

# Financial Results for Q1 Fiscal Year Ending March 31, 2013

July 31, 2012

**NEC Corporation** 

(http://www.nec.com/en/global/ir)

## Index

- I. Financial Results for Q1, FY13/3
- II. Summary of Financial Forecasts for 1H, FY13/3
- Financial Results for Q1, FY13/3 (Appendix)
- Financial Forecasts for 1H, FY13/3 (Appendix)
- Reference (Financial data)

As stated in the July 6, 2012 announcement, "NEC Revises Business
 Segments," NEC has revised its business segments from the first quarter of
 the fiscal year ending March 31, 2013. Figures for the corresponding period
 of the previous fiscal year have been adjusted in accordance with the new
 segments.





# Summary of Financial Results for Q1

Sales: Decrease due to deconsolidation of consumer PC and LCD module businesses\*

Profit: More than 10B Yen improvement in operating, ordinary and

net loss year on year (Billions of Yen)

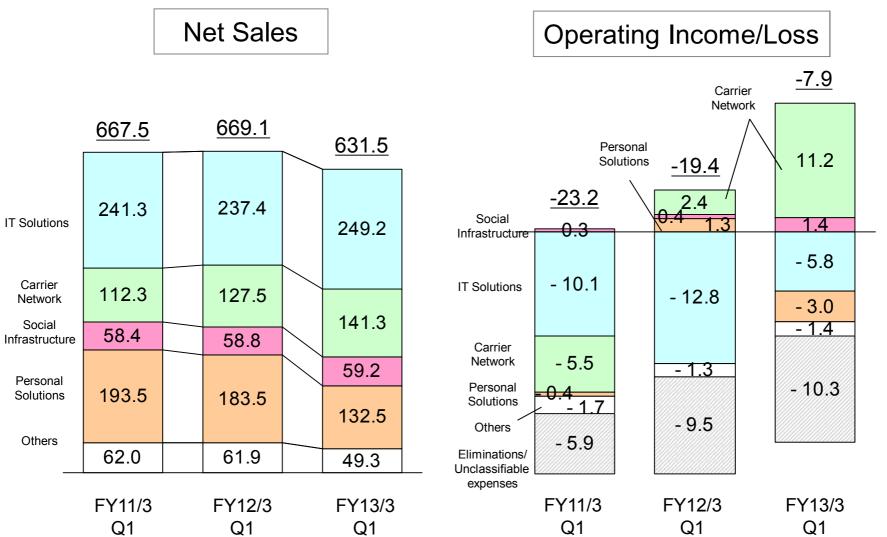
\*increase by approximately 1% excluding the impact of deconsolidation

<u> </u>				
	Q1(April to June)			
	FY12/3	FY12/3 FY13/3		
	Actual	Actual	YoY	
Net Sales	669.1	631.5	- 5.6%	
Operating Loss	-19.4	-7.9	11.6	
Ordinary Loss	-29.6	-12.2	17.5	
Net Loss	-29.7	-17.9	11.8	
Net Loss per Share (Yen)	-11.43	-6.87	4.56	
Free Cash Flow	16.5	26.7	10.1	

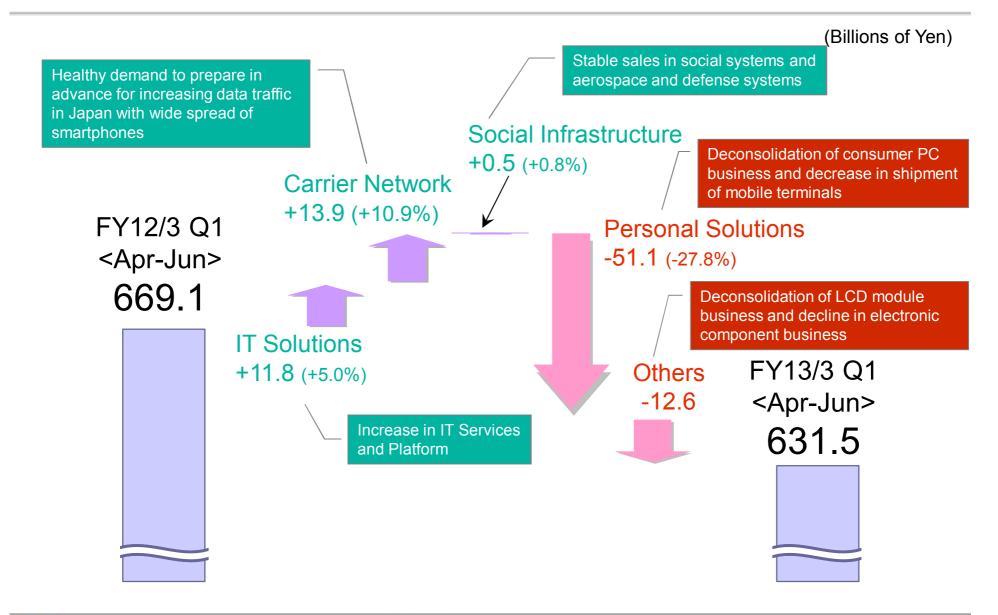
(Ref): Average exchange rate for Q1, FY13/3 1\$= ¥81.25, 1€= ¥106.09

# Q1 Results by Segment

(Billions of yen)

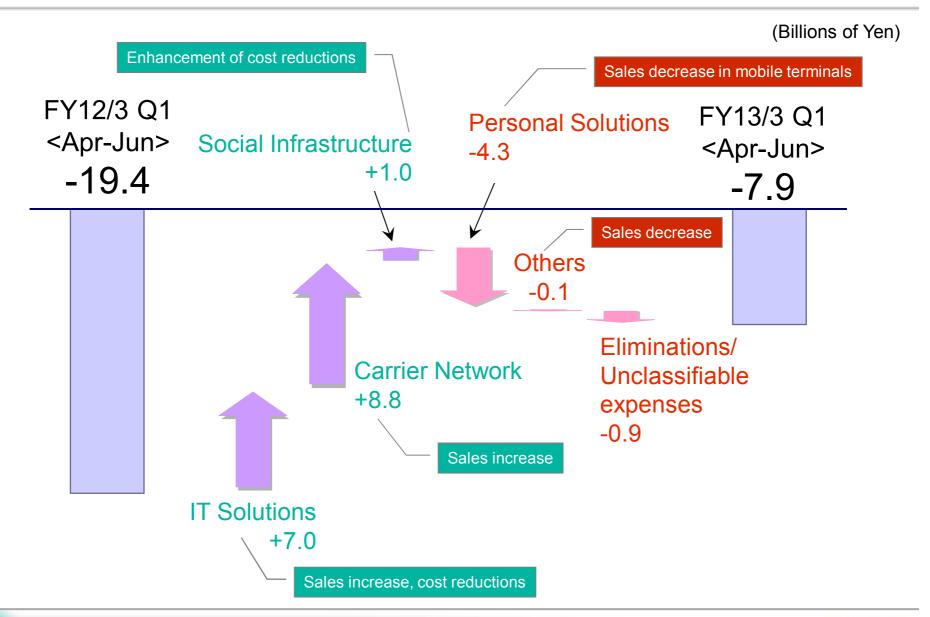


# Sales Change (Year on Year)





# Operating Income/Loss Change (Year on Year)



## Key Points of Q1 Results by Segment (Year on Year)

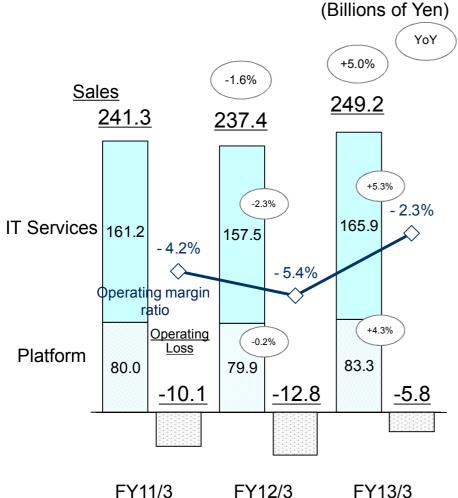
#### Increase due to solid sales in IT services and Platform **IT Solutions** Improvement by sales increase and cost reductions Increase due to healthy demand to prepare in advance for increasing data traffic in Carrier Japan with wide spread of smartphones Network Higher profits from sales increase Social Stable sales in social systems and aerospace and defense systems Increase by enhancing cost reductions while sales was almost flat as previous year Infrastructure Decline due to deconsolidation of consumer PC business and decrease in shipment Personal of mobile terminals Solutions Decrease due to sales decrease in mobile terminals Decrease due to deconsolidation of LCD module business and decline in electronic Others component business Almost same level year on year by cost reductions despite sales decrease

Note: First bullets refer to changes in sales, second bullets refer to changes in operating income/loss

#### Q1 Results

## **IT Solutions Business**





Q1

- △IT Services
  Solid sales in telecom,
  manufacturing and retail sectors
- △ Platform
  Increase mainly in hardware and enterprise network due to large-scale projects
- Operating Loss -5.8 (+7.0)
  - △ Improve by sales increase and cost reductions





Q1

Q1



## **Carrier Network Business**

Billions of Yen (YoY)

(Billions of Yen)



Sales

141.3 (+10.9%)

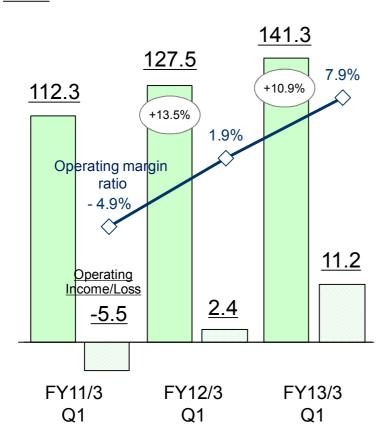
△ Solid sales in Japan due to healthy demand to prepare in advance for increasing data traffic in Japan with wide spread of smartphones

## Operating Income 11.2 (+8.8)

△ Improve due to sales increase in Japan



#### Sales





## Social Infrastructure Business

Billions of Yen (YoY)

(Billions of Yen)

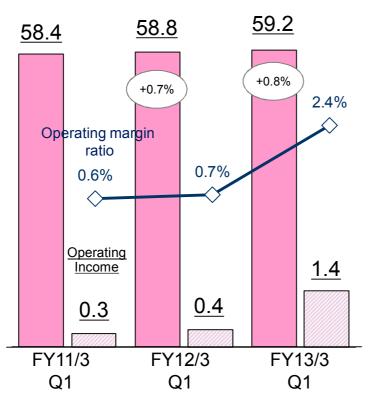


Sales

59.2 (+0.8%)

Sales

△ Stable sales in social systems and aerospace and defense systems



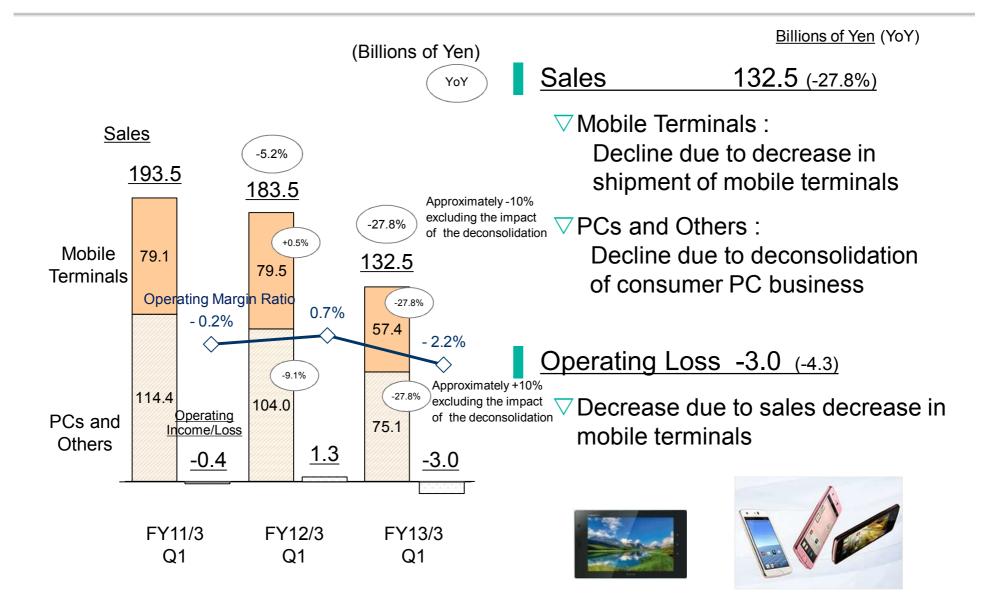
#### Operating Income 1.4 (+1.0)

△ Increase by enhancing cost reductions while sales was almost flat as previous year





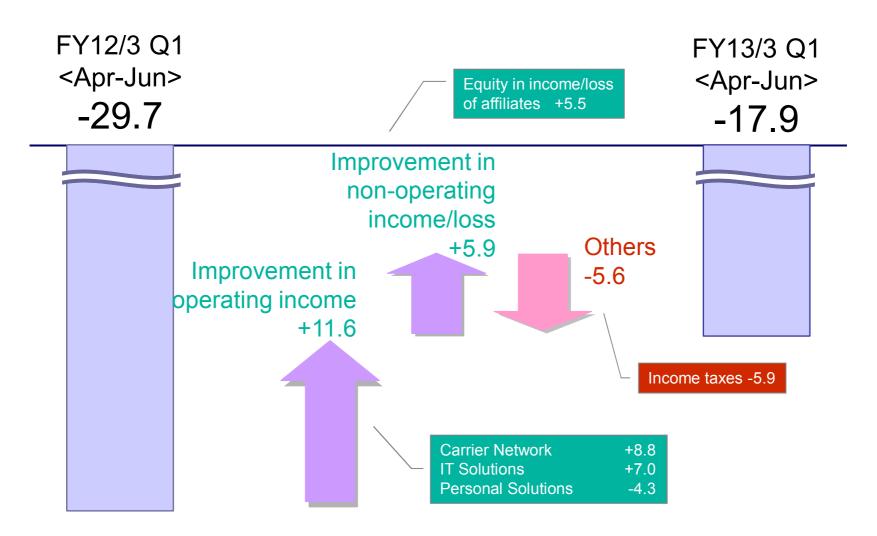
#### **Personal Solutions Business**





# Net Income/Loss Change (Year on Year)

(Billions of Yen)





# **NEC's Management Policy**

- Immediate improvement of macro economy and market environment cannot be expected
- We will shift to conduct efficient business operations to generate constant profit based on current sales level
  - → Execute management reforms to revive the NEC Group
  - Focus investment in the key business areas to establish firm foundation toward growth

"CS No.1" "Global First" "One NEC"



# Summary of Financial Forecasts for 1H

(Billions of Yen)

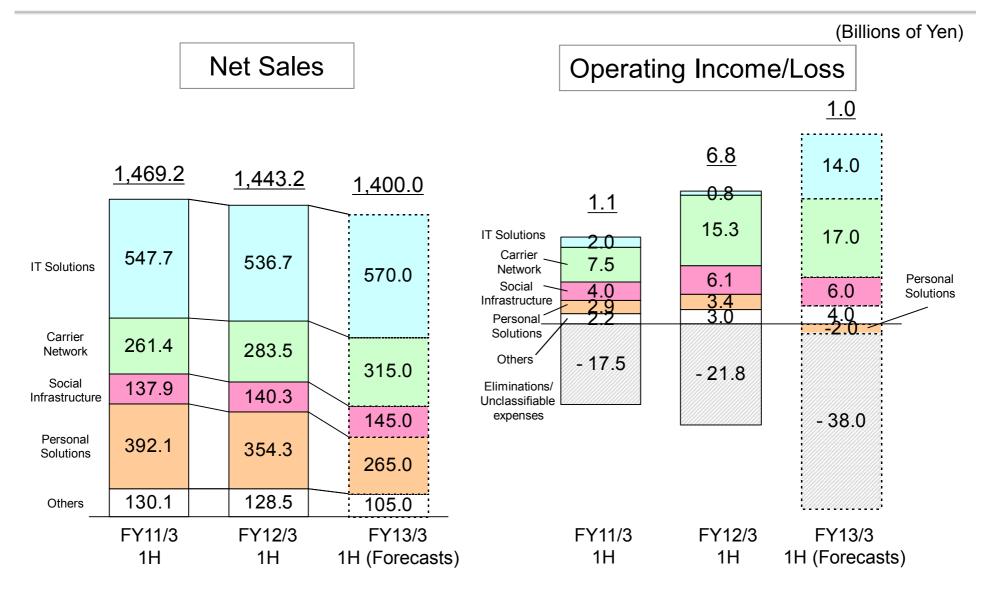
	1H(April to September)					Full Year	
	FY12/3	FY13/3	YoY		FY12/3	FY13/3	YoY
	Actual	Forecasts			Actual	Forecasts	101
Net Sales	1,443.2	1,400.0	- 3.0%		3,036.8	3,150.0	3.7%
Operating Income	6.8	1.0	-5.8		73.7	100.0	26.3
% to Net Sales	0.5%	0.1%			2.4%	3.2%	
Ordinary Income/Loss	-10.4	-16.0	-5.6		42.1	70.0	28.0
% to Net Sales	-	-			1.4%	2.2%	
Net Income/Loss	-11.0	-24.0	-13.0		-110.3	20.0	130.3
% to Net Sales	-	-			-	0.6%	
Net Income/Loss per Share (Yen)	-4.23	-9.24	-5.01		△ 42.44	7.70	50.14
					<u> </u>		

Ref: Assumed exchange rates for FY13/3 1\$=¥75, 1€=¥100

<sup>\*</sup> Forecasts as of July 31, 2012 (Note: Unchanged from 1H and full year forecasts announced on Apr 27)



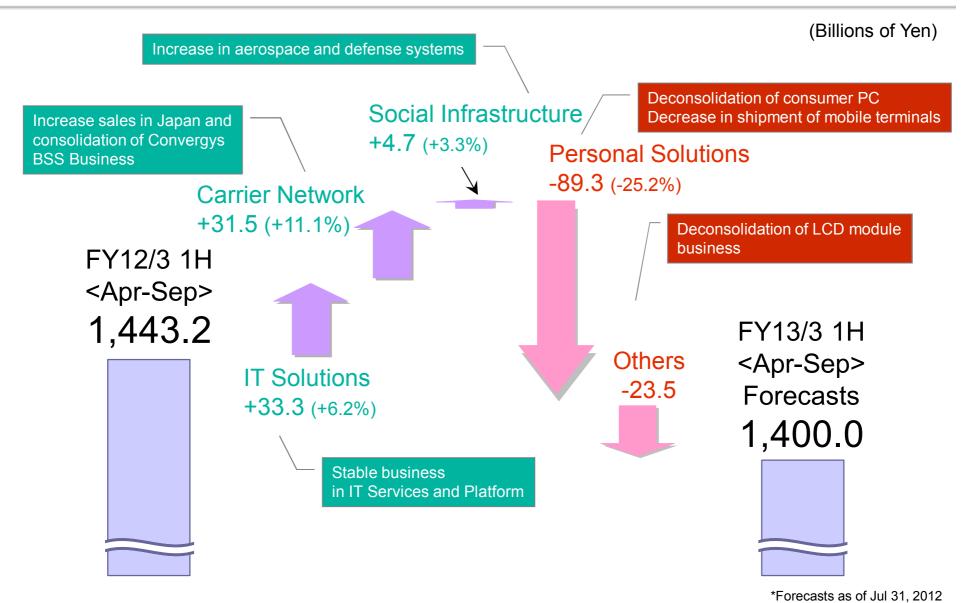
# Financial Forecasts for 1H by Segment







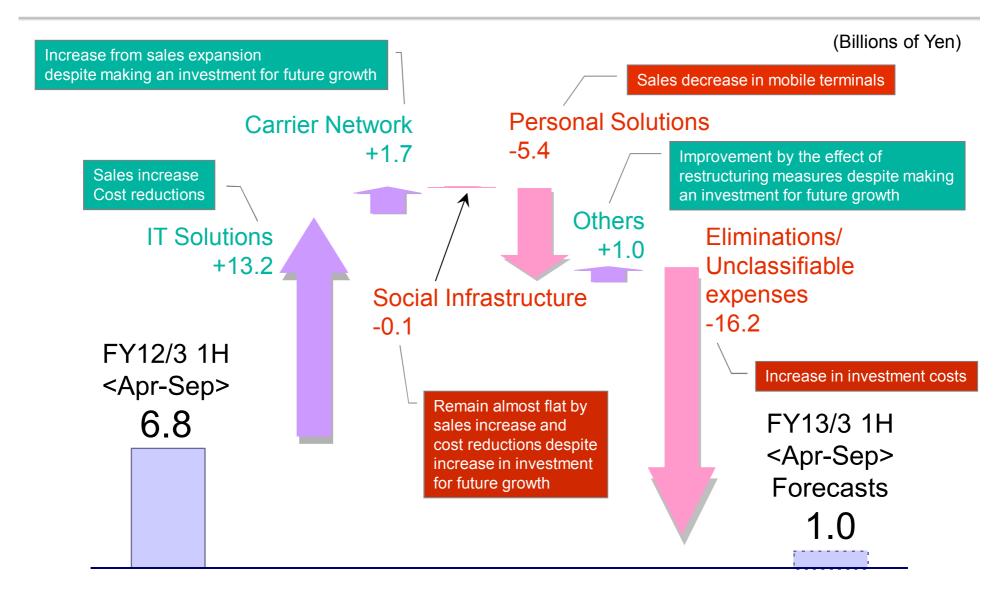
# Sales Change (Year on Year)



12\_11\_



# Operating Income/Loss Change (Year on Year)





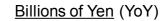
## Key Points of 1H, FY13/3 Forecasts by Segment (Year on Year)

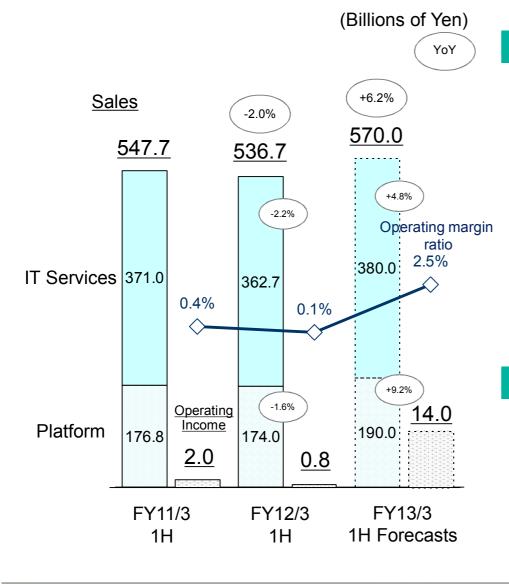
#### Increase due to solid sales in IT services and Platform **IT Solutions** Improve by sales increase and cost reductions Carrier Increase due to solid sales in Japan and consolidation of Convergys BSS Business Increase from sales expansion despite making an investment for future growth Network Increase in aerospace and defense systems Social Remain almost flat by sales increase and cost reductions despite increase in Infrastructure investment for future growth Decline due to deconsolidation of consumer PC business and decrease in shipment Personal of mobile terminals Solutions Decrease due to sales decrease in mobile terminal business Decline due to deconsolidation of LCD module business Others Improve by the effect of restructuring measures despite making an investment for future growth

Note: First bullets refer to changes in sales, second bullets refer to changes in operating income/loss

#### 1H Forecasts

#### **IT Solutions Business**





#### Sales

<u>570.0 (+6.2%)</u>

- △ IT Services
  - Increase in telecom sector with continuing strong market demand and IT investment recovery in manufacturing and retail services sectors
- △ Platform

Increase mainly in hardware and enterprise network due to large-scale projects

- Operating Income 14.0 (+13.2)
  - △ Increase due to sales expansion and cost reductions





#### 1H Forecasts

## **Carrier Network Business**

Billions of Yen (YoY)

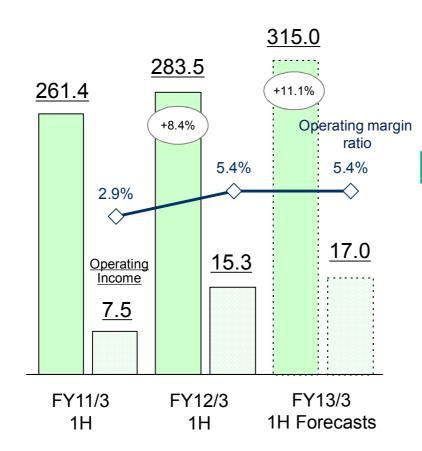
(Billions of Yen)



#### Sales

315.0 (+11.1%)

<u>Sales</u>



- △ Japan: Solid business due to increase in demand from data traffic hikes
- △ Overseas: Increase due to consolidation of Convergys BSS business and sales expansion in submarine cable systems

#### Operating Income 17.0 (+1.7)

△ Expect to increase from sales expansion despite making an investment for future growth





#### 1H Forecasts

## Social Infrastructure Business

Billions of Yen (YoY)

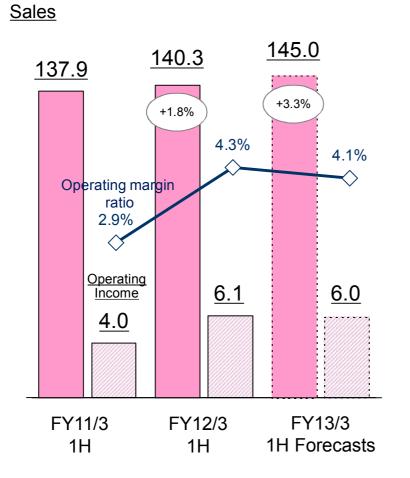
(Billions of Yen)



Sales

145.0 (+3.3%)

- △ Slight increase in social systems due to stable sales in fire and disaster prevention
- △ Increase in aerospace and defense systems
- Operating Income 6.0 (-0.1)
  - ∇ Remain almost flat by sales increase and cost reductions despite increase in investment for future growth

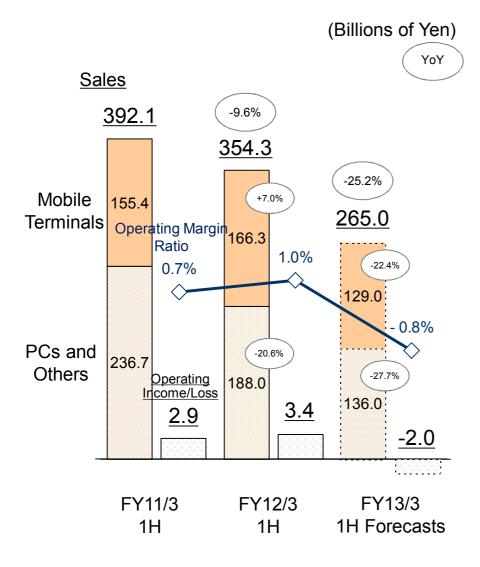






## **Personal Solutions Business**

Billions of Yen (YoY)



Sales

265.0 (-25.2%)

- ▼ Mobile Terminals: Decline due to decrease in shipment of feature phones in Japan
- $\nabla$  PCs and Others: Decline due to deconsolidation of consumer PC business and impact of recession in Europe
- Operating Loss -2.0 (-5.4)
  - ∇ Decrease due to sales decrease in little decrease in little decrease. mobile terminals







# Progress on four key businesses

#### I. IT Services

- Acquired Australia-based CSG IT services business
- Expanded solution menu for growth area

(Big Data consulting services, M2M solution for manufacturing sector)

#### II. Carrier Network

- Captured business opportunities arising from data traffic hikes with spread of smartphones and LTE
- Started integrated operations of NetCracker OSS business and Convergys BSS business

#### III. Social Infrastructure

- Successful launch of the water cycle observation satellite "SHIZUKU"
- Delivered digital transmitters for "Mobacas", a new multimedia broadcasting service for smartphones in Japan

IV. Energy

- Reached agreement on supplying lithium-ion battery components to GS Yuasa
- Started shipping small-scale energy storage system



# Summary

#### Results for Q1

- Sales: Increase by approximately 1% year on year excluding the impact
  - of deconsolidation of consumer PC and LCD module businesses
  - Increase in Carrier Network and IT Solutions
     (Sales decreased by 5.6% year on year including the impact of deconsolidation)
- Operating loss: Improve by 11.6B Yen year on year
- Stable progress in profit compared to forecasts announced on Apr 27

## Forecasts for 1H

Aim for further improvement mainly in stable segments

Accelerate measures to achieve forecasts for 1H and ensure to complete restructuring by the end of September

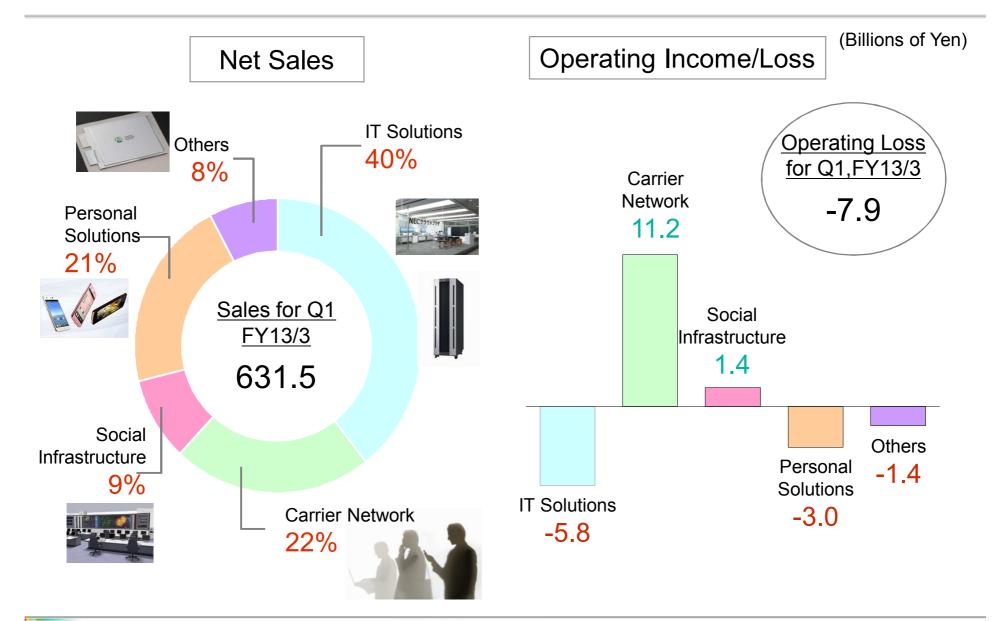
# Empowered by Innovation







# Summary of Financial Results for Q1 by Segment



# Summary of Financial Results for Q1 by Segment

(Billions of Yen)

		Q1(April to June)		
		FY12/3	FY13/3	YoY
		Actual	Actual	101
	Net Sales	237.4	249.2	5.0%
IT Solutions	Operating Loss % to Net Sales	-12.8 -	-5.8 -	7.0
Carrier	Net Sales	127.5	141.3	10.9%
Network	Operating Income % to Net Sales	<b>2.4</b> 1.9%	11.2 7.9%	8.8
Social	Net Sales	58.8	59.2	0.8%
Infrastructure	Operating Income % to Net Sales	0.4 0.7%	1.4 2.4%	1.0
Personal	Net Sales	183.5	132.5	- 27.8%
Solutions	Operating Income/Loss % to Net Sales	1.3 0.7%	-3.0 -	-4.3
	Net Sales	61.9	49.3	- 20.4%
Others	Operating Loss % to Net Sales	-1.3 -	-1.4 -	-0.1
Eliminations/ Unclassifiable expenses	Operating Loss	-9.5	-10.3	-0.9
	Net Sales	669.1	631.5	- 5.6%
Total	Operating Loss % to Net Sales	-19.4 -	-7.9 -	11.6

## **Overseas Sales**

#### (Billions of Yen)

		Q1(April to June)			
		FY12/3	FY13/3	YoY	
		Actual	Actual	101	
Asia	Net Sales	31.0	36.1	16.3%	
Asia	ASIA To consolidated total sales(%)		5.7%		
Europe	Net Sales	24.3	17.8	- 26.9%	
Luigpo	To consolidated total sales(%)	3.6%	2.8%		
Others	Net Sales	59.8	43.6	- 27.1%	
	To consolidated total sales(%)	8.9%	6.9%		
Total	Net Sales	115.1	97.4	- 15.4%	
i otai	To consolidated total sales(%)	17.2%	15.4%		

Major countries and regions

China, Chinese Taipei, India, Singapore and Indonesia

UK, France, Netherlands, Germany, Italy and Spain

U.S.A

\* Sales are classified into country or region based on the locations of customers



# **Financial Positions**

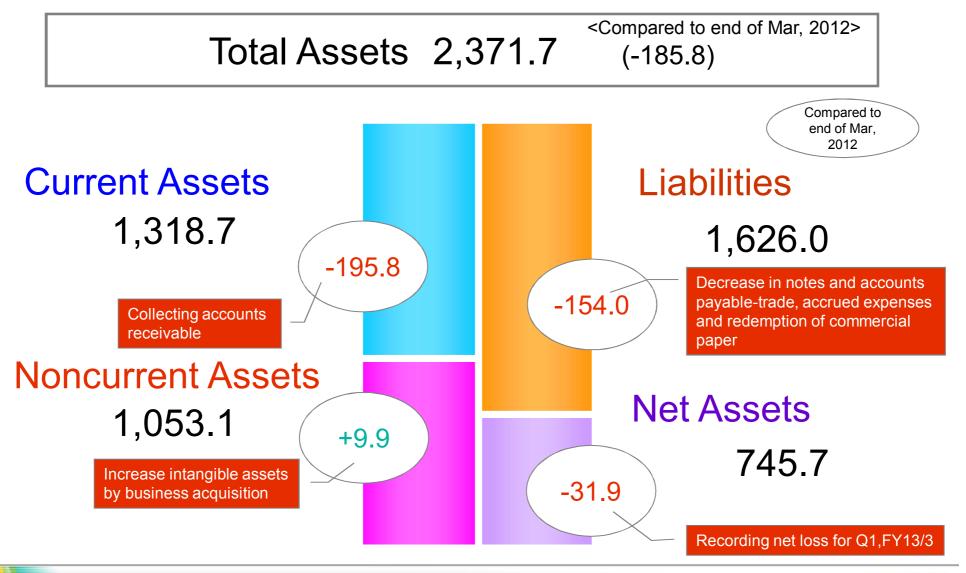
## (Billions of Yen)

	End of Mar 2012	End of Jun 2012	Difference from Mar 2012	End of Jun 2011
Total Assets	2,557.6	2,371.7	-185.8	2,465.7
Net Assets	777.6	745.7	-31.9	843.7
Interest-bearing debt	692.7	641.7	-51.0	646.1
Shareholder's Equity  Equity ratio(%)	657.0 25.7%	626.3 26.4%	-30.7 0.7pt	726.3 29.5%
D/E ratio	1.05	1.02	0.03pt	0.89
Net D/E ratio	0.67	0.67	0.00pt	0.63
Balance of cash and cash equivalents	251.8	222.0	-29.8	188.1



# <Ref.> Balance Sheets (At the end of June, 2012)

(Billions of Yen)







# Summary of Financial Forecasts for 1H

(Billions of Yen)

	Q2 (July to September)				
	FY12/3	FY12/3 FY13/3			
	Actual	Forecasts	YoY		
Net Sales	774.1	768.5	- 0.7%		
Operating Income	26.2	8.9	-17.3		
% to Net Sales	3.4%	1.2%			
Ordinary Income/Loss	19.2	-3.8	-23.1		
% to Net Sales	2.5%	-			
Net Income/Loss	18.7	-6.1	-24.9		
% to Net Sales	2.4%	-			

1H (April to September)						
FY12/3	FY13/3	YoY				
Actual	Forecasts	101				
1,443.2	1,400.0	- 3.0%				
6.8	1.0	-5.8				
0.5%	0.1%					
-10.4	-16.0	-5.6				
-	-					
-11.0	-24.0	-13.0				
_	-					

Net Income/Loss per Share (Yen)

-4.23 -9.24 -5.01

Ref: Assumed exchange rates for FY13/3 1\$=¥75, 1€=¥100



# Summary of Financial Forecasts by Segment

(Billions of Yen)

		Q2 (July to September)			1H (A	pril to Septer	mber)
		FY12/3	FY13/3	YoY	FY12/3	FY13/3	YoY
		Actual	Forecasts		Actual	Forecasts	
	Net Sales	299.3	320.8	7.2%	536.7	570.0	6.2%
IT Solutions	Operating Income	13.6	19.8	6.2	0.8	14.0	13.2
	% to Net Sales	4.5%	6.2%		0.1%	2.5%	
Carrier	Net Sales	156.0	173.7	11.3%	283.5	315.0	11.1%
Network	Operating Income	12.9	5.8	-7.1	15.3	17.0	1.7
INCLWOIK	% to Net Sales	8.3%	3.3%		5.4%	5.4%	
Social	Net Sales	81.5	85.8	5.2%	140.3	145.0	3.3%
Infrastructure	Operating Income	5.7	4.6	-1.1	6.1	6.0	-0.1
minastructure	% to Net Sales	6.9%	5.4%		4.3%	4.1%	
Personal	Net Sales	170.8	132.5	- 22.4%	354.3	265.0	- 25.2%
Solutions	Operating Income/Loss	2.1	1.0	-1.1	3.4	-2.0	-5.4
Solutions	% to Net Sales	1.2%	0.7%		1.0%	-	
	Net Sales	66.5	55.7	- 16.3%	128.5	105.0	- 18.3%
Others	Operating Income	4.3	5.4	1.1	3.0	4.0	1.0
	% to Net Sales	6.5%	9.7%		2.4%	3.8%	
Eliminations/ Unclassifiable expenses	Operating Loss	-12.3	-27.7	-15.4	-21.8	-38.0	-16.2
	Net Sales	774.1	768.5	- 0.7%	1,443.2	1,400.0	- 3.0%
Total	Operating Income	26.2	8.9	-17.3	6.8	1.0	-5.8
	% to Net Sales	3.4%	1.2%		0.5%	0.1%	

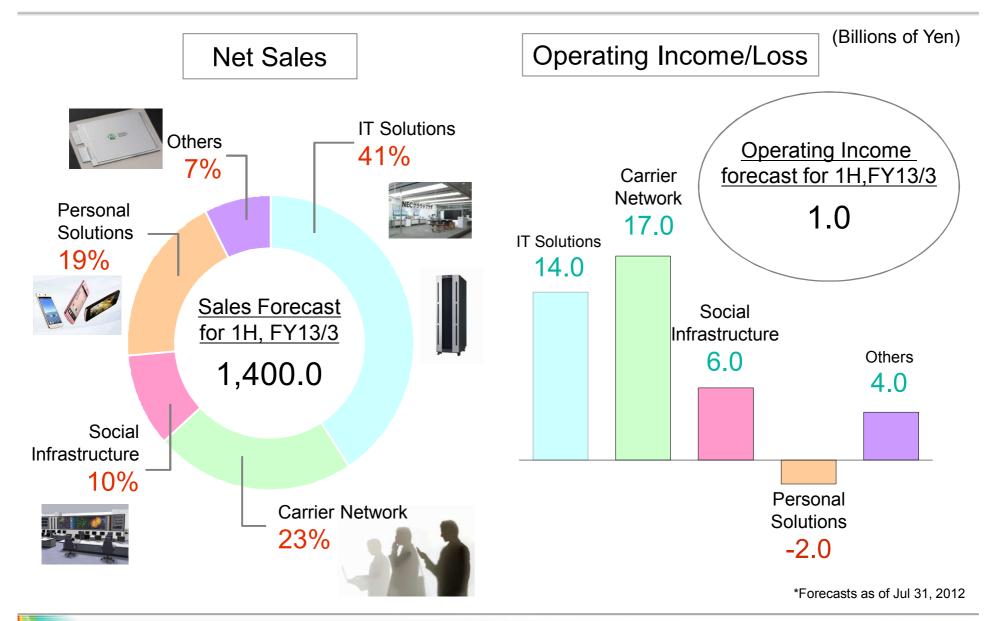
\*Forecasts as of Jul 31, 2012



Page 36



#### Summary of Financial Forecasts for 1H by Segment





#### Capital Expenditure, Depreciation and R&D expenses

#### (Billions of Yen)

	FY12/3	FY13/3	YoY
	Actual	Forecasts	101
Capial Expenditure	42.0	50.0	19.1%
Depreciation	53.3	55.0	3.2%
R&D expenses	162.0	170.0	5.0%
To consolidated total sales (%)	5.3%	5.4%	

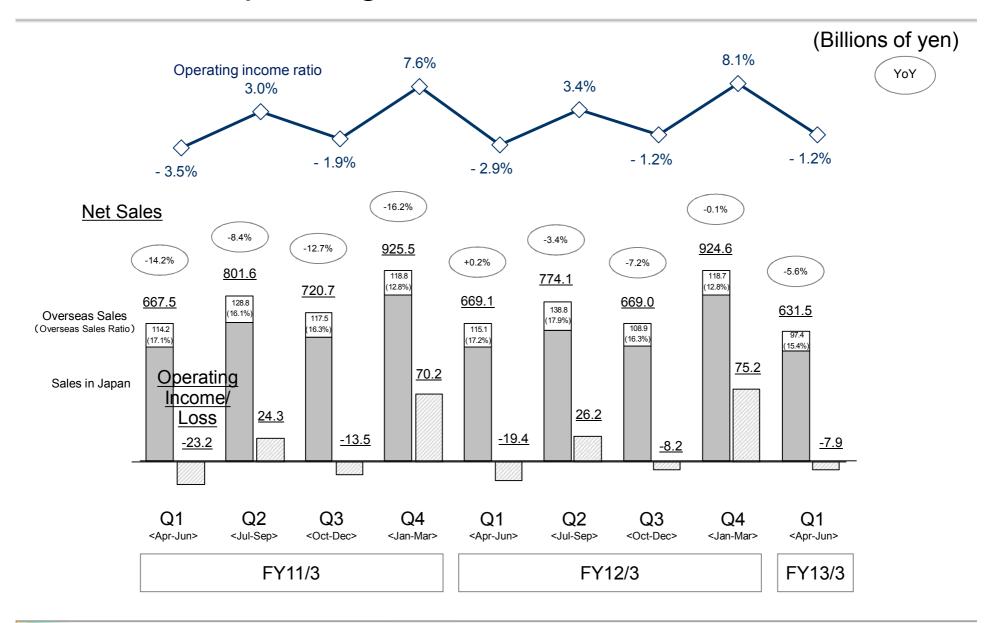


\* Forecasts as of July 31, 2012 (Note: Unchanged from forecasts announced on Apr 27)

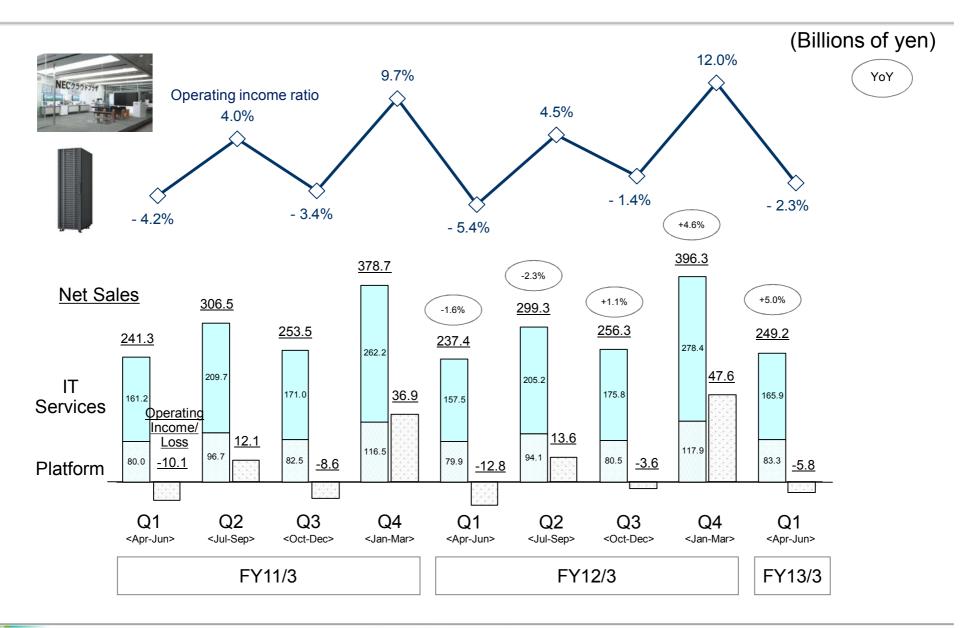




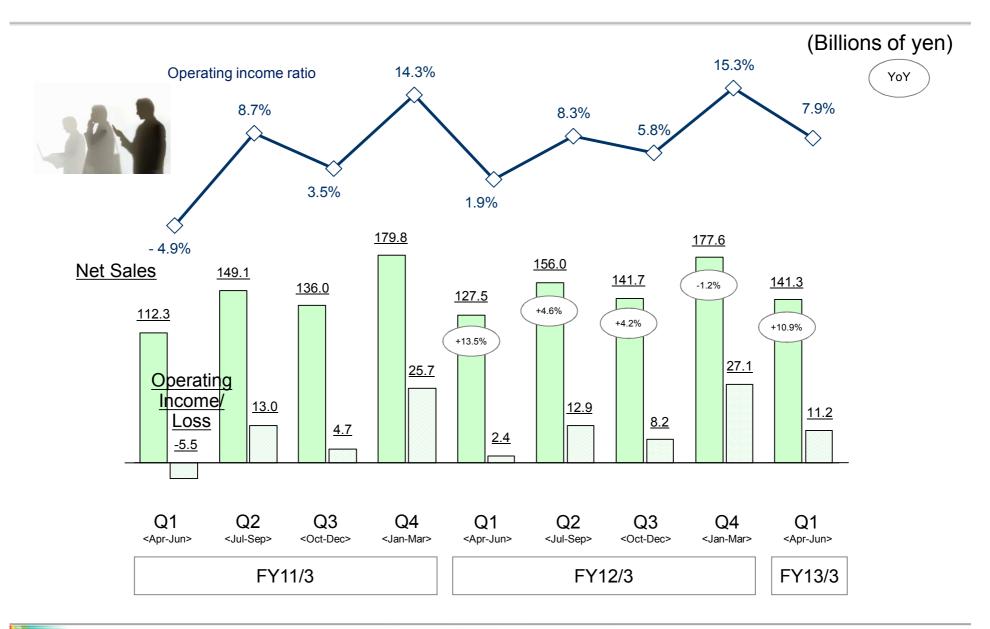
#### Net Sales, Operating Income/Loss



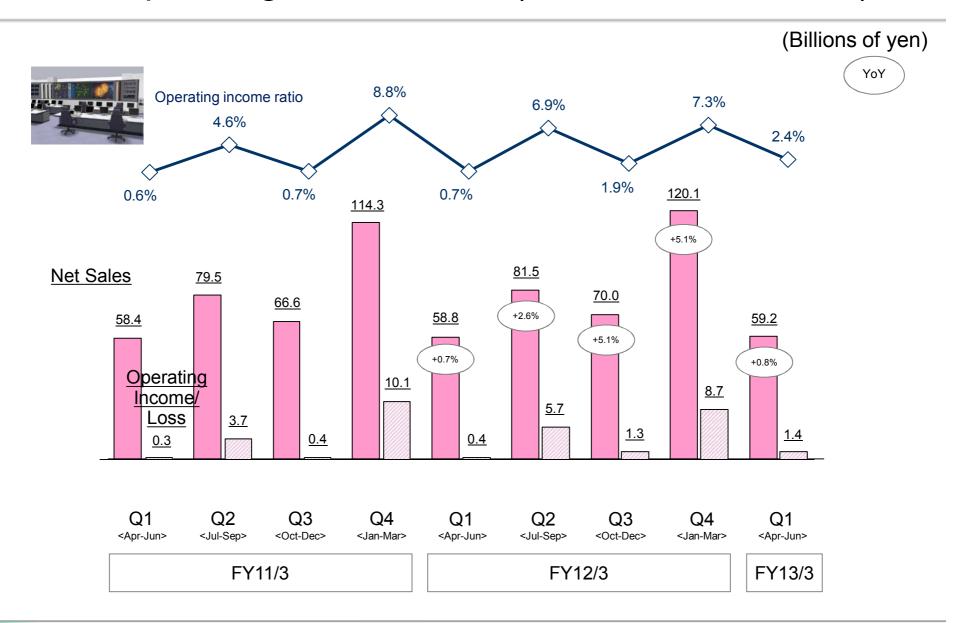
# Sales, Operating Income/Loss (IT Solutions)



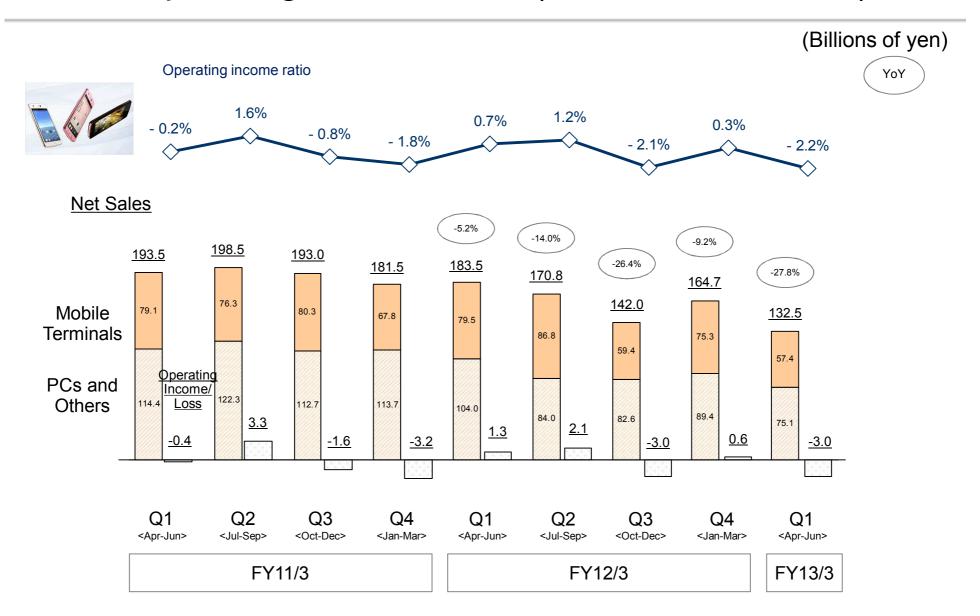
## Sales, Operating Income/Loss (Carrier Network)



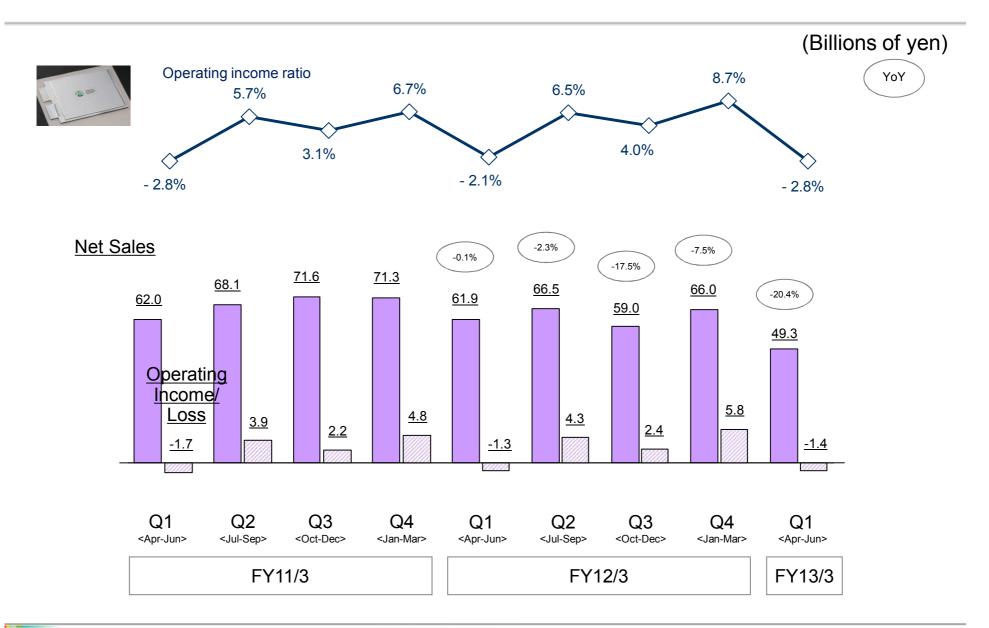
# Sales, Operating Income/Loss (Social Infrastructure)



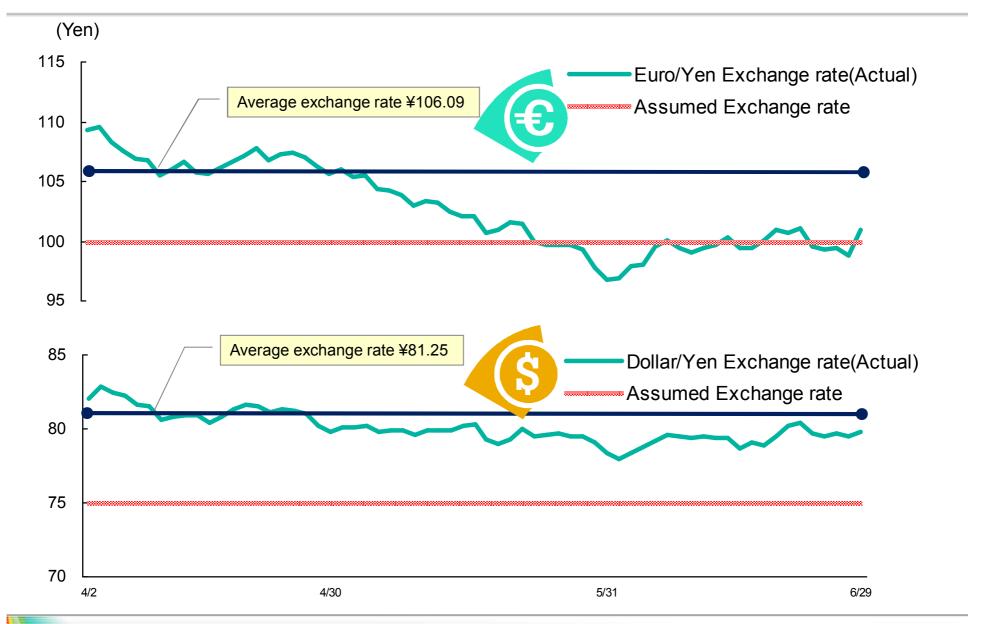
#### Sales, Operating Income/Loss (Personal Solutions)



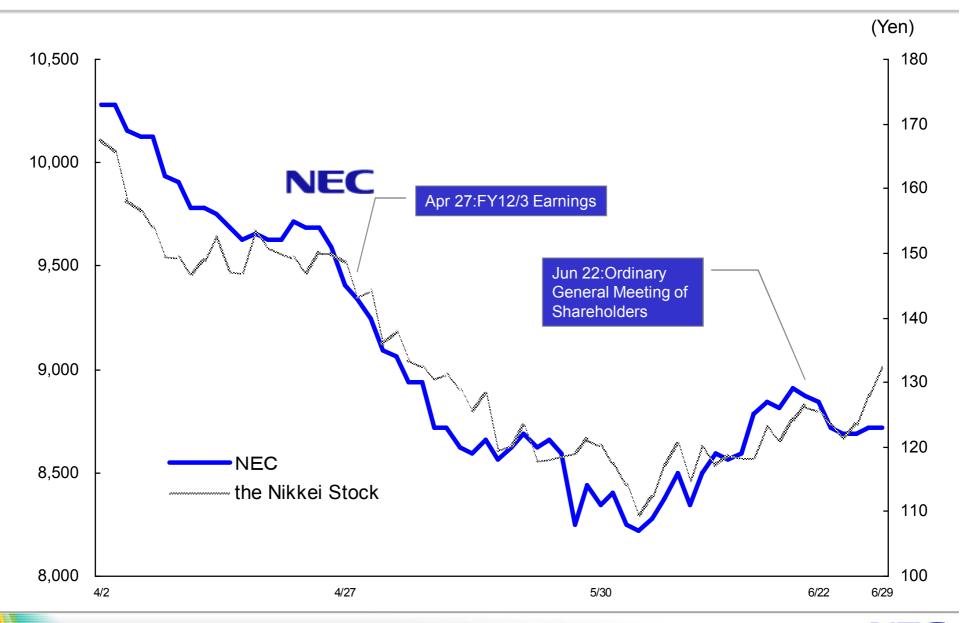
# Sales, Operating Income/Loss (Others)



# **Exchange Rate**



#### **Stock Price**



#### **CAUTIONARY STATEMENTS:**

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The management targets included in this material are not projections, and do not represent management's current estimates of future performance. Rather, they represent targets that management will strive to achieve through the successful implementation of NEC's business strategies.

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