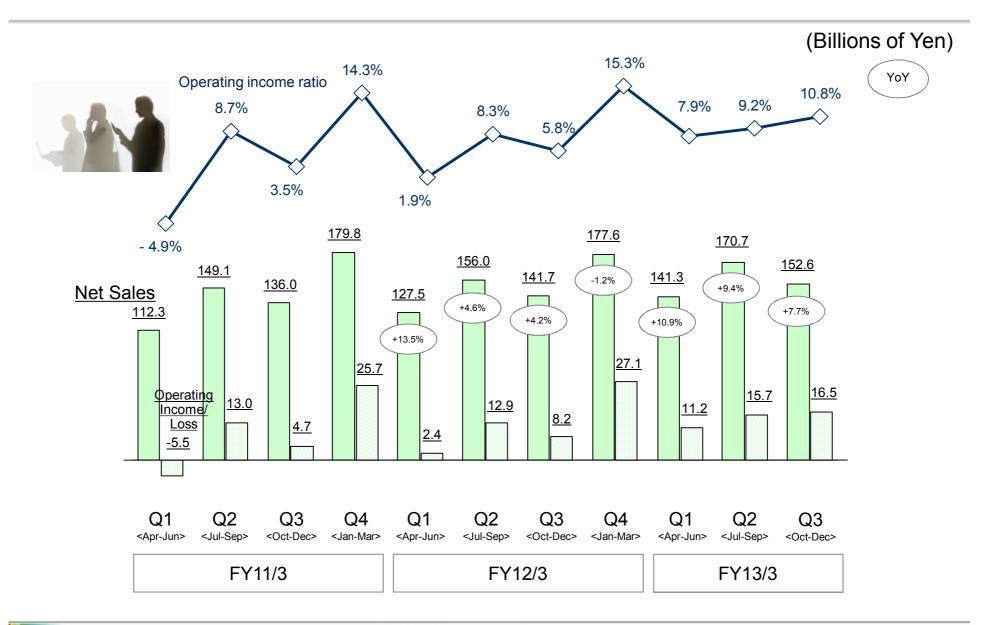




Sales, Operating Income/Loss (IT Solutions)

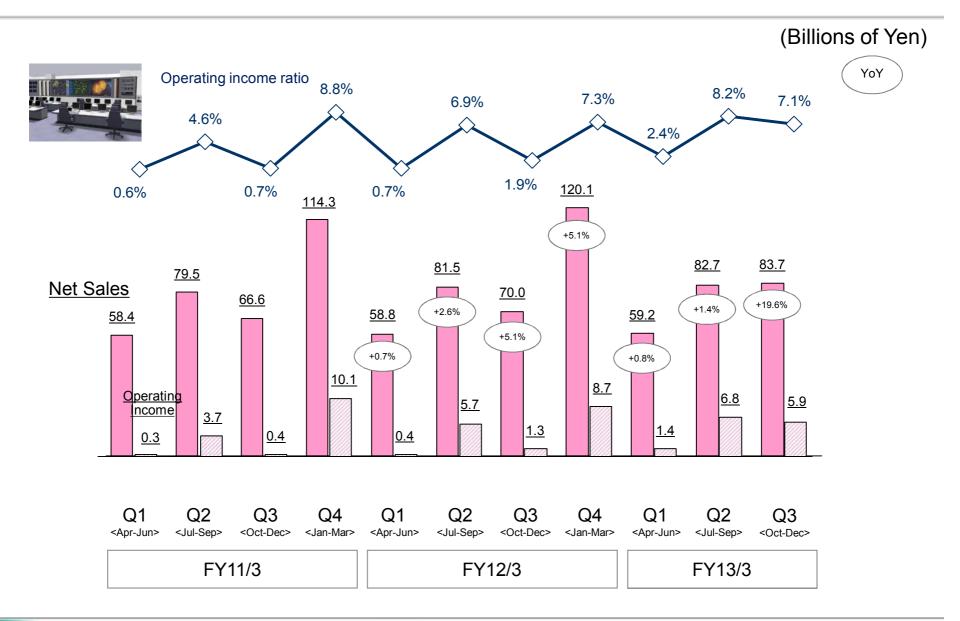


Sales, Operating Income/Loss (Carrier Network)



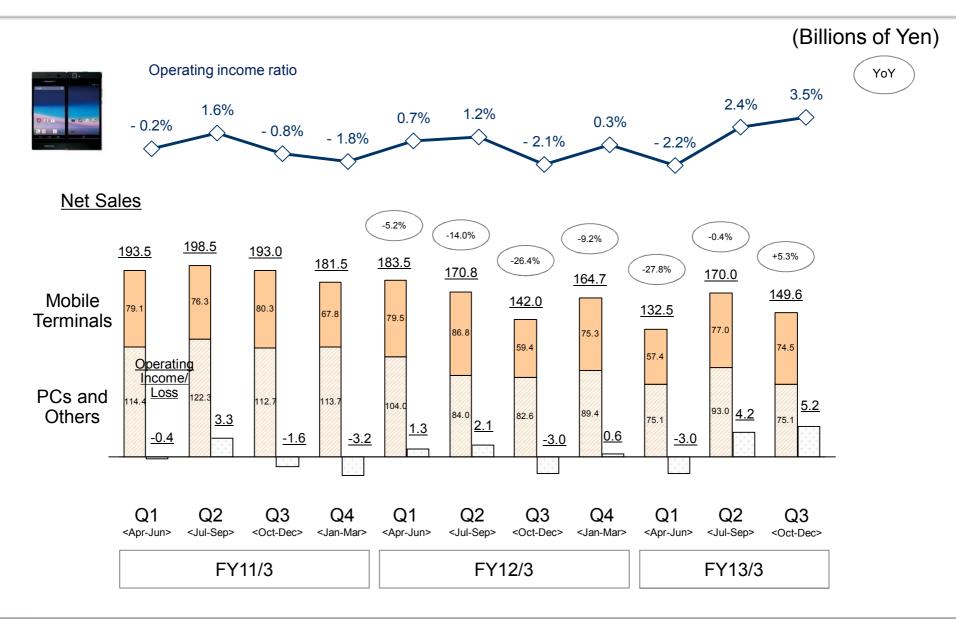


Sales, Operating Income/Loss (Social Infrastructure)





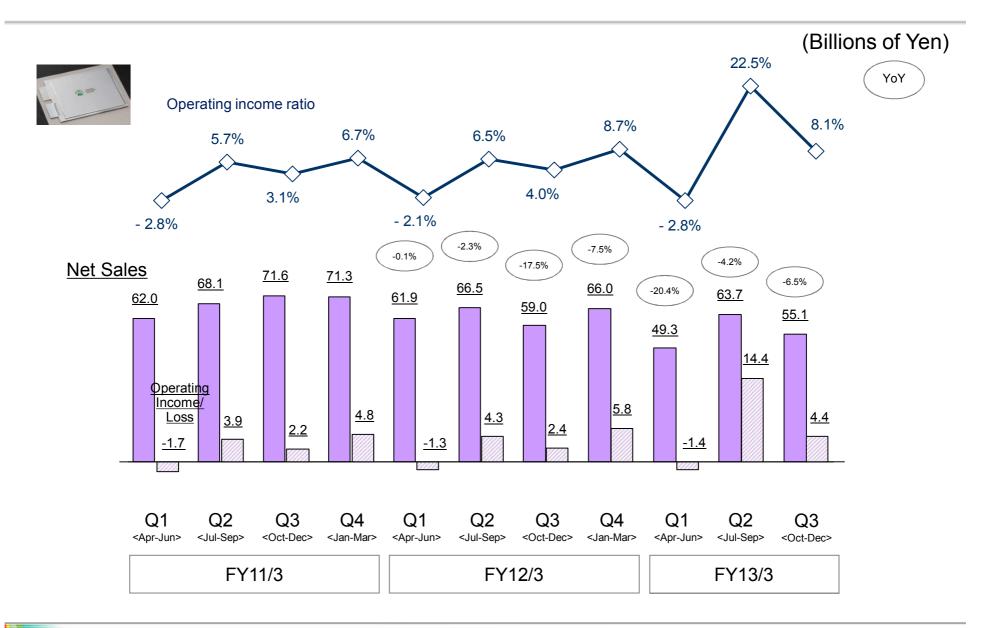
Sales, Operating Income/Loss (Personal Solutions)



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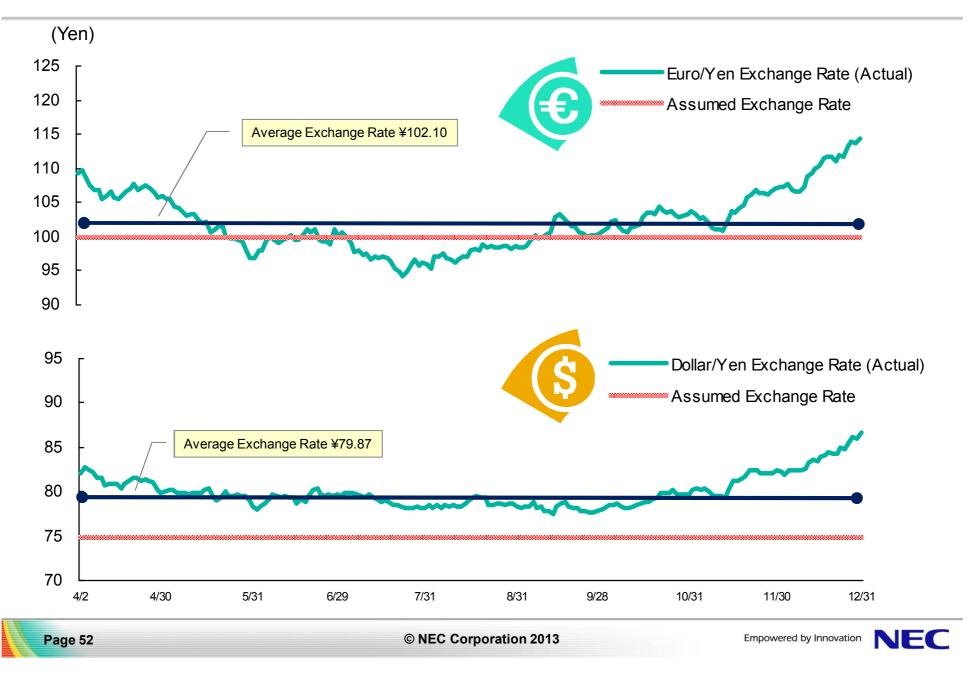


Sales, Operating Income/Loss (Others)



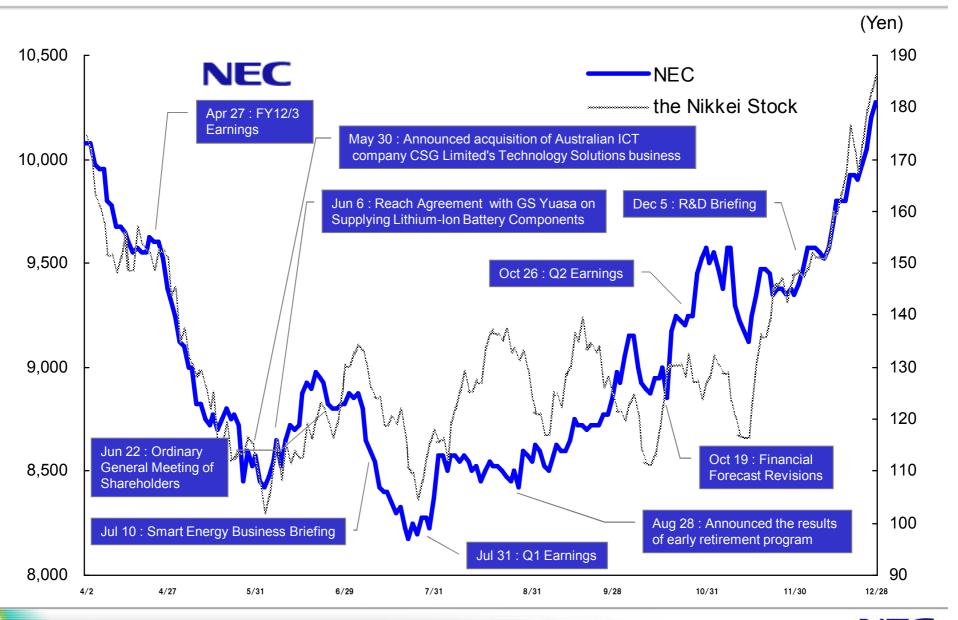


Exchange Rate



Stock Price

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CAUTIONARY STATEMENTS:

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