

NEC CORPORATION

Semiannual Report

Six months ended September 30, 2002



NEC SOLUTIONS



NEC NETWORKS



NEC ELECTRON DEVICES

NEC Corporation

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Empowered by Innovation

TO OUR SHAREHOLDERS

OVERVIEW OF OPERATIONS

During the first half of fiscal 2003, the six-month period ended September 30, 2002, despite firm consumer spending, the U.S. economy did not recover significantly, mainly due to low levels of capital expenditures, particularly for Information Technology (IT). A sharp fall in share prices, triggered by a spate of financial debacles and corporate misconduct involving U.S. companies, and growing tensions between the U.S. and Iraq are emerging as concerns that are adversely affecting the economy. Together, these factors fueled fears of a double-dip recession in the U.S. Although frail, European economies on the whole showed signs of a recovery. Japan's economy remained severe with weak domestic demand and declining exports, although growth in GDP was recorded between April and June, the first positive result in five quarters.

Japan's electronics industry appeared to gradually recover, but production output was mixed across product application categories. A strong showing in consumer electronic products, partly due to increased demand generated by Japan's role in co-hosting the 2002 World Cup soccer tournament, was countered by a slump in production of PCs and mobile handsets. Benefiting from this slight rebound, the market for electron devices, including semiconductors, picked up, but since this summer the outlook has been clouded by concerns about a worldwide economic slowdown.

CONSOLIDATED FINANCIAL RESULTS

In this business climate, NEC's consolidated net sales were ¥2,173.9 billion (\$17,819 million), a decline of 12% compared with the same period a year ago. NEC recorded income before income taxes of ¥20.4 billion (\$167 million), a ¥54.6 billion increase compared with the first half of the previous fiscal year. This increase was principally attributable to lower fixed expenses and cost of sales resulting from the structural reforms implemented last fiscal year. As a consequence, NEC recorded net income of ¥1.0 billion (\$9 million), an increase of ¥30.9 billion.

RESULTS BY OPERATING SEGMENT

Financial results for NEC's main operating segments are explained below.

NEC Solutions' sales were mostly unchanged from the same period of the previous fiscal year at ¥949.7 billion (\$7,784 million), while segment profit rose by 59% to ¥29.9 billion (\$245 million). Systems Integration (SI) services performed well, although sales of PCs declined both in Japan and overseas.

NEC Networks' sales fell by 33% to ¥705.0 billion (\$5,779 million), reflecting falling network infrastructure sales due to a slump in the global communications equipment market, and a slowing domestic market for mobile handsets. Despite the decline in sales, NEC Networks posted segment profit of ¥12.2 billion (\$100 million), due in large part to lower fixed expenses from last fiscal year's structural reforms.

NEC Electron Devices' sales increased by 11% to ¥476.9 billion (\$3,909 million) due to three major factors: a gradual recovery in semiconductor sales; rapid growth of the plasma display panel market; and the inclusion in consolidated results of NEC Tokin Corporation following the integration of NEC's electronic components business with the former Tokin Corporation. NEC Electron Devices posted a segment loss of ¥5.1 billion (\$41 million). However, this result represents a significant improvement of ¥50.2 billion over the same period of the previous fiscal year, due to lower fixed costs resulting from last fiscal year's structural reforms.

Regrettably, NEC has decided not to pay an interim dividend, despite a turnaround on a consolidated basis, because the non-consolidated results of NEC Corporation are still in the red and due to uncertainty in the outlook for the business environment.

EXECUTION OF STRUCTURAL REFORMS

Over the last three years, NEC has executed structural reforms that have strengthened corporate governance, introduced an in-house company system, concentrated resources into

growth fields, and restructured underperforming businesses. All targeted maximization of our corporate value. During this period, however, NEC's operating environment has been reshaped dramatically by the downturn caused by over-investment in the IT industry and the emergence of new competitive forces, notably Chinese companies and Electronic Manufacturing Services (EMS) companies that have ignited fierce competition based on cost. In response, we have decided to initiate a new phase of structural reforms, with the aim to make us more competitive and to facilitate quick decision-making. This requires that we broadly divide NEC's business into two domains: integrated IT & network solutions, which will develop total solutions combining computing and networking technologies; and semiconductor solutions, which meet the need for increasingly sophisticated systems. The main thrust of these reforms is to advance strategies that capitalize on the distinctive characteristics of each business.

SEMICONDUCTOR BUSINESS SEPARATION AND STRATEGY

SEPARATION OF THE SEMICONDUCTOR BUSINESS

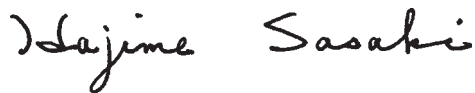
One key action taken so far has been to separate our semiconductor business, centered on system LSIs, from NEC and create it as a new company called NEC Electronics Corporation. Established on November 1 of this year, the new company will initially be a wholly-owned subsidiary of NEC. The new company plans to concentrate its resources in the system LSI business. We believe that the new company will be able to procure its own financing matched to the highly volatile nature of the semiconductor business. Global business expansion is the ultimate goal. At the same time, NEC intends to expand and enhance the profitability of businesses that will not be transferred to the new company, such as the display panel business, through third party investments.

NEC'S STRATEGY AFTER SEPARATION

After separating the semiconductor business, NEC will consist of two in-house companies: NEC Solutions and NEC Networks. We are seeing a sharp increase in demand for highly reliable, large-scale information systems (or open mission-critical systems, as we call them) as system failure cannot be tolerated as the Internet weaves its way deeper into the fabric of society. We believe that the integrated IT & network solutions field is one where we can give full play to our strengths—we have a wealth of experience, and expertise in constructing many backbone communications networks and other highly reliable networks as well as large-scale information systems. NEC is looking to enhance its competitiveness by fostering deeper cooperation between its two in-house companies and focusing resources on the integrated IT & network solutions field.

As outlined above, we are making efforts to improve the profitability of NEC by implementing strategies that empower NEC to lay the foundation for our Internet-driven society. We ask for your continued understanding and support.

October 25, 2002



Hajime Sasaki
Chairman of the Board



Koji Nishigaki
President

CONSOLIDATED BALANCE SHEETS

NEC CORPORATION AND CONSOLIDATED SUBSIDIARIES

As of September 30, 2001 and 2002 (unaudited)

ASSETS	In millions of yen		In thousands of U.S. dollars
	2001	2002	2002
Current assets:			
Cash and cash equivalents	¥ 234,660	¥ 272,859	\$ 2,236,549
Notes and accounts receivable, trade	924,565	708,156	5,804,557
Allowance for doubtful notes and accounts	(25,231)	(32,267)	(264,484)
Current portion of investment in leases	244,215	244,640	2,005,246
Inventories	882,766	636,261	5,215,254
Other current assets	258,595	262,143	2,148,714
Total current assets	2,519,570	2,091,792	17,145,836
Investments and long-term receivables:			
Marketable securities	261,208	165,981	1,360,500
Investments and advances:			
Affiliated companies	153,605	143,583	1,176,910
Other	170,300	153,590	1,258,934
Long-term receivables, trade	44,254	30,643	251,173
Investment in leases	237,658	247,442	2,028,213
	867,025	741,239	6,075,730
Property, plant and equipment:			
Land	102,862	103,788	850,721
Buildings	947,632	910,306	7,461,525
Machinery and equipment	2,611,039	2,018,850	16,547,951
Construction in progress	67,157	59,034	483,885
	3,728,690	3,091,978	25,344,082
Accumulated depreciation	(2,592,491)	(2,147,723)	(17,604,287)
	1,136,199	944,255	7,739,795
Other assets:			
Deferred tax assets	212,744	454,663	3,726,746
Intangible assets	89,939	93,210	764,016
Other	250,210	250,227	2,051,041
	552,893	798,100	6,541,803
	¥ 5,075,687	¥ 4,575,386	\$ 37,503,164

Note: Interest bearing debt, including NEC's leasing business, was ¥2,133.8 billion at September 30, 2002, as compared with ¥2,234.9 billion at September 30, 2001. Excluding the leasing business*, interest bearing debt at September 30, 2002 was ¥1,589.2 billion, down from ¥1,691.1 billion at September 30, 2001.

(*The figure for interest bearing debt, excluding the leasing business, is calculated under the assumption that NEC's leasing business was accounted for by the equity method.)

LIABILITIES AND SHAREHOLDERS' EQUITY	In millions of yen		In thousands of U.S. dollars
	2001	2002	2002
Current liabilities:			
Short-term borrowings	¥ 392,648	¥ 406,848	\$ 3,334,820
Current portion of long-term debt	430,711	337,648	2,767,607
Notes and accounts payable, trade	970,687	723,743	5,932,320
Accounts payable, other and accrued expenses	271,571	252,127	2,066,615
Other current liabilities	205,384	197,172	1,616,163
Total current liabilities	2,271,001	1,917,538	15,717,525
Long-term liabilities:			
Long-term debt	1,411,555	1,389,338	11,388,016
Accrued pension and severance costs	399,781	459,220	3,764,099
Other	40,532	29,000	237,705
	1,851,868	1,877,558	15,389,820
Minority shareholders' equity in consolidated subsidiaries	117,089	152,465	1,249,713
Preferred securities issued by a subsidiary	—	97,500	799,180
Shareholders' equity:			
Common stock:			
Authorized — 3,200,000,000 shares			
Issued 2001 — 1,656,261,902 shares	244,720		
2002 — 1,656,268,189 shares		244,726	2,005,951
Additional paid-in capital	361,816	361,820	2,965,738
Legal reserve	39,046	39,046	320,049
Retained earnings	314,170	28,116	230,459
Accumulated other comprehensive income (loss)	(122,019)	(140,893)	(1,154,861)
	837,733	532,815	4,367,336
Treasury stock, at cost:			
2001 — 1,752,658 shares	(2,004)		
2002 — 2,507,344 shares		(2,490)	(20,410)
	835,729	530,325	4,346,926
	¥5,075,687	¥4,575,386	\$37,503,164

CONSOLIDATED STATEMENTS OF OPERATIONS, COMPREHENSIVE INCOME (LOSS) AND RETAINED EARNINGS

NEC CORPORATION AND CONSOLIDATED SUBSIDIARIES

For the six months ended September 30, 2000, 2001 and 2002 (unaudited)

	In millions of yen			In thousands of U.S. dollars
	2000	2001	2002	2002
Sales and other income:				
Net sales	¥2,478,299	¥2,468,047	¥2,173,878	\$17,818,672
Interest, gain on securities sold, dividends and other	67,922	59,623	79,765	653,811
Gain due to stock issuances by subsidiaries	30,389	–	20,790	170,410
	2,576,610	2,527,670	2,274,433	18,642,893
Costs and expenses:				
Cost of sales	1,801,129	1,836,319	1,572,488	12,889,246
Selling, general and administrative	602,558	626,394	574,669	4,710,402
Interest	33,504	26,663	17,307	141,861
Other	103,973	72,560	89,593	734,368
	2,541,164	2,561,936	2,254,057	18,475,877
Income (loss) before income taxes	35,446	(34,266)	20,376	167,016
Provision (benefit) for income taxes	26,645	(14,829)	8,558	70,148
Income (loss) before minority interest, equity in earnings (losses) of affiliated companies and cumulative effect of accounting change	8,801	(19,437)	11,818	96,868
Minority interest in income (losses) of consolidated subsidiaries	(1,099)	(233)	931	7,631
Income (loss) before equity in earnings (losses) of affiliated companies and cumulative effect of accounting change	9,900	(19,204)	10,887	89,237
Equity in earnings (losses) of affiliated companies	10,625	(8,097)	(9,850)	(80,737)
Income (loss) before cumulative effect of accounting change	20,525	(27,301)	1,037	8,500
Cumulative effect of accounting change, net of tax	–	(2,595)	–	–
Net income (loss)	20,525	(29,896)	1,037	8,500
Comprehensive income (loss):				
Other comprehensive income (loss), net of tax:				
Foreign currency translation adjustments	(1,953)	(2,369)	(10,846)	(88,902)
Minimum pension liability adjustment	5,373	6,627	7,907	64,812
Unrealized gains (losses) on marketable securities	(19,169)	(44,336)	(33,037)	(270,795)
Unrealized gains (losses) on derivative financial instruments	–	268	520	4,262
Cumulative effect of accounting change	–	(3,606)	–	–
Other comprehensive income (loss)	(15,749)	(43,416)	(35,456)	(290,623)
Comprehensive income (loss)	¥ 4,776	¥ (73,312)	¥ (34,419)	\$ (282,123)
Retained earnings:				
Balance at beginning of period	¥ 312,638	¥ 349,033	¥ 27,079	\$ 221,959
Net income (loss)	20,525	(29,896)	1,037	8,500
Dividends	(8,976)	(4,967)	–	–
Transfer to legal reserve	(1,011)	–	–	–
Balance at end of period	¥ 323,176	¥ 314,170	¥ 28,116	\$ 230,459

CONSOLIDATED STATEMENTS OF CASH FLOWS (CONDENSED)

NEC CORPORATION AND CONSOLIDATED SUBSIDIARIES

For the six months ended September 30, 2000, 2001 and 2002 (unaudited)

	In millions of yen			In thousands of U.S. dollars
	2000	2001	2002	2002
Net cash provided by operating activities:				
Net income (loss)	¥ 20,525	¥ (29,896)	¥ 1,037	\$ 8,500
Depreciation	114,926	118,041	95,631	783,861
Other	78,707	(58,918)	(46,043)	(377,402)
	214,158	29,227	50,625	414,959
Net cash used in investing activities	(56,658)	(134,103)	(10,450)	(85,656)
Free cash flow	157,500	(104,876)	40,175	329,303
Net cash used in financing activities	(73,346)	(44,966)	(139,478)	(1,143,262)
Effect of exchange rate changes on cash and cash equivalents	(1,182)	(2,333)	(5,610)	(45,984)
Net increase (decrease) in cash and cash equivalents	¥ 82,972	¥(152,175)	¥(104,913)	\$ (859,943)

OPERATING SEGMENT INFORMATION

NEC CORPORATION AND CONSOLIDATED SUBSIDIARIES

For the six months ended September 30, 2000, 2001 and 2002 (unaudited)

a. Sales

	In millions of yen			In thousands of U.S. dollars
	2000	2001	2002	2002
Sales:				
NEC Solutions:				
External customers	¥ 943,056	¥ 882,049	¥ 865,826	\$ 7,096,934
Intersegment	63,007	79,232	83,867	687,435
Total	1,006,063	961,281	949,693	7,784,369
NEC Networks:				
External customers	736,642	1,017,134	653,358	5,355,393
Intersegment	41,818	42,963	51,660	423,443
Total	778,460	1,060,097	705,018	5,778,836
NEC Electron Devices:				
External customers	543,254	345,491	434,939	3,565,074
Intersegment	105,129	84,500	41,982	344,115
Total	648,383	429,991	476,921	3,909,189
Others:				
External customers	255,347	193,225	203,379	1,667,041
Intersegment	87,231	110,877	100,793	826,172
Total	342,578	304,102	304,172	2,493,213
Eliminations	(297,185)	(306,894)	(270,953)	(2,220,927)
Electronics business total	2,478,299	2,448,577	2,164,851	17,744,680
Leasing business:				
External customers	–	30,148	16,376	134,230
Intersegment	–	4,617	3,251	26,647
Total	–	34,765	19,627	160,877
Eliminations	–	(15,295)	(10,600)	(86,885)
Consolidated total	¥2,478,299	¥2,468,047	¥2,173,878	\$17,818,672

b. Segment profit or loss

	In millions of yen			In thousands of U.S. dollars
	2000	2001	2002	2002
Segment profit (loss):				
NEC Solutions	¥ 29,759	¥ 18,789	¥ 29,903	\$ 245,107
NEC Networks	21,296	54,965	12,176	99,803
NEC Electron Devices	60,009	(55,301)	(5,059)	(41,467)
Others	496	2,628	3,442	28,213
Total	111,560	21,081	40,462	331,656
Eliminations	(10,069)	1,785	1,213	9,942
Unallocated corporate expenses	(26,879)	(18,987)	(17,706)	(145,131)
Electronics business total	74,612	3,879	23,969	196,467
Leasing business	–	2,802	3,941	32,303
Eliminations	–	(1,347)	(1,189)	(9,746)
	74,612	5,334	26,721	219,024
Other income	98,311	59,623	100,555	824,221
Other expenses	(137,477)	(99,223)	(106,900)	(876,229)
Consolidated income (loss) before income taxes	¥ 35,446	¥(34,266)	¥ 20,376	\$ 167,016

PRINCIPAL ACCOUNTING OFFICER'S CERTIFICATE

In my opinion, the accompanying consolidated balance sheets, consolidated statements of operations, comprehensive income (loss) and retained earnings and cash flows (condensed) and operating segment information present fairly the financial position of NEC Corporation and its consolidated subsidiaries at September 30, 2002, and the results of their operations and their cash flows for the six months then ended, in conformity with accounting principles generally accepted in the United States of America.

October 25, 2002



Shigeo Matsumoto
Executive Vice President
and Member of the Board

INVESTOR INFORMATION

Transfer Agent for Common Stock

The Sumitomo Trust and Banking Company, Limited
4-4, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-8233, Japan

Stock Exchange Listings and Quotations

NEC common stock is listed on the Tokyo and four other stock exchanges in Japan. Overseas listings are on the Swiss Exchange (in the form of Swiss Bearer Depository Receipts), the Frankfurt Stock Exchange (in the form of a Global Bearer Certificate), the London Stock Exchange, and Amsterdam Exchanges. American Depository Receipts for common stock (Symbol: NIPNY) are quoted in the NASDAQ system in the United States.

Depository for American Depository Receipts (ADRs)

The Bank of New York
101 Barclay Street, New York, NY 10286, U.S.A.
Tel: (212) 815-2293
U.S. toll free: (888) 269-2377 (888-BNY-ADRS)
<http://www.adrbny.com>
Ratio: 1 ADR=1 ordinary share

Sponsoring Bank for Global Bearer Certificate (GBC)

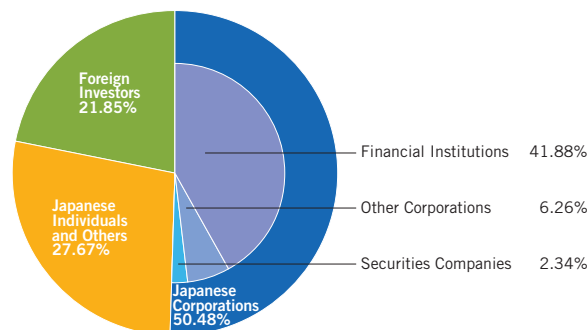
Deutsche Bank A.G.
Taunusanlage 12, 60325 Frankfurt am Main, Germany

Depository Agent for Swiss Bearer Depository Receipts (SBDRs)

UBS AG
P.O. Box CH-8098, Zurich, Switzerland

COMPOSITION OF SHAREHOLDERS

(% of shares held)



(As of September 30, 2002)

CAUTIONARY STATEMENTS:

The statements in this semiannual report with respect to NEC's current plans, strategies and beliefs, as well as other statements that are not historical facts, are forward-looking statements. Such forward-looking statements are based on management's assumptions and beliefs in light of the information currently available to it. These forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from those discussed in the forward-looking statements, and therefore you should not to place undue reliance on them. We do not intend to update these forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required by applicable laws. The risks and uncertainties that could cause actual results to differ materially from such statements include, but are not limited to, general economic conditions in NEC's markets, which are primarily Japan, North America, Asia and Europe; demand for, and competitive pricing pressure on, NEC's products and services in the marketplace; NEC's ability to continue to win acceptance of its products and services in these highly competitive markets; and fluctuations of currency exchange rates, particularly the rate between the yen and the U.S. dollar, in which NEC makes significant sales.

FINANCIAL HIGHLIGHTS

NEC CORPORATION AND CONSOLIDATED SUBSIDIARIES

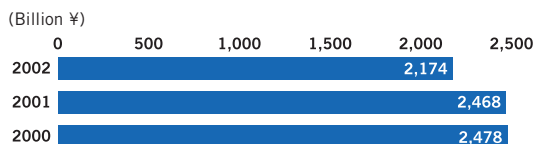
For the six months ended September 30, 2000, 2001 and 2002

	In millions of yen			In thousands of U.S. dollars ⁽¹⁾	Percent change 2002/2001
	2000	2001	2002	2002	
Net sales	¥2,478,299	¥2,468,047	¥2,173,878	\$17,818,672	-11.9%
Japan ⁽²⁾	1,916,950	2,040,748	1,783,192	14,616,328	-12.6
Overseas ⁽²⁾	561,349	427,299	390,686	3,202,344	-8.6
Income (loss) before income taxes	35,446	(34,266)	20,376	167,016	-
Provision (benefit) for income taxes	26,645	(14,829)	8,558	70,148	-
Net income (loss)	20,525	(29,896)	1,037	8,500	-
Per share of common stock (in yen and U.S. dollars):					
Net income (loss)					
Basic	12.58	(18.07)	0.63	0.005	-
Diluted	11.99	(18.07)	0.60	0.005	-
Cash dividends	5.50	3.00	-	-	-
Total assets	4,693,124	5,075,687	4,575,386	37,503,164	-9.9
Shareholders' equity	975,459	835,729	530,325	4,346,926	-36.5

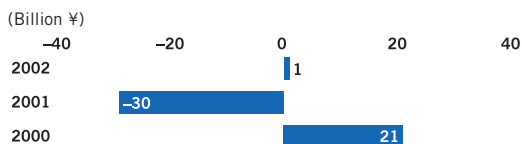
Note: 1. U.S. dollar amounts are translated from yen, for convenience only, at the rate of ¥122=U.S.\$1.

2. Attributed to geographic areas based on the country location of NEC Corporation or subsidiaries.

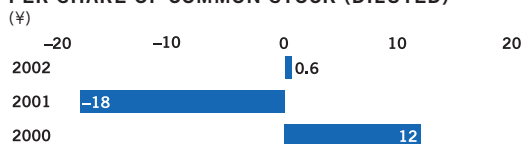
NET SALES



NET INCOME (LOSS)



NET INCOME (LOSS) PER SHARE OF COMMON STOCK (DILUTED)



SHAREHOLDERS' EQUITY

