

Research and Development to support NEC's growth strategy toward NGN era

June 29, 2006

NEC Associate Senior VP & Central Research Laboratories Executive GM
Takemitsu Kunio

NEC Solutions Development Laboratories Executive GM
Yutaka Kasahara

Topics

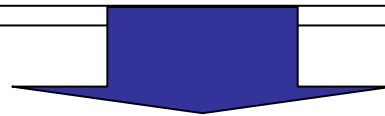
1. Overview of Intellectual Asset R&D Unit
2. R&D to support NEC growth strategy toward NGN era

Today's Theme

May 29, 2006
Strategic Direction Material
By K. Yano

A Global "Innovation Company"

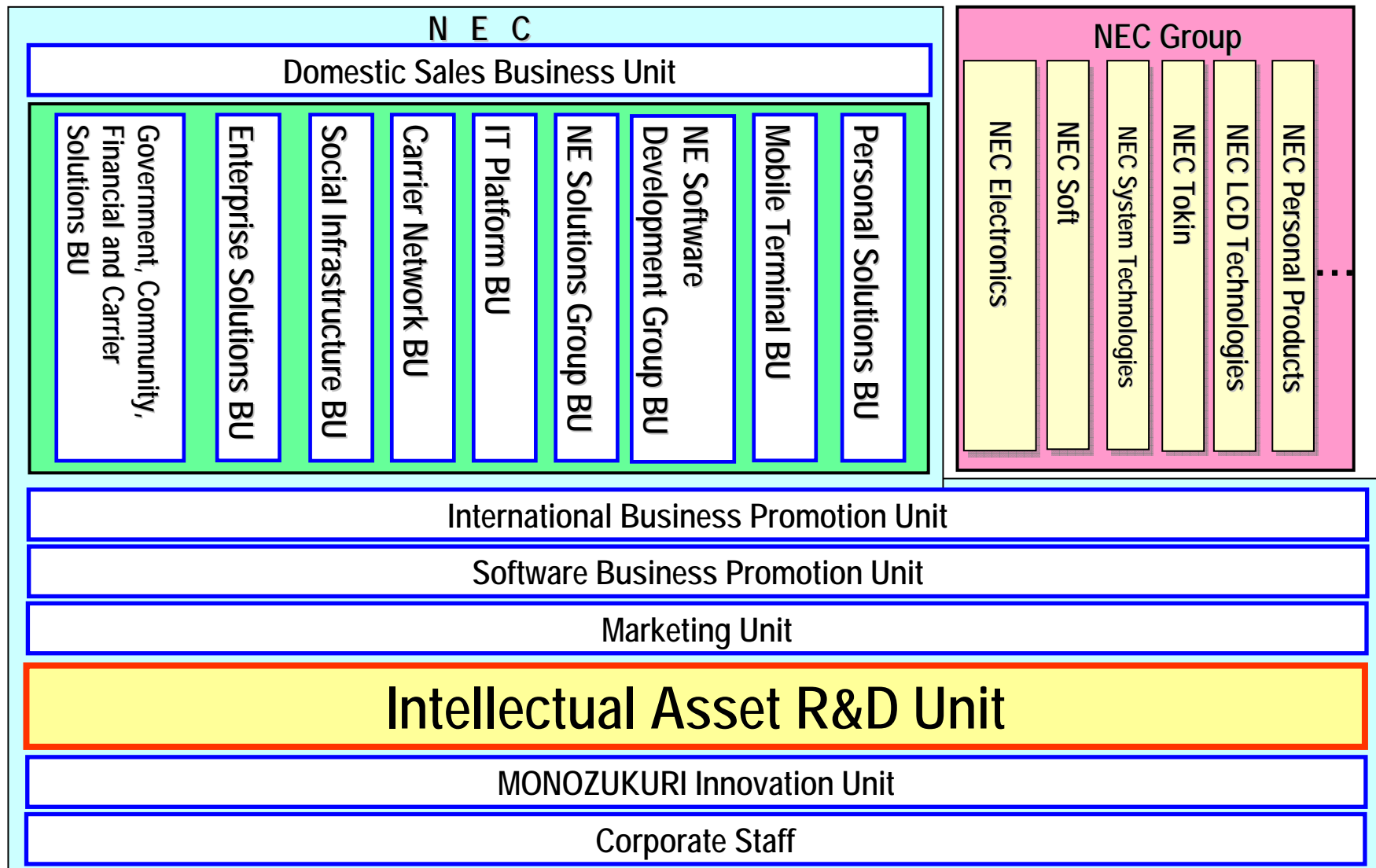
- ◆ Fuel growth with NEC's **Technology** Competence
 - Creating globally competitive products
 - Converging NEC strengths
Hardware + Software, IT + Network + Device
- ◆ **Innovation** for the customer
 - New solution, business model . . .
- ◆ Re-expand **Global** business



Introduce technology and solution that contribute to NEC growth strategy

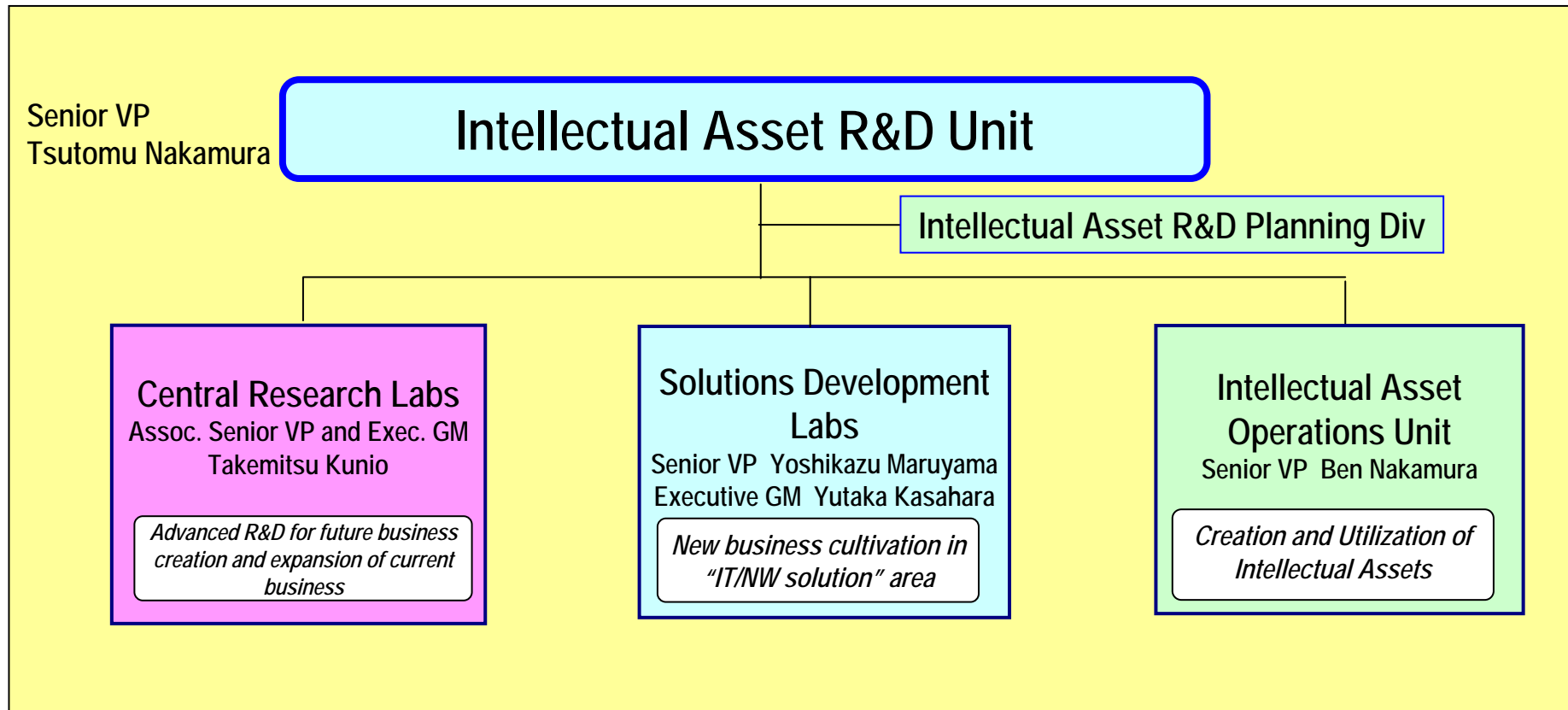
Positioning of Intellectual Asset R&D Unit

(As of April 2006)



Mission and Organization of Intellectual Asset R&D Unit

Mission : Continuous creation of innovation to support "Technology driven NEC", and contribute to growth of NEC group



Central Research Laboratories



Central Research Labs

T. Kunio Exec GM (and System Device area)

H. Katayama VP (IT/SL area, Personal area, Future Core Tech Research)

S. Suyama VP (NW-SL area)

K. Nakanishi ASVP (Production/Environment related technology)

Research Planning Div K. Emura (Mid/long term strategy, IPR rights)

R&D Support Center S. Wada (Technology support, prototype equipment and parts)

Internet Systems Research Labs [T. Yamanouchi](#)

Grid, security, web service, sophisticated communication, ubiquitous system, mining, network service

System Platform Research Labs [T. Kanoh](#)

Computer architecture, storage system, NW architecture, broadband system, mobile system/terminal, high speed optical device,

Media & Information Research Labs [K. Yamada](#)

AV coding, image/voice recognition, automatic translation, DVD, robot-ware, conversation interface

System Device Research Labs [N. Sumihiro](#)

Advanced CMOS, volatile RAM, high-speed interface LSI, low power processor, system CAD, optical communication device / wireless device module, optical disk device

Jisso & Production Technology Research Labs [Y. Shimada](#)

System module packaging, mobile equipment packaging, packaging design, new product production technology/equipment, high-speed high-density LSI packaging

Fundamental and Environmental Research Labs [J. Sone](#)

Bio IT, quantum IT, nano technologies, ECO design material, energy device

NEC Laboratories America

Network Laboratories, NEC Europe

C&C Research Laboratories, NEC Europe

NEC Laboratories China

Solutions Development Laboratories



Solutions Development Labs

Y. Kasahara Executive GM

Y. Maruyama Senior VP

Bio IT Business Promotion Center

New market cultivation in Bio IT (Research support solution/clinical support solution/ drug discovery support solution)

ITS Business Promotion Center

New market cultivation in ITS market (Vehicle equipment, probe information system, telematics)

Ubiquitous Platform Development Labs [T. Fujita](#)

- IMS / NGN service
- Mobile service platform
- Mobile solution
- RFID technical center
- Context application

System Platform SW Development Labs [Y. Takashima](#)

- Real time communication
- Office collaboration
- Grid / Web service
- Security
- Software engineering
- Human interface

Intellectual Asset Operations Unit



Intellectual Asset Operations Unit

T. Nakamura Executive GM

Intellectual Asset Planning Div

K. Yamada

- IA strategic planning
- Budget, personnel, general affairs
- IA related management and policy setting
- Corporate wide training, human development

Intellectual Asset Licensing Div

H. Ogata

- Licensing strategies and execution (including license in, out, cross)
- IA litigations, patent related appeals
- PPF competitive analysis, PPF enhancement measures

Intellectual Asset Bus. Dev. & Licensing Div

K. Ushijima

- Sales activities on licensing, asset transfer
- Business strategies for technology transfer projects, know-how contract

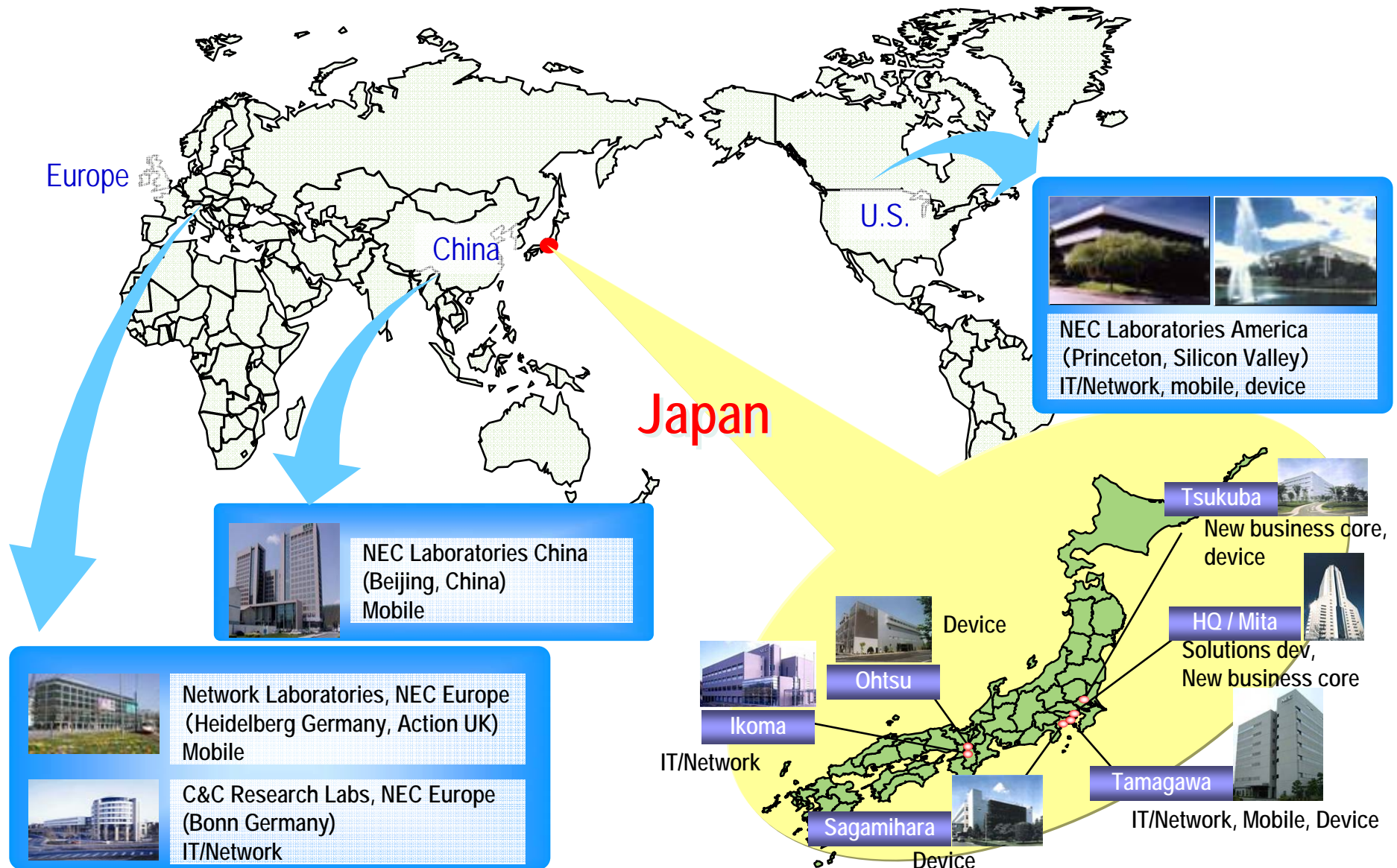
Creation Group

H. Murata

- Patent creation support
- Claiming rights and process management of patents
- Promote corporate wide CPO structure

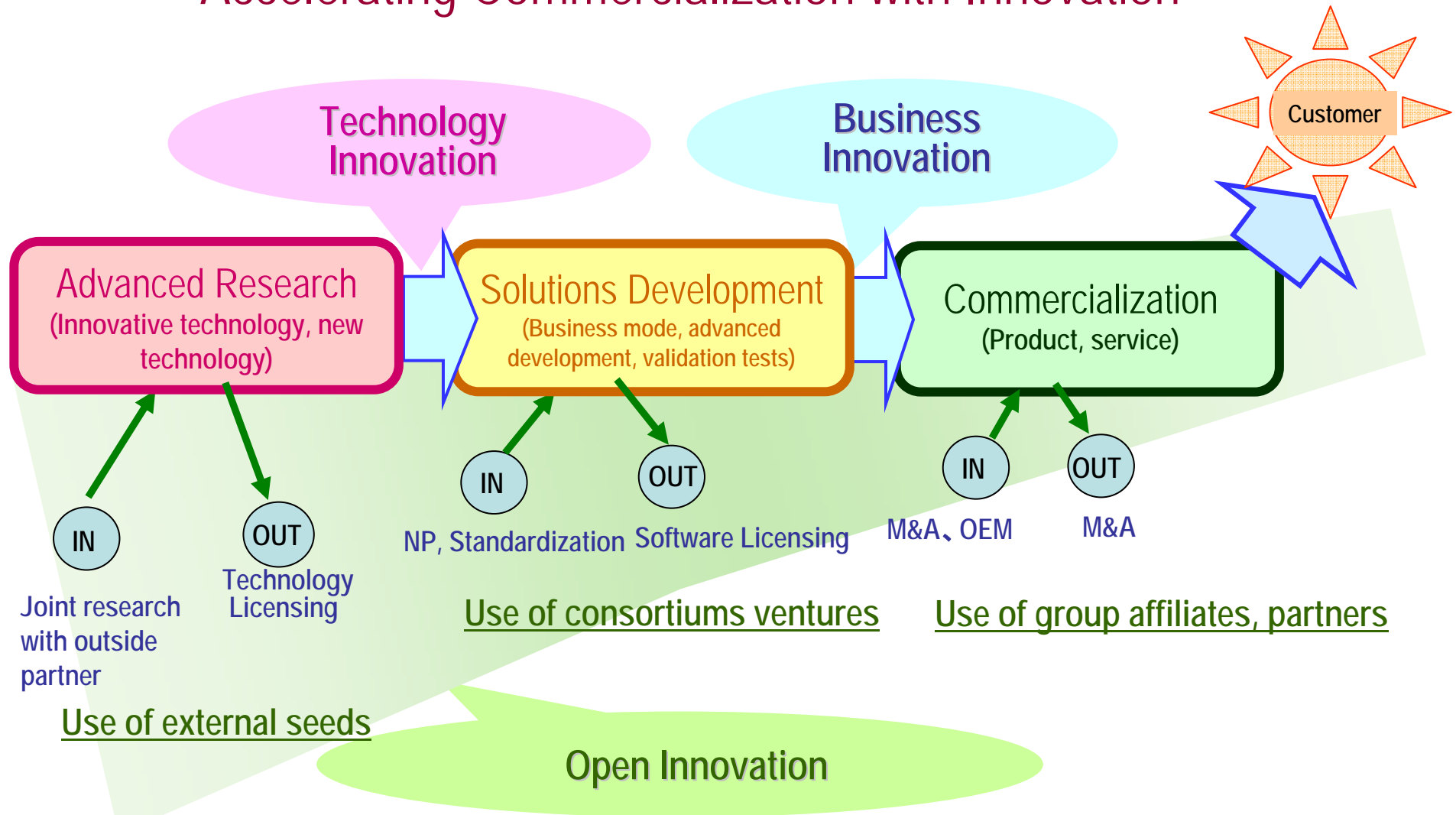
PPF: Patent Portfolio
CPO: Chief Patent Officer

R&D Sites

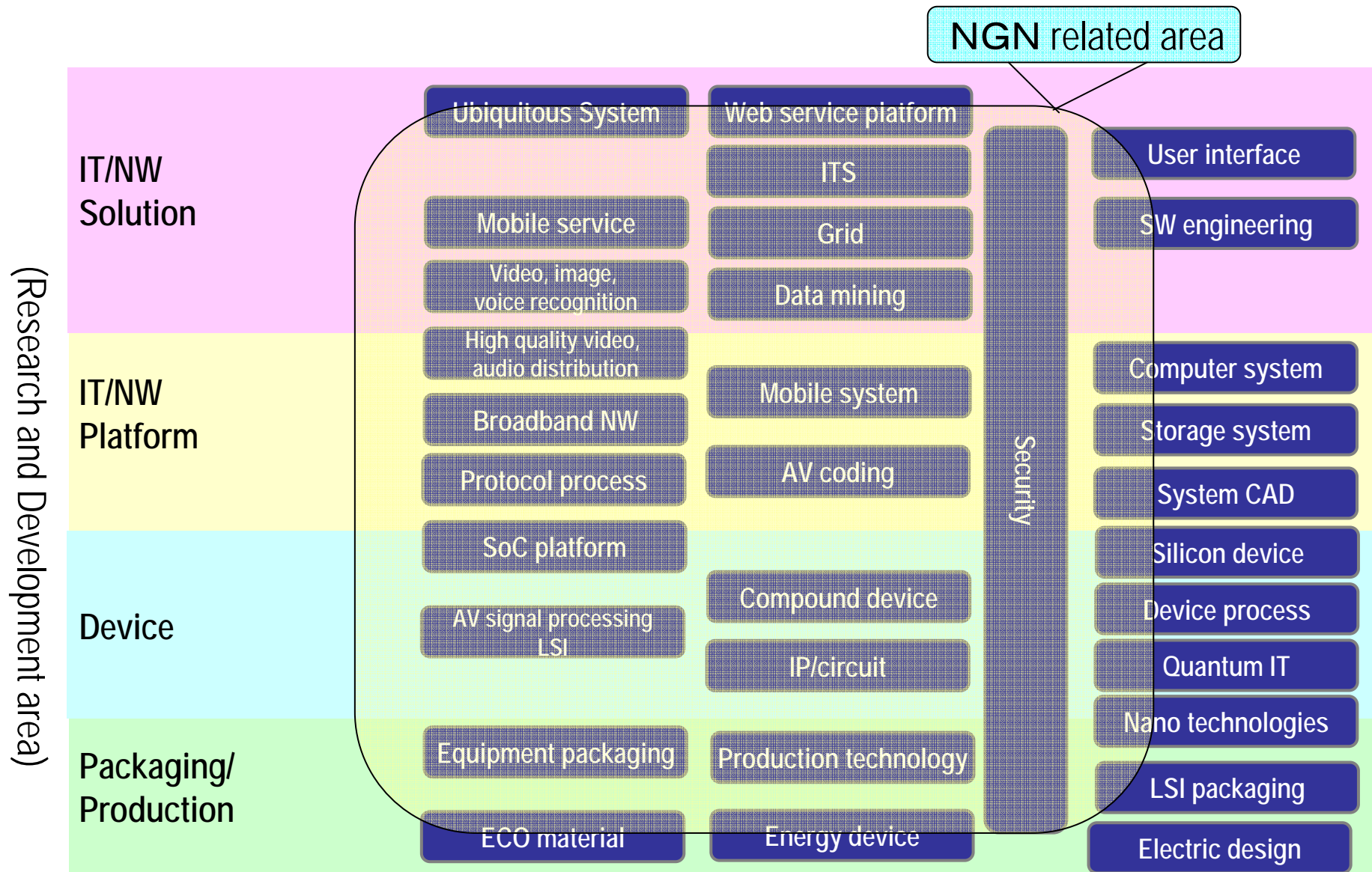


R&D Process at Intellectual Asset R&D Unit

Accelerating Commercialization with Innovation

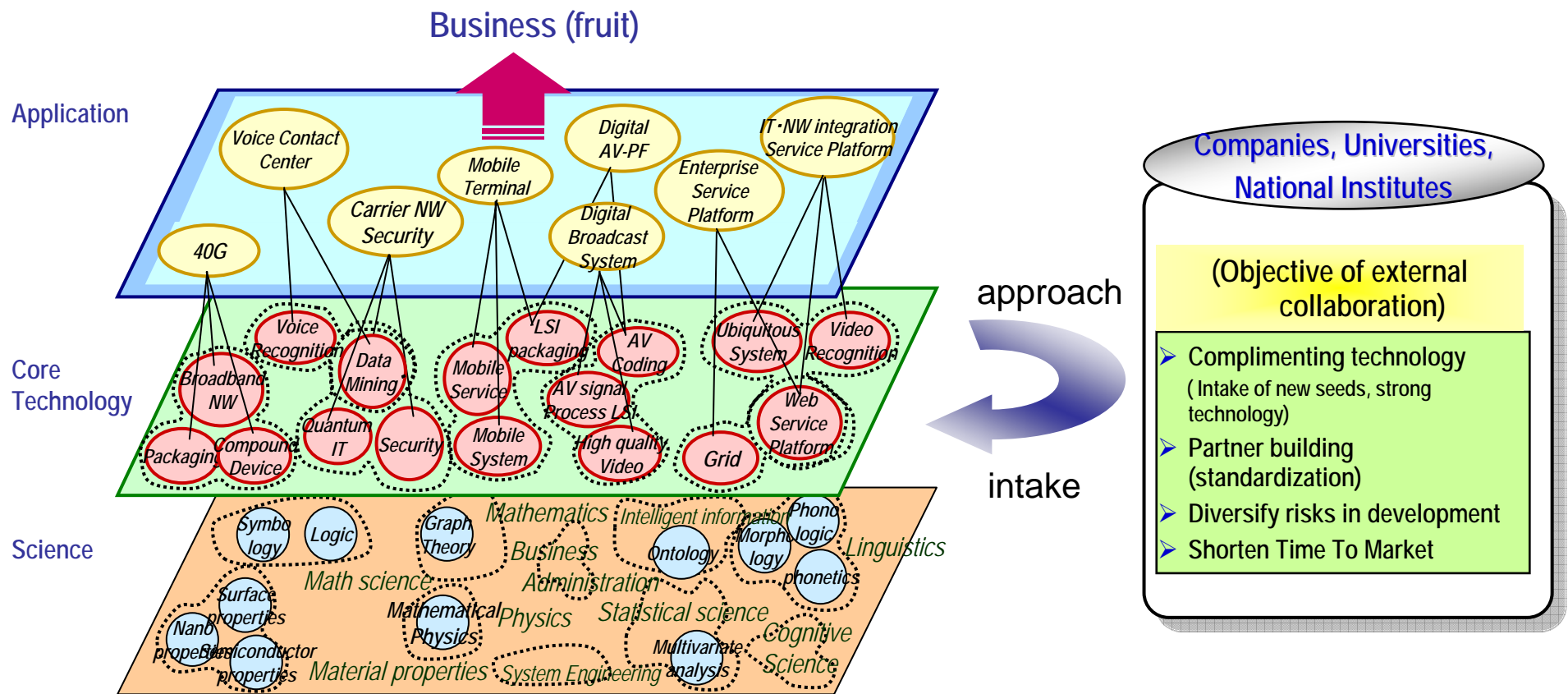


Research & Development area of Intellectual Asset R&D Unit



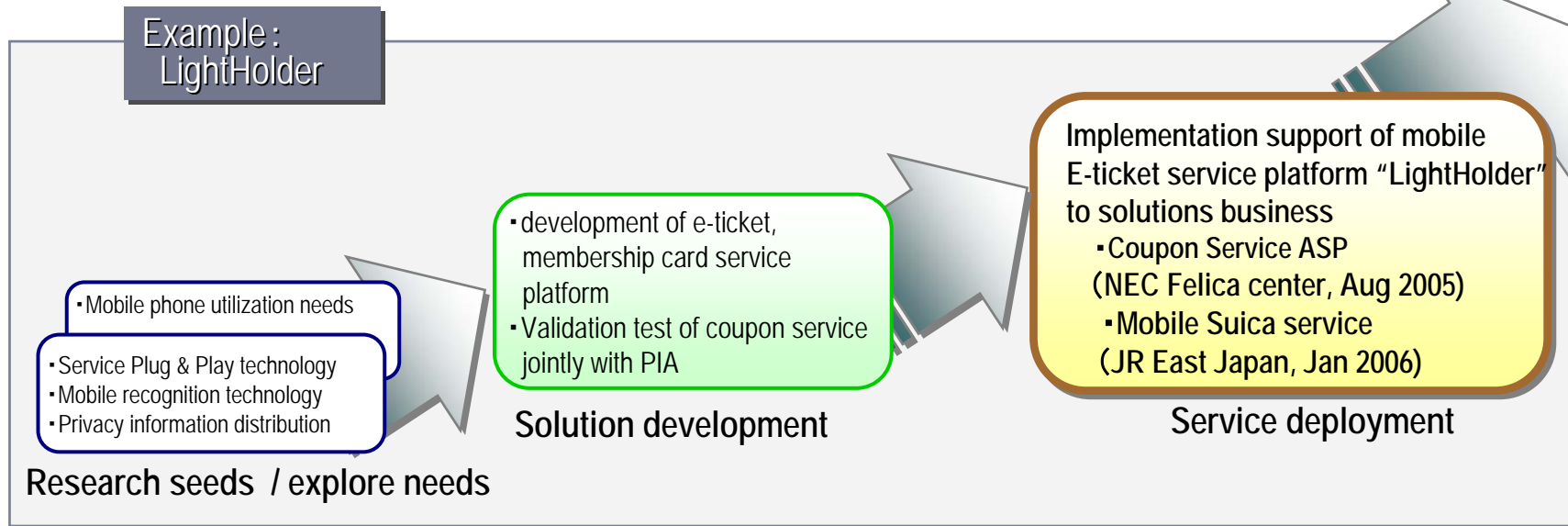
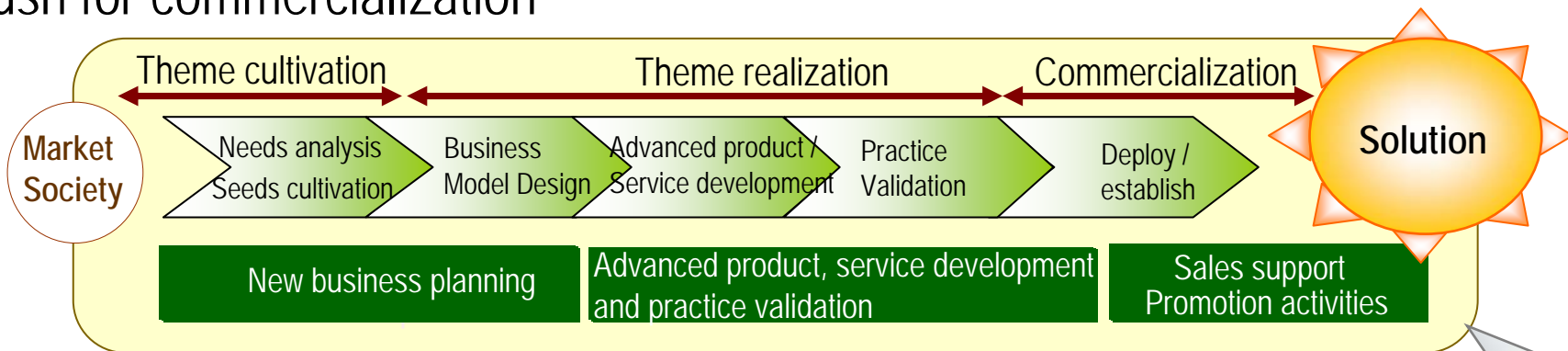
Activities toward creating Technology Innovation

Nurture strong core technology based on science through collaborative efforts with external parties and deploy to business



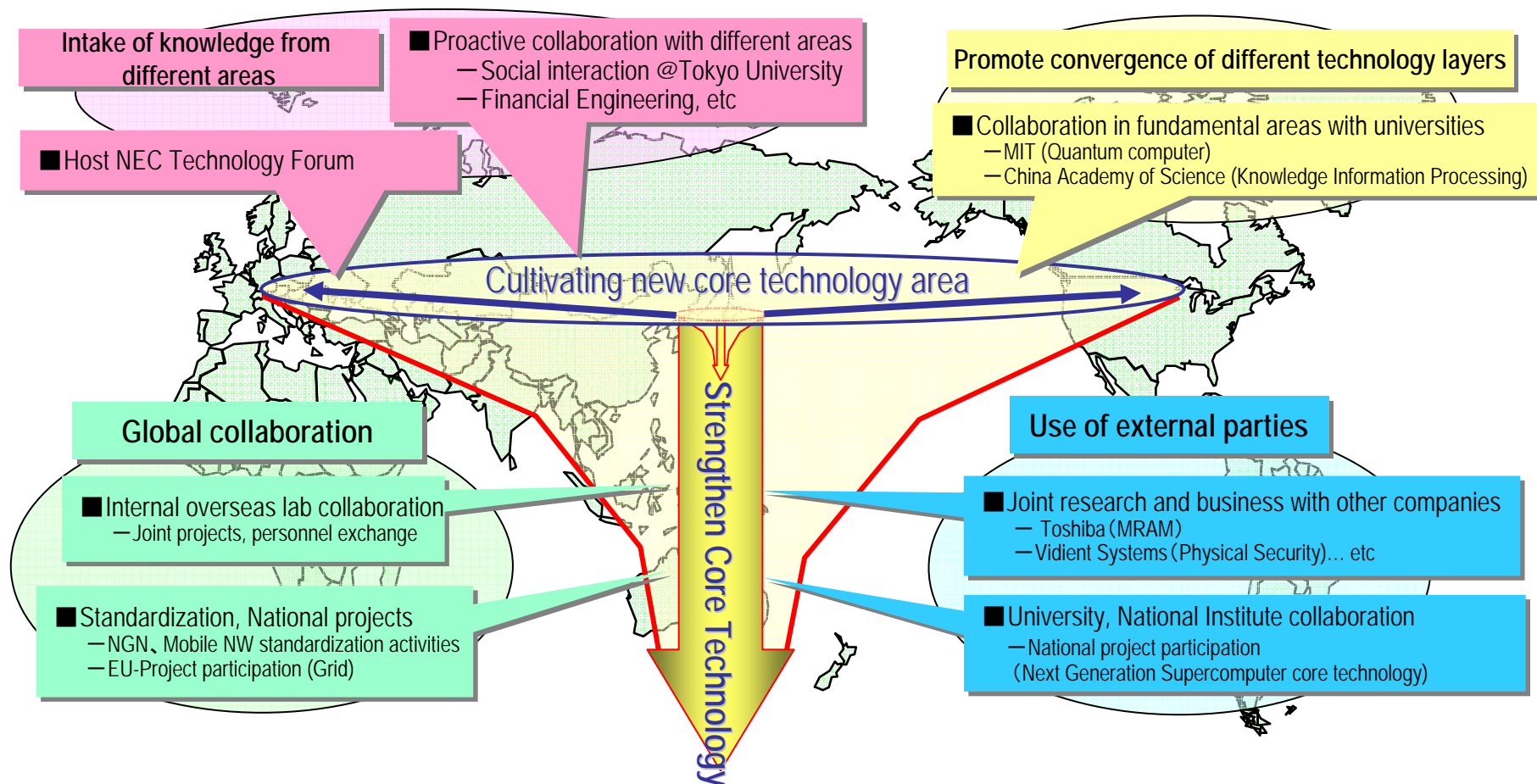
Activities toward creating Business Innovation

Analyze market, utilize internal & external seeds, go through business development, product/service development, best practice validation, and push for commercialization



Promoting Open Innovation

- Cultivate new core technology through intake from different areas of knowledge and by promoting convergence in different technology layers.
- Strengthen core technology through proactive use of external parties and global collaboration.

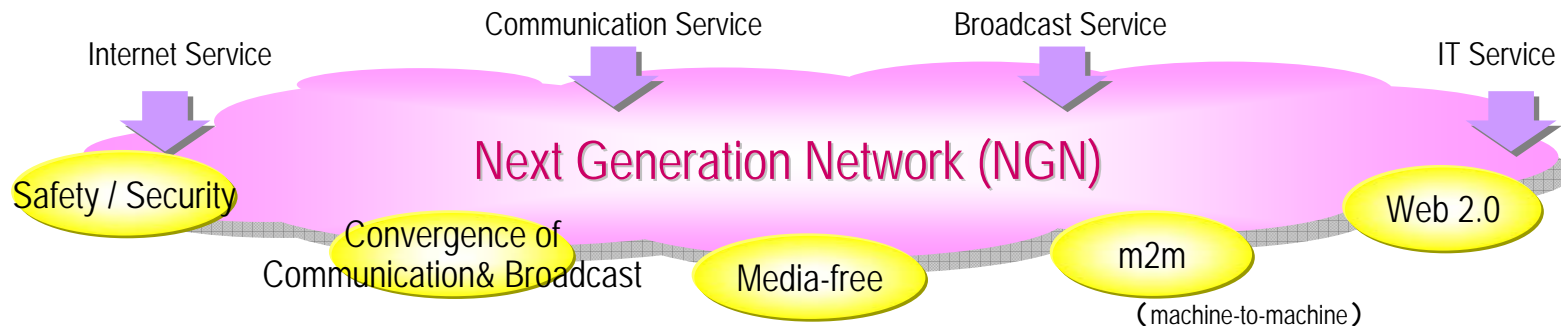


Topics

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2. R&D to support NEC growth strategy toward NGN era

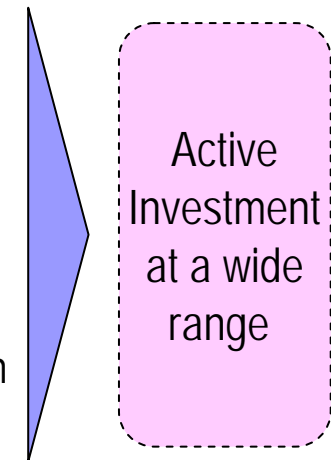
What is Next Generation Network (NGN)

- ◆ IP based Network : Major revolution to the communication network of 100 year history
- ◆ Separation in Transport (Transmission) and service : Flexible service offering
- ◆ QoS (Guarantee in transmission speed / quality), security
- ◆ High compatibility with IT



What becomes possible with NGN

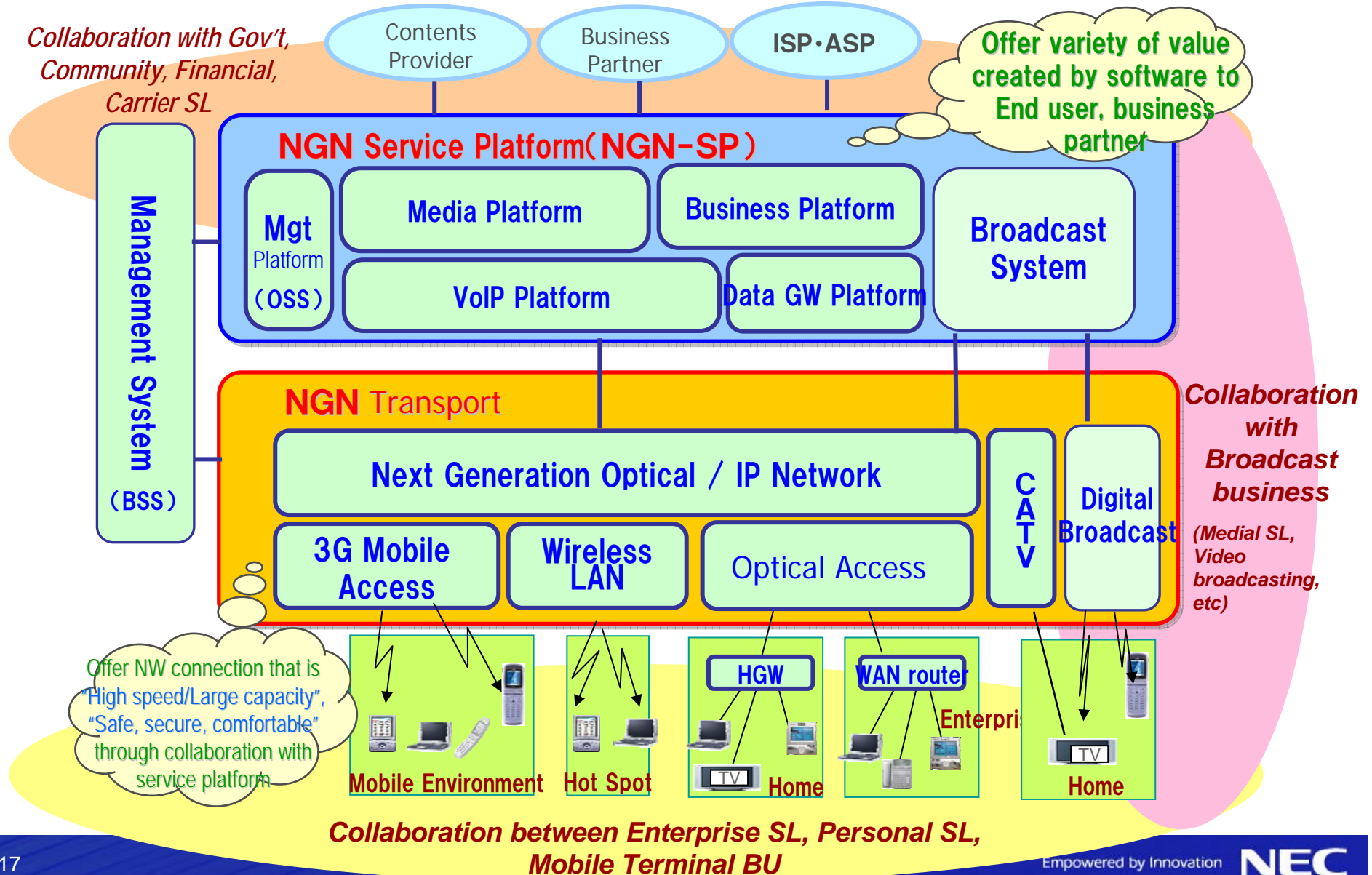
- ◆ Provide safe, secure, high quality, highly reliable service at low costs
- ◆ Provide various services in an unified fashion through common communication method called IP
 - ① FMC (Fixed and Mobile phone convergence :One Phone, One Bill, One Number)
 - ② Triple play (provide voice, video, data communication through single line)
- ◆ Provide a variety of services with ease (wallet phone, home security)
- ◆ Allows creation of new service platform such as next generation enterprise information system



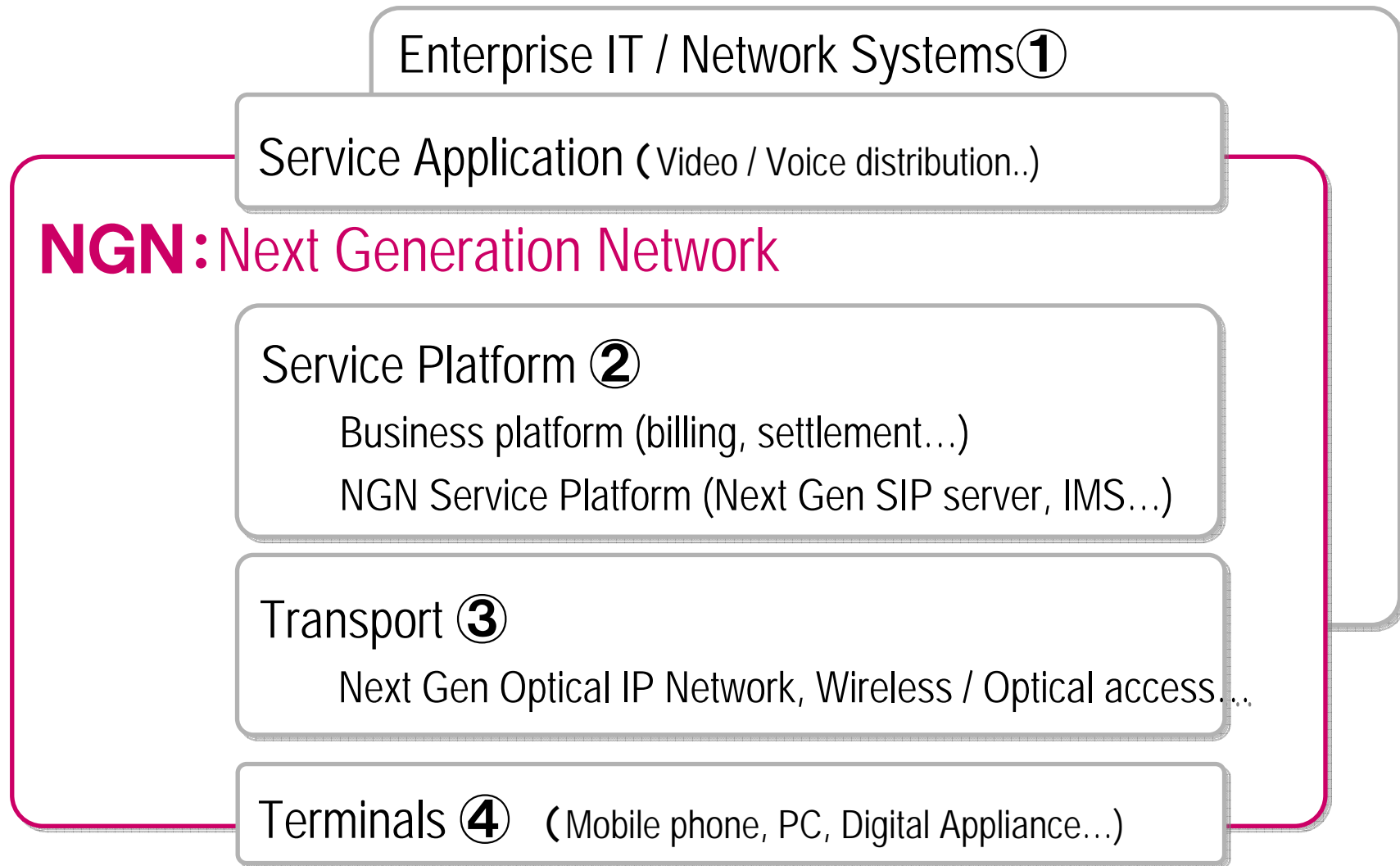
QoS: Quality of Services FMC: Fixed-Mobile Convergence

Next Generation Network (NGN) Business Area

Covering Full Line, Full Layer of NGN through Collaboration between BU's

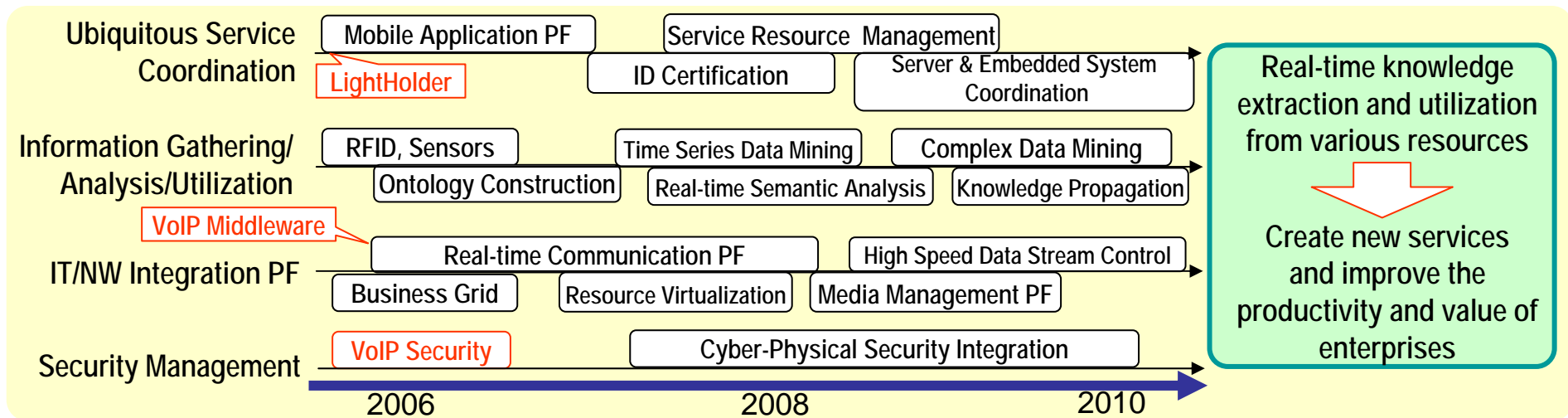
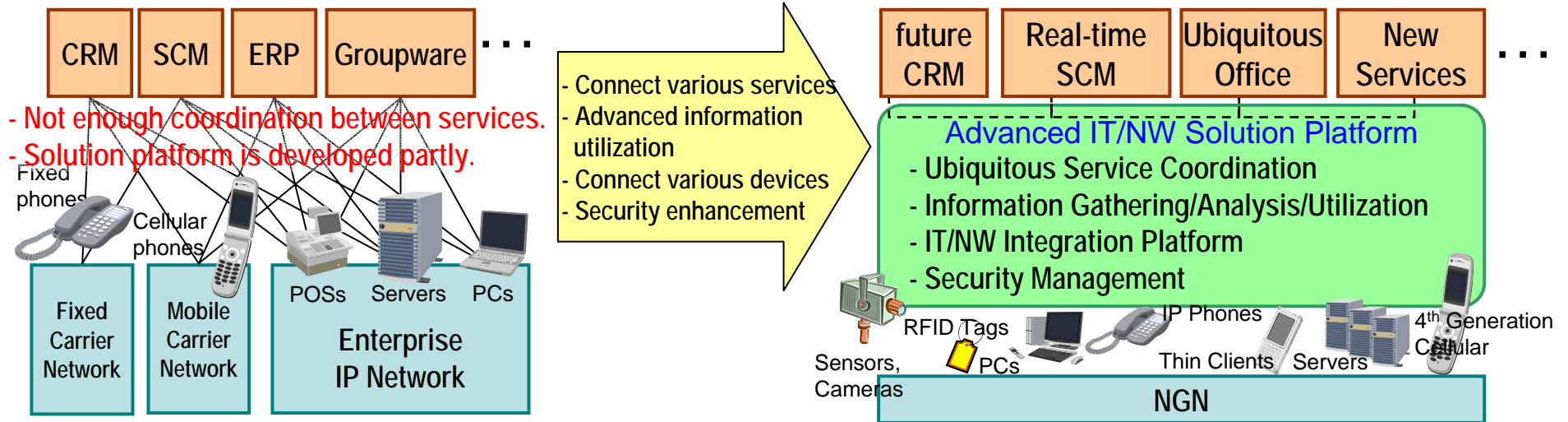


Business Opportunity with Next Generation Network (NGN)



(1) Enterprise IT/Network Systems

- Develop new solutions on NGN with the advanced IT/NW solution platform.
- Improve the productivity of enterprises using extracted knowledge from various sources.

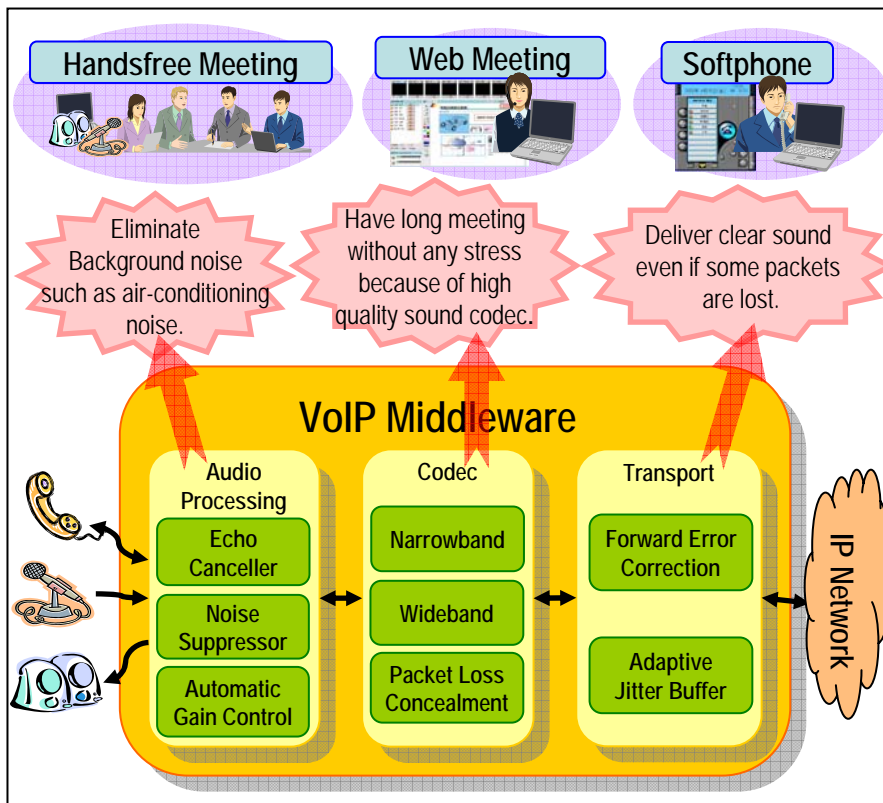


PF: Platform

Achievements for Enterprises IT/Network Systems (1)

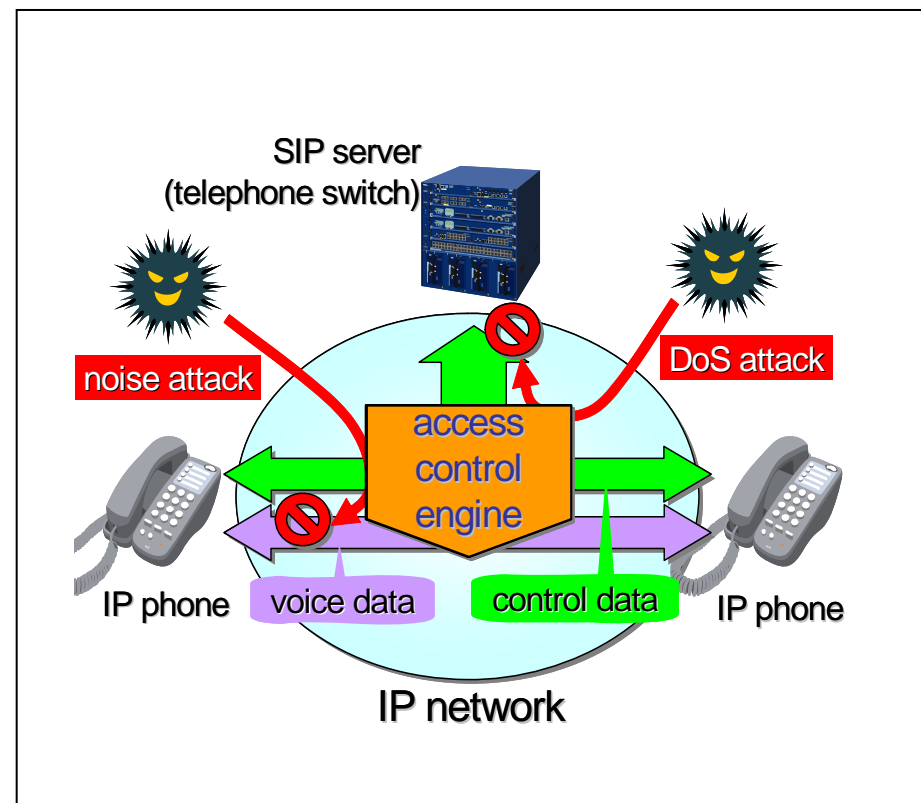
VoIP Middleware

- Enable highest quality VoIP communication



VoIP security

- Protects IP-phone environment from cyber attacks

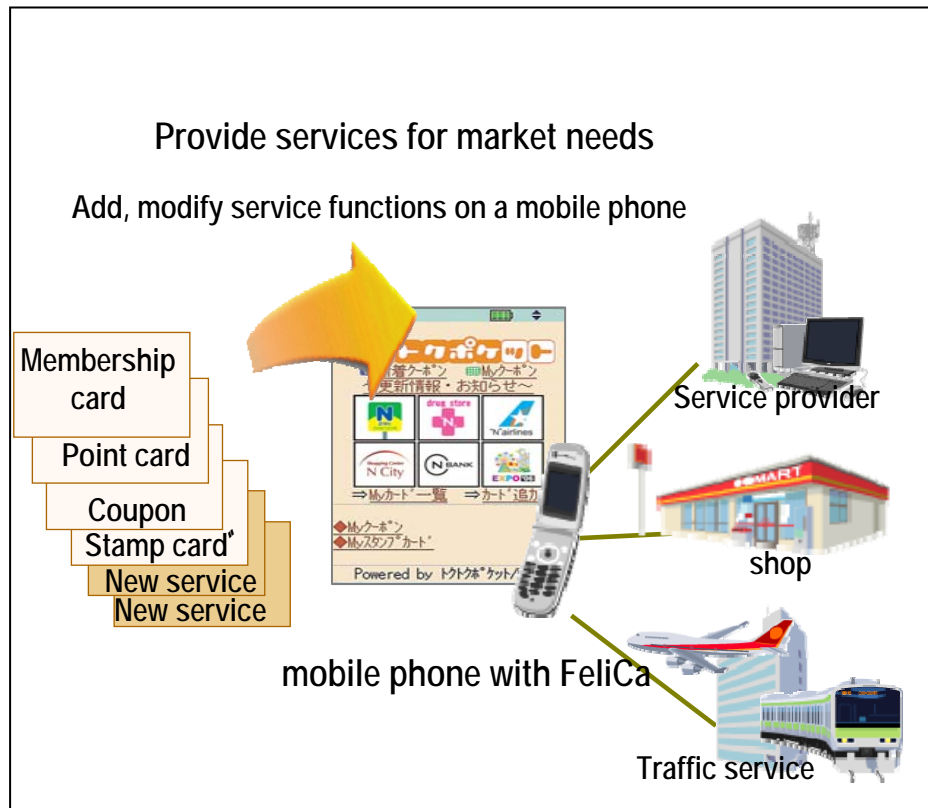


Achievements for Enterprises IT/Network Systems (2)

Mobile e-ticket service platform LightHolder for FeliCa

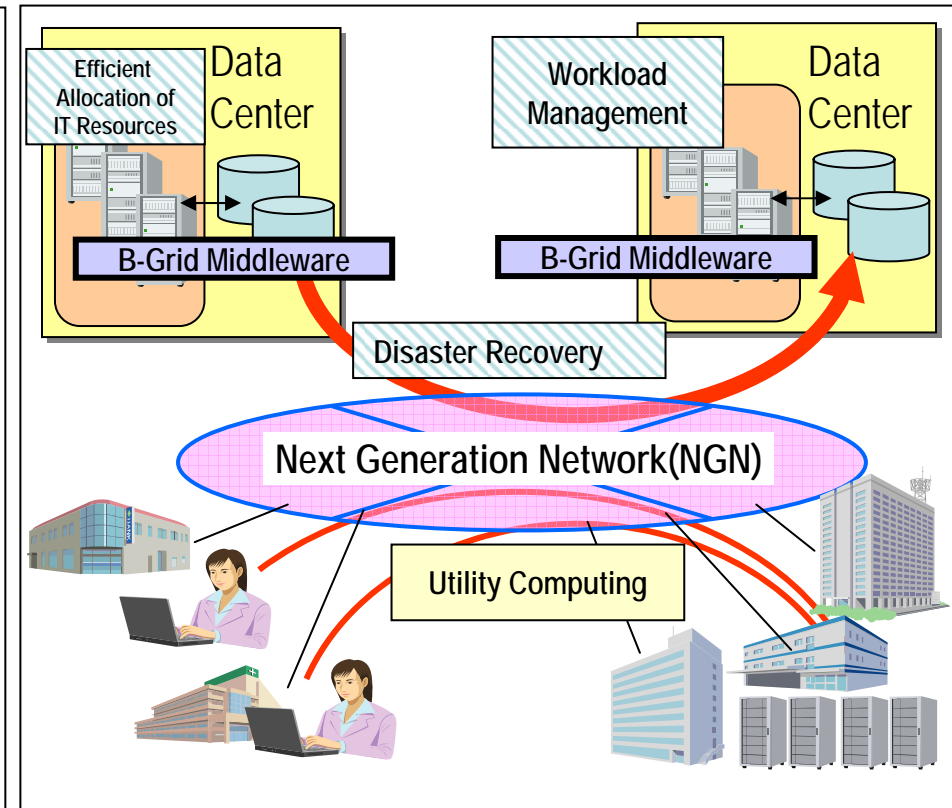
- Adopted as the service platform software for JR-East mobile Suica service
- For TokuToku Pocket, the mobile FeliCa service ASP by NEC

*"SuiCa" is a registered trademark of East Japan Railway Company
 *"FeliCa" a a registered trademark of Sony Corporation



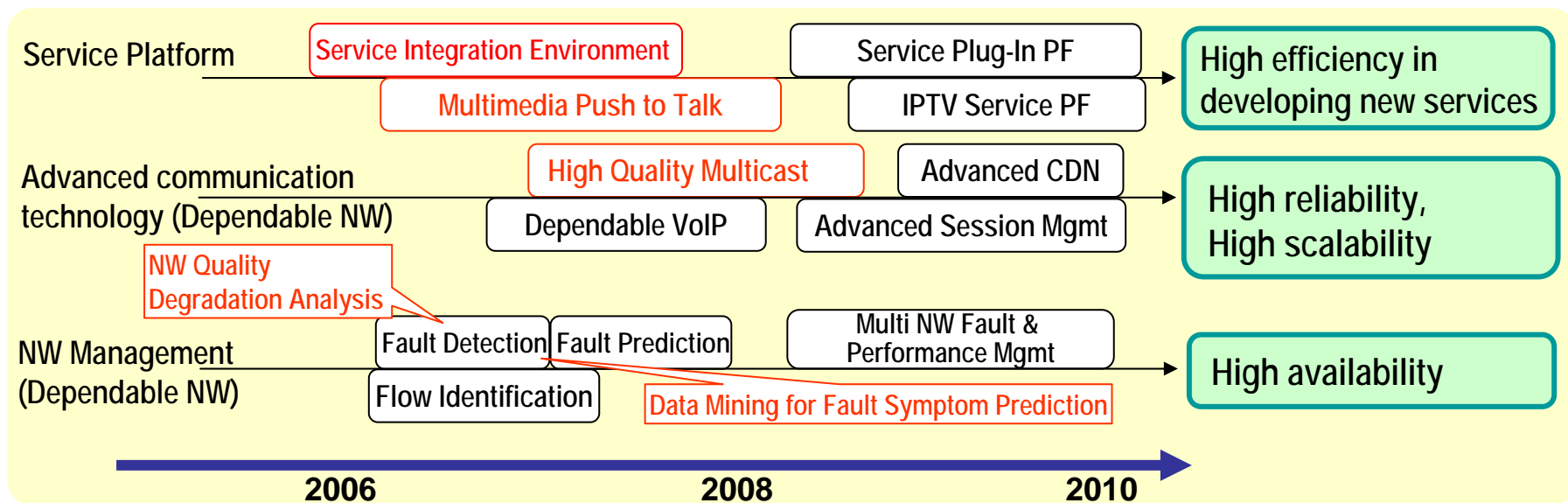
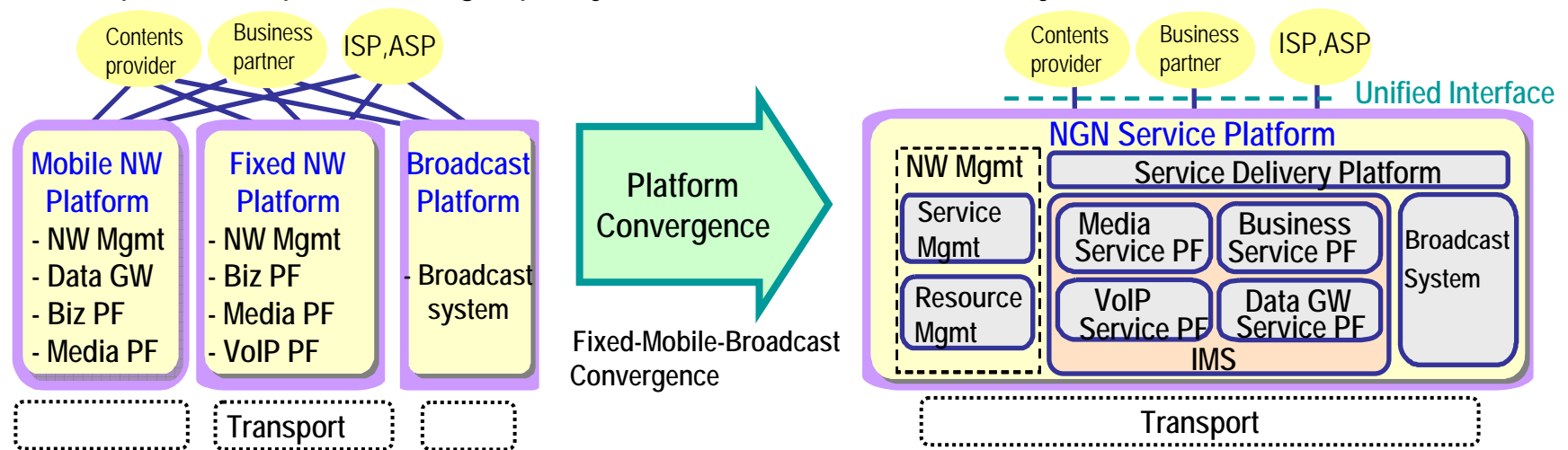
IT Resource Optimization by Business Grid

- Reduces TCO by automatically controlling resources on the event of failure and/or workload fluctuation
- Realizes disaster recovery with the least dedicated backup resources



(2) Service Platform

Enable rapid development of high quality and secure new services by NGN Service Platform.

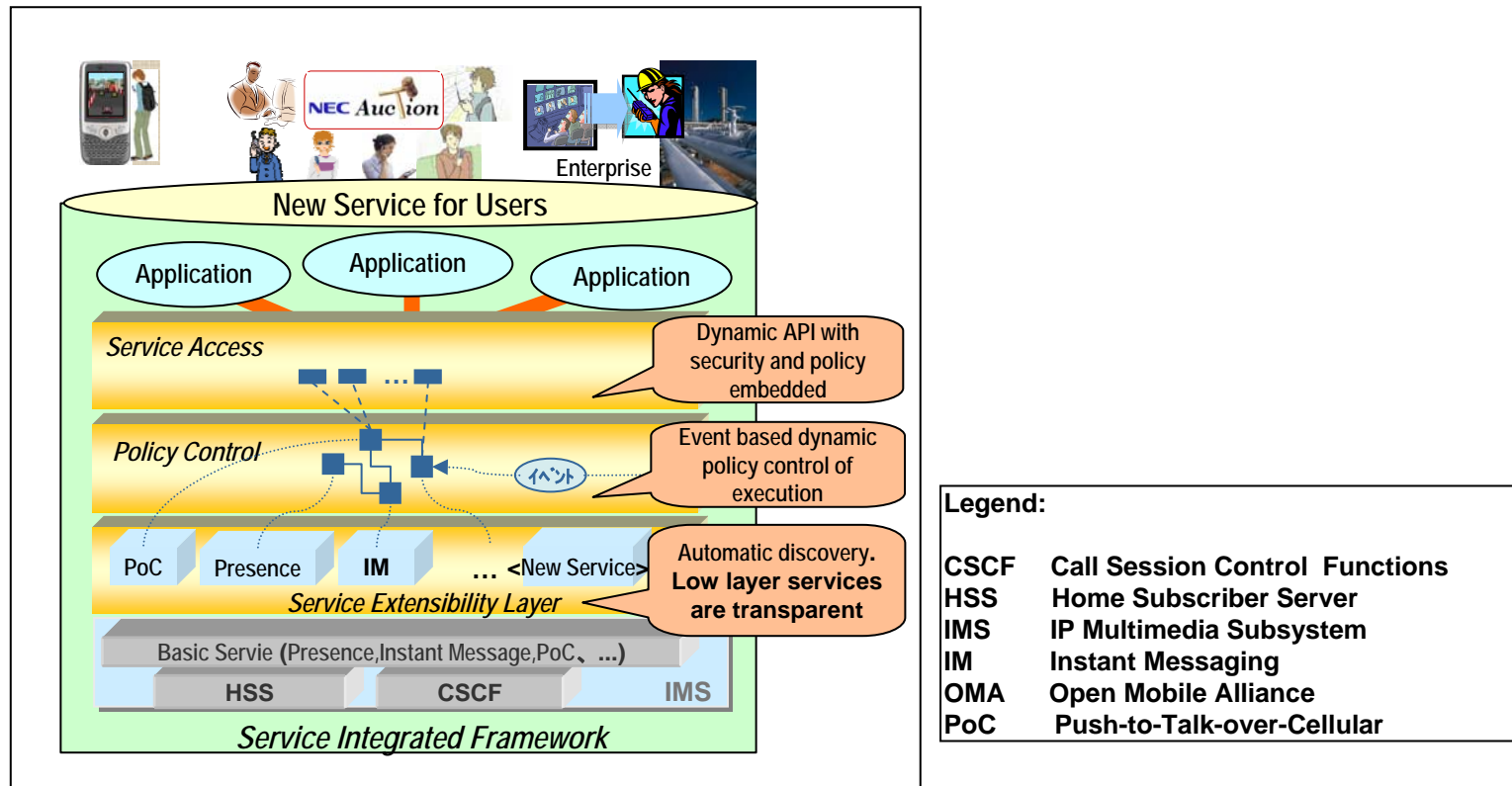


IMS: IP Multimedia Subsystems

Achievements for Service Platform (1)

Service Integration Environment

- Service integration framework based on the OMA service environment standard



Achievements for Service Platform (2)

Multi-media Push-To-Talk

■ Multi-media sharing (Whiteboard, Web, and movies) group communication

High-Quality Multicast Broadcasting System

■ Enables IPTV services to improve communication quality and reliability

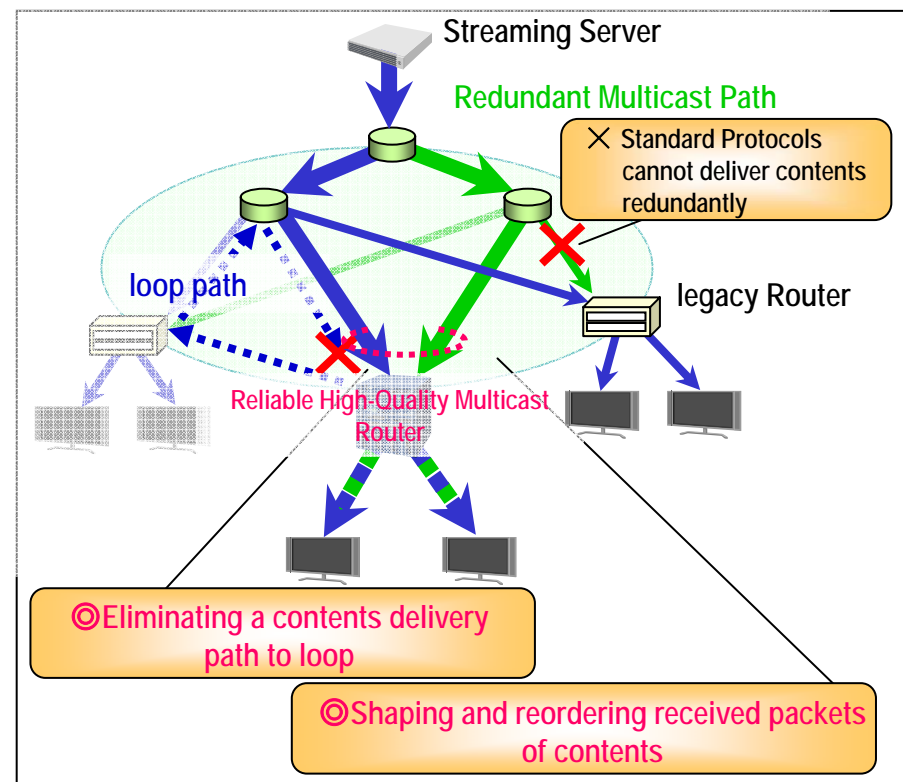
Sample Applications

[For Airport workers] [For consumers]

Speech conversation with flight information and surveillance camera visions

Speech conversation with whiteboard sharing

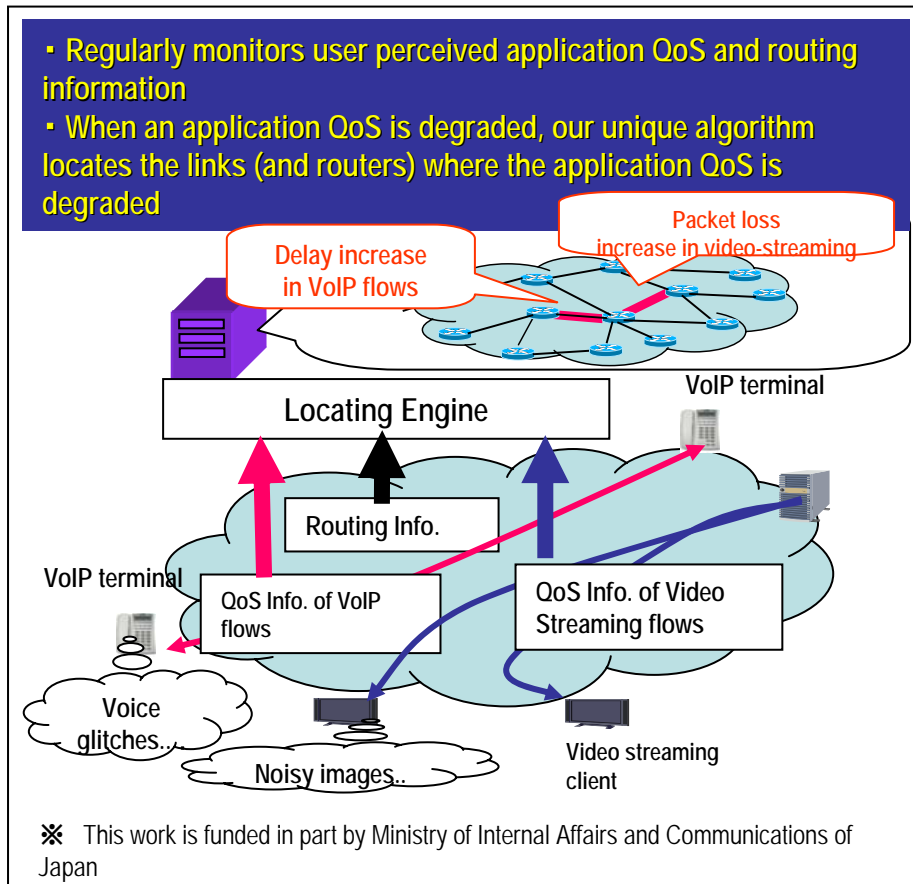
This research has received some support from NEDO(P05024) and NICT(170-014-2).



Achievements for Service Platform (3)

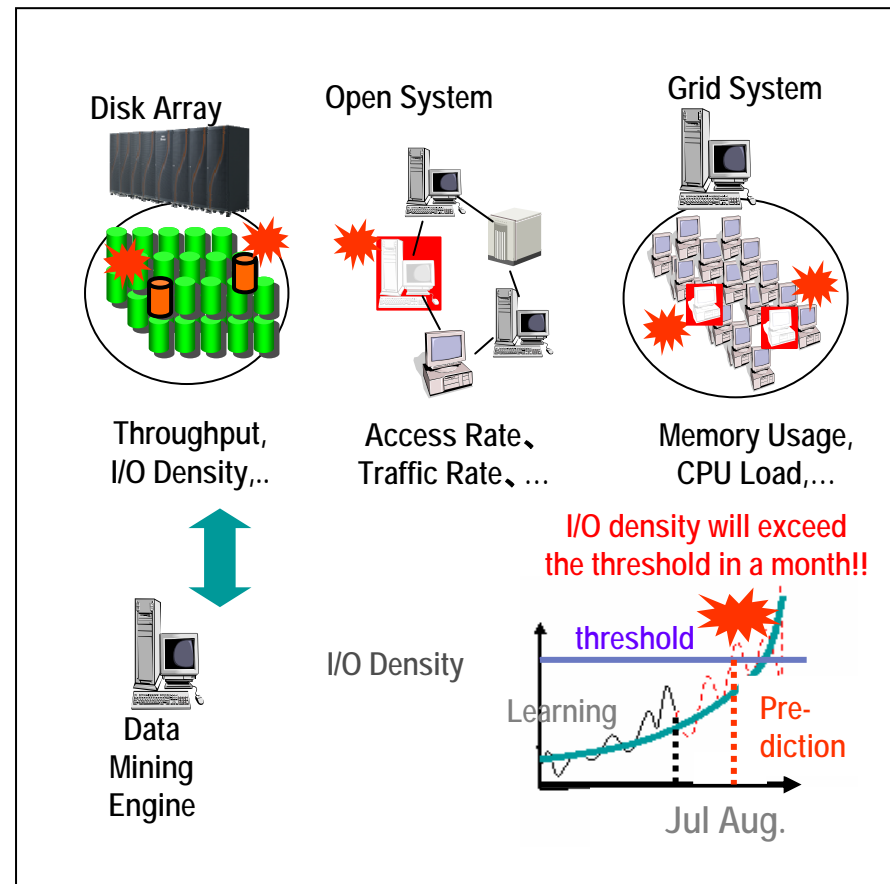
Quality Degradation Analysis for Large-scale Networks

- Real-time locating of quality degradation in large-scale carrier/ISP networks



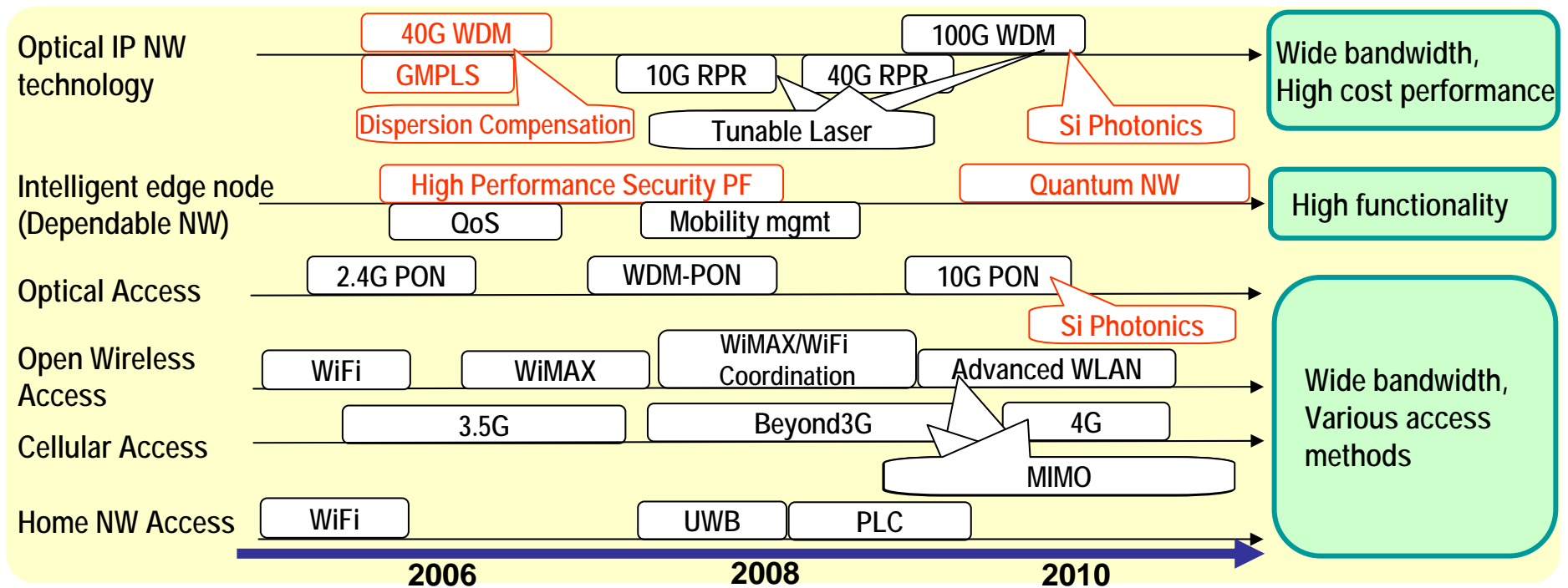
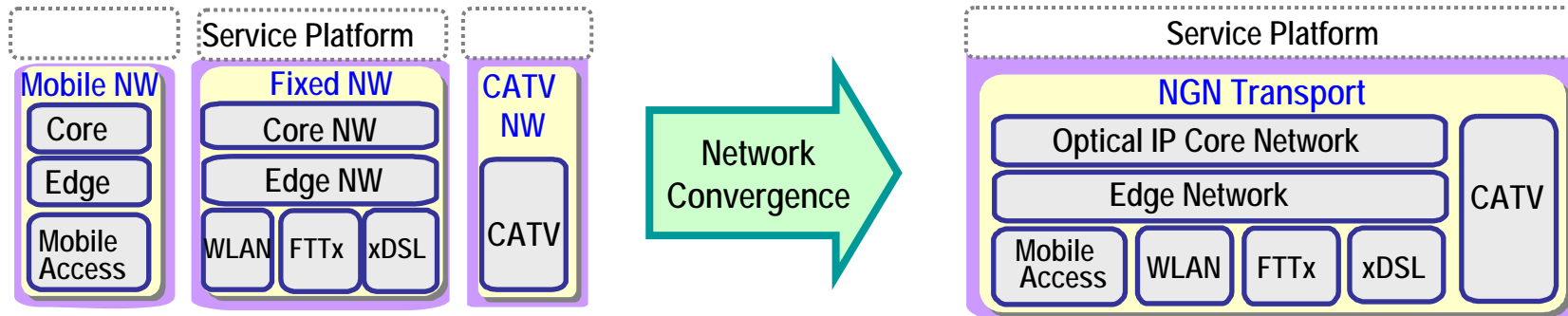
Data Mining for Fault Symptom Prediction

- Predict behaviors of a large scaled complex system precisely and quickly



(3)Transport

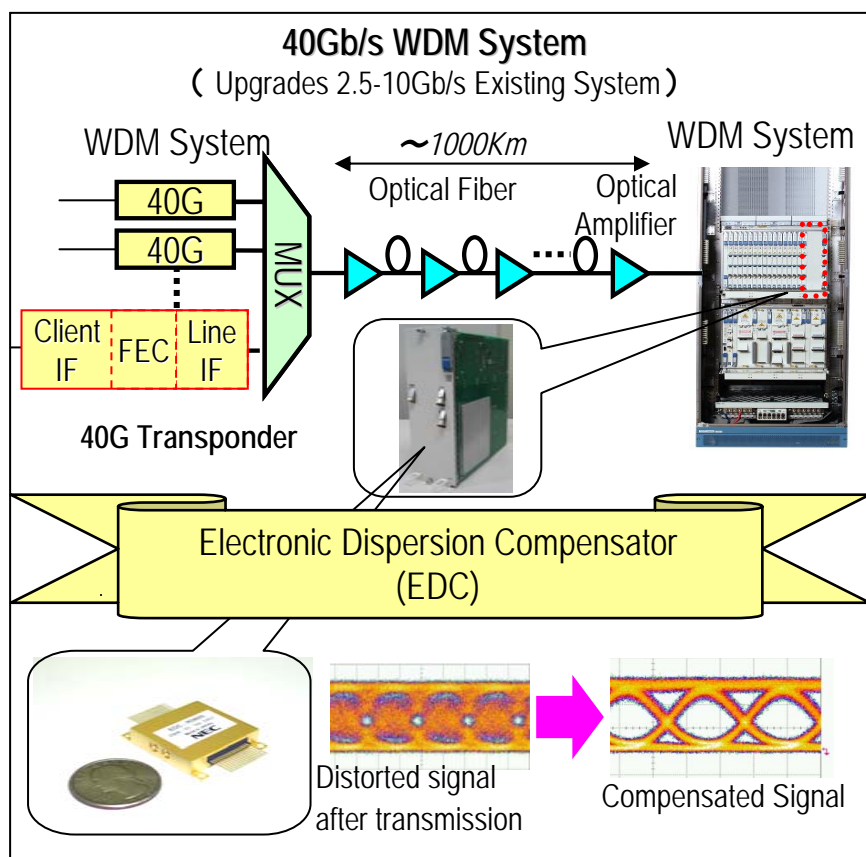
Develop dependable network infrastructure for FMC (Fixed Mobile Convergence).



Achievements for Transport (1)

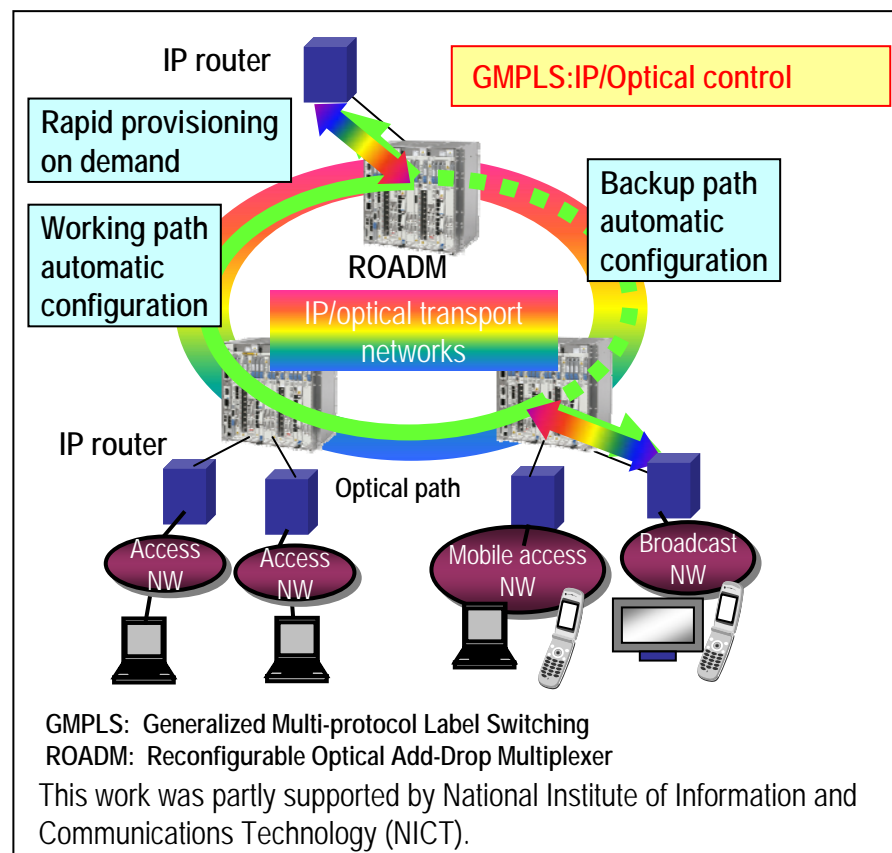
40Gb/s DWDM Long-Haul Transport System

- Achieves reliable 40Gb/s long-haul transport over optical fiber network



IP/Optical Network Control System

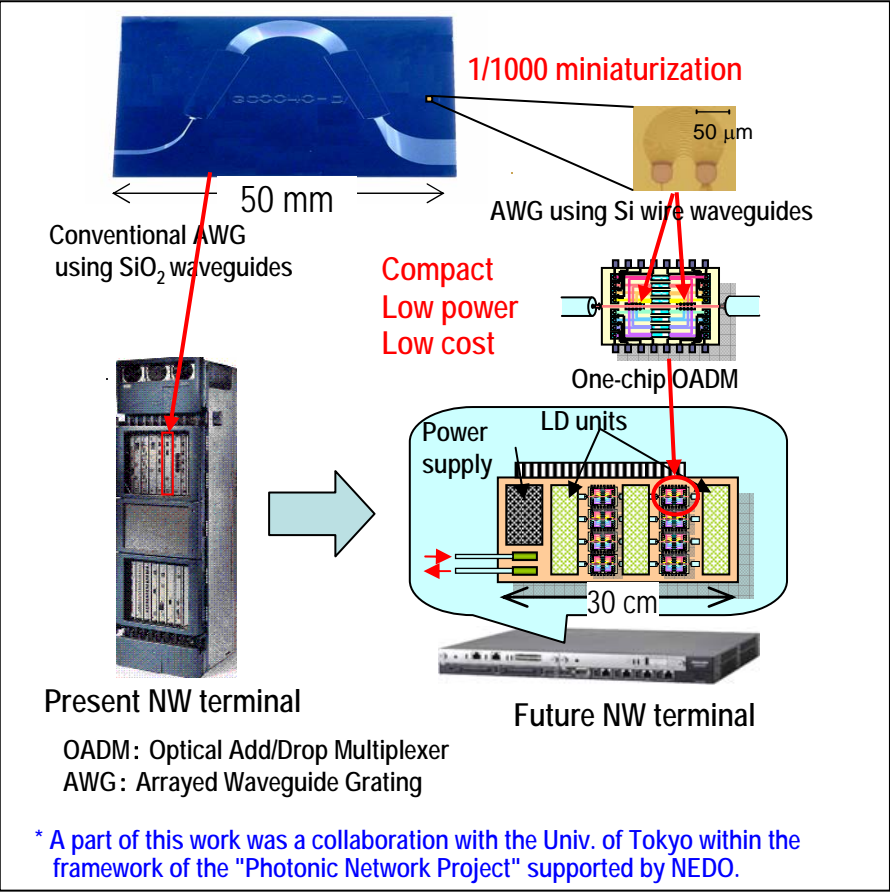
- World's first demonstration of GMPLS-equipped optical nodes (ROADMs) with IP routers under practical network operation



Achievements for Transport (2)

Photonic integrated Circuits with Si Photonics

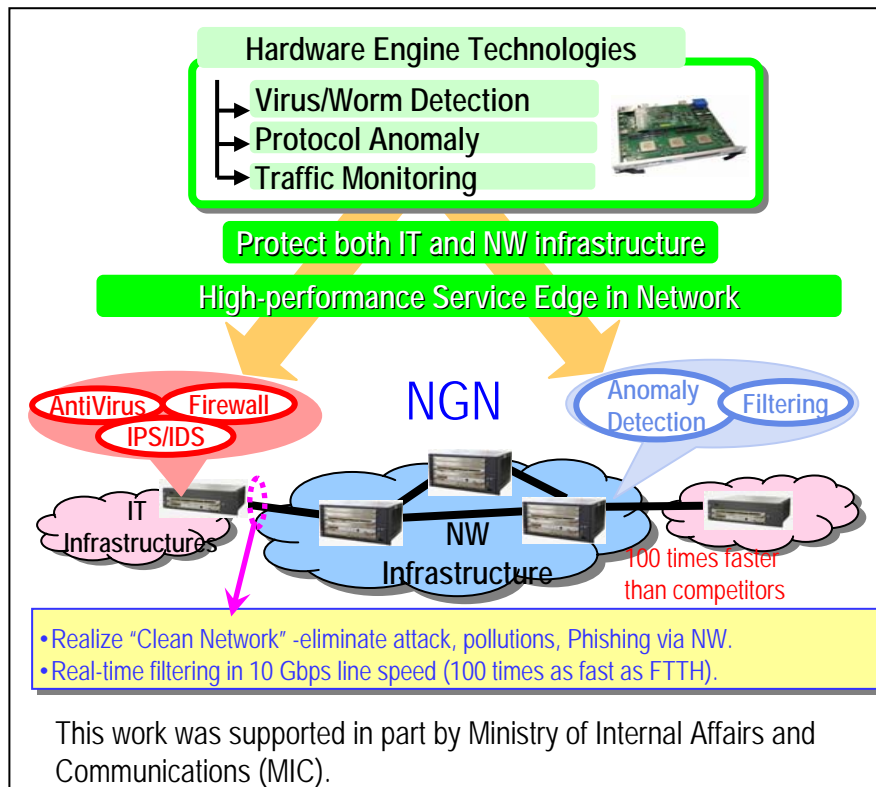
- Miniaturizing and integrating optical devices by combining micro-photonics and Si nanofabrication technology



Achievements for Transport (3)

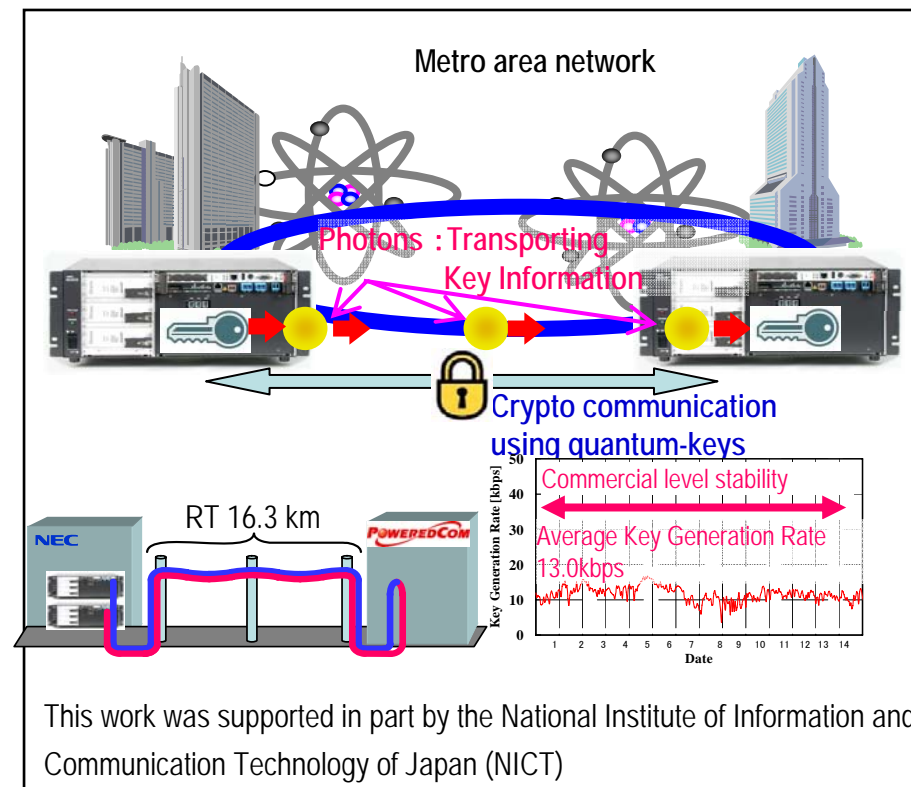
10 Gbps High-Performance Security Platform

■ The NEC's hardware engine technologies realize high-performance security processing



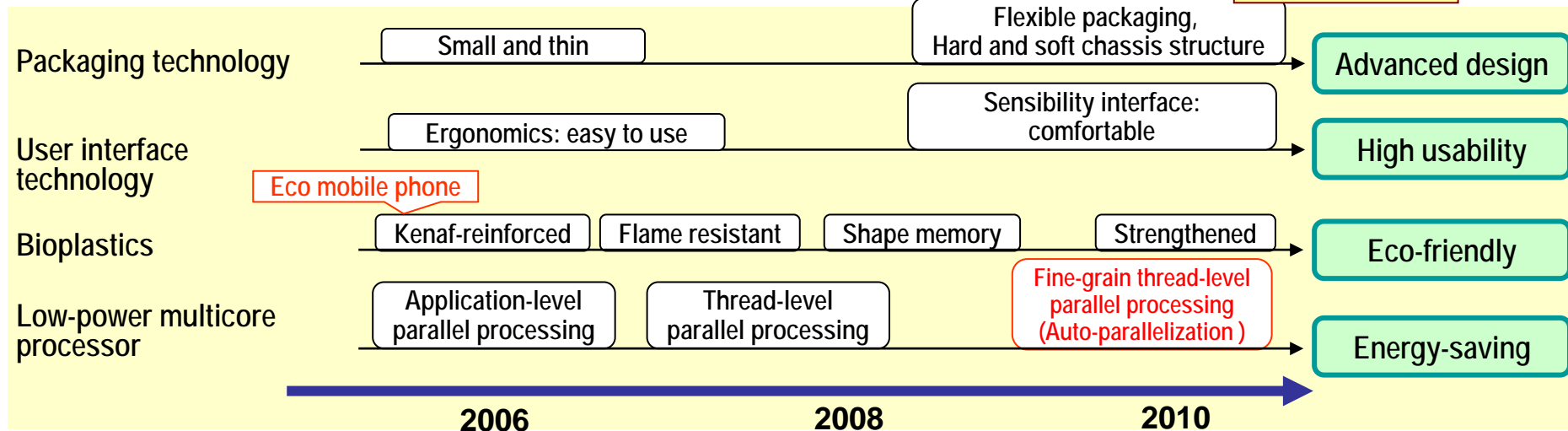
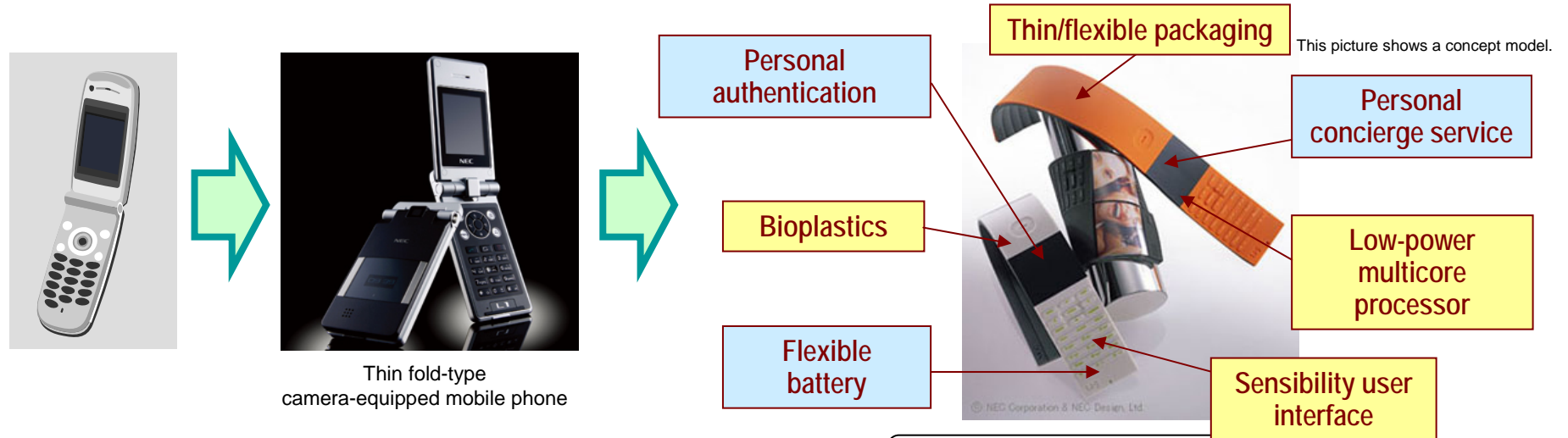
Quantum Cryptography Network

■ World's first demonstration of stable and continuous operation under general environment condition



(4) Terminals: environmentally-friendly and energy-saving

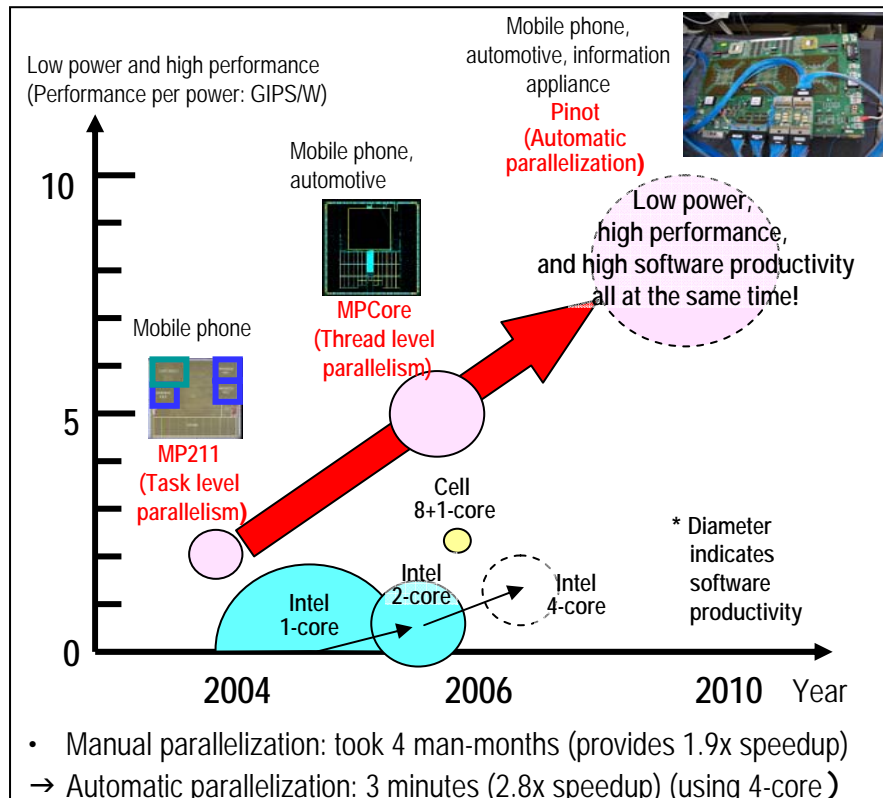
Develop ubiquitous terminals for a sustainable society, with superior energy-saving and environmentally-friendliness, as well as advanced design and usability.



Achievements for Terminals: environmentally-friendly and energy-saving

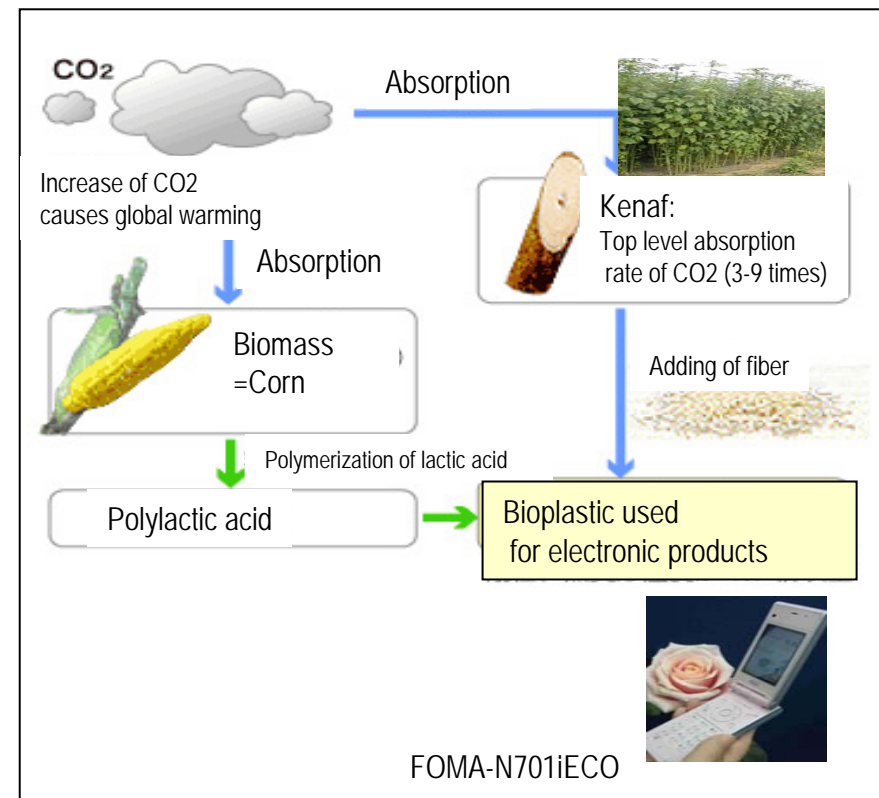
Low Power Multicore Processor

- Apply parallel processing technologies developed for super computers and parallel servers to information appliances



Highly Functional Bioplastics

- High environmental friendliness (top-level biomass ratio) and good performance



Empowered by Innovation

NEC

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This material contains forward-looking statements pertaining to strategies, financial targets, technology, products and services, and business performance of NEC. Written forward-looking statements may appear in other documents that NEC files with stock exchanges or regulatory authorities, such as the U.S. Securities and Exchange Commission, and in reports to shareholders and other communications. The U.S. Private Securities Litigation Reform Act of 1995 contains, and other applicable laws may contain, a safe-harbor for forward-looking statements, on which NEC relies in making these disclosures. Some of the forward-looking statements can be identified by the use of forward-looking words such as "believes," "expects," "may," "will," "should," "seeks," "intends," "plans," "estimates," "aims," or "anticipates," or the negative of those words, or other comparable words or phrases. You can also identify forward-looking statements by discussions of strategy, beliefs, plans, targets, or intentions. Forward-looking statements necessarily depend on currently available assumptions, data, or methods that may be incorrect or imprecise and NEC may not be able to realize the results expected by them. You should not place undue reliance on forward-looking statements, which reflect NEC's analysis and expectations only. Forward-looking statements are not guarantees of future performance and involve inherent risks and uncertainties. A number of important factors could cause actual results to differ materially from those in the forward-looking statements. Among the factors that could cause actual results to differ materially from such statements include (i) global economic conditions and general economic conditions in NEC's markets, (ii) fluctuating demand for, and competitive pricing pressure on, NEC's products and services, (iii) NEC's ability to continue to win acceptance of NEC's products and services in highly competitive markets, (iv) NEC's ability to expand into foreign markets, such as China, (v) regulatory change and uncertainty and potential legal liability relating to NEC's business and operations, (vi) NEC's ability to restructure, or otherwise adjust, its operations to reflect changing market conditions, and (vii) movement of currency exchange rates, particularly the rate between the yen and the U.S. dollar. Any forward-looking statements speak only as of the date on which they are made. New risks and uncertainties come up from time to time, and it is impossible for NEC to predict these events or how they may affect NEC. NEC does not undertake any obligation to update or revise any of the forward-looking statements, whether as a result of new information, future events, or otherwise. You may find more current information on the NEC home page (<http://www.nec.com>) or NEC Investor Relations home page (<http://www.nec.co.jp/ir/en>).

The management targets included in this material are not projections, and do not represent management's current estimates of future performance. Rather, they represent targets that management will strive to achieve through the successful implementation of NEC's business strategies.