

# FINANCIAL SECTION

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\* Figures in the Financial Section represent results based on the former segment classification.

## Selected Financial Data

Year Ended March 31	Millions of yen		Millions of U.S. dollars	Percent change
	2009	2010	2010	2010/2009
For the year				
Net sales	¥4,215,603	¥3,583,148	\$38,528	-15.0%
IT Services business	941,812	876,470	9,424	-6.9%
IT Products business	266,529	209,217	2,250	-21.5%
Network Systems business	1,001,811	785,881	8,450	-21.6%
Social Infrastructure business	340,370	316,566	3,404	-7.0%
Personal Solutions business	848,608	737,870	7,934	-13.0%
Electron Devices business	671,646	572,774	6,159	-14.7%
Others	144,827	84,370	907	-41.7%
Operating income (loss)	(6,201)	50,905	547	-
IT Services business	56,023	59,286	637	5.8%
IT Products business	21,750	(1,124)	(12)	-
Network Systems business	41,952	27,969	301	-33.3%
Social Infrastructure business	8,191	22,750	245	177.7%
Personal Solutions business	(13,212)	19,279	207	-
Electron Devices business	(87,838)	(56,827)	(611)	-
Others	5,761	11,081	119	92.3%
Eliminations / Corporate	(38,828)	(31,509)	(339)	-
Ordinary income (loss)	(93,171)	49,429	531	-
Net income (loss)	(296,646)	11,428	123	-
R&D expenses	346,529	275,970	2,967	-20.4%
Capital expenditures (property, plant and equipment)	103,142	83,098	894	-19.4%
Depreciation (property, plant and equipment)	133,624	111,167	1,195	-16.8%
Free cash flows	(145,808)	93,575	1,006	-
Per share data (in yen and U.S. dollars):				
Net income (loss)	(146.64)	5.04	0.05	-
Diluted net income	-	4.91	0.05	-
Cash dividends	0.00	4.00	0.04	-
At the year end				
Total assets	3,075,378	2,937,644	31,588	-4.5%
Owner's equity	641,654	790,904	8,504	23.3%
Interest-bearing debt	925,163	729,548	7,845	-21.1%
Owner's equity ratio (%)	20.9%	26.9%		
D/E ratio(times)	1.44	0.92		
Return on owner's equity (%)	-	1.6%		
Number of employees	143,327	142,358		

- Notes:
1. U.S.dollar amounts are translated from yen, for convenience only, at the rate of ¥93=U.S.\$1.
  2. Net sales of each business segment are sales to external customers.
  3. Owner's equity is sum of total shareholders' equity and total valuation and translation adjustments.
  4. D/E ratio is interest-bearing debt divided by owner's equity.

## Management's Discussion and Analysis

Year Ended March 31, 2010 (Fiscal 2010)

Compared With the Year Ended March 31, 2009 (Fiscal 2009)

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This section contains forward-looking statements concerning the NEC Group's analysis of financial condition, business results and cash flows. These statements are based on the judgment of the NEC Group as of March 31, 2010. The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimated.

### (1) Business Overview and Key Business Drivers

Based on its Corporate Philosophy, NEC aspires to contribute to customers and society at large, in order to achieve "an information society that is friendly to humans and the earth." To this end, we will execute The NEC Way, which organizes NEC Group business activities into a cohesive framework. This framework includes the NEC Group Vision, which expresses what we envision for the society of the future and our role as a company in this context; the NEC Group Core Values, which defines important values and principles of behavior for NEC Group employees; the NEC Group Charter of Corporate Behavior; and the NEC Group Code of Conduct.

The NEC Group generates sales from six segments: the IT Services, IT Products, Network Systems, Social Infrastructure, Personal Solutions, and Electron Devices businesses. In fiscal 2010, the IT Services business generated 24.5% of total consolidated net sales, the IT Products business 5.8%, the Network Systems business 21.9%, the Social Infrastructure business 8.8%, the Personal Solutions business 20.6%, and the Electron Devices business 16.0%. (The ratios of segment sales to total net sales were calculated based on segment sales to external customers.)

The following is an overview of products and services by business segment:

Sales in the IT Services business are derived mainly from systems construction, consulting and other systems integration services, as well as maintenance and support services and outsourcing services. These services are provided primarily to government agencies and private-sector companies.

Sales in the IT Products business are derived mainly from the manufacturing and sale of PC servers, mainframe computers, UNIX servers, supercomputers, storage products, professional workstations and computer software, such as operating systems, middleware and application software.

Sales in the Network Systems business are derived mainly from the manufacturing and sale of network systems primarily for telecom carriers and enterprises. Mobile communications, fixed-line communications and other systems are provided to the former, while IP telephony and other systems are provided to the latter.

Sales in the Social Infrastructure business are derived mainly from the manufacturing and sale of broadcasting systems and video equipment, control systems, transportation and public systems, aerospace systems, such as air traffic control systems and satellites, defense systems, including radar equipment, and fire and disaster prevention systems.

Sales in the Personal Solutions business are derived mainly from the manufacturing and sale of mobile handsets, personal computers for corporate and individual customers, personal communications equipment, monitors and projectors, as well as the “BIGLOBE” Internet services.

Sales in the Electron Devices business are derived primarily from the manufacturing and sale of semiconductors, including system LSIs, as well as electronic components and other products, including capacitors and lithium-ion rechargeable batteries.

The performance of the IT Services, IT Products, Network Systems, and Social Infrastructure businesses is subject to changes in economic conditions, IT investment trends and investment by telecom carriers. The performance of the Personal Solutions business is subject to the business strategies of mobile operators, demand from corporate and individual customers and other factors. The performance of the Electron Devices business is subject to demand for end products using NEC Group devices and components.

## (2) Analysis of Fiscal 2010 Business Results

In fiscal 2010, the global economy continued to face difficult conditions in the first half, due to the impact of the financial crisis in the previous fiscal year. In the second half, despite

continuing high unemployment rates in North America and Europe, signs of recovery emerged as a result of stimulus measures by various governments around the world and economic growth driven by expansion in emerging countries, mainly China.

In the second half, the Japanese economy showed signs of improvement such as inventory adjustments and increasing industrial production, supported by an upturn in demand for exports mainly from Asian markets. However, corporate capital investment was restrained due to low corporate earnings, and lackluster employment and income conditions continued. Consequently, the Japanese economy did not recover from the steep economic decline of the second half of the previous fiscal year.

The NEC Group saw this difficult business environment as an opportunity to strengthen its management framework and change its business structure through a fundamental review of its business portfolio and reform of its profit structure.

Looking first at changing its business structure, in September 2009, NEC decided to merge NEC Electronics Corporation, which is engaged in the semiconductor business, with Renesas Technology Corp. in order to reinforce its business foundations and technological assets, and increase corporate value through enhanced customer satisfaction. In April 2010, NEC Electronics Corporation merged with Renesas Technology Corp. and changed its name to Renesas Electronics Corporation. As a result of the merger, NEC Electronics Corporation is no longer a consolidated subsidiary of NEC.

Furthermore, NEC strove to improve capital efficiency. One measure was to sell shares in affiliated companies that are unlikely to generate synergies within the NEC Group.

Moreover, in September 2009, NEC, Casio Computer Co., Ltd. and Hitachi, Ltd. agreed to integrate NEC's mobile handset businesses with Casio Hitachi Mobile Communications Co., Ltd., a joint venture company between Casio Computer Co., Ltd. and Hitachi, Ltd., and to operate them as a joint venture. The purpose of this agreement is to strengthen mobile handset competitiveness and expand business domestically and abroad.

NEC also launched specialized new cloud computing products and services, including its "Cloud Platform Suite™," in support of its "C&C Cloud Strategy," which capitalizes on the NEC Group's strengths in both the IT and network fields.

Furthermore, NEC laid the groundwork for full-scale smart energy and green businesses,

targeting a field that is expected to play an important role in driving future growth. In April 2010, NEC also established a new company specializing in the lithium-ion rechargeable battery business, which is set to become a core smart energy and green business.

Turning secondly to profit structure reform, NEC reduced its fixed costs by 320.9 billion yen year on year, mainly by reducing costs for outsourcing engineering, consignment of activities and labor. In order to improve business efficiency and reduce maintenance and operational costs, NEC worked to consolidate its core IT systems into a cloud computing environment in line with a review of business processes throughout the NEC Group. In April 2010, NEC began operating a new accounting system, with plans to gradually phase in new systems related to sales and procurement.

Furthermore, NEC raised 118.5 billion yen through the issuance of new shares in order to reinforce the financial foundations necessary for promoting growth strategies and carrying out management reforms.

In addition to these measures, in February 2010, NEC announced its Mid-Term Growth Plan “V2012—Beyond boundaries, Toward our Vision,” which outlines NEC’s growth strategies over the next three years.

In fiscal 2010, NEC recorded consolidated sales of 3,583.1 billion yen, a decrease of 632.5 billion yen, or 15.0%, year on year. This was mainly due to large decreases in sales in the Network Systems, Electron Devices and Personal Solutions businesses.

On the earnings front, consolidated operating income was 50.9 billion yen, improving by 57.1 billion yen from an operating loss in the previous year. This improvement was mainly due to reduced selling, general and administrative expenses, despite decreased gross profit from declining sales.

NEC posted ordinary income of 49.4 billion yen, reversing the previous year’s ordinary loss by 142.6 billion yen year on year. This result was due to improved operating profitability, a profit from reversal of provision for possible losses related to legal proceedings and other items. Another factor was improved equity in earnings of affiliates, reflecting stronger performance by certain affiliated companies accounted for by the equity method.

Income before income taxes and minority interests was 55.7 billion yen, a year on year improvement of 346.6 billion yen from a loss before income taxes and minority interests in the previous year. This was mainly due to a large decrease in business structure improvement expenses and loss on valuation of investment securities.

Net income was 11.4 billion yen, improving by 308.1 billion yen from a net loss in the previous year. This improvement was due mainly to the improved income before income taxes and minority interests.

Sales and operating income (loss) in each segment were as follows (figures in parentheses represent year on year changes):

a. IT Services business

Sales: 876.5 billion yen (-6.9%)

Operating income: 59.3 billion yen (+3.3 billion yen)

Sales in the IT Services business for fiscal 2010 were 876.5 billion yen, a decrease of 65.3 billion yen, or 6.9%, year on year, mainly reflecting restrained corporate IT investment in Japan, despite steady growth in SI services in the distribution sector and outsourcing services in Japan.

Operating income was 59.3 billion yen, improving by 3.3 billion yen from the previous year, mainly owing to reduced fixed costs.

b. IT Products business

Sales: 209.2 billion yen (-21.5%)

Operating loss: 1.1 billion yen (-22.9 billion yen)

Sales in the IT Products business for fiscal 2010 were 209.2 billion yen, a decrease of 57.3 billion yen, or 21.5%, year on year, mainly due to fewer large-scale projects than in the previous year, and restrained corporate IT investment in Japan.

The IT Products business reported an operating loss of 1.1 billion yen, worsening by 22.9 billion from operating income for fiscal 2009. This change was mainly due to the drop in sales, despite efforts to reduce fixed costs.

c. Network Systems business

Sales:	785.9 billion yen	(-21.6%)
Operating income:	28.0 billion yen	(-14.0 billion yen)

Sales in the Network Systems business for fiscal 2010 were 785.9 billion yen, a decrease of 215.9 billion yen, or 21.6%, year on year, mainly reflecting sluggish investment by telecom carriers worldwide.

Operating income decreased by 14.0 billion yen year on year, to 28.0 billion yen, mainly owing to the large drop in sales, despite efforts to reduce fixed costs.

d. Social Infrastructure business

Sales:	316.6 billion yen	(-7.0%)
Operating income:	22.8 billion yen	(+14.6 billion yen)

Sales in the Social Infrastructure business for fiscal 2010 were 316.6 billion yen, a decrease of 23.8 billion yen, or 7.0%, year on year. This decrease mainly reflected fewer large-scale projects in the aerospace and defense fields than in the previous year and restrained investment in broadcasting businesses.

Operating income rose by 14.6 billion yen year on year, to 22.8 billion yen, mainly owing to reduced fixed costs.

e. Personal Solutions business

Sales:	737.9 billion yen	(-13.0%)
Operating income:	19.3 billion yen	(+32.5 billion yen)

Sales in the Personal Solutions business for fiscal 2010 were 737.9 billion yen, a decrease of 110.7 billion yen, or 13.0%, year on year. This decrease mainly reflected a drop in domestic mobile handset sales, restrained corporate IT investment and falling personal computer prices in the first half, despite increased sales of personal computers, as well as display monitors and projectors for overseas markets, in the second half.

The Personal Solutions business reported operating income of 19.3 billion yen, an improvement of 32.5 billion yen from an operating loss in the previous year. This improvement was mainly owing to reduced fixed costs and other expenses as well as improved R&D efficiency.

f. Electron Devices business

Sales:	572.8 billion yen	(-14.7%)
Operating loss:	56.8 billion yen	(+31.0 billion yen)

Sales in the Electron Devices business for fiscal 2010 were 572.8 billion yen, down 98.9 billion yen, or 14.7%, year on year. This decrease mainly reflected lower sales of semiconductors, including system LSIs for consumer electronics, as well as decreased sales of general purpose devices such as capacitors, and liquid crystal displays for industrial use in the electronic component and other fields.

The Electron Devices business reported an operating loss of 56.8 billion yen, an improvement of 31.0 billion yen year on year, mainly owing to reduced fixed costs.

g. Others

In the Others segment, sales were 84.4 billion yen, a decrease of 60.5 billion yen, or 41.7%, year on year, mainly due to reduced sales resulting from the discontinuation of the personal computer business for enterprises in Europe.

Operating income rose by 5.3 billion yen year on year, to 11.1 billion yen, mainly due to reduced losses in the personal computer business for enterprises in Europe.

(3) Liquidity and capital resources

a. Cash Flows

	<i>Billions of Yen</i>		<i>Millions of</i>
	2009	2010	<i>U.S. Dollars</i>
			2010
Net cash provided by (used in)			
Operating activities	¥27.4	¥134.8	\$1,450
Investing activities	(173.2)	(41.2)	(443)
Financing activities	102.2	(80.4)	(865)
Effect of exchange rate changes on cash and cash equivalents	(13.9)	0.1	1
Net increase (decrease) in cash and cash equivalents	¥(57.6)	¥13.3	\$143

## b. Basic Liquidity Management Policy / Capital Resources

The NEC Group's basic policy is to maintain sufficient liquidity in hand for conducting future business activities. Liquidity in hand is the sum of cash and cash equivalents and the unused portion of committed credit facilities established with multiple financial institutions. As of March 31, 2010, NEC had a sufficient amount of liquidity. Total liquidity in hand as of March 31, 2010 was 574.8 billion yen, comprising cash and cash equivalents of 330.5 billion yen and unused committed credit facilities of 244.3 billion yen. Cash and cash equivalents are mainly denominated in yen as well as other denominations that include U.S. dollars and euros.

The NEC Group maintains credit facilities that it believes are sufficient to meet its short-term and long-term financing needs. With regard to short-term financing, the NEC Group relies primarily on commercial paper ("CP") in Japan to provide for short-term financing. It has a 515.0 billion yen CP program. To prepare for unexpected short-term funding needs or instability in fund procurement through the issue of CP, the NEC Group maintains committed short-term credit facilities of 274.1 billion yen to ensure that funds may be borrowed from financial institutions at all times. Of this amount, 80.0 billion yen represents a committed credit facility with a contract period effective through March 2013 that enables NEC to obtain short-term loans. With regard to long-term financing, the NEC Group has a 300.0 billion yen straight bond issuance program in Japan. In fiscal 2010, the NEC Group raised 118.5 billion yen through the issuance of new shares. Funds were used for development investments in cloud service platforms and next generation networks; capital expenditures in the smart energy and green fields; and the repayment of interest-bearing debt.

Our basic policy regarding the structure of liabilities on the balance sheets is to maintain a balanced mix of fund procurement from debt and capital market instruments, while securing adequate long-term funds, from the standpoint of satisfying funding requirements in a stable manner.

The Group's fund procurement status was as follows:

As of March 31,	2009	2010
Long-term fund procurement*1	65.8%	60.1%
Use of capital market instruments*2	55.4%	41.1%

\*1 Long-term fund procurement is calculated by dividing the sum of bonds and long-term borrowings and others (lease obligations with maturities of more than one year) by interest-bearing debt.

\*2 Use of capital market instruments is calculated by dividing the sum of bonds (including the current portion) and CPs by interest-bearing debt.

As of March 31, 2010, long-term fund procurement was 60.1% and the use of capital market instruments was 41.1%.

#### (4) Capital Expenditures

Capital expenditures of NEC and its consolidated subsidiaries for fiscal 2010 are broken down as follows (amounts do not include consumption taxes):

	<i>Millions of Yen</i>		<i>YoY Change</i>
	2009	2010	2010/2009
IT Services business	¥4,942	¥4,344	Down 12.1%
IT Products business	2,168	1,504	Down 30.6%
Network Systems business	9,499	5,507	Down 42.0%
Social Infrastructure business	3,720	7,045	Up 89.4%
Personal Solutions business	8,446	4,892	Down 42.1%
Electron Devices business	68,308	51,951	Down 23.9%
Others	6,059	7,855	Up 29.6%
Total	¥103,142	¥83,098	Down 19.4%

In the IT Services business, capital expenditures included investment in facilities related to outsourcing services. In the IT Products business, capital expenditures included investments in R&D equipment for computers, such as servers and storage; and production facilities. In the Network Systems business, capital expenditures included R&D equipment for next-generation mobile communications systems; and production facilities. In the Social Infrastructure business, capital expenditures included facility renovation work at the Fuchu Plant; investments in R&D equipment for satellite systems; and production facilities. In the Personal Solutions business, capital expenditures included investments in R&D equipment and production facilities for mobile handsets; and facilities related to the “BIGLOBE” Internet service. In the Electron Devices business, capital expenditures included investments in R&D

equipment and production facilities mainly for cutting-edge system LSIs; and production facilities for automotive lithium-ion rechargeable batteries.

NEC primarily used its own capital and borrowings to fund these capital expenditures.

#### (5) Management Strategy and Policy

Based on its Corporate Philosophy, NEC aspires to contribute to customers and society at large, in order to achieve “an information society that is friendly to humans and the earth.” To this end, we will execute The NEC Way, which organizes NEC Group business activities into a cohesive framework. This framework includes the NEC Group Vision, which expresses what we envision for the society of the future and our role as a company in this context; the NEC Group Core Values, which defines important values and principles of behavior for NEC Group employees; and the NEC Group Charter of Corporate Behavior; and the NEC Group Code of Conduct.

In February 2010, the NEC Group determined its medium-term policy of realizing the NEC Group Vision 2017 through customer-driven solutions leveraging its competitive strengths in the integration of IT and networks. The NEC Group also formulated its Mid-Term Growth Plan “V2012—Beyond boundaries, Toward our Vision,” as a roadmap for realizing its vision. Guided by this plan, the NEC Group will strive to accelerate business activities with the view to expanding business and enhancing profitability. This will be achieved by leveraging and integrating the NEC Group’s strengths in both the IT and network fields.

The NEC Group will focus on cloud-related businesses, global businesses and new businesses to drive business expansion.

In recent years, ICT (information and communications technology) markets have developed an increasingly strong interest in “leveraging IT” by accessing IT services over networks, rather than directly owning IT assets internally. Such cloud services that enable users to obtain necessary services at any time are attracting particularly strong attention. Through these services, customers can access IT systems located “somewhere” on the Internet using their own devices, without knowledge of the exact whereabouts of the service provider’s data center.

In order to expand cloud-related businesses by leveraging the growing adoption of “clouds” and “services,” the NEC Group will focus on two areas. The first is the “Cloud Services

business,” which involves the provision of secure cloud services to enterprises. The second is the “Cloud System Implementation business,” which involves the integration of cloud systems for enterprises or local governments so that they can provide cloud services to their own customers or residents.

The NEC Group first proposed its C&C vision for “the future integration of Computers and Communications”, more than 30 years ago. Ever since, it has continuously honed both its IT and network technologies, and has built up an extensive track record in both fields. Furthermore, the implementation of cloud systems and the use of cloud services have been promoted throughout the NEC Group itself by consolidating the NEC Group’s core IT systems into its data centers, constructing platform systems and in other ways. The NEC Group will take full advantage of its track record, technologies and know-how to continue promoting its “C&C Cloud Strategy.”

Global business development is also important. The NEC Group will establish a global business structure by establishing core regional management companies in each of five regions, namely North America, Latin America, Greater China, APAC (Asia Pacific) and EMEA (Europe/Middle East/Africa). The goal is to utilize the NEC Group’s worldwide assets, including its customer base and technologies, more effectively, and to promote business expansion through products and services that are fine-tuned to each region. The NEC Group will concentrate on the rapidly expanding Asian and other emerging markets, while seeking to expand its public safety business, including fingerprint and other biometrics authentication systems and border control systems based on the NEC Group’s track record. The NEC Group will accelerate global business expansion by sharing this record and know-how throughout the NEC Group.

The NEC Group is also working to create new businesses. The NEC Group will combine its wide range of assets, including products, services and technologies, and create new products and services that satisfy customer needs. In recent years, the smart energy and green fields have been drawing greater attention. In response, the NEC Group is focusing on the automotive lithium-ion rechargeable battery business together with Nissan Motor Co., Ltd. In the future, the integration of electric storage technologies that are cultivated through the battery business, as well as IT and network technologies, are expected to result in the creation of new business fields. Specifically, new business opportunities may include smart meters with communications or management functions for configuring facilities, home energy management

systems and smart grids featuring optimized electricity distribution. Furthermore, in recent years, multi-functional terminals that connect cloud services and users have come to the fore. The NEC Group intends to enhance its presence in domestic and international markets by developing and providing competitive new terminals. These terminals will be grounded on the combined strengths developed by the NEC Group in both the personal computer and mobile phone fields and the synergies generated by the business merger with Casio Hitachi Mobile Communications Co., Ltd.

Efforts to improve profitability will be continued. In order to establish a stable revenue base for future business expansion, the NEC Group will effectively deploy and optimize human resources so as to strengthen key personnel required for international business development, as well as the service staff required for cloud services.

The NEC Group will continue to develop group-wide internal control systems, in addition to enforcing compliance, while working to enhance business management at the consolidated level as “One NEC.”

The NEC Group will strive to meet the goals set forth in its Mid-Term Growth Plan “V2012” as a milestone towards achieving the NEC Group Vision 2017: “to be a leading global company leveraging the power of innovation to realize and information society friendly to humans and the earth.”

**NEC Corporation and Subsidiaries**  
**Consolidated Balance Sheets**  
**March 31, 2009 and 2010**

ASSETS	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2009	2010	2010
<b>CURRENT ASSETS:</b>			
Cash and cash equivalents (Note 18)	¥ 317,271	¥ 330,548	\$ 3,554,279
Short-term investments (Note 18)	764	1,294	13,914
Trade notes and accounts receivable (Note 18)	746,731	773,388	8,316,000
Inventories (Note 6)	378,366	315,552	3,393,032
Deferred tax assets (Note 13)	99,657	93,307	1,003,301
Other current assets (Note 18 and 19)	134,254	134,900	1,450,538
Allowance for doubtful accounts	(5,951)	(6,024)	(64,774)
Total current assets	<u>1,671,092</u>	<u>1,642,965</u>	<u>17,666,290</u>
<b>PROPERTY, PLANT AND EQUIPMENT, NET OF ACCUMULATED DEPRECIATION (Note 7):</b>			
Land	91,523	91,938	988,581
Buildings and structures	218,983	207,535	2,231,559
Machinery and equipment	143,269	133,018	1,430,301
Furniture and fixtures	93,881	77,681	835,280
Construction in progress	33,375	43,879	471,817
Total property, plant and equipment	<u>581,031</u>	<u>554,051</u>	<u>5,957,538</u>
<b>INVESTMENTS AND OTHER ASSETS:</b>			
Investment securities (Note 5 and 18)	143,361	151,221	1,626,032
Investments in affiliated companies (Note 18)	131,119	89,499	962,355
Goodwill (Notes 2.a and 16)	93,365	97,458	1,047,935
Software	125,918	117,278	1,261,054
Deferred tax assets (Note 13)	150,676	140,829	1,514,290
Other assets (Note 8)	188,288	154,183	1,657,882
Allowance for doubtful accounts	(9,472)	(9,840)	(105,806)
Total investments and other assets	<u>823,255</u>	<u>740,628</u>	<u>7,963,742</u>
<b>TOTAL ASSETS</b>	<u><u>¥ 3,075,378</u></u>	<u><u>¥ 2,937,644</u></u>	<u><u>\$ 31,587,570</u></u>

See notes to consolidated financial statements.

LIABILITIES AND NET ASSETS	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2009	2010	2010
<b>CURRENT LIABILITIES:</b>			
Short-term borrowings (Note 7 and 18)	¥ 173,132	¥ 91,161	\$ 980,226
Current portion of long-term debt (Note 7 and 18)	143,537	200,286	2,153,613
Trade notes and accounts payable (Note 18)	529,258	522,533	5,618,634
Accrued expenses (Note 18)	200,098	175,660	1,888,817
Other current liabilities (Notes 9, 13, 18 and 19)	337,543	288,507	3,102,226
Total current liabilities	1,383,568	1,278,147	13,743,516
<b>LONG-TERM LIABILITIES:</b>			
Long-term debt (Note 7 and 18)	608,494	438,101	4,710,763
Liabilities for retirement benefits (Note 8)	224,378	237,645	2,555,323
Deferred tax liabilities (Note 13)	8,712	8,913	95,839
Other long-term liabilities (Note 10)	64,661	42,926	461,570
Total long-term liabilities	906,245	727,585	7,823,495
<b>COMMITMENTS AND CONTINGENT LIABILITIES</b> (Notes 17, 19 and 20)			
<b>NET ASSETS (Notes 11 and 23):</b>			
<b>SHAREHOLDERS' EQUITY:</b>			
Common stock:			
Authorized — 7,500,000 thousand shares			
Issued — 2,029,733 thousand shares in 2009 and 2,604,733 thousand shares in 2010	337,940	397,199	4,270,957
Capital surplus	464,875	192,843	2,073,581
Retained earnings	(126,276)	216,439	2,327,301
Treasury stock—at cost:	(2,982)	(2,929)	(31,495)
6,287 thousand shares in 2009 and 6,190 thousand shares in 2010			
Total shareholders' equity	673,557	803,552	8,640,344
<b>VALUATION AND TRANSLATION ADJUSTMENTS:</b>			
Unrealized gains(losses) on available-for-sale securities	(6,228)	10,218	109,871
Unrealized gains(losses) on derivative financial instruments	(120)	61	656
Foreign currency translation adjustments	(25,555)	(22,927)	(246,527)
Total valuation and translation adjustments	(31,903)	(12,648)	(136,000)
STOCK SUBSCRIPTION RIGHTS (Note 12)	123	93	1,000
MINORITY INTERESTS	143,788	140,915	1,515,215
Total net assets	785,565	931,912	10,020,559
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>¥ 3,075,378</b>	<b>¥ 2,937,644</b>	<b>\$ 31,587,570</b>

**NEC Corporation and Subsidiaries**  
**Consolidated Statements of Operations**  
**Years Ended March 31, 2008, 2009 and 2010**

	<i>Millions of Yen</i>			<i>Thousands of U.S. Dollars (Note 1)</i>
	2008	2009	2010	2010
NET SALES	¥ 4,617,153	¥ 4,215,603	¥3,583,148	\$ 38,528,473
COST OF SALES (Note 8)	3,142,844	2,929,567	2,492,403	26,800,032
Gross profit	1,474,309	1,286,036	1,090,745	11,728,441
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES (Notes 3,8 and 14)	1,317,544	1,292,237	1,039,840	11,181,075
Operating income (loss)	156,765	(6,201)	50,905	547,366
NON-OPERATING INCOME:				
Interest and dividend income	12,348	8,599	5,489	59,021
Reversal of provision for contingent loss	—	—	30,853	331,753
Equity in earnings of affiliated companies, net	1,003	—	7,336	78,882
Settlement and compensation income	3,296	1,167	—	—
Other non-operating income	13,206	10,545	12,869	138,376
Total non-operating income	29,853	20,311	56,547	608,032
NON-OPERATING EXPENSES:				
Interest expense	14,724	12,578	9,736	104,688
Retirement benefit expenses (Note 8)	13,850	14,791	14,441	155,280
Loss on disposals of property, plant and equipm	9,243	9,590	8,249	88,699
Provision for contingent loss (Note 2.m)	—	30,365	6,496	69,849
Foreign exchange loss, net	17,872	10,952	1,953	21,000
Equity in losses of affiliated companies, net	—	12,647	—	—
Settlement and compensation loss	2,142	—	—	—
Other non-operating expenses	16,547	16,358	17,148	184,387
Total non-operating expenses	74,378	107,281	58,023	623,903
Ordinary income (loss)	112,240	(93,171)	49,429	531,495
SPECIAL GAINS (Note 15)	12,126	20,631	31,511	338,828
SPECIAL LOSSES (Note 15)	30,748	218,430	25,286	271,892
INCOME (LOSS) BEFORE INCOME TAXES AND MINORITY INTERESTS	93,618	(290,970)	55,654	598,431
INCOME TAXES (Note 13):				
Current	38,791	30,196	28,577	307,280
Deferred	43,364	5,107	12,661	136,140
Total income taxes	82,155	35,303	41,238	443,420
MINORITY INTERESTS IN NET INCOME(LOSS) SUBSIDIARIES	(11,218)	(29,627)	2,988	32,129
NET INCOME (LOSS)	¥ 22,681	¥ (296,646)	¥ 11,428	\$ 122,882

**NEC Corporation and Subsidiaries**  
**Consolidated Statements of Operations**  
**Years Ended March 31, 2008, 2009 and 2010**

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	<i>Yen</i>			<i>U.S. Dollars</i>
	2008	2009	2010	<i>(Note 1)</i>
	2008	2009	2010	2010
PER SHARE OF COMMON STOCK <i>(Note 22)</i> :				
Basic net income (loss)	¥ 11.06	¥ (146.64)	¥ 5.04	\$ 0.05
Diluted net income	10.64	—	4.91	0.05
Cash dividends applicable to the year	8	—	4	0.04

*See notes to consolidated financial statements.*

NEC Corporation and Subsidiaries

Consolidated Statements of Changes in Net Assets  
Years Ended March 31, 2008, 2009 and 2010

	<i>Thousands</i>				
	Outstanding Number of Shares of Common Stock	Shareholders' Equity			
		Common Stock	Capital Surplus	Retained Earnings	Treasury Stock
BALANCE, APRIL 1, 2007	2,029,555	¥ 337,822	¥ 464,838	¥ 173,003	¥ (3,225)
Net income				22,681	
Cash dividends paid, ¥ 8 per share				(16,202)	
Purchases of treasury stock					(281)
Disposals of treasury stock			(81)	(91)	273
Conversion of convertible bonds with stock subscription rights	178	118	118		
Net changes in items other than shareholders' equity during the year					
BALANCE, MARCH 31, 2008	<u>2,029,733</u>	<u>337,940</u>	<u>464,875</u>	<u>179,391</u>	<u>(3,233)</u>
Net income(loss)				(296,646)	
Cash dividends paid, ¥ 4 per share				(8,101)	
Purchases of treasury stock					(900)
Disposals of treasury stock				(921)	1,151
Net changes in items other than shareholders' equity during the year					
BALANCE, MARCH 31, 2009	<u>2,029,733</u>	<u>337,940</u>	<u>464,875</u>	<u>(126,276)</u>	<u>(2,982)</u>
Net income				11,428	
Issuance of new shares	575,000	59,260	59,260		
Deficit disposition			(331,287)	331,287	
Purchases of treasury stock					(47)
Disposals of treasury stock			(5)		100
Net changes in items other than shareholders' equity during the year					
BALANCE, MARCH 31, 2010	<u>2,604,733</u>	<u>¥ 397,199</u>	<u>¥ 192,843</u>	<u>¥ 216,439</u>	<u>¥ (2,929)</u>

	Shareholders' Equity			
	Common Stock	Capital Surplus	Retained Earnings	Treasury Stock
BALANCE, MARCH 31, 2009	\$3,633,763	\$4,998,657	\$(1,357,807)	\$(32,065)
Net income			122,882	
Issuance of new shares	637,204	637,204		
Deficit disposition		(3,562,226)	3,562,226	
Purchases of treasury stock				(505)
Disposals of treasury stock		(54)		1,075
Net changes in items other than shareholders' equity during the year				
BALANCE, MARCH 31, 2010	<u>\$4,270,957</u>	<u>\$2,073,581</u>	<u>\$2,327,301</u>	<u>\$(31,495)</u>

Conforming to separate financial statements, total amounts seem to be inconsistent with calculation in some cases.

See notes to consolidated financial statements.

Millions of Yen

Valuation and Translation Adjustments							
Total	Unrealized Gains (Losses) on Available- for-sale Securities	Unrealized Gains(Losses) on Derivative Financial Instruments	Foreign Currency Translation Adjustments	Total	Stock Subscription Rights	Minority Interests	Total Net Assets
¥ 972,438	¥ 57,706	¥ (143)	¥ 8,807	¥ 66,370	¥ 81	¥ 201,234	¥ 1,240,123
22,681							22,681
(16,202)							(16,202)
(281)							(281)
101							101
236							236
—	(27,808)	(140)	(13,174)	(41,122)	34	(20,049)	(61,137)
978,973	29,898	(283)	(4,367)	25,248	115	181,185	1,185,521
(296,646)							(296,646)
(8,101)							(8,101)
(900)							(900)
229							229
—	(36,126)	163	(21,188)	(57,151)	8	(37,397)	(94,540)
673,557	(6,228)	(120)	(25,555)	(31,903)	123	143,788	785,565
11,428							11,428
118,519							118,519
(47)							(47)
95							95
—	16,446	181	2,628	19,255	(30)	(2,873)	16,352
¥ 803,552	¥ 10,218	¥ 61	¥ (22,927)	¥ (12,648)	¥ 93	¥ 140,915	¥ 931,912

Thousands of U.S. Dollars (Note 1)

Valuation and Translation Adjustments							
Total	Unrealized Gains (Losses) on Available- for-sale Securities	Unrealized Gains (Losses) on Derivative Financial Instruments	Foreign Currency Translation Adjustments	Total	Stock Subscription Rights	Minority Interests	Total Net Assets
\$7,242,548	\$(66,968)	\$ (1,290)	\$ (274,785)	\$ (343,043)	\$1,323	\$1,546,107	\$ 8,446,935
122,882							122,882
1,274,398							1,274,398
(505)							(505)
1,021							1,021
—	176,839	1,946	28,258	207,043	(323)	(30,892)	175,828
\$8,640,344	\$109,871	\$656	\$ (246,527)	\$ (136,000)	\$1,000	\$1,515,215	\$10,020,559

**NEC Corporation and Subsidiaries**  
**Consolidated Statements of Cash Flows**  
**Years Ended March 31, 2008, 2009 and 2010**

	<i>Millions of Yen</i>			<i>Thousands of U.S. Dollars (Note 1)</i>
	2008	2009	2010	2010
<b>Cash flows from operating activities</b>				
Income (loss) before income taxes and minority interests	¥ 93,618	¥ (290,970)	¥ 55,654	\$ 598,430
Depreciation	192,658	174,311	148,008	1,591,484
Amortization of long-term prepaid expenses	23,941	18,652	17,760	190,968
Impairment losses on property, plant and equipment, and other assets	4,555	30,487	6,973	74,978
Amortization of goodwill	9,332	11,113	11,404	122,624
Increase (decrease) in allowance for doubtful accounts	(11,254)	1,356	107	1,151
Increase (decrease) in product warranty liabilities	4,820	3,678	(14,376)	(154,581)
Increase (decrease) in provision for loss on guarantees	—	14,608	(3,312)	(35,613)
Increase in provision for loss on construction contracts and others	—	3,785	4,562	49,054
Increase in liabilities for retirement benefits	6,145	571	12,571	135,172
Increase (decrease) in provision for business structure improvement	—	28,146	(15,890)	(170,860)
Increase (decrease) in provision for contingent loss	—	29,200	(30,951)	(332,806)
Decrease in provision for loss on repurchase of computers	(3,859)	(2,262)	(879)	(9,452)
Interest and dividend income	(12,348)	(8,599)	(5,489)	(59,022)
Interest expense	14,724	12,578	9,736	104,688
Equity in losses (earnings) of affiliated companies	(1,003)	12,647	(7,336)	(78,882)
Gain on change in interests in subsidiaries and affiliated companies	(333)	—	—	—
Gain on sales of property, plant and equipment	(1,423)	(465)	(4,225)	(45,430)
Loss on retirement of property, plant and equipment	2,396	117	1,527	16,419
Gain on sales of investment securities	(3,320)	(3,957)	(537)	(5,774)
Loss on sales of investment securities	4	79	39	419
Write-off of investment securities	3,798	78,759	891	9,581
Gain on sales of investments in affiliated companies	(480)	(16,209)	(22,383)	(240,677)
Loss on sales of investments in affiliated companies	408	1,706	3,112	33,462
Settlement and compensation loss	2,142	—	—	—
(Increase) decrease in trade notes and accounts receivable	8,047	105,458	(25,246)	(271,462)
Decrease in inventories	20,942	70,408	63,132	678,839
(Increase) decrease in accounts receivable, other	(3,968)	5,725	7,844	84,344
Decrease in trade notes and accounts payable	(82,171)	(170,129)	(8,582)	(92,280)

**NEC Corporation and Subsidiaries**  
**Consolidated Statements of Cash Flows**  
**Years Ended March 31, 2008, 2009 and 2010**

Others—net	(32,833)	(41,844)	(35,523)	(381,968)
Sub total	<u>234,538</u>	<u>68,949</u>	<u>168,591</u>	<u>1,812,806</u>
Interest and dividends received	12,384	8,742	5,623	60,462
Interest paid	(15,632)	(13,126)	(10,067)	(108,247)
Payment for settlement and compensation loss	(2,660)	—	—	—
Income taxes – paid	<u>(36,328)</u>	<u>(37,206)</u>	<u>(29,331)</u>	<u>(315,387)</u>
Net cash provided by operating activities	<u>¥ 192,302</u>	<u>¥ 27,359</u>	<u>¥ 134,816</u>	<u>\$ 1,449,634</u>

**NEC Corporation and Subsidiaries**  
**Consolidated Statements of Cash Flows**  
**Years Ended March 31, 2008, 2009 and 2010**

	<i>Millions of Yen</i>			<i>Thousands of U.S. Dollars (Note 1)</i>
	2008	2009	2010	2010
<b>Cash flows from investing activities</b>				
Purchases of property, plant and equipment	¥ (125,327)	¥ (107,956)	¥ (85,243)	\$ (916,591)
Proceeds from sales of property, plant and equipment	31,258	12,106	9,731	104,634
Acquisitions of intangible assets	(36,689)	(39,376)	(29,592)	(318,194)
Purchases of investment securities	(9,578)	(16,559)	(6,148)	(66,107)
Proceeds from sales of investment securities	8,006	6,933	16,081	172,914
Disbursements for acquisitions of shares of newly consolidated subsidiaries	(8,448)	(31,642)	(4,035)	(43,387)
Proceeds from acquisitions of shares of newly consolidated subsidiaries	51	175	—	—
Proceeds from sales of shares of subsidiaries being excluded from the consolidation	421	4,334	—	—
Purchases of investments in affiliated companies	(5,287)	(5,879)	(19,645)	(211,237)
Proceeds from sales of investments in affiliated companies	464	4,599	71,980	773,978
(Increase) decrease in short-term loans receivable, net	3,673	(235)	63	677
Disbursements for loans receivable	(853)	(291)	(95)	(1,021)
Collection of loans receivable	86	174	5,180	55,699
Others—net	6,463	450	482	5,183
Net cash used in investing activities	<u>(135,760)</u>	<u>(173,167)</u>	<u>(41,241)</u>	<u>(443,452)</u>
<b>Cash flows from financing activities</b>				
Increase (decrease) in short-term borrowings, net	(42,452)	(1,953)	(82,006)	(881,785)
Proceeds from long-term borrowings	108,807	231,233	64,472	693,247
Repayments of long-term borrowings	(71,958)	(68,753)	(59,872)	(643,785)
Proceeds from issuance of bonds	—	50,000	—	—
Redemption of bonds	(76,670)	(96,750)	(118,780)	(1,277,204)
Proceeds from issuance of common stock	—	—	118,519	1,274,398
Dividends paid	(16,176)	(8,167)	(63)	(677)
Dividends paid to minority shareholders	(2,225)	(2,786)	(2,638)	(28,366)
Others—net	(30)	(669)	(40)	(430)
Net cash provided by (used in) financing activities	<u>(100,704)</u>	<u>102,155</u>	<u>(80,408)</u>	<u>(864,602)</u>
Effect of exchange rate changes on cash and cash equivalents	(4,369)	(13,914)	110	1,183
Net Increase (decrease) in cash and cash equivalents	<u>(48,531)</u>	<u>(57,567)</u>	<u>13,277</u>	<u>142,763</u>
Cash and cash equivalents, at beginning of year	423,369	374,838	317,271	3,411,516
Cash and cash equivalents, at end of year	<u>¥ 374,838</u>	<u>¥ 317,271</u>	<u>¥ 330,548</u>	<u>\$ 3,554,279</u>
<b>Non-cash investing and financing activities</b>				
Finance leases	¥ 12,412	¥ 4,350	¥ 2,426	\$ 26,086
Conversion of convertible bonds with stock	236	—	—	—

**NEC Corporation and Subsidiaries  
Consolidated Statements of Cash Flows  
Years Ended March 31, 2008, 2009 and 2010**

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subscription rights

*See notes to consolidated financial statements.*

## 1. BASIS OF PRESENTING CONSOLIDATED FINANCIAL STATEMENTS

The accompanying consolidated financial statements have been prepared in accordance with the provisions set forth in the Japanese Financial Instruments and Exchange Act and its related accounting regulations and in conformity with accounting principles generally accepted in Japan (the “Japanese GAAP”), which are different in certain respects as to application and disclosure requirements of International Financial Reporting Standards.

In preparing these consolidated financial statements, certain reclassifications and rearrangements have been made to the consolidated financial statements issued domestically in order to present them in a form which is more familiar to readers outside Japan.

Certain reclassifications have been made to the prior year consolidated financial statements to conform to the presentation used for the year ended March 31, 2010.

The consolidated financial statements are stated in Japanese yen, the currency of the country in which NEC Corporation (“NEC” or the “Company”) is incorporated and operates. The translations of Japanese yen amounts into U.S. dollar amounts are included solely for the convenience of readers outside Japan and have been made at the rate of ¥ 93 to \$1, the approximate rate of exchange at March 31, 2010. Such translations should not be construed as representations that the Japanese yen amounts could be converted into U.S. dollars at that or any other rate.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

- a. Consolidation*— The consolidated financial statements as of March 31, 2010 include the accounts of the Company and its 310 (328 in 2009 and 334 in 2008, respectively) subsidiaries (together, the “Group”). Investments in 60 (63 in 2009 and 66 in 2008, respectively) affiliated companies are accounted for by the equity method.

Under the control or influence concept, those companies in which the Group, directly or indirectly, are able to exercise control over operations are consolidated, and those companies over which the Group has the ability to exercise significant influence in terms of their operating and financial policies are accounted for by the equity method.

In preparation of the consolidated balance sheets, the portion of a consolidated subsidiary’s assets and liabilities corresponding to the equity portion held by the Company is principally measured at fair value as at the date of each acquisition of stock, while the portion corresponding to the minority interests reflects the value stated on each subsidiary’s non-consolidated balance sheet.

Goodwill, which represents cost in excess of fair value of net assets of subsidiaries acquired, is amortized on a straight-line basis over periods not exceeding 20 years (NEC Soft, Ltd. -20 years, NEC System Technologies, Ltd. -20 years, Abeam Consulting Ltd. -10 years, NetCracker Technology Corporation -7 years).

- b. Cash Equivalents*— Cash equivalents are short-term investments that are readily convertible into cash and that are exposed to insignificant risk of changes in value. Cash equivalents include time deposits, certificate of deposits, commercial papers and bond funds, all of which mature or become due within three months of the date of acquisition.
- c. Inventories*—Inventories are stated at the cost method (which writes off the book value of inventories based on decreases in profitability), determined by the following valuation methods.

Of the merchandise and finished goods, the cost of custom-made products is determined mainly by the specific identification method and the cost of mass produced standard products is determined mainly by the first-in, first-out method. Of the work in process, the cost of custom-made products is determined mainly by the specific identification method and the cost of mass produced standard products is determined mainly by the average cost method.

The cost of raw materials and supplies is determined mainly by the first-in, first-out method (Note 6).

- d. Investment Securities*—Marketable investment securities are valued at the quoted market prices prevailing at the fiscal year end, with unrealized gains and losses, net of applicable taxes, included in a component of net assets. The cost of securities sold is determined based on the moving-average method.

Non-marketable investment securities are stated at cost determined by the moving-average method.

Investments in limited partnerships are accounted for by the equity method (Note 5).

- e. Property, Plant and Equipment*—Property, plant and equipment are stated at cost. Depreciation of property, plant and equipment of the Group is computed principally by the declining-balance method based on the estimated useful lives of the assets.

The range of useful lives is principally from 7 to 60 years for buildings and structures, from 2 to 22 years for machinery and equipment, and furniture and fixtures. Leased assets are depreciated by the declining-balance method over the respective lease periods.

Upon the revision to the Corporation Tax Law in Japan, certain domestic subsidiaries changed their depreciation method for property, plant and equipment, excluding assets capitalized under finance lease, acquired on and after April 1, 2007 to the declining-balance method as permitted under the revised Corporation Tax Law, which is effective for fiscal years beginning on or after April 1, 2007. There was an inconsequential effect due to this change in depreciation method.

The Company and certain domestic subsidiaries had depreciated their property, plant and equipment up to their residual value, 5% of acquisition cost, as permitted under the former Corporation Tax Law. Upon the revision to the Corporation Tax

Law enacted on April 1, 2007, the Company and those domestic subsidiaries depreciate such 5% portion of property, plant and equipment acquired on or before March 31, 2007 on a straight-line basis over 5 years starting in the following year in which the carrying value of property, plant and equipment has reached 5% of the acquisition cost.

The effect of this change in accounting treatment was to decrease operating income, ordinary income and income before income taxes and minority interests for the year ended March 31, 2008 by ¥ 2,530 million. The effects on segment information are described in Note 24.

Effective from fiscal year ended March 31, 2009, the Company and its domestic consolidated subsidiaries have changed their useful lives in accordance with the Corporation Tax Law as amended. The effect of this change in statement of operations is immaterial.

Accumulated depreciation of property, plant and equipment as of March 31, 2008, 2009 and 2010 were ¥ 1,791,098 million, ¥ 1,771,769 million and ¥ 1,732,061 million (\$ 18,624,312 thousand), respectively.

- f. Software*— Software for sale to the market is amortized based on either projected sales volumes or projected sales amounts, primarily not to exceed the effective useful life of three years.

Software for internal use is amortized on a straight-line basis over the estimated useful life, not to exceed five years.

- g. Long-lived Assets*— In principle, the Company groups assets for business use based on its business units and managerial accounting segments. The Company groups idle assets on an individual basis. The higher of the estimated net realizable value or the estimated value in use is used as the estimated recoverable amounts of fixed assets in business use. The net realizable value is used as the estimated recoverable amounts of idle assets.

- h. Allowance for Doubtful Accounts*— The allowance for doubtful accounts is provided against potential losses on collections at an amount determined using a historical bad debt loss ratio with the addition of an amount individually estimated on the collectibility of receivables that are expected to be uncollectible due to bad financial condition or insolvency of the debtor.
- i. Product Warranty Liabilities*— The Group accrues product warranty liabilities for estimated future warranty costs using the historical ratio of warranty costs to net sales or other relevant factors, with the addition of an amount individually measured on the incremental costs that are expected to be incurred, in expectation of expenditures for warranty costs after sale of products, or upon delivery of developed software.
- j. Provision for Loss on Repurchase of Computers*—The Company accrues for the estimated losses arising from repurchase of computers based on the experiences in the past years.
- k. Provision for Recycling Expenses of Personal Computers*— In accordance with the personal computer recycling law in Japan, the Group accrues for the estimated recycling expenses of personal computers sold by the Company and its consolidated subsidiaries in Japan based on the volume of shipments and collection ratio.

The Company annually reviews the various rates used in the calculation of the provision based on reports issued by JEITA (Japan Electronics and Information Technology Industries Association) and the actual collection and recycling records of the subsidiary.

- l. Provision for Business Structure Improvement*— A provision has been made for the amount of the estimated losses and expenses to be incurred in connection with business structure improvements.
- m. Provision for Contingent Loss*— In relation to matters such as legal proceedings and litigations, a provision for the amount of expected losses and expenses has been made when they are reasonably estimated considering individual risks associated with each contingency.

- n. **Provision for Loss on Guarantees**— Provision for loss on guarantees is made against losses related to debt guarantees, to which the Company has taken the deterioration of financial conditions of affiliated companies into consideration.
- o. **Retirement and Pension Plans**— The Company and its domestic subsidiaries have non-contributory funded defined benefit plans, and most of the overseas subsidiaries have various types of pension benefit plans which are mainly defined contribution plans and defined benefit plans.

The Company and certain domestic subsidiaries have pension and retirement benefit trusts.

Liabilities for retirement benefits or prepaid pension expenses are recorded for employees' pension and severance payments based on the projected benefit obligation and the estimated fair value of plan assets as of the fiscal year end.

The transitional obligation is amortized on a straight-line basis mainly over 15 years since fiscal 2001.

Prior service costs are amortized on a straight-line basis over the employees' estimated average remaining service periods (mainly 13 years since fiscal 2008).

Actuarial gains and losses are amortized on a straight-line basis over the employees' estimated average remaining service periods (mainly 13 years since fiscal 2008), starting in the following year after incurrence(Note 8).

- p. **Stock Options**— The Accounting Standard Board of Japan (the "ASBJ") Statement No.8, "Accounting Standard for Share-based Payments" and related guidance are applicable to stock options newly granted on and after May 1, 2006.

This standard requires companies to recognize compensation expense for employee stock options based on the fair value at the date of grant and over the vesting period as consideration for receiving goods or services. The standard also requires companies to account for stock options granted to non-employees based on the fair value of either the stock option or the goods or services received. In the consolidated balance sheets, the stock option is presented as a stock subscription right as a separate component of net assets until exercised. The standard allows

unlisted companies to measure options at their intrinsic value if they cannot reliably estimate fair value (Note 12).

- q. Research and Development Costs*— Research and development costs are charged to earnings as incurred. The amounts charged to earnings for the fiscal 2008, 2009 and 2010 were ¥ 352,200 million , ¥ 346,529 million and ¥ 275,970 million (\$ 2,967,419 thousand), respectively.
- r. Leases*— Finance leases as lessee are capitalized and accounted for as ordinary sales transactions(Note 7 and 17).
- s. Bonuses to Directors*— Bonuses to directors are accrued for in the fiscal year to which such bonuses are attributable.
- t. Construction Contracts*—In December 2007, the ASBJ issued the ASBJ Statement No. 15 “Accounting Standard for Construction Contracts” and the ASBJ Guidance No. 18 “Guidance on Accounting Standard for Construction Contracts”. Under the previous Japanese GAAP, either the completed-contract method or the percentage-of-completion method was permitted to account for construction contracts. Under this new accounting standard, the construction revenue and construction costs should be recognized by the percentage-of-completion method, if the outcome of a construction contract can be estimated reliably. When total construction revenue, total construction costs and the stage of completion of the contract at the balance sheet date can be reliably measured, the outcome of a construction contract can be estimated reliably. If the outcome of a construction contract cannot be reliably estimated, the completed-contract method should be applied. When it is probable that the total construction costs will exceed total construction revenue, an estimated loss on the contract should be immediately recognized by providing for a loss on construction contracts. This standard is applicable to construction contracts and software development contracts and effective for fiscal years beginning on or after April 1, 2009. The Company applied the new accounting standard effective April 1, 2009. Percentage-of-completion accounting method was applied to made-to-order software and construction projects that completion percentage can be reasonably measured. To other construction projects that completion percentage can not be reasonably measured, completed-contract accounting method was applied. The impact of this change on

sales, income and segment information was immaterial for the year ended March 31, 2010.

- u. *Income Taxes***— The provision for income taxes is computed based on the pretax income included in the consolidated statements of operations. The asset and liability approach is used to recognize deferred tax assets and liabilities for the expected future tax consequences of tax loss carryforwards and temporary differences between the carrying amounts and the tax bases of assets and liabilities. Deferred taxes are measured by applying currently enacted tax laws to tax loss carryforwards and temporary differences. Valuation allowances are established to reduce deferred tax assets to their net realizable value if it is more likely than not that some portion or all of the deferred tax assets will not be realized(Note 13).
- v. *Foreign Currency Transactions***— Foreign currency denominated monetary assets and liabilities are translated into Japanese yen at the exchange rates as of the balance sheet date. The foreign exchange gains and losses from translation are recognized in the consolidated statements of operations.
- w. *Foreign Currency Financial Statements***— The balance sheet accounts of the overseas subsidiaries and affiliated companies are translated into Japanese yen at the exchange rate as of the balance sheet date except for components of net assets, which are translated at the historical rates. Income and expense accounts of overseas subsidiaries and affiliated companies are translated into Japanese yen at the average exchange rate. Differences arising from such translation were shown as “Foreign currency translation adjustments” and included in “Minority interests” in a separate component of net assets.
- x. *Derivatives*** — The Group enters into foreign exchange forward contracts, currency swaps and interest rate swaps.

Derivatives are classified and accounted for as follows: all derivatives are recognized as either assets or liabilities and measured at fair value, and a) for derivatives not qualifying for hedge accounting, unrealized gains or losses on derivative transactions are recognized in the consolidated statements of operations and b) for derivatives qualifying for hedge accounting, unrealized gains or losses on derivatives are

deferred until maturity of the hedged transactions as a separate component of net assets(Note 19).

- y. ***Per Share Information***— Basic net income (loss) per share is computed by dividing net income available to common shareholders by the weighted-average number of shares of common stock outstanding for the fiscal year.

Diluted net income per share reflects the potential dilution that could occur if securities were exercised or converted into common stock. Diluted net income per share of common stock assumes full conversion of the outstanding convertible bonds at the beginning of the fiscal year (or as of the time of issuance) with applicable adjustments for related interest expense, net of tax, and full exercise of outstanding stock subscription rights (Note 22).

Cash dividends per share presented in the accompanying consolidated statements of operations are dividends applicable to the respective years including dividends to be paid after the end of the year.

Net assets per share are computed by dividing net assets available to common shareholders by the outstanding number of shares of common stock as of each balance sheet date (Note 23).

### 3. ACCOUNTING CHANGES

*Unification of Accounting Policies Applied to Foreign Subsidiaries for the Consolidated Financial Statements*— In May 2006, the ASBJ issued the ASBJ Practical Issues Task Force (PITF) No.18, “Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for the Consolidated Financial Statements”. PITF No.18 prescribes: (1) the accounting policies and procedures applied to a parent company and its subsidiaries for similar transactions and events under similar circumstances should in principle be unified for the preparation of the consolidated financial statements, (2) financial statements prepared by foreign subsidiaries in accordance with either International Financial Reporting Standards or the generally accepted accounting principles in the United States of America tentatively may be used for the consolidation process, (3) however, the following items should be adjusted in the consolidation process so that net income is accounted for in accordance with Japanese GAAP unless they are not material: 1) amortization of goodwill; 2) scheduled amortization of actuarial gain or loss of pensions that has been directly recorded in the equity; 3) expensing capitalized development costs of R&D; 4) cancellation of the fair value model accounting for property, plant, and equipment and investment properties and incorporation of the cost model accounting; 5) recording the prior years' effects of changes in accounting policies in the income statement where retrospective adjustments to financial statements have been incorporated; and 6) exclusion of minority interests from net income, if contained. PITF No.18 was effective for fiscal years beginning on or after April 1, 2008 with early adoption permitted. The Company applied this accounting standard effective April 1, 2008. The impact of this change on income is immaterial.

*Accounting Standard for Measurement of Inventories*— In July 2006, the ASBJ issued the ASBJ Statement No.9, “Accounting Standard for Measurement of Inventories”. This standard requires that inventories held for sale in the ordinary course of business be measured at the lower of cost or net realizable value, which is defined as the selling price less additional estimated manufacturing costs and estimated direct selling expenses. The replacement cost may be used in place of the net realizable value, if appropriate. The standard also requires that inventories held for trading purposes be measured at the market price. The standard was effective for fiscal years beginning on or after April 1, 2008 with early adoption permitted. The Company applied this new accounting standard

for measurement of inventories effective April 1, 2008. The change has no impact on income.

***Depreciation method changes for the property, plant and equipment***— The Company and its domestic consolidated subsidiaries had formerly adopted the declining balance method as their depreciation method for the property, plant and equipment that is used for outsourcing or other businesses which earn regular income. However, they have adopted the straight line method beginning from April 1, 2008 because the importance of these businesses is increasing and this change clarifies the connection between related revenue and depreciation expenses. The impact of this change on income is immaterial.

***Changes in recognition criteria for completed contract revenue and costs***— The “Accounting Standard for Construction Contracts” (the ASBJ Statement No.15, December 27, 2007) and “Guidance on Accounting Standard for Construction Contracts” (the ASBJ Guidance No.18, December 27, 2007) are applied from this fiscal year. The percentage-of-completion method has been applied to the portion of construction performed through the end of this fiscal year, in those cases where the outcome of performance activity is deemed certain (the estimation for the degree of completion of construction is determined by the percentage of the cost incurred to the estimated total cost) for the made-to-order software and construction projects that commenced on or after April 1, 2009. When the outcome of performance activity is not deemed to be certain, the completed-contract method is applied. The impact of this change on sales, income and segment information is immaterial.

***Accounting standard for retirement benefits***— The “Partial Amendments to Accounting Standard for Retirement Benefits (Part3)” (the ASBJ Statement No.19, July 31, 2008) is applied from this fiscal year. The change has no impact on income, segment information and retirement benefit obligations.

***Treatment of foreign exchange forward contract related to foreign currency future transaction***— Foreign exchange forward contracts measured at fair value and its valuation difference was previously recognized in income and expense. From this fiscal year, deferred hedge accounting is being applied to a portion of the foreign exchange forward contracts.

This is mainly due to the revision of “Risk management policy” related to foreign exchange forward contracts, and the change resulted from the expectation of sales increase in foreign currencies for future long-term projects. Accordingly, the hedge effect is recorded in the financial statements and periodic income and loss are more properly calculated.

The impact of this change on income and segment information is immaterial.

#### 4. CHANGES IN PRESENTATION METHOD

(Consolidated Statements of Operations)

“Provision for contingent loss” was presented as part of “Other non-operating expenses” for the fiscal year ended March 31, 2008, but it is separately presented from the fiscal year ended March 31, 2009 because the amount exceeds 10 percent of total of non-operating expenses. The amount of “Provision for contingent loss” in “Other non-operating expenses” for the fiscal year ended March 31, 2008 was 2,155 million yen.

“Settlement and compensation loss” has been separately presented for the fiscal year ended March 31, 2008, but it is included in “Other non-operating expenses” in non-operating expenses from the fiscal year ended March 31, 2009 because the amount is less than 10 percent of total of non-operating expenses. The amount of “Settlement and compensation loss” in “Other non-operating expenses” of non-operating expenses for the fiscal year ended March 31, 2009 was 3,270 million yen.

(Consolidated Statements of Cash Flows)

“Increase (decrease) in provision for contingent loss” in Cash flows from operating activities was presented as part of “Others-net” for the fiscal year ended March 31, 2008, but it is separately presented from the fiscal year ended March 31, 2009 due to the increased significance in the amount. In addition, the amount of “Increase (decrease) in provision for contingent loss” included in “Others-net” for the fiscal year ended March 31, 2008 was (761) million yen, as a consequence, the amount of “Others-net” other than “Increase in provision for contingent loss” was (33,004) million yen.

“Settlement and compensation loss” and “Payment for settlement and compensation loss” in Cash flows from operating activities has been included in “Others-net” from the fiscal year ended March 31, 2009 due to the decreased significance in the amount. The amounts of “Settlement and compensation loss” and “Payment for settlement and compensation loss” included in “Others-net” for the fiscal year ended March 31, 2009 were 3,270 million yen and (3,558) million yen, respectively.

## 5. INVESTMENT SECURITIES

The carrying amounts and aggregate fair values of marketable investment securities as of March 31, 2009 and 2010 were as follows:

*Millions of Yen*

<b>March 31, 2009</b>	Cost	Unrealized Gains	Unrealized Losses	Fair Value
Securities classified as:				
Available-for-sale:				
Equity securities.....	¥ 62,445	¥ 12,969	¥ 13,710	¥ 61,704
Debt securities.....	1,002	—	144	858
Others.....	3,172	18	916	2,274
<b>Total</b>	<b>¥ 66,619</b>	<b>¥ 12,987</b>	<b>¥ 14,770</b>	<b>¥ 64,836</b>

**March 31, 2010**

Securities classified as:				
Available-for-sale:				
Equity securities.....	¥ 62,525	¥ 26,414	¥ 5,694	¥ 83,245
Debt securities.....	1,001	—	178	823
Others.....	3,101	38	802	2,337
<b>Total</b>	<b>¥ 66,627</b>	<b>¥ 26,452</b>	<b>¥ 6,674</b>	<b>¥ 86,405</b>

*Thousands of  
U.S. Dollars*

<b>March 31, 2010</b>	Cost	Unrealized Gains	Unrealized Losses	Fair Value
Securities classified as:				
Available-for-sale:				
Equity securities.....	\$ 672,312	\$ 284,022	\$ 61,226	\$ 895,108
Debt securities.....	10,763	—	1,914	8,849
Others.....	33,344	408	8,623	25,129
<b>Total</b>	<b>\$ 716,419</b>	<b>\$ 284,430</b>	<b>\$ 71,763</b>	<b>\$ 929,086</b>

Non-marketable investment securities whose fair value is not readily determinable as of March 31, 2009 and 2010 were as follows:

	Carrying amount		
	<i>Millions of Yen</i>		<i>Thousands of U.S. Dollars</i>
	2009	2010	2010
Available-for-sale:			
Equity securities.....	¥ 71,048	¥ 59,837	\$ 643,409
Debt securities.....	931	—	—
Investments in limited partnerships	6,167	4,600	49,462
Others.....	379	379	4,075
Total	¥ 78,525	¥ 64,816	\$ 696,946

## 6. INVENTORIES

Inventories as of March 31, 2009 and 2010 consisted of the followings:

	<i>Millions of Yen</i>		<i>Thousands of</i>
	2009	2010	<i>U.S. Dollars</i>
Finished products	¥ 114,212	¥ 87,233	\$ 937,989
Work in process	151,789	121,082	1,301,957
Raw materials and semi-finished components	112,365	107,237	1,153,086
Total	¥ 378,366	¥ 315,552	\$ 3,393,032

## 7. SHORT-TERM BORROWINGS AND LONG-TERM DEBT

### *Short-term borrowings*

Short-term borrowings as of March 31, 2009 and 2010 consisted of the followings:

	<i>Millions of Yen</i>		<i>Thousands of</i>
	2009	2010	<i>U.S. Dollars</i>
			2010
Loans (weighted-average interest rate of 0.85% as of March 31, 2010)	¥ 57,202	¥ 69,163	\$ 743,688
Commercial papers (weighted-average interest rate of 0.11% as of March 31, 2010)	115,930	21,998	236,538
Total	<u>¥173,132</u>	<u>¥ 91,161</u>	<u>\$ 980,226</u>

As of March 31, 2010, the Group had line-of-credit agreements for short-term borrowings with financial institutions aggregating ¥ 274,120million (\$ 2,947,527thousand), of which, ¥ 244,283million (\$ 2,626,699thousand), was unused.

### *Long-term borrowings*

Long-term borrowings as of March 31, 2009 and 2010 consisted of the followings:

	<i>Millions of Yen</i>		<i>Thousands of</i>
	2009	2010	<i>U.S. Dollars</i>
			2010
Loans from financial institutions, due in 2010 through 2018 (weighted-average interest rate of 1.07% as of March 31, 2010)	¥ 327,721	¥ 328,383	\$ 3,531,000
Less current portion	(11,968)	(169,507)	(1,822,656)
Total	<u>¥ 315,753</u>	<u>¥ 158,876</u>	<u>\$ 1,708,344</u>

## Bonds

	<i>Millions of Yen</i>		<i>Thousands of</i>
	2009	2010	<i>U.S. Dollars</i>
NEC 21st unsecured 2.7% bonds due in 2009	¥ 18,500	¥ —	\$ —
NEC 32nd unsecured 2.43% bonds due in 2010	19,800	19,800	212,903
NEC 38th unsecured 1.47% bonds due in 2013	30,000	30,000	322,581
NEC 39th unsecured 1.68% bonds due in 2015	20,000	20,000	215,054
NEC 10th unsecured 1.0% convertible bonds due in 2011	97,669	97,669	1,050,204
NEC Euro-yen 0.0% convertible bonds due in 2010	100,000	—	—
NEC Electronics Euro-yen zero coupon convertible bonds with stock subscription rights due in 2011 subject to certain covenants	110,000	110,000	1,182,796
1.08%-1.51% bonds due in 2009 through 2011	315	35	376
Less current portion of bonds	(118,780)	(19,830)	(213,226)
Total	<u>¥ 277,504</u>	<u>¥ 257,674</u>	<u>\$ 2,770,688</u>

The details of convertible bonds outstanding as of March 31, 2010 were as follows:

Description	NEC 10th unsecured 1.0% convertible bonds due in 2011	NEC Euro-yen 0.0% convertible bonds due in 2010
Period of conversion request	June 3, 1996 – September 29, 2011	January 7, 2002 – March 17, 2010
Conversion price (Yen)	¥ 1,250.00	¥ 1,557.60
Stock to be issued	Common stock	Common stock
Increase in equity due if converted (Yen/share)	¥ 625	¥ 779

The details of bonds with stock subscription rights were as follows:

Description	NEC Electronics Euro-yen zero coupon convertible bonds with stock subscription rights due in 2011 subject to certain covenants
Type of stocks to be issued upon exercise of stock subscription rights	Common stock
Issue price (Yen)	¥ 0
Exercise price (Yen)	¥ 9,860
Total exercise price (Millions of yen)	¥ 110,000
Total exercise price to be credited to common stock, upon exercise of the stock subscription rights (Millions of yen)	—
Ratio of stock subscription rights (%)	100 %
Exercise period of stock subscription rights	June 10, 2004 – May 24, 2011

### Lease obligations

	<i>Millions of Yen</i>		<i>Thousands of U.S. Dollars</i>
	2009	2010	2010
Lease obligations, due in 2010 through 2018 (weighted-average interest rate of 2.48% as of March 31, 2010)	¥ 28,026	¥ 32,500	\$ 349,462
Less current portion	(12,789)	(10,949)	(117,731)
Total	¥ 15,237	¥ 21,551	\$ 231,731

Annual maturities for the fiscal years ending March 31, 2011 through 2016 of long-term debt as of March 31, 2010 were as follows:

<u>Year Ending March 31</u>	<i>Millions of Yen</i>	<i>Thousands of U.S. Dollars</i>
2011	¥ 200,286	\$ 2,153,613
2012	231,790	2,492,365
2013	73,781	793,344
2014	105,264	1,131,871
2015	3,606	38,774
2016 and thereafter	23,660	254,409
Total	¥ 638,387	\$ 6,864,376

The carrying amounts of assets, net of accumulated depreciation, pledged as collateral for short-term borrowings of ¥ 1,883million (\$ 20,247thousand) and long-term borrowings of ¥ 350million (\$ 3,763thousand) and other debt of ¥ 36million (\$ 387thousand) as of March 31, 2010 were as follows:

	<u>Millions of Yen</u>	<u>Thousands of U.S. Dollars</u>
Land	¥ 4,674	\$ 50,258
Buildings and structures	1,227	13,194
Machinery and equipment	57	613
Others	15	161
Total, net of accumulated depreciation	<u>¥5,973.00973</u>	<u>\$ 64,226</u>

## 8. RETIREMENT AND PENSION PLANS

The Company and its domestic subsidiaries have non-contributory funded defined benefit plans, which include defined benefit pension plans, tax-qualified pension plans and lump-sum severance payment plans. Additional retirement benefits are paid in certain circumstances.

Most of overseas subsidiaries have various types of pension benefit plans which cover substantially all employees. Those plans are mainly defined contribution plans and defined benefit plans.

The liability and the asset for employees' retirement benefits as of March 31, 2009 and 2010 consisted of the followings:

	<i>Millions of Yen</i>		<i>Thousands of</i>
	2009	2010	<i>U.S. Dollars</i>
Project benefit obligations	¥ (1,080,526)	¥ (1,092,346)	\$ (11,745,656)
Fair value of plan assets	586,154	695,835	7,482,097
Unfunded retirement benefit obligations	(494,372)	(396,511)	(4,263,559)
Unrecognized transitional obligation	85,194	70,824	761,549
Unrecognized actuarial gain	367,669	239,098	2,570,946
Unrecognized prior service costs	(104,466)	(95,030)	(1,021,828)
Net amounts recognized in the consolidated balance sheets	(145,975)	(181,619)	(1,952,892)
Prepaid pension expenses	78,403	56,026	602,431
Liabilities for retirement benefits	¥ (224,378 )	¥ (237,645 )	\$ (2,555,323)

The components of retirement benefit expenses for the fiscal years ended March 31, 2008, 2009 and 2010 were as follows:

	<i>Millions of Yen</i>			<i>Thousands of</i>
	2008	2009	2010	<i>U.S. Dollars</i>
Service cost	¥ 40,413	¥ 38,155	¥ 36,676	\$ 394,365
Interest cost	26,765	26,821	27,259	293,108
Expected return on plan assets	(16,643)	(15,110)	(12,472)	(134,108)
Amortization of transitional obligation	14,635	14,791	14,441	155,280
Amortization of actuarial gains and losses	7,122	19,379	35,463	381,323
Amortization of prior service costs	(9,880)	(9,551)	(10,117)	(108,785)
Others	7,424	10,406	7,869	84,613
Total retirement benefit expenses	¥ 69,836	¥ 84,891	¥ 99,119	\$ 1,065,796

The line item of “Others” above includes the amount of contributions paid for the defined contribution pension plans.

In addition to retirement benefit expenses in the above table, special retirement benefits were recognized and included in “restructuring charges” under special losses, in the amount of ¥ 6,545 million for the fiscal year ended March 31, 2008 and ¥ 22,198 million for the fiscal year ended March 31, 2009 respectively. See Note 15.

Assumptions used for the fiscal years ended March 31, 2009 and 2010 were as follows:

	2009	2010
Discount rate	Mainly 2.5%	Mainly 2.5%
Expected rate of return on plan assets	Mainly 2.5%	Mainly 2.5%
Amortization period of prior service costs	Mainly 13 years	Mainly 13 years
Amortization period of actuarial gains and losses	Mainly 13 years	Mainly 13 years
Amortization period of transitional obligation	Mainly 15 years	Mainly 15 years

Prior service costs and actuarial gains and losses are amortized on a straight-line basis.

## 9. OTHER CURRENT LIABILITIES

Other current liabilities consisted of the followings:

	<i>Millions of Yen</i>		<i>Thousands of</i>
	2009	2010	<i>U.S. Dollars</i>
Advances from customers	¥ 58,701	¥ 65,550	\$ 704,839
Reserve for bonuses to directors	302	262	2,817
Product warranty liabilities	42,119	27,887	299,860
Provision for business structure improvement	28,528	11,602	124,753
Provision for loss on construction contracts and others	9,155	14,088	151,484
Provision for loss on guarantees	—	10,985	118,118
Provision for contingent loss	39,377	10,886	117,054
Others	159,361	147,247	1,583,301
<b>Total</b>	<b>¥ 337,543</b>	<b>¥ 288,507</b>	<b>\$ 3,102,226</b>

## 10. OTHER LONG-TERM LIABILITIES

Other long-term liabilities consisted of the followings:

	<i>Millions of Yen</i>		<i>Thousands of</i>
	2009	2010	<i>U.S. Dollars</i>
Provision for loss on repurchase of computers	¥ 10,234	¥ 9,355	\$ 100,592
Long-term product warranty liabilities	1,798	1,566	16,839
Provision for recycling expenses of personal computers	6,790	6,537	70,290
Provision for contingent loss	12,244	11,163	120,032
Provision for business structure improvement	—	1,139	12,247
Provision for loss on guarantees	14,608	—	—
Others	18,987	13,166	141,570
<b>Total</b>	<b>¥ 64,661</b>	<b>¥ 42,926</b>	<b>\$ 461,570</b>

## 11. NET ASSETS

Since May 1, 2006, Japanese companies have been subject to the Companies Act of Japan (the “Companies Act”). The significant provisions in the Companies Act that affect financial and accounting matters are summarized below;

### (a) Dividends

Under the Companies Act, companies can pay dividends at any time during the fiscal year in addition to the year-end dividend upon resolution at the shareholders’ meeting. For companies that meet certain criteria such as; (1) having the Board of Directors, (2) having independent auditors, (3) having the Board of Corporate Auditors, and (4) the term of service of the directors is prescribed as one year rather than two years of normal term by its articles of incorporation, the Board of Directors may declare dividends (except for dividends in kind) at any time during the fiscal year if the company has prescribed so in its articles of incorporation. NEC meets all the above criteria.

The Companies Act permits companies to distribute dividends-in-kind (non-cash assets) to shareholders subject to a certain limitation and additional requirements. The amount of retained earnings available for dividends is based on NEC Corporation’s retained earnings determined in accordance with generally accounting principles in Japan and the Companies Act of Japan.

Semiannual interim dividends may also be paid once a year upon resolution by the Board of Directors if the articles of incorporation of the company so stipulate.

The Companies Act provides certain limitations on the amounts available for dividends or the purchase of treasury stock. The limitation is defined as the amount available for distribution to the shareholders, but the amount of net assets after dividends must be maintained at no less than ¥ 3 million.

### (b) Appropriations of retained earnings

Appropriations of retained earnings are not accrued in the financial statements for the period to which they relate, but are recorded in the subsequent accounting period after approval by the Board of Directors.

(c) Increases / decreases and transfer of common stock, reserve and surplus

The Companies Act requires that an amount equal to 10% of dividends must be appropriated as a legal reserve (a component of retained earnings) or as additional paid-in capital (a component of capital surplus). No further appropriations are required when the total amount of the additional paid-in capital and the legal reserve equals 25% of the common stock. Under the Companies Act, the total amount of additional paid-in capital and legal reserve may be reversed without limitation. The Companies Act also provides that common stock, legal reserve, additional paid-in capital, other capital surplus and retained earnings can be transferred among the accounts under certain conditions upon resolution of the shareholders.

(d) Treasury stock and treasury stock subscription rights

The Companies Act also provides for companies to purchase treasury stock and dispose of such treasury stock by resolution of the Board of Directors. The amount of treasury stock purchased cannot exceed the amount available for distribution to the shareholders which is determined by specific formula. Under the Companies Act, stock subscription rights are presented as a separate component of net assets. The Companies Act also provides that companies can purchase both treasury stock subscription rights and treasury stock. Such treasury stock subscription rights are presented as a separate component of net assets or deducted directly from stock subscription rights.

## 12. STOCK OPTIONS

The Company and NEC Electronics recognized no material stock-based compensation expense for the years ended March 31, 2009 and 2010.

The Company and NEC Electronics have stock option plans as follows:

### *NEC*

The stock options outstanding during the fiscal years ended March 31, 2009 and 2010 were as follows:

<u>Stock Option</u>	<u>Persons Granted</u>	<u>Number of Options Granted</u>	<u>Date of Grant</u>	<u>Exercise Period</u>
2002 Stock Option	15 directors, and 218 employees of the Company including presidents of subsidiaries	358,000 shares	July 10, 2002	From July 1, 2004 to June 30, 2008
2003 Stock Option	15 directors, and 171 employees of the Company including presidents of subsidiaries	313,000 shares	July 10, 2003	From July 1, 2005 to June 30, 2009
2004 Stock Option	15 directors, and 159 employees of the Company including presidents of subsidiaries	289,000 shares	July 12, 2004	From July 1, 2006 to June 30, 2010
2005 Stock Option	15 directors, and 161 employees of the Company including presidents of subsidiaries	300,000 shares	July 11, 2005	From July 1, 2007 to June 30, 2011
2006 Stock Option	14 directors, and 158 employees of the Company including presidents of subsidiaries	304,000 shares	July 28, 2006	From August 1, 2008 to July 31, 2012

No vesting conditions are specified for options noted above.

The stock option activities during the fiscal years ended March 31, 2009 and 2010 were as follows:

	Shares		
	2002 Stock Option	2003 Stock Option	2004 Stock Option
<u>For the year ended March 31, 2009</u>			
<u>Non-vested</u>			
April 1, 2008 – Outstanding	—	—	—
Granted	—	—	—
Forfeited	—	—	—
Vested	—	—	—
March 31, 2009 – Outstanding	—	—	—
<u>Vested</u>			
April 1, 2008 - Outstanding	134,000	154,000	201,000
Vested	—	—	—
Exercised	—	—	—
Forfeited	(134,000)	(29,000)	(30,000)
March 31, 2009 – Outstanding	—	125,000	171,000
<u>For the year ended March 31, 2010</u>			
<u>Non-vested</u>			
April 1, 2009 – Outstanding	—	—	—
Granted	—	—	—
Forfeited	—	—	—
Vested	—	—	—
March 31, 2010 – Outstanding	—	—	—
<u>Vested</u>			
April 1, 2009 - Outstanding	—	125,000	171,000
Vested	—	—	—
Exercised	—	—	—
Forfeited	—	(125,000)	(33,000)
March 31, 2010 – Outstanding	—	—	138,000
Exercise price	¥ 888	¥ 769	¥ 756
Average stock price at exercise	—	¥ 859	—
Fair value price at grant date	—	—	—

	Shares	
	2005 Stock Option	2006 Stock Option
<u>For the year ended March 31, 2009</u>		
<u>Non-vested</u>		
April 1, 2008 – Outstanding	--	--
Granted	--	--
Forfeited	--	--
Vested	--	--
March 31, 2009 – Outstanding	--	--
<u>Vested</u>		
April 1, 2008 - Outstanding	290,000	294,000
Vested	--	--
Exercised	--	--
Forfeited	(91,000)	--
March 31, 2009 – Outstanding	199,000	294,000
<u>For the year ended March 31, 2010</u>		
<u>Non-vested</u>		
April 1, 2009 – Outstanding	--	--
Granted	--	--
Forfeited	--	--
Vested	--	--
March 31, 2010 – Outstanding	--	--
<u>Vested</u>		
April 1, 2009 - Outstanding	199,000	294,000
Vested	--	--
Exercised	--	--
Forfeited	(34,000)	(77,000)
March 31, 2010 – Outstanding	165,000	217,000
Exercise price	¥ 601	¥ 600
Average stock price at exercise	--	--
Fair value price at grant date	--	¥ 190

### ***NEC Electronics***

The stock options outstanding during the fiscal years ended March 31, 2009 and 2010 were as follows:

Stock Option	Persons Granted	Number of Options Granted	Date of Grant	Exercise Period
2006 Stock Option	4 directors, and 26 employees of NEC Electronics including presidents of subsidiaries	75,000 shares	July 13, 2006	From July 13, 2008 to July 12, 2012

The 2006 options will vest after two years from the date of grant under the condition that option holders will be in service to NEC Electronics group as of the exercise date of the option. The terms of the options are subject to adjustments if there is a stock split or reverse stock split. The plan provides conditions that options generally lapse automatically at termination of service before the exercise date and generally remain exercisable for one year after termination of service during the exercise period.

The stock option activities during the fiscal years ended March 31, 2009 and 2010 were as follows:

	Shares 2006 Stock Option
<u>For the year ended March 31, 2009</u>	
<u>Non-vested</u>	
April 1, 2008 – Outstanding	72,000
Granted	—
Forfeited	—
Vested	72,000
March 31, 2009 – Outstanding	—
<u>Vested</u>	
April 1, 2008 - Outstanding	—
Vested	72,000
Exercised	—
Forfeited	—
March 31, 2009 – Outstanding	72,000
<u>For the year ended March 31, 2010</u>	
<u>Non-vested</u>	
April 1, 2009 – Outstanding	—
Granted	—
Forfeited	—
Vested	—
March 31, 2010 – Outstanding	—
<u>Vested</u>	
April 1, 2009 - Outstanding	72,000
Vested	—
Exercised	—
Forfeited	16,000
March 31, 2010 – Outstanding	56,000
Exercise price	¥ 3,927
Average stock price at exercise	—
Fair value price at grant date	¥ 937

### 13. INCOME TAXES

The Company and its domestic subsidiaries are subject to Japanese national and local income taxes which, in the aggregate, resulted in a statutory tax rate of approximately 40.5% for the fiscal years ended March 31, 2008 and 2010 and (40.5)% for the fiscal year ended March 31, 2009. Income taxes of the foreign subsidiaries are based generally on the tax rates applicable in their countries of incorporation.

The tax effects of significant temporary differences and tax loss carryforwards which resulted in deferred tax assets and liabilities as of March 31, 2009 and 2010 were as follows:

	<i>Millions of Yen</i>		<i>Thousands of</i>
	2009	2010	<i>U.S. Dollars</i>
Deferred tax assets :			2010
Tax loss carryforwards	¥ 244,882	¥ 337,827	\$ 3,632,548
Pension and severance costs	118,099	137,175	1,475,000
Accrued expenses and product warranty liabilities	61,724	54,794	589,183
Depreciation	54,474	50,215	539,946
Write-off of inventories	49,485	40,196	432,215
Research and development expenses	16,962	17,119	184,075
Investments in affiliated companies	76,564	12,322	132,495
Elimination of unrealized profit by intercompany transactions among consolidated companies	12,083	11,916	128,129
Write-off of investment securities	12,128	10,845	116,613
Provision for contingent loss	18,819	8,283	89,065
Provision for loss on construction contracts and others	—	5,667	60,935
Provision for business structure	10,295	4,910	52,796
Provision for loss on repurchase of computers	3,650	3,393	36,484
Others	86,853	62,093	667,667
Sub-total	766,018	756,755	8,137,151
Less valuation allowance	(432,706)	(445,249)	(4,787,624)
Total	333,312	311,506	3,349,527
Deferred tax liabilities:			
Gain on transfer of securities to the pension trust	42,988	40,578	436,323
Undistributed earnings of affiliated companies	5,681	9,218	99,118
Unrealized gains on available-for-sale securities	257	5,355	57,581
Reserves under special taxation measures law	1,132	484	5,204
Gain on reversion of securities from the pension trust	10,444	—	—
Others	31,298	30,684	329,935
Total	91,800	86,319	928,161
Net deferred tax assets	¥ 241,512	¥ 225,187	\$ 2,421,366

Net deferred tax assets were included in the consolidated balance sheets as of March 31, 2009 and 2010 as follows:

	<i>Millions of Yen</i>		<i>Thousands of</i>
	2009	2010	<i>U.S. Dollars</i>
Current assets- deferred tax assets	¥ 99,657	¥ 93,307	\$ 1,003,301
Investments and other assets- deferred tax assets	150,676	140,829	1,514,290
Current liabilities- other current liabilities	(109)	(36)	(386)
Long-term liabilities - deferred tax liabilities	(8,712)	(8,913)	(95,839)
Net deferred tax assets	¥ 241,512	¥ 225,187	\$ 2,421,366

Reconciliation between the statutory tax rate and the effective tax rates reflected in the accompanying consolidated statements of operations for the fiscal years ended March 31, 2008, 2009 and 2010 were as follows:

	2008	2009	2010
Statutory tax rate	40.5%	(40.5)%	40.5%
Changes in valuation allowance	36.9	55.8	19.2
Undistributed earnings of affiliated companies	8.7	(9.3)	11.3
Non-deductible expenses for tax purposes	4.5	1.2	1.1
Amortization of goodwill	3.2	5.0	7.9
Equity in losses (earnings) of affiliated companies	(1.3)	(0.5)	(0.3)
Elimination of unrealized profit by intercompany transactions among consolidated companies	2.3	(0.7)	(0.4)
Tax rates difference relating to overseas subsidiaries	(4.0)	1.6	(5.5)
Others	(3.0)	(0.5)	0.3
Effective tax rates	87.8%	12.1%	74.1%

#### 14. SIGNIFICANT COMPONENTS OF SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

Significant components of selling, general and administrative expenses for the fiscal years ended March 31, 2008, 2009 and 2010 consisted of the followings:

	<i>Millions of Yen</i>			<i>Thousands of</i>
	2008	2009	2010	2010 <i>U.S. Dollars</i>
Salaries for employees	¥ 367,662	¥ 350,584	¥ 318,385	\$ 3,423,495
Research and development expenses	348,500	342,425	271,101	2,915,065
Provision for product warranty liabilities	19,284	17,368	12,278	132,022
Provision for loss on repurchase of computers	1,050	2,451	2,995	32,204
Allowance for doubtful accounts	170	3,824	1,034	11,118
Retirement benefit expenses	2,304	18,384	25,786	277,269

## 15. SPECIAL GAINS AND LOSSES

### (1) Special gains

Special gains for the fiscal years ended March 31, 2008, 2009 and 2010 consisted of the followings:

	<i>Millions of Yen</i>			<i>Thousands of U.S. Dollars</i>
	2008	2009	2010	2010
Gain on sales of investments in affiliated companies	¥ 480	¥ 16,209	¥ 22,383	\$ 240,677
Gain on sales of property, plant and equipment	1,423	465	4,225	45,430
Reversal of provision for loss on guarantees	—	—	3,312	35,613
Reversal of provision for recycling expenses of personal computers	924	—	1,024	11,011
Gain on sales of investment securities	3,320	3,957	537	5,774
Gain on reversal of subscription rights to shares	—	—	30	323
Gain on business transfers	3,547	—	—	—
Gain on reversal of allowance for doubtful accounts	1,499	—	—	—
Gain on change in interests in subsidiaries and affiliated companies	933	—	—	—
<b>Total</b>	<b>¥ 12,126</b>	<b>¥ 20,631</b>	<b>¥ 31,511</b>	<b>\$ 338,828</b>

#### *Gain on business transfers*

Gain on business transfers was mainly due to disposals of assets following the liquidations of electron device business and IT/Network solutions business in Europe.

#### *Gain on change in interests in subsidiaries and affiliated companies*

Gain on change in interests in subsidiaries and affiliated companies for the fiscal year ended March 31, 2008 was mainly related to a new share issuance to designated third party shareholders conducted by Shanghai SVA NEC Liquid Crystal Display.

#### *Gain on sales of investments in affiliated companies*

Gain on sales of investments in affiliated companies for the fiscal year ended March 31, 2008 was mainly related to the sale of shares of Imation Corporation and NT Sales Co., LTD.

Gain on sales of investments in affiliated companies for the fiscal year ended March 31, 2009 was mainly related to the sale of shares of Sony NEC Optiarc Inc. and Pilot Gateway LTD.

Gain on sales of investments in affiliated companies for the fiscal year ended March 31, 2010 was mainly related to the sale of shares of Nippon Electric Glass Co., LTD.

## (2) Special losses

Special losses for the fiscal years ended March 31, 2008, 2009 and 2010 consisted of the followings:

	<i>Millions of Yen</i>			<i>Thousands of</i>
	2008	2009	2010	<i>U.S. Dollars</i>
Restructuring charges ( <i>Note 8</i> )	¥ 14,567	¥ 87,362	¥ 10,245	\$ 110,161
Impairment losses on property, plant and equipment, and other assets	4,555	30,487	6,973	74,979
Loss on sales of investments in affiliated companies	408	1,706	3,112	33,462
Cost of corrective measures for products	4,420	5,312	2,487	26,742
Loss on retirement of property, plant and equipment	2,396	117	1,527	16,419
Write-off of investment securities	3,798	78,759	891	9,581
Loss on sales of investment securities	4	79	39	419
Loss on sales of noncurrent assets	—	—	12	129
Provision for loss on guarantees	—	14,608	—	—
Loss on change in interests in affiliated companies	600	—	—	—
Total	¥ 30,748	¥ 218,430	¥ 25,286	\$ 271,892

### *Restructuring charges*

Restructuring charges for the fiscal year ended March 31, 2008 was mainly related to losses on the early retirement of employees, losses on disposals of assets following the liquidations of Electron Device business and losses on dismissals of employees working for IT/Network solutions business in Europe.

Restructuring charges for the fiscal year ended March 31, 2009 was mainly related to losses on the early retirement of employees, losses on disposals of assets following the liquidations of Electron Device business and losses on dismissals of employees working for Mobile/Personal solutions business outside of Japan.

Restructuring charges for the fiscal year ended March 31, 2010 was mainly related to expenses for restoration to the original state of the office in association with relocations, and disposal of assets of Electron Device business.

### *Cost of corrective measures for products*

Cost of corrective measures for products was mainly related to the costs to be incurred due to collection and replacement of defective products sold.

### *Impairment losses on property, plant and equipment, and other assets*

Impairment losses were recognized mainly due to lower profitability of assets for business use, primarily consisting of buildings and structures, intangible assets and goodwill, and net realizable value declines of idle assets, primarily consisting of land and others.

Certain US subsidiary recognized impairment losses in compliant with US GAAP in the fiscal year ended March 31, 2009 and 2010.

The following summarizes the breakdown of impairment losses by account:

	<i>Millions of Yen</i>			<i>Thousands of</i>
	2008	2009	2010	<i>U.S. Dollars</i>
Land	¥ 531	¥ 148	¥ 64	\$ 688
Buildings and structures	914	536	2,642	28,409
Machinery and equipment	137	592	1,459	15,688
Furniture and fixtures	685	844	617	6,634
Construction in progress	65	704	240	2,581
Goodwill	565	24,621	753	8,097
Software	431	2,899	703	7,559
Other assets	1,227	143	495	5,323
Total	¥ 4,555	¥ 30,487	¥ 6,973	\$ 74,979

### *Loss on retirement of property, plant and equipment*

Loss on disposal of property, plant and equipment for the fiscal year ended March 31, 2008 was mainly related to the disposal expenses and costs in Tamagawa and Fuchu plants.

Loss on disposal of property, plant and equipment for the fiscal year ended March 31, 2009 was mainly related to the disposal expenses and costs in Sagamihara plants.

Loss on disposal of property, plant and equipment for the fiscal year ended March 31, 2010 was mainly related to removal costs of buildings and structures associated with sales of land and rebuilding expenses and cost in Tamagawa Plant.

### *Loss on change in interests in affiliated companies*

Loss on change in interests in affiliated companies for the fiscal year ended March 31, 2008 was mainly relate to the new share issuance to designated third party shareholders conducted by Nippon Electric Glass Co., Ltd.

### *Loss on sales of investments in affiliated companies*

Loss on sales of investments in affiliated companies for the fiscal year ended March 31, 2008 was mainly related to the sales of investments in AUTHENTIC, Ltd.

Loss on sales of investments in affiliated companies for the fiscal year ended March 31, 2009 was mainly related to the sales of investments in Media Exchange, Inc.

Loss on sales of investments in affiliated companies for the fiscal year ended March 31, 2010 was related to the sales of investments in DAVID Systems GmbH, and others.

## 16. ADDITIONAL CASHFLOW INFORMATION

The Company acquired shares of NEC Sphere Communications, Inc. and other four companies, which were newly consolidated in the fiscal year ended March 31, 2008. The assets and liabilities on the date of acquisition were as follows:

NEC Sphere Communications, Inc. and other four companies

	<i>Millions of Yen</i>
Current assets . . . . .	¥ 2,807
Property, plant, and equipment . . . . .	125
Goodwill . . . . .	9,092
Current liabilities . . . . .	(1,208)
Minority interests . . . . .	(596)
Acquisition cost of shares . . . . .	10,220
Cash and cash equivalents . . . . .	(1,772)
Disbursements for acquisition of shares of newly consolidated subsidiary . . . . .	<u>¥ 8,448</u>

The assets and liabilities of NT Sales Co., Ltd. and other two companies, which were excluded from consolidation due to sale of shares for the fiscal year ended March 31, 2008, were as follows:

NT Sales Co., Ltd. and other two companies

	<i>Millions of yen</i>
Current assets . . . . .	¥ 1,803
Fixed Assets . . . . .	229
Goodwill . . . . .	54
Current liabilities . . . . .	(1,220)
Long-term liabilities . . . . .	(80)
Minority interests . . . . .	(239)
Gain on sales of investments in affiliated companies . . . . .	159
Sale amount of shares . . . . .	706
Cash and cash equivalents . . . . .	(285)
Proceeds from sales of shares of subsidiaries excluded from consolidation . . . . .	<u>¥ 421</u>

The Company acquired shares of NetCracker Technology Corporation and other four companies, which were newly consolidated in the fiscal year ended March 31, 2009. The assets and liabilities on the date of acquisition were as follows:

NetCracker Technology Corporation and other four companies

	<i>Millions of Yen</i>
Current assets . . . . .	¥ 20,172
Fixed Assets . . . . .	6,590
Goodwill . . . . .	31,004
Current liabilities . . . . .	(14,587)
Long-term liabilities . . . . .	(4,123)
Minority interests . . . . .	(1,570)
Foreign currency translation adjustment . . . . .	97
Acquisition cost of shares . . . . .	37,583
Cash and cash equivalents . . . . .	(5,941)
Disbursements for acquisition of shares of newly consolidated subsidiary . . . . .	<u>¥ 31,642</u>

The assets and liabilities of Pilot Gateway Ltd. and other two companies, which were excluded from consolidation due to sale of shares for the fiscal year ended March 31, 2009, were as follows:

Pilot Gateway Ltd. and other two companies

	<i>Millions of Yen</i>
Current assets . . . . .	¥ 158
Fixed Assets . . . . .	61
Current liabilities . . . . .	(118)
Long-term liabilities . . . . .	(27)
Foreign currency translation adjustment . . . . .	324
Gain on sales of investments in affiliated companies . . . . .	<u>7,586</u>
Sale amount of shares . . . . .	7,984
Long-term accounts receivables - other . . . . .	(3,553)
Cash and cash equivalents . . . . .	(97)
Proceeds from sales of shares of subsidiaries excluded from consolidation . . . . .	<u>¥ 4,334</u>

The Company acquired shares of three companies, which were newly consolidated in the fiscal year ended March 31, 2010. The assets and liabilities on the date of acquisition were as follows:

Three companies

	<i>Millions of Yen</i>	<i>Thousands of U.S. Dollars</i>
Current assets · · · · ·	¥ 2,728	\$ 29,333
Fixed Assets · · · · ·	3,228	34,710
Goodwill · · · · ·	915	9,839
Current liabilities · · · · ·	(1,267)	(13,624)
Long-term liabilities · · · · ·	(324)	(3,484)
Acquisition cost of shares · · · · ·	5,280	56,774
Consideration, unpaid · · · · ·	(330)	(3,548)
Cash and cash equivalents · · · · ·	(915)	(9,839)
Disbursements for acquisition of shares of newly consolidated subsidiary · · · · ·	<u>¥ 4,035</u>	<u>\$ 43,387</u>

## 17. LEASES

The minimum obligations under noncancelable operating leases as of March 31, 2009 and 2010 were as follows:

	<i>Millions of Yen</i>		<i>Thousands of</i>
	2009	2010	<i>U.S. Dollars</i>
Due within one year	¥ 41,839	¥ 35,810	\$ 385,054
Due after one year	95,866	80,082	861,097
Total	¥ 137,705	¥ 115,892	\$ 1,246,151

## 18. FINANCIAL INSTRUMENTS

On March 10, 2008, the ASBJ revised the ASBJ Statement No. 10 “Accounting Standard for Financial Instruments” and issued the ASBJ Guidance No.19 “Guidance on Disclosures about Fair Value of Financial Instruments”. This accounting standard and the guidance are applicable to financial instruments and related disclosures at the end of the fiscal years ending on or after March 31, 2010 with early adoption permitted from the beginning of the fiscal years ending before March 31, 2010. The Group applied the revised accounting standard and the new guidance effective March 31, 2010.

### (1) Summary of financial instruments

#### *a. Policy of financial instruments*

The Group operates its surplus funds by depositing its funds with major banks or investing into short-term financial assets with lower volatility risk. For the purpose of financing long-term capital, the Group primarily make loans from banks and issue corporate bonds. For the purpose of financing short-term fund, the Company mainly makes loans from banks or issue commercial papers. Derivatives are generally used to hedge the risks further described below, and not for the purpose of speculative investments.

#### *b. Content and risks of financial instruments*

Receivables from ordinary course of business such as notes and accounts receivable-trade are exposed to credit risk of customers.

Receivables and payables from ordinary course of business denominated in foreign currency are exposed to foreign exchange risk.

Marketable securities and investment securities, excluding financial instruments held for short-term investment, relate to investment activities aimed at strengthening the Company’s operational or financial alliance with the investees. These marketable securities and investment securities are exposed to market risk.

Long-term borrowings, bonds payable and finance lease liabilities are generally made for the purpose of financing capital investments. The latest redemption date of such liabilities is in eight years. These interest-bearing debts with floating interest rate are exposed to interest rate risks.

Derivatives consist of forward exchange contracts, currency options and interest rate swaps. Forward exchange contracts and currency options are used to hedge foreign exchange risk of foreign currency denominated receivables and payables occurred during ordinary course of businesses. Interest rate swaps are used to hedge the effect from interest rate and market value movements for bank loans and corporate bonds issued. The hedging instruments, hedged items, policies and assessment of effectiveness concerning the hedge accounting is described in Note 19.

*c. Risk management of financial instruments*

*Management of credit risk (risk of customer's default)*

NEC and its subsidiaries regularly monitor the financial position of significant customers and manage the due dates and its receivables balance due from each customer to minimize the risk of defaults resulting from deterioration of a customers' financial position at a periodical basis.

Financial institutions with higher credit capabilities are selected as counterparties while dealing in derivative transactions, deposit transactions and purchase of financial assets for short-term investments in order to reduce the counterparty risk.

*Management of market risk (foreign exchange risk, interest rate risk and others)*

The Group manages foreign exchange risk by currency in each due month, and to minimize its risk by utilizing netting settlement of foreign currency receivables and payables, and by utilizing forward exchange contracts and currency options.

Interest rate swap contracts are also used to control interest rate volatility risk in our bank loans and corporate bonds.

Regarding the market price risk of investment securities, the Group regularly monitors the fair value of such securities as well as financial positions of the issuers (customer enterprises). The Group also continuously reviews effectiveness of possessing such securities taking into consideration of business relationship with customer enterprises.

The Group trades derivatives based on the corporate policy which governs risk management, approval, reporting and verification process.

*Management of liquidity risk (risk of impracticability to execute payment)*

Liquidity risk is managed by frequent update of the cash-flow budget and maintaining level of liquidity represented by current cash balance and unused lines of credit.

*d. Supplemental explanation concerning the fair value of financial instruments*

The fair value of a financial instrument is based on the current market price or using reasonable estimates in case of no readily available market price. Such estimates include various underlying factors and assumptions and may subject to change if other reliable assumptions may used for the calculation.

(2) Fair value of financial instruments

Carrying amount, fair value and difference between them as of March 31, 2010 were as follows:

	<i>Millions of Yen</i>		
	<u>Carrying amount</u>	<u>Fair value</u>	<u>Difference</u>
Assets:			
Cash and cash equivalents	¥ 330,548	¥ 330,548	¥ —
Trade notes and accounts receivable	773,388	772,993	(395)
Short-term investments	1,294	1,294	—
Investment securities	86,405	86,405	—
Investments in affiliated companies	42,755	30,381	(12,374)
Total	<u>¥ 1,234,390</u>	<u>¥ 1,221,621</u>	<u>¥ (12,769)</u>
Liabilities:			
Trade notes and accounts payable	¥ 522,533	¥ 522,533	¥ —
Short-term borrowings(*)	91,161	91,161	—
Current portion of long-term debt(*)	189,337	189,337	—
Accrued expenses	175,660	175,660	—
Long-term debt(*)	416,550	415,326	(1,224)
Total	<u>¥ 1,395,241</u>	<u>¥ 1,394,017</u>	<u>¥ (1,224)</u>
Derivatives (**)	¥ (761)	¥ (761)	¥ —

*Thousands of U.S.Dollars*

	<u>Carrying amount</u>	<u>Fair value</u>	<u>Difference</u>
<b>Assets:</b>			
Cash and cash equivalents	\$ 3,554,279	\$ 3,554,279	\$ —
Trade notes and accounts receivable	8,316,000	8,311,753	(4,247)
Short-term investments	13,914	13,914	—
Investment securities	929,086	929,086	—
Investments in affiliated companies	459,732	326,678	(133,054)
<b>Total</b>	<u>\$ 13,273,011</u>	<u>\$ 13,135,710</u>	<u>\$ (137,301)</u>
<b>Liabilities:</b>			
Trade notes and accounts payable	\$ 5,618,634	\$ 5,618,634	\$ —
Short-term borrowings(*)	980,226	980,226	—
Current portion of long-term debt(*)	2,035,882	2,035,882	—
Accrued expenses	1,888,817	1,888,817	—
Long-term debt(*)	4,479,032	4,465,871	(13,161)
<b>Total</b>	<u>\$ 15,002,591</u>	<u>\$ 14,989,430</u>	<u>\$ (13,161)</u>
Derivatives (**)	\$ (8,183)	\$ (8,183)	\$ —

(\*) The amounts of lease obligation are not included to either Short-term borrowings, Current portion of long-term debts or Long-term loans debts.

(\*\*) Derivatives are presented as net amount of assets and liabilities, and amounts in parentheses are liabilities as the results of netting.

(a) Measurement of fair value of financial instruments and information related to securities and derivatives trade

*Cash and cash equivalents and Short-term investments*

Fair value equals to carrying amount , since they are to be settled in short term.

*Trade notes and accounts receivable*

For which are to be settled in short term, fair value equals to carrying amount . For others, to be settled in long term, fair value is measured by using discount rate considering credit and other risk.

*Investment securities and Investments in affiliated companies*

Fair value equals to price at financial instrument exchange.

*Trade notes and accounts payable, Short-term borrowings, Current portion of long-term debt and Accrued expenses*

Fair value equals to carrying amount , since they are to be settled in short term.

*Long-term debt*

Fair value of bonds equals to market price. Fair value of long-term borrowings is measured by using discount rate to be applied in case of financing same amount with sum of principal and interest.

*Derivatives*

The information of the fair value for derivatives is included in Note 19.

(b) The followings are not included in “Investment securities” or “Investments in affiliated companies” table above –due to lack of their available market price and not be able to estimate the future cash flows reasonably:

March 31, 2010	Carrying amount	
	Millions of Yen	Thousands of U.S.Dollars
Investment securities:		
unlisted stocks	¥ 59,837	\$ 643,409
Investments in affiliated companies:		
unlisted stocks	46,744	502,623
Investments in limited partnerships and similar partnerships under foreign laws	4,600	49,462
Others	379	4,075
Total	¥ 111,560	\$ 1,199,569

(3) Maturity analysis for financial assets and securities with contractual maturities

March 31, 2010	<i>Millions of Yen</i>			
	Due in one year or less	Due after one year through five years	Due after five years through ten years	Due after ten years
Cash and cash equivalents	¥ 330,548	¥ --	¥ --	¥ --
Trade notes and accounts receivable	755,343	16,851	1,015	179
Short-term investments	1,294	--	--	--
Investment securities				
Available-for-sale securities with contractual maturities (bonds)	--	1	--	822
<b>Total</b>	<b>¥ 1,087,185</b>	<b>¥ 16,852</b>	<b>¥ 1,015</b>	<b>¥ 1,001</b>

March 31, 2010	<i>Thousands of U.S. Dollars</i>			
	Due in one year or less	Due after one year through five years	Due after five years through ten years	Due after ten years
Cash and cash equivalents	\$ 3,554,279	\$ --	\$ --	\$ --
Trade notes and accounts receivable	8,121,968	181,193	10,914	1,925
Short-term investments	13,914	--	--	--
Investment securities				
Available-for-sale securities with contractual maturities (bonds)	--	11	--	8,838
<b>Total</b>	<b>\$11,690,161</b>	<b>\$ 181,204</b>	<b>\$ 10,914</b>	<b>\$ 10,763</b>

Please see Note 7 for annual maturities of long-term debt.

## 19. DERIVATIVES

Derivative transactions as of March 31, 2009 and 2010 were as follows:

	<i>Millions of Yen</i>					
	2009			2010		
	Contract Amount	Fair Value	Unrealized Gain (Loss)	Contract Amount	Fair Value	Unrealized Gain (Loss)
Foreign exchange forward contracts:						
Buying U.S.\$	¥ 71,835	¥ 73,118	¥ 1,283	¥ 48,127	¥ 48,957	¥ 830
Euro	3,539	3,569	30	6,049	6,136	87
Others	6,166	6,169	3	10,697	10,895	198
Selling U.S.\$	91,624	96,636	(5,012)	80,102	82,238	(2,136)
Euro	11,874	12,161	(287)	9,553	9,241	312
Others	1,771	1,737	34	2,116	2,126	(10)
Currency swaps:	—	—	—	129	1	1
Total	¥ —	¥ —	¥ (3,949)	¥ —	¥ —	¥ (718)
Interest rate swaps:						
Receive fixed/ Pay floating rates	¥ 80,000	¥ 191	¥ 191	¥ —	¥ —	¥ —
Pay fixed/ Receive floating rates	103,505	(1,535)	(1,535)	3,000	(43)	(43)
Total	¥ —	¥ (1,344)	¥ (1,344)	¥ —	¥ (43)	¥ (43)

	<i>Thousands of U.S. Dollars</i>		
	2010		
	Contract Amount	Fair Value	Unrealized Gain (Loss)
Foreign exchange forward contracts:			
Buying U.S.\$	\$ 517,494	\$ 526,419	\$ 8,925
Euro	65,043	65,978	935
Others	115,022	117,151	2,129
Selling U.S.\$	861,312	884,280	(22,968)
Euro	102,721	99,366	3,355
Others	22,752	22,860	(108)
Currency swaps:	1,387	11	11
Total	\$ —	\$ —	\$ (7,721)
Interest rate swaps:			
Receive fixed/ Pay floating rates	\$ —	\$ —	\$ —
Pay fixed/ Receive floating rates	32,258	(462)	(462)
Total	\$ —	\$ (462)	\$ (462)

The contract or notional amounts of derivatives which are shown in the above table do not represent the amounts exchanged by the parties and do not measure the Group's exposure to credit or market risk.

Derivative transactions to which hedge accounting is applied as of March 31, 2010, included in the above table, were as follows:

		<i>Millions of Yen</i>	
Hedged item		Contract Amount	Fair Value
Foreign exchange forward contracts:			
Buying			
	Accounts payable		
U.S.\$		¥ 3,501	¥ 3,659
Euro		40	38
Selling			
	Accounts receivable		
U.S.\$		91	84
Euro		3	3
Interest rate swaps: (Pay fixed/ Receive floating rates)	Long-term borrowings	3,000	(43)

		<i>Thousands of U.S. Dollars</i>	
Hedged item		Contract Amount	Fair Value
Foreign exchange forward contracts:			
Buying			
	Accounts payable		
U.S.\$		\$ 37,645	\$ 39,344
Euro		430	409
Selling			
	Accounts receivable		
U.S.\$		978	903
Euro		32	32
Interest rate swaps: (Pay fixed/ Receive floating rates )	Long-term borrowings	32,258	(462)

## 20. CONTINGENT LIABILITIES

### *Litigation*

NEC Electronics America, Inc. (currently Renesas Electronics America Inc.), a former consolidated subsidiary of the Company, has settled a number of class action civil antitrust lawsuits from direct DRAM purchasers seeking damages for alleged antitrust violations in the DRAM industry, but is still in settlement negotiations with a customer who has opted out of such class action lawsuits. NEC Electronics America, Inc. has also been named as one of the defendants in a number of class action civil antitrust lawsuits from indirect DRAM purchasers (customers who had purchased products containing DRAM), as well as a number of antitrust lawsuits filed by the Attorneys General of numerous states in the United States. Although the outcome of the aforementioned proceedings is not known at this time, the Group has provided an accrual in a reasonably estimated amount of potential losses thereafter.

In May 2010, the Company, NEC Electronics (Europe) GmbH (currently Renesas Electronics Europe GmbH), and other Company's former subsidiary received a notice of decision from the European Commission to impose fines on the ground of infringement of European competition laws in the DRAM industry. This decision was adopted pursuant to the settlement procedures introduced by the European Commission.

### *Other Contingent Liabilities*

As of March 31, 2009 and 2010, the Group had the following contingent liabilities:

	<i>Millions of Yen</i>		<i>Thousands of</i>
	<u>2009</u>	<u>2010</u>	<i>U.S. Dollars</i>
			<u>2010</u>
Trade notes discounted	¥ 314	¥ 1,044	\$ 11,226
Guarantees for bank loans and others	10,251	9,168	98,581
Residual value guarantees under operating leases	25,028	8,946	96,194

## 21. RELATED PARTY DISCLOSURES

There is no significant related party disclosure which shall be disclosed for the fiscal years ended March 31, 2009 and 2010.

## 22. NET INCOME PER SHARE

Reconciliations of the difference between basic and diluted net income per share (“EPS”) for the fiscal years ended March 31, 2008, 2009 and 2010 were as follows:

	<i>Millions of Yen</i>	<i>Thousands of shares</i>	<i>Yen</i>
	Net income(loss)	Weighted average shares	EPS
<b><u>For the year ended March 31, 2008:</u></b>			
Basic EPS			
Net income .....	¥ 22,681		
Amounts not attributable to common shareholders			
Participating convertible securities .....	(287)		
Net income available to common shareholders .....	¥ 22,394	2,024,893	¥ 11.06
Effect of Dilutive Securities			
Convertible bonds.....	581	133,795	
Diluted EPS			
Net income for computation.....	¥ 22,975	2,158,688	¥ 10.64
<b><u>For the year ended March 31, 2009:</u></b>			
Basic EPS			
Net loss.....	¥ (296,646)		
Amounts not attributable to common shareholders			
Participating convertible securities .....	(143)		
Net loss available to common shareholders.....	¥ (296,789)	2,023,970	¥ (146.64)
Effect of Dilutive Securities			
Convertible bonds.....	—	—	
Diluted EPS			
Net income for computation.....	—	—	—
<b><u>For the year ended March 31, 2010:</u></b>			
Basic EPS			
Net income .....	¥ 11,428		
Amounts not attributable to common shareholders			
Participating convertible securities .....	(124)		
Net income available to common shareholders .....	¥ 11,304	2,241,695	¥ 5.04
Effect of Dilutive Securities			
Convertible bonds.....	2	60,093	
Diluted EPS			
Net income for computation.....	¥ 11,306	2,301,788	¥ 4.91

	<i>Thousands of U.S. Dollars</i>	<i>Thousands of shares</i>	<i>U.S. Dollars</i>
		Weighted average shares	EPS
<b><u>For the year ended March 31, 2010:</u></b>			
Basic EPS			
Net income .....	\$ 122,882		
Amounts not attributable to common shareholders			
Participating convertible securities .....	(1,334)		
Net loss available to common shareholders.....	\$ 121,548	2,241,695	\$ 0.05
Effect of Dilutive Securities			
Convertible bonds.....	22	60,093	
Diluted EPS			
Net income for computation.....	\$121,570	2,301,788	\$0.05

Equity instruments not included in the basis for calculation of diluted net income per share as they are anti-dilutive are certain convertible bonds, bonds with stock subscription rights and stock subscription rights.

Diluted net income per share for the fiscal 2009 is not disclosed because of the Company's net loss position.

## 23. NET ASSETS PER SHARE

Net assets per share as of March 31, 2009 and 2010 were as follows:

	<i>Yen</i>		<i>U.S.</i>
	2009	2010	<i>Dollars</i>
Net assets per share.....	¥ 317.11	¥ 304.36	\$ 3.27

The basis for calculation of net assets per share for the fiscal years ended March 31, 2009 and 2010 were as follows:

	<i>Millions of Yen</i>	<i>Thousands of shares</i>	<i>Yen</i>
		Number of shares of common stock to calculate net assets per share	Net assets per share
<b><u>For the year ended March 31, 2009:</u></b>			
Total net assets.....	¥ 785,565		
Amounts deducted from total net assets			
Stock subscription rights .....	(123)		
Minority interests .....	(143,788)		
Net assets as of the year end attributable to common shareholders.....	¥ 641,654	2,023,446	¥ 317.11
<b><u>For the year ended March 31, 2010:</u></b>			
Total net assets.....	¥ 931,912		
Amounts deducted from total net assets			
Stock subscription rights .....	(93)		
Minority interests .....	(140,915)		
Net assets as of the year end attributable to common shareholders.....	¥ 790,904	2,598,542	¥ 304.36

	<i>Thousands of U.S. Dollars</i>	<i>Thousands of shares</i>	<i>U.S. Dollars</i>
		Number of shares of common stock to calculate net assets per share	Net assets per share
	<u>Net assets</u>		
<b><u>For the year ended March 31, 2010:</u></b>			
Total net assets.....	\$ 10,020,559		
Amounts deducted from total net assets			
Stock subscription rights .....	(1,000)		
Minority interests .....	<u>(1,515,215)</u>		
Net assets as of the year end attributable to common shareholders.....	<u>\$ 8,504,344</u>	<u>2,598,542</u>	<u>\$ 3.27</u>

## 24. SEGMENT INFORMATION

Information about business segments, geographical segments and sales to foreign customers of the Group for the fiscal years ended March 31, 2008, 2009 and 2010 were as follows:

### (1) Business Segments

The Group operates in the IT/Network Solutions Business, Mobile/Personal Solutions Business, Electron Devices Business and other industry segments for the fiscal years ended March 31, 2008 and 2009.

From the April 1, 2009, the number of business segments has been changed to 7 (hereafter “the new business segments”), which are composed of IT Services, IT Products, Network Systems, Social Infrastructure, Personal Solutions, Electron Devices and Others, due to the organizational reform. As a result of that change, the segment information for the fiscal year ended March 31, 2009 has been reclassified in a manner consistent with that used for the fiscal year ended March 31, 2010.

(Fiscal year ended March 31, 2008)

#### a. Sales and operating income

	<i>Millions of Yen</i>					Consolidated
	2008					
	IT/Network Solutions Business	Mobile/ Personal Solutions Business	Electron Devices Business	Others	Eliminations/ Corporate	
Net sales to external customers	¥ 2,766,425	¥ 707,910	¥ 792,399	¥ 350,419	¥ —	¥ 4,617,153
Intersegment sales and transfer	99,745	164,951	38,451	137,508	(440,655)	—
Total net sales	2,866,170	872,861	830,850	487,927	(440,655)	4,617,153
Operating expenses	2,705,546	849,684	823,496	476,171	(394,509)	4,460,388
Operating income	¥ 160,624	¥ 23,177	¥ 7,354	¥ 11,756	¥ (46,146)	¥ 156,765

**b. Total assets, depreciation, impairment loss and capital expenditures**

	<i>Millions of Yen</i>					
	2008					
	IT/Network Solutions Business	Mobile/ Personal Solutions Business	Electron Devices Business	Others	Eliminations/ Corporate	Consolidated
Total assets	¥ 1,712,358	¥ 329,982	¥ 757,539	¥ 443,194	¥ 283,722	¥ 3,526,795
Depreciation	63,324	23,637	79,916	13,278	12,503	192,658
Impairment loss on property, plant and equipment, and other assets	3,208	309	315	1	722	4,555
Capital expenditures	85,919	22,169	81,468	22,162	14,149	225,867

(Fiscal year ended March 31, 2009)

**a. Sales and operating income (loss)**

	<i>Millions of Yen</i>					
	2009					
	IT/Network Solutions Business	Mobile/ Personal Solutions Business	Electron Devices Business	Others	Eliminations /Corporate	Consolidated
Net sales to external customers	¥ 2,639,345	¥ 690,942	¥ 625,202	¥ 260,114	¥ —	¥ 4,215,603
Intersegment sales and transfer	84,604	119,396	27,557	136,328	(367,885)	—
Total net sales	2,723,949	810,338	652,759	396,442	(367,885)	4,215,603
Operating expenses	2,599,086	818,260	732,076	399,910	(327,528)	4,221,804
Operating income(loss)	¥ 124,863	¥ (7,922)	¥ (79,317)	¥ (3,468)	¥ (40,357)	¥ (6,201)

**b. Total assets, depreciation, impairment loss and capital expenditures**

	Millions of Yen					
	2009					
	IT/Network Solutions Business	Mobile/ Personal Solutions Business	Electron Devices Business	Others	Eliminations /Corporate	Consolidated
Total assets	¥ 1,605,292	¥ 283,194	¥ 554,437	¥ 334,552	¥ 297,903	¥ 3,075,378
Depreciation	58,764	21,275	70,570	13,200	10,502	174,311
Impairment loss on property, plant and equipment, and other assets	23,452	217	4,073	2,671	74	30,487
Capital expenditures	91,316	15,957	73,499	8,736	12,763	202,271

(Fiscal year ended March 31, 2009) – on the new business segments' basis

**a. Sales and operating income (loss)**

	Millions of Yen								
	2009								
	IT Services	IT Products	Network Systems	Social Infra- structure	Personal Solutions	Electron Devices	Others	Elimi nations /Corporate	Consoli dated
Net sales to external customers	¥941,812	¥266,529	¥1,001,811	¥340,370	¥848,608	¥671,646	¥144,827	¥ —	¥4,215,603
Intersegment sales and transfer	65,003	42,009	56,791	25,041	64,741	30,085	146,444	(430,114)	—
Total net sales	1,006,815	308,538	1,058,602	365,411	913,349	701,731	291,271	(430,114)	4,215,603
Operating expenses	950,792	286,788	1,016,650	357,220	926,561	789,569	285,510	(391,286)	4,221,804
Operating income(loss)	¥ 56,023	¥ 21,750	¥ 41,952	¥ 8,191	¥ (13,212)	¥ (87,838)	¥ 5,761	¥ (38,828)	¥ (6,201)

**b. Total assets, depreciation, impairment loss and capital expenditures**

<i>Millions of Yen</i>									
2009									
	IT Services	IT Products	Network Systems	Social Infra- structure	Personal Solutions	Electron Devices	Others	Elimi nations /Corporate	Consoli dated
Total assets	¥ 613,899	¥ 130,534	¥ 586,778	¥ 281,668	¥ 309,576	¥ 595,483	¥ 230,502	¥ 326,938	¥ 3,075,378
Depreciation	20,506	6,533	19,877	8,512	22,902	77,350	6,493	12,138	174,311
Impairment loss on property, plant and equipment, and other assets	979	—	22,473	86	2,080	4,359	436	74	30,487
Capital expenditures	35,433	10,108	28,465	10,395	17,260	77,309	8,867	14,434	202,271

(Fiscal year ended March 31, 2010)

**a. Sales and operating income (loss)**

<i>Millions of Yen</i>									
2010									
	IT Services	IT Products	Network Systems	Social Infra- structure	Personal Solutions	Electron Devices	Others	Elimi nations /Corporate	Consoli dated
Net sales to external customers	¥ 876,470	¥ 209,217	¥ 785,881	¥ 316,566	¥ 737,870	¥ 572,774	¥ 84,370	¥ —	¥ 3,583,148
Intersegment sales and transfer	49,440	30,860	43,865	18,407	51,117	19,411	110,792	(323,892)	—
Total net sales	925,910	240,077	829,746	334,973	788,987	592,185	195,162	(323,892)	3,583,148
Operating expenses	866,624	241,201	801,777	312,223	769,708	649,012	184,081	(292,383)	3,532,243
Operating income(loss)	¥ 59,286	¥ (1,124)	¥ 27,969	¥ 22,750	¥ 19,279	¥ (56,827)	¥ 11,081	¥ (31,509)	¥ 50,905

*Thousands of U.S. Dollars*

		2010							
		IT	IT	Network	Social	Personal	Electron	Elimi	Consoli
		Services	Products	Systems	Infra- structure	Solutions	Devices	nations /Corporate	dated
Net sales to external customers	\$9,424,409	\$2,249,645	\$8,450,333	\$3,403,935	\$7,934,086	\$6,158,861	\$907,204	\$ —	\$38,528,473
Intersegment sales and transfer	531,613	331,828	471,667	197,925	549,645	208,720	1,191,312	(3,482,710)	—
Total net sales	9,956,022	2,581,473	8,922,000	3,601,860	8,483,731	6,367,581	2,098,516	(3,482,710)	38,528,473
Operating expenses	9,318,538	2,593,559	8,621,258	3,357,236	8,276,430	6,978,624	1,979,366	(3,143,904)	37,981,107
Operating income(loss)	\$ 637,484	\$ (12,086)	\$ 300,742	\$ 244,624	\$ 207,301	\$ (611,043)	\$ 119,150	\$ (338,806)	\$ 547,366

***b. Total assets, depreciation, impairment loss and capital expenditures***

		Millions of Yen							
		2010							
		IT	IT	Network	Social	Personal	Electron	Elimi	Consoli
		Services	Products	Systems	Infra- structure	Solutions	Devices	nations /Corporate	dated
Total assets	¥ 557,625	¥ 124,918	¥ 525,420	¥ 287,644	¥ 306,410	¥ 583,735	¥ 170,120	¥ 381,772	¥ 2,937,644
Depreciation	19,257	5,926	16,205	8,364	16,177	65,916	4,567	11,596	148,008
Impairment loss on property, plant and equipment, and other assets	875	—	993	5	769	3,953	281	97	6,973
Capital expenditures	22,635	5,735	12,523	12,365	14,555	65,940	11,132	20,670	165,555

*Thousands of U.S. Dollars*

	2010								
	IT Services	IT Products	Network Systems	Social Infra- structure	Personal Solutions	Electron Devices	Others	Elimi nations /Corporate	Consoli dated
Total assets	\$5,995,968	\$1,343,204	\$5,649,678	\$3,092,946	\$3,294,731	\$6,276,721	\$1,829,247	\$4,105,075	\$31,587,570
Depreciation	207,065	63,720	174,247	89,936	173,946	708,774	49,108	124,688	1,591,484
Impairment loss on property, plant and equipment, and other assets	9,409	—	10,677	54	8,269	42,505	3,022	1,043	74,979
Capital expenditures	243,387	61,667	134,656	132,957	156,505	709,032	119,699	222,258	1,780,161

(a) The business segments are defined based on the similarity of types, characteristics, and the affinity of the sales market of products and services.

(b) Major services and products for each business segment are as follows:

IT Services • • • • •	Systems Integration (System Construction, Consulting), Support Service (Maintenance), Outsourcing
IT Products • • • • •	PC Servers, Mainframe Computers, UNIX Servers, Supercomputers, Storage Products, Professional Workstations, Computer Software (OS, Middleware, Application Software)
Network Systems • • • • •	Network Systems for Communication Service Providers (Mobile Communication Systems, Fixed-line Communication Systems, etc.), Enterprise Network Systems (IP Telephony Systems, etc.)
Social Infrastructure • • • • •	Broadcasting Systems and Video Equipment, Control Systems, Transportation Systems, Aerospace Systems (Aircraft Traffic Control Systems, Satellites, etc.), Defense Systems (Radar Equipment, etc.), Fire and Disaster Prevention Systems
Personal Solutions • • • • •	Mobile Handsets, Personal Computers, Personal Communication Equipment, Monitors, Projectors, "BIGLOBE" Internet Services
Electron Devices • • • • •	System LSIs (For Use in Communications Equipment, Computing and Peripheral Products, Consumer Electronics Products, Automotive and Industrial Products), Microcontrollers, Discrete Devices, Optical

and Microwave Devices, Capacitors, Lithium-ion Batteries, Relays, Piezoelectric Devices, IC Cards, IC Tags, LCD Displays, Lighting Equipment, Cold Cathode Fluorescent Lamps (CCFL)

- (c) Unallocable operating expenses included in “Eliminations/ Corporate” for the fiscal years ended March 31, 2008, 2009 and 2010 were ¥46,576 million, ¥39,851 million (¥38,848 million on the new segments’ basis) and ¥ 32,065 million (\$ 344,785 thousand), respectively. Main components of such expenses were general and administrative expenses incurred at the headquarters of the Company and basic research and development expenses.
- (d) Assets included in “Eliminations/Corporate” as of March 31, 2008, 2009 and 2010 amounted to ¥457,978 million, ¥430,143 million (¥456,483 million on the new segments’ basis) and ¥496,164 million (\$5,335,097 thousand), respectively. Main components of such assets are surplus funds (cash and cash equivalents, and short-term investments), long-term investment funds (investment securities), deferred tax assets and assets belonging to administrative departments of the Company.
- (e) The Company and certain domestic subsidiaries had depreciated their property, plant and equipment up to their residual value, 5% of acquisition cost, as permitted under the former Corporation Tax Law. Upon the revision to the Corporation Tax Law enacted on April 1, 2007, the Company and those domestic subsidiaries depreciate such 5% portion of property, plant and equipment acquired on or before March 31, 2007 on a straight-line basis over 5 years starting in the following year in which the carrying value of property, plant and equipment has reached 5% of the acquisition cost.
- The effect of this change in accounting treatment was to decrease operating income of IT/Network Solutions Business, Mobile/Personal Solutions Business, Electron Devices Business and Others for the year ended March 31, 2008 by ¥ 991 million, ¥138 million, ¥611 million and ¥790 million, respectively.
- (f) The effect of changes in accounting policies on business segments for the fiscal years ended March 31, 2009 and 2010 are described in Note.3.

## (2) Geographical Segments

The Group operates in Japan, Asia, Europe and other geographical segments.

	<i>Millions of Yen</i>					Consolidated
	2008					
	Japan	Asia	Europe	Others	Eliminations/ Corporate	
Net sales to external customers	¥ 3,741,586	¥ 265,833	¥ 291,435	¥ 318,299	¥ —	¥ 4,617,153
Intersegment sales and transfer	425,513	183,263	13,380	25,556	(647,712)	—
Total net sales	4,167,099	449,096	304,815	343,855	(647,712)	4,617,153
Operating expenses	3,974,170	434,662	304,407	347,545	(600,396)	4,460,388
Operating income (loss)	¥ 192,929	¥ 14,434	¥ 408	¥ (3,690)	¥ (47,316)	¥ 156,765
Total assets	¥ 2,754,708	¥ 224,443	¥ 143,722	¥ 174,740	¥ 229,182	¥ 3,526,795

	<i>Millions of Yen</i>					Consolidated
	2009					
	Japan	Asia	Europe	Others	Eliminations/ Corporate	
Net sales to external customers	¥ 3,510,197	¥ 229,357	¥ 228,566	¥ 247,483	¥ —	¥ 4,215,603
Intersegment sales and transfer	333,529	140,562	9,475	20,770	(504,336)	—
Total net sales	3,843,726	369,919	238,041	268,253	(504,336)	4,215,603
Operating expenses	3,799,150	362,808	243,837	286,411	(470,402)	4,221,804
Operating income (loss)	¥ 44,576	¥ 7,111	¥ (5,796)	¥ (18,158)	¥ (33,934)	¥ (6,201)
Total assets	¥ 2,366,522	¥ 166,520	¥ 91,775	¥ 165,166	¥ 285,395	¥ 3,075,378

<i>Millions of Yen</i>						
2010						
	Japan	Asia	Europe	Others	Eliminations/ Corporate	Consolidated
Net sales to external customers	¥ 3,022,629	¥ 207,168	¥ 155,815	¥ 197,536	¥ —	¥ 3,583,148
Intersegment sales and transfer	277,794	119,817	4,221	19,574	(421,406)	—
Total net sales	3,300,423	326,985	160,036	217,110	(421,406)	3,583,148
Operating expenses	3,223,221	315,787	160,016	220,368	(387,149)	3,532,243
Operating income (loss)	¥ 77,202	¥ 11,198	¥ 20	¥ (3,258)	¥ (34,257)	¥ 50,905
Total assets	¥ 2,211,035	¥ 196,840	¥ 88,727	¥ 156,710	¥ 284,332	¥ 2,937,644

<i>Thousands of U.S. Dollars</i>						
2010						
	Japan	Asia	Europe	Others	Eliminations/ Corporate	Consolidated
Net sales to external customers	\$ 32,501,387	\$ 2,227,613	\$ 1,675,430	\$ 2,124,043	\$ —	\$ 38,528,473
Intersegment sales and transfer	2,987,032	1,288,355	45,387	210,473	(4,531,247)	—
Total net sales	35,488,419	3,515,968	1,720,817	2,334,516	(4,531,247)	38,528,473
Operating expenses	34,658,290	3,395,559	1,720,602	2,369,548	(4,162,892)	37,981,107
Operating income (loss)	\$ 830,129	\$ 120,409	\$ 215	\$ (35,032)	\$ (368,355)	\$ 547,366
Total assets	\$ 23,774,570	\$ 2,116,559	\$ 954,054	\$ 1,685,054	\$ 3,057,333	\$ 31,587,570

(a) Geographical distances are considered in the classification of a country or a region.

(b) Major countries and regions in segments other than Japan are as follows:

- (i) Asia · · China, Republic of China, India, Singapore and Indonesia
- (ii) Europe · · U.K., France, Netherlands, Germany, Italy and Spain
- (iii) Others · · U.S.A.

(c) Unallocable operating expenses included in “Eliminations/ Corporate” for the fiscal years ended March 31, 2008, 2009 and 2010 were ¥ 46,576 million, ¥ 38,848 million and ¥ 32,065 million (\$344,785 thousand), respectively. Main components of such expenses were general and administrative expenses incurred at the headquarters of the Company and basic research and development expenses. From fiscal year ended March 31, 2010, in relation to change of business segments, the Company redefined scope of unallocable expenses. Before redefinition Unallocable operating expenses included in “Eliminations/ Corporate” for the fiscal year ended March 31, 2009 was ¥ 39,851 million.

(d) Assets included in “Eliminations/Corporate” as of March 31, 2008, 2009 and 2010 amounted to ¥ 457,978 million, ¥ 456,483 million and ¥ 496,164 million (\$5,335,097 thousand), respectively. Main components of such assets are surplus funds (cash and cash equivalents, and short-term investments), long-term investment funds (investment securities), deferred tax assets and assets belonging to administrative departments of the Company. From fiscal year ended March 31, 2010, in relation to change of business segments, the Company redefined scope of corporate assets. Before redefinition Assets included in “Eliminations/ Corporate” , total assets of “Eliminations/ Corporate” and total assets of “Japan” as of March 31, 2009 are ¥ 430,143 million, ¥ 259,055 million and ¥ 2,392,862 million, respectively.

(e) The Company and certain domestic subsidiaries had depreciated their property, plant and equipment up to their residual value, 5% of acquisition cost, as permitted under the former Corporation Tax Law. Upon the revision to the Corporation Tax Law enacted on April 1, 2007, the Company and those domestic subsidiaries depreciate such 5% portion of property, plant and equipment acquired on or before March 31, 2007 on a straight-line basis over 5 years starting in the following year in which the carrying value of property, plant and equipment has reached 5% of the acquisition cost.

The effect of this change in accounting treatment was to decrease operating income of Japan segment for the year ended March 31, 2008 by ¥ 2,530 million.

- (f) The effect of changes in accounting policies on geographical segments for the fiscal years ended March 31, 2009 and 2010 are described in Note.3.

### (3) Sales to Foreign Customers

Sales to foreign customers for the fiscal years ended March 31, 2008, 2009 and 2010 amounted to ¥ 1,155,749 million, ¥ 934,469 million and ¥ 712,886 million (\$ 7,665,441 thousand), respectively.

	<i>Millions of Yen</i>			
	2008			
	Asia	Europe	Others	Total
Overseas sales	¥ 458,719	¥ 325,582	¥ 371,448	¥ 1,155,749
Consolidated sales	—	—	—	4,617,153
Percentage of overseas sales to consolidated net sales (%)	9.9	7.1	8.0	25.0

	<i>Millions of Yen</i>			
	2009			
	Asia	Europe	Others	Total
Overseas sales	¥ 374,288	¥ 260,155	¥ 300,026	¥ 934,469
Consolidated sales	—	—	—	4,215,603
Percentage of overseas sales to consolidated net sales (%)	8.9	6.2	7.1	22.2

	<i>Millions of Yen</i>			
	2010			
	Asia	Europe	Others	Total
Overseas sales	¥ 321,790	¥ 164,672	¥ 226,424	¥ 712,886
Consolidated sales	—	—	—	3,583,148
Percentage of overseas sales to consolidated net sales (%)	9.0	4.6	6.3	19.9

	<i>Thousands of U.S. Dollars</i>			
	2010			
	Asia	Europe	Others	Total
Overseas sales	\$ 3,460,107	\$ 1,770,667	\$ 2,434,667	\$ 7,665,441
Consolidated sales	—	—	—	38,528,473
Percentage of overseas sales to consolidated net sales (%)	9.0	4.6	6.3	19.9

- (a) Geographical distances are considered in the classification of a country or a region.
  
- (b) Major countries and regions in segments other than Japan are as follows:
  - (i) Asia    · · China, Republic of China, India, Singapore and Indonesia
  - (ii) Europe · · U.K., France, Netherlands, Germany, Italy and Spain
  - (iii) Others · · U.S.A.
  
- (c) Overseas sales represent sales of the Group to countries and regions outside of Japan.

## 25. SUBSEQUENT EVENT

- (1) As part of business structure reform aimed at strengthening business foundations and technological assets, and increasing corporate value through enhanced customer satisfaction, on April 1, 2010, based on the merger agreement reached on December 15, 2009, the Company's consolidating subsidiary (included in electron devices segment and operating mainly semiconductor business), NEC Electronics Corporation merged with Renesas Technology Corp., an entity operating in the semiconductor business, and changed its name to Renesas Electronics Corporation (Renesas EL). As a result of this merger, Renesas EL has become an affiliate applying for the equity method of accounting.

The Company will apply the business combination accounting for shareholders stipulated in the Paragraph 48 of "Accounting Standard for Business Divestitures the ASBJ Statement No.7 after the application of the purchase method of accounting by NEC Electronics Corporation being as an acquirer on this merger transaction.

On April 1, 2010, the Company also subscribed the third-party allotment, new shares issued by Renesas EL, as follows:

Number of new shares subscribed:	61,395,857 shares of common stock
Issue price:	917 yen per share
Aggregated subscription price:	56,300 million yen
Ownership ratio of the Company after the third-party allotment:	34.0 % (see note)

Note: excludes shares whose voting rights is to be exercised at the instruction of the Company based on the employee pension and retirement trust agreement with the Sumitomo Trust and Banking Co. (representing 1.5% of ownership ratio).

- (2) In order to strengthen competitiveness in mobile handset business on May 1, 2010, based on the corporate split agreement reached on March 24, 2010, the Company transferred its mobile handset business to NEC CASIO Mobile Communications, Ltd. (NEC CASIO) through absorption-type corporate split. NEC CASIO merged in Casio Hitachi Mobile Communications Co., Ltd. on June 1, 2010.

The Company will apply the accounting for consolidation stipulated in the Paragraph 19 of the ASBJ Statement No.7 on the transfer transaction of the Company's mobile handset business to NEC CASIO. The Company plans to apply the business combination accounting for shareholders stipulated in the Paragraph 48 of the ASBJ Statement No.7 after the application of the purchase method accounting by NEC CASIO being as an acquirer on the scheduled merger transactions with Casio Hitachi Mobile Communications Co., Ltd.

- (3) The Company issued the following Unsecured Straight Bonds on June 3, 2010:

(a) 40th Series Unsecured Straight Bonds

Aggregate nominal amount	: 40,000 million yen
Issue price	: 100 % of the principal amount
Coupon rate	: 0.495 % per annum
Payment date	: June 3, 2010
Maturity date	: June 3, 2013
Redemption price	: 100 % of the principal amount
Use of proceeds	: Repayments of debts
Financial covenants	: Negative pledge clause (with inter-bond pari passu clause) attached

(b) 41st Series Unsecured Straight Bonds

Aggregate nominal amount	:	40,000 million yen
Issue price	:	100 % of the principal amount
Coupon rate	:	0.727 % per annum
Payment date	:	June 3, 2010
Maturity date	:	June 3, 2015
Redemption price	:	100 % of the principal amount
Use of proceeds	:	Repayments of debts
Financial covenants	:	Negative pledge clause (with inter-bond pari passu clause) attached

(c) 42nd Series Unsecured Straight Bonds

Aggregate nominal amount	:	20,000 million yen
Issue price	:	100 % of the principal amount
Coupon rate	:	1.022 % per annum
Payment date	:	June 3, 2010
Maturity date	:	June 2, 2017
Redemption price	:	100 % of the principal amount
Use of proceeds	:	Repayments of debts
Financial covenants	:	Negative pledge clause (with inter-bond pari passu clause) attached



## Independent Auditors' Report

To the Board of Directors of  
NEC Corporation (Nippon Denki Kabushiki Kaisha):

We have audited the accompanying consolidated balance sheets of NEC Corporation and consolidated subsidiaries as of March 31, 2010 and 2009, and the related consolidated statements of operations, changes in net assets and cash flows for the years then ended expressed in Japanese yen. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to independently express an opinion on these consolidated financial statements based on our audits. The accompanying consolidated statements of operations, changes in net assets, and cash flows of NEC Corporation and subsidiaries for the year ended March 31, 2008 were audited by other auditors whose report dated June 23, 2008 expressed an unqualified opinion on those consolidated financial statements.

We conducted our audits in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of NEC Corporation and subsidiaries as of March 31, 2010 and 2009, and the results of their operations and their cash flows for the years then ended, in conformity with accounting principles generally accepted in Japan.

The U.S. dollar amounts in the accompanying consolidated financial statements with respect to the year ended March 31, 2010 are presented solely for convenience. Our audit also included the translation of yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made on the basis described in Note 1 to the consolidated financial statements.

(Additional Information)

As reported in Notes for material subsequent events,

- 1 on April 1, 2010, the Company's consolidating subsidiary, NEC Electronics Corporation merged with Renesas Technology Corp., and changed its name to Renesas Electronics Corporation. As a result of this merger, Renesas Electronics Corporation has become an affiliate of the Company applying for the equity method of accounting.
- 2 on June 3, 2010, the Company issued the Unsecured Straight Bonds.

*KPMG AZSA & Co.*

Tokyo, Japan  
June 22, 2010